

## **FY 2017 CAPITAL AND OPERATING BUDGETS**

### **Johnson County, Kansas**

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#### **Notice**

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GOVERNMENT FINANCE OFFICERS ASSOCIATION

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**Johnson County**

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For the Fiscal Year Beginning

**January 1, 2016**

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to **Johnson County, Kansas** for its annual budget for the fiscal year beginning **January 1, 2016**. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

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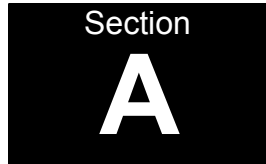
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# Executive Summary

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## **This Section Includes:**

- Budget Message (Page A-2)
- A Brief Tour of the FY 2017 Budget (Page A-7)
- Where to Find Answers to Commonly Asked Questions (Page A-9)
- Additional Information and Quick Reference Guide (Page A-11)

## Budget Message

October 31, 2016

Chairman Eilert and County Commissioners:

I am pleased to present the Johnson County operating budget and capital improvement program for FY 2017. The annual budget is the most important policy document for the Board of County Commissioners (Board) and sets the course for the organization on behalf of our citizens. This storyline for this year's budget development has been that of principally strong local revenue growth contrasted by a state government in fiscal turmoil. The primary question quickly became whether the County budget could handle the year-to-year challenges and absorb lost funding from the State.

Although the outlook was somewhat bleak initially, the foundation set last year by the Board, coupled with the thriving local economy, has been enough to bring the budget into balance. Despite mounting State cuts, this budget adheres to the Board's direction to maintain a constant mill levy while addressing growing demands for services. Ultimately, it allows the organization to keep pace with the community, to continue the good work started in last year's budget, and to maintain financial stability.

### ***Last Local Control Budget***

While there is much to feel good about in this budget, it is bittersweet knowing that this is the last year under local control. In May, the state legislature simultaneously moved up the property tax lid and refused to add key exclusions - leaving the County just one budget year away, FY 2018, from what could be quite a predicament.

The property tax lid was designed to limit the ability of the duly elected Board of County Commissioners to levy the amount of property tax they deem necessary to adequately fund significant portions of the County's operations. Vital exemptions from the 1989 property tax lid were not included in the new legislation, severely limiting the Board's ability to fund costs that are beyond their control and to provide needed services to the County's most vulnerable citizens. While the legislation does provide an option to exceed the lid through an election, it does so in a manner that is akin to a one-two punch. First, the timeline provided for an election *and* a budget process is far too short to thoughtfully review and consider the County's budget and initiate an election. Should the County wish to move forward with an election, an insufficient period of time would remain to ensure voters are adequately informed of frequently complex budget issues. In years such as this, where a property tax lid vote would have been necessitated by a host of issues, the challenge would be far greater yet. The challenge of effectively communicating multiple issues and responding to critics in a thoughtful and thorough manner represents the second punch. In years with excessive expenditure demands, or significant declines in revenues, it is easy to foresee a county budget under the confines of tax lid finding itself reeling, on the ropes, and headed for the canvas.

### ***Taking Care of Business While We Still Can***

A number of significant budget challenges have been addressed in the FY 2017 Budget:

Adequate compensation for the County's workforce, including a **3% merit pool**, has been funded, and an additional funding allocation for Civil Service employees of the Sheriff's Office was included to **keep their pay ranges and hire-in rates competitive** in the local market.

After years of good claims experience, **healthcare costs jumped** during the second half of FY 2015, and the increase occurred too late to adjust funding for FY 2016. With excess reserves spent down, an increase in the **County's contribution of 18%** was necessary while **employees' costs are projected to go up by 36%** through a combination of premium and out-of-pocket increases.

The County's health insurance cost increases were largely offset by the State **decreasing the funding rate for KPERS** rather than increasing it, as originally projected.

The **Mental Health Center** has experienced a **multi-year deficit driven by cuts in state resources**. Since 2007, state cuts have grown and now total **\$14.5 million**. Johnson County is able to address the deficit in the short-term, but funding under the current restraints is unsustainable in the long term.

In addition to the Mental Health deficit, basic needs across the organization were addressed to meet demand in a number of areas. Staffing and funding bolstered the County's **investment in technology** for both the Department of Technology and Innovation and the JIMS Department. Additionally, crucial needs were addressed in **Health and Human Services** for Developmental Supports as well as Health and Environment.

Investments in capital and infrastructure: Funding to maintain the County's existing **capital infrastructure** was included in the FY 2017 Budget. Investments in roads, major asset replacements, and remodeling of existing buildings for better efficiency and utilization are just some of the **on-going maintenance** items funded. Other capital expenditures that will make Johnson County more efficient in the future include a new **Elections voting machine fleet** and investment in the **Fiber Master plan**.

Johnson County's vibrant economy provided the basis for the revenue growth necessary to meet the challenges of the FY 2017 Budget. Strong assessed valuation growth allowed budget to be balanced and maintain a constant mill levy - something that would not be possible under a property tax lid.

### ***Approaching the 2017 Budget: A Longer Perspective***

While the County has typically experienced strong economic and population growth in recent years, we have been challenged by reductions in state funding and the Great Recession. In addition to reductions in State funding to specific County functions in recent years, a number of State decisions have decreased funding to the County and increasingly shifted the burden for funding County government to both home and business owners. The impact has been significant. The estimated aggregate funding lost over the past 20 years from the five items below is \$337 million.

*Local Ad Valorem Property Tax Reduction (LAVTR)* - Goes back to the 1930's with current framework established in 1965. At that time, the local share of certain cigarette revenue stamp taxes and cereal malt beverage taxes were rolled into the State's General Fund, and a direct transfer was made into the LAVTR Fund to replace the loss of funds via payments to local governments. Payments to locals lagged below what statute required in the late 1990's, and dwindled each year until being entirely eliminated in 2004.

*County City Revenue Sharing (CCRS)* - Established in 1978 as part of an agreement between the State and local governments regarding a number of different taxes. In particular, the local share of cigarette and liquor enforcement tax revenues was exchanged for the establishment of CCRS. Like LAVTR, payments ran below statutory provisions by 5%-12% in the late 1990's and further dwindled until being entirely eliminated in 2004.

*Special City-County Highway Fund (SCCHF)* - This fund is comprised of both motor vehicle property tax and by motor fuels tax. While the motor fuels tax portion has been consistently transferred to local governments over the years, the motor vehicle property tax portion has not.

*Machinery & Equipment Exemption (M & E Exemption)* - In 2006, the Kansas legislature exempted new machinery and equipment from property taxes. The legislation included a "slider" formula, which would pay out some monies to local government over the course of several years to partially offset the impact of the legislation. Some slider monies were appropriated in 2008 and 2009 but then the payments were abandoned. The result of the legislation was less assessed valuation and corresponding ad valorem revenue for a given mill levy rate as well as a shift in burden to homeowners and commercial property owners.

*Mortgage Registration Collection Fee (MRCF)* - In 2014 for FY 2015, and at the urging of lobbyists, the legislature passed a bill to phase out the MRCF over a five-year period while providing a partial offset in the form of higher per page fees for documents filed in the Office of Records and Taxation (Register of Deeds) to be phased in over a four-year period. The result of the legislation was a significant loss in revenue that ostensibly shifts burden to again, homeowners and commercial property owners.



The table below summarizes the broad State funding shortfalls:

Item	2017 Shortfall	Mill Impact	Total Impact
LAVTR	5,186,588	0.5730	62,090,149
CCRS	8,806,848	0.9729	106,146,991
SCCHF	4,656,750	0.5144	43,278,107
M&E Exemption	18,908,612	2.0888	108,555,750
MRCF	7,900,000	0.8727	16,950,000
<b>Total</b>	<b>45,458,798</b>	<b>5.0217</b>	<b>337,020,997</b>

During the entirety of the Great Recession and the years following, the County budget was balanced with a constant mill levy despite assessed valuation flattening out and even dropping. As a result, the County collected less ad valorem in 2015 than it did in 2008, despite serving a growing population with less direct state funding and rising demands as many citizens also struggled economically. To balance budgets, the organization did a lot more than just tighten its belt. A series of short and longer-term cost-cutting strategies were employed as approximately 12% of the County's FTEs were cut over a five-year period in conjunction with \$46 million in on-going expenditure reductions. Employees saw merit raises reduced in several years and eliminated in others while being asked to do more with less. At a time when many in the community were hurting, the County responded by *decreasing* its taxing effort while striving to maintain service levels as much as possible.

### ***2017 Budget Summary: By the Numbers***

The FY 2017 Budget is \$944.1 million, comprised of \$734.9 million in expenditures and \$209.2 million in reserves.

A total of 3,886.99 FTEs is included in the FY 2017 Budget, including 16.9 new positions that are County tax support funded and 15.0 FTEs that are fee supported in Wastewater or within the Park and Recreation District. The total FTE count also reflects the elimination of 11.0 FTEs in Mental Health due to various State cuts.

The FY 2017 Budget includes \$7.5 million in ongoing additional resources from property tax support. Approximately \$4.5 million maintains Mental Health's existing services, while the remaining ongoing requests are spread throughout the organization in a number of departments and agencies to address inflationary increases and pent up demand. There are approximately \$1.6 million in one-time requests for additional resources with the bulk of that funding going to Public Works for overlays (\$1.1 million) and fleet purchases (\$300,000).

Aligning excess reserves with one-time expenditures is a key strategy to balancing budgets in each year of the Five Year Forecast, as well as the FY 2017 Budget. The use of \$5.0 million in reserves to primarily fund one-time capital expenditures and spend down reserves in the Risk Management fund has been included in the FY 2017 Budget.

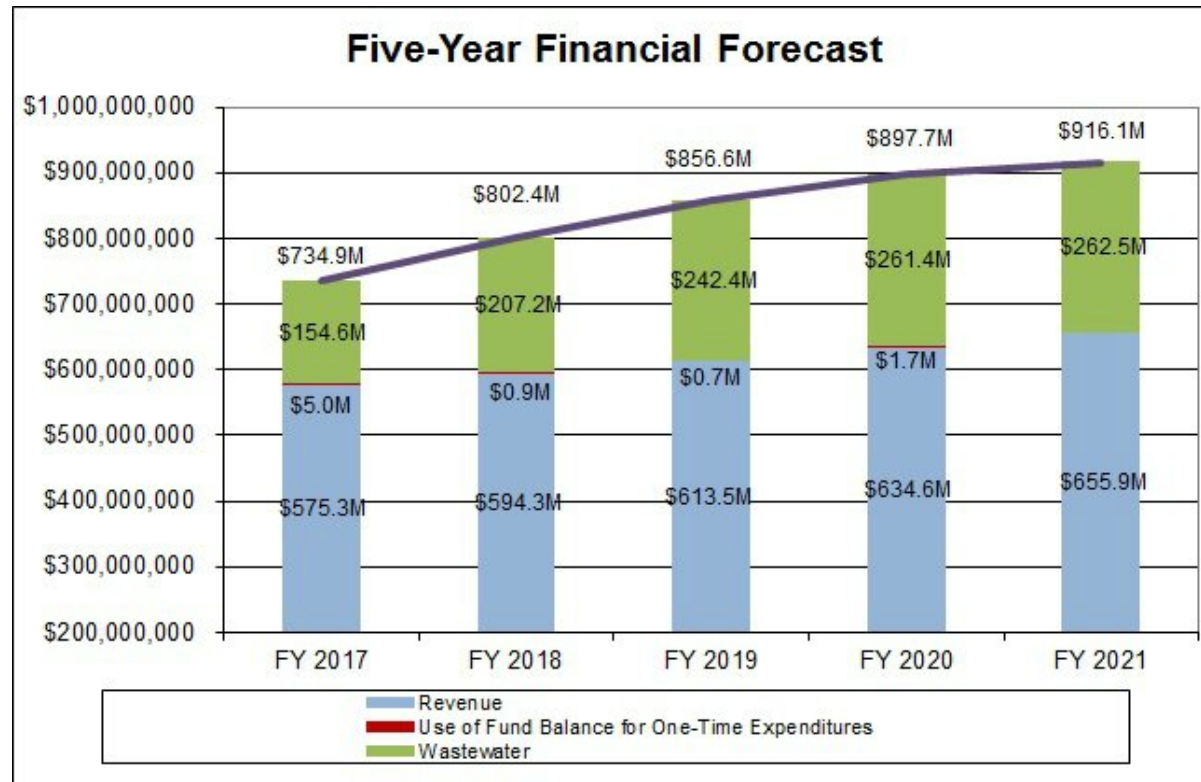
Wastewater customers receive a combined bill that includes user charges for Operations and Maintenance and a capital finance charge that funds debt service related to the JCW capital improvement plan. Revenues for FY 2017 are projected to increase 6.5% over FY 2016 based on charges going up in total by 6.5% as well. It should be noted that the 6.5% increase is in aggregate and that individual billing classes will rise by differing amounts. The need for revenue growth is driven primarily by inflationary pressures associated with materials and supplies, trash and sludge removal, natural gas, the inter-local agreement with Kansas City, Missouri, billing system software upgrades and for 2.0 FTEs included in the FY 2017 budget. Even with the increases, JCW rates remain among the lowest of the six major metropolitan area sewer providers.

Also included in the FY 2017 Budget is the FY 2017 - 2021 Capital Improvement Plan (CIP). The FY 2017 CIP is \$128.6 million. Excluding Stormwater, Wastewater and other projects that have dedicated funding sources, the FY 2017 CIP includes a total of \$29.3 million for various capital projects. Historically, staff attempts to align one-time revenues with one-time capital needs. Due to lack of excess General Fund reserves, only \$300,000 in one-time resources have been utilized to help finance the CIP. A portion of the County mill levy increase approved as part of the FY 2016 budget (approximately \$3.5 million) has been allocated to fund ongoing CIP. The mill levy increases previously noted for the Library and the Park District are reflected in the

CIP as well. Information on specific projects is included in the CIP section of the Overview and department sections.

### ***Multi - Year Financial Forecast and Plan for the Future***

The County's Five-Year Financial Forecast is summarized below. It reflects a constant mill levy in FY 2017 - FY 2021 and does not factor in the impact of the Property Tax Lid legislation. In FY 2018 through FY 2021, the large anticipated increase in expenditures is due to the addition of \$277 million in capital expenditures to Wastewater SRCFP for the Tomahawk project. To further illustrate the impact of the Tomahawk project, Wastewater has been broken out separately.



In conjunction with the chart above detailing the County's projected revenue and expense for the next five years, the chart below shows projected fund balances for the County's General Fund for the same period of time. In future years, there will be less funding available for one-time capital projects unless the County experiences operating surpluses.

### **Projected Fund Balances for General Fund**

Fiscal Year	Projected Ending Fund Balance (\$)	Projected Ending Fund Balance (%)
2017	\$71.2 million	23.6%
2018	\$71.2 million	23.0%
2019	\$71.2 million	22.3%
2020	\$70.0 million	21.2%
2021	\$72.8 million	21.2%

In February 2013, the Board adopted a revision to the General Fund reserve policy that would adjust the percentages reserved and the elements used for the calculation. As a general guideline, the policy calculation

is expected to generate a reserve amount that ranges between 20% and 25% of estimated General Fund net revenues. In keeping with past Board direction, the multi-year budget projection gradually draws down the General Fund balance reserve to maintaining the minimums of 20-25% annually. Recently, representatives of Moody's Investors Service, one of the three national firms that rates the County's bonds, indicated that their ratings criteria base formula calls for 30% General Fund Reserves for local governments with Aaa ratings, the highest rating possible, that the County currently enjoys.

### ***Future Challenges***

While the County's finances continue to be prudently managed, state cuts are, and will continue to, deeply impact the **County's most vulnerable populations**. A 4% Medicaid reduction announced on May 20<sup>th</sup> will result in additional cuts to the County's Health and Human Services departments and agencies. The Mental Health Center is bracing for a \$240,000 cut in their Medicaid fee-for-service revenue in the 2017 state fiscal year, impacting their ability to serve a population in need. Additionally, funding to our Human Services Department provided under the Senior Care Act is projected to be cut for the 2017 state fiscal year by as much as \$324,000. The Senior Care Act cuts are proposed to **disproportionately impact urban counties** and will strip funding from those programs that help keep our **senior citizens** independent while also avoiding the need for nursing home placements.

Additionally, while we are aware of some cuts as noted above, the County is braced for additional bad news as State reductions continue to be announced. Additional State funding reductions are anticipated for the **Mental Health Center**, our **Developmental Supports** agency and our Department of **Health and Environment**.

The County is bringing a proposal to the voters in November to build a new **Courthouse**. If the proposal is not successful, addressing the inadequacies of the current, undersized, aging, non-ADA compliant structure could exceed the cost of a new Courthouse and would put serious strain on future County budgets.


As I've noted already, balancing the FY 2017 Budget and meeting the needs of the community would not have been possible under the **property tax lid**. Continuing to provide high quality services that meet the expectations of our great community under the restraints of the property tax lid may well prove to be our **greatest future challenge**.

### ***Conclusion***

The citizens of Johnson County demand both good stewardship and quality services from county government. To that end, the 2017 budget reflects the values and expectations of our community. Johnson County government is entrusted to act in the interest of our citizens, and we are expected to succeed in our efforts to maintain quality services regardless of the obstacles we encounter. While we face fiscal constraints in the coming years, we are committed to maintaining both prudent fiscal management and quality service delivery. The 2017 budget has been constructed in an effort to meet these expectations and to ensure that Johnson County remains a place where people want to work and live.

In conclusion, I would like to thank the Budget and Financial Planning Department, the staff in the County Manager's Office, as well as department directors and their staff for their diligent efforts in the preparation of the FY 2017 Budget. Much time and effort went into its development.

Respectfully submitted,



Hannes Zacharias  
County Manager

## **A Brief Tour of the FY 2017 Budget**

This section provides information on the organization of the FY 2017 Johnson County Budget and answers commonly asked questions.

### **How the Document Is Organized?**

The FY 2017 Johnson County Budget document is organized into various sections, which highlight different information and areas of interest.

It is provided as a high level summary and resource that will address commonly asked questions and provide educational information for those who are new to the budget process.

Each section has a separate tab to assist the reader. Sections of the FY 2017 Johnson County Budget document are summarized below:

- **Executive Summary (Section A)**

The Executive Summary lays out for the reader the current budget situation, key areas affecting the budget, and strategic priorities. The Budget Message brings the entire budget picture together and provides an opportunity for staff to lay out where we are, how we got here, and what challenges lie ahead. Also included in this section is a Quick Reference Guide, which is provided to assist the reader in finding any information which is not included in the FY 2017 Johnson County Budget document.

- **County Profile (Section B)**

This section provides: various economic and demographic information regarding Johnson County, including factors such as population, education, and employment. In addition, an explanation of Johnson County's organizational structure is included in this section.

- **Budget Structure & Policies (Section C)**

This section is designed to provide the reader with a broad understanding of the financial and budget policies which govern Johnson County government. Additionally, this section includes information regarding the budget calendar, budget process, and basis of accounting and budgeting.

- **Budget Summary (Section D)**

This section provides a high level summary of the FY 2017 Johnson County Budget. It includes a quick overview of key budget components (FY 2017 Johnson County Budget at a Glance) and the FY 2017 Johnson County Budget by fund. In addition, this section includes detailed information on assessed valuation and mill levies.

- **Personnel & Compensation (Section E)**

This section provides information on FY 2017 Budgeted Full-time Equivalent (FTE) positions, including a listing of FTEs by agency. Also, this section contains information on the employee compensation package approved for FY 2017.

- **Multi-Year Budget Projection (Section F)**

This section forecasts estimated revenues and expenditures for FY 2016 through FY 2021, including a calculation of the amount of ad valorem tax revenue needed to balance the budget for each year. In addition, an explanation of the methodology and various assumptions used to create the projection is included.

- **Revenue Summary (Section G)**

This section provides an overview of various estimates of the County's major sources of revenue for FY 2017, including ad valorem taxes, sales taxes, motor vehicle taxes, and mortgage registration fees.

- **Capital Improvement Program (CIP) (Section H)**

This section provides an overview of the CIP, including: definition of a Capital Improvement Project (CIP), a calendar of the CIP process, details on the CIP process, how projects are prioritized and rated, the 2017-2021 rating results, the philosophy used by the CIP Review Team, and projects which are included in the FY 2017 Budget. Also included in this section is the total financial impact that the CIP has on the FY 2017 Johnson County Budget.

- **Debt Management (Section I)**

This section outlines Johnson County's existing debt policies and current debt situation as it applies to the FY 2017 Budget. A summary of State mandated debt limits is included as well as a discussion of how the level of outstanding debt issues impacts the County's financial position.

- **Strategic Programs (Section J)**

This section briefly discusses Johnson County's six strategic program areas and lists the County agencies and departments that make up each strategic program area. Additionally, this section lists the five agencies or departments in each program area with the largest budgeted expenditures in the FY 2017 Budget.

- **Agency Budget Information (Section K-P)**

These sections provide detailed information on each agency and department for the FY 2017 budget, including mission statements, budget highlights, agency goals and objectives, major services, requests for additional resources, and CIP project requests. Please note that budget amounts in the major services for each agency or department do not include cost allocation charges and may not add up to the total agency or department budget. Agencies have been grouped into sections by strategic program as follows:

- K - Support Services
- L - Records & Taxation
- M - Public Safety, Judicial & Emergency Services
- N - Infrastructure
- O - Health & Human Services
- P - Culture & Recreation

Please refer to the Table of Contents if you have a question about where to find a specific agency or department.

- **Glossary (Section Q)**

This section contains definitions of key terms found throughout the FY 2017 Johnson County Budget which pertains to both Johnson County specifically as well as budgeting and finance as a whole. A separate section lists a number of acronyms that appear in the FY 2017 Johnson County Budget and their corresponding definitions.

### **Where To Find Answers To Commonly Asked Questions:**

- What portion of a Johnson County citizen's tax bill goes to the County?  
  
Explanation: Of the total property taxes a citizen in Johnson County pays in 2016, 20% fund County expenditures. Education represents the largest portion of the tax bill at 56%. Cities and Townships represent another 16%, with Special Assessments, Special Districts and the State receiving the remaining 8%.
- How much are expenditures for FY 2017?  
  
Location: Reference **FY 2017 Johnson County Budget at a Glance, Page D.2.**
- What is the dollar amount of the general fund reserve for FY 2017?  
  
Explanation: Approximately \$72.8 million. Additional information can be found in the **FY 2017 Budget Message** and the **Multi-Year Budget Projection** section.
- Where is a calendar outlining the FY 2017 Budget process located?  
  
Location: Reference **Budget Structure & Policies, Pages C.8.**
- How much does one (1) mill of property tax generate in dollars?  
  
Explanation: \$9,041,635 - County Taxing District; \$7,478,717 - Library Taxing District.
- What is the mill levy for FY 2017?  
  
Explanation: The FY 2017 mill levy is 26.595 mills. A further breakdown can be found in the **FY 2017 Johnson County Budget Summary, Page D.38.**
- What is the total assessed valuation for Johnson County?  
  
Location: Reference **FY 2017 Johnson County Budget Summary, Page D.37.**
- What is the average appraised value for a home and a commercial property in Johnson County?  
  
Explanation: The average value of a residential property as of February, 2016 was \$273,000. The average value of a commercial property as of February, 2016 was \$1,923,408.
- What is the average tax impact on a \$273,000 home? On a \$1,923,408 commercial business?  
  
Location: Reference **FY 2017 Johnson County Budget at a Glance, Page D.3.**
- How many FTEs are included in the FY 2017 budget?  
  
Explanation: The FY 2017 Johnson County Budget includes a maximum of 3,886.99 full-time equivalent (FTE) positions. Further information can be found in the **FY 2017 Johnson County Budget - Personnel & Compensation** section.
- How much is the average budgeted merit increase for FY 2017?  
  
Explanation: The average budgeted merit increase for employees with competent to superior performance is 3.0% for FY 2017.

- What revenue growth assumptions were used for FY 2017?  
Location: Reference **FY 2017 Johnson County Revenue Summary** section.
- What are the County's major revenue sources?  
Location: Reference **FY 2017 Johnson County Revenue Summary** section.
- What is the total ad valorem tax revenue for Johnson County?  
Location: Reference **FY 2017 Johnson County Revenue Summary, Page G.4.**
- What Are the Operating Impacts of the Approved CIP Projects?  
Location: Reference **Capital Improvements Program Summary, Page H.4.**
- What new CIP projects are scheduled to receive funding in FY 2017?  
Location: Reference **Capital Improvements Program Summary, Pages H.3-H.5.**
- What is the percentage of cash vs. debt for the Johnson County CIP?  
Location: Reference **Johnson County Debt Management, Page I.6.**
- What is the level of outstanding debt in Johnson County?  
Location: Reference **Johnson County Debt Management, Pages I.9-I.14.**
- What are Strategic Programs and how do they relate to the FY 2017 Johnson County Budget?  
Location: Reference **FY 2017 Johnson County Budget by Strategic Program, Pages J.2-J.4.**
- What is cost allocation?  
Location: Reference **Glossary, Page Q.9.**

## **Additional Information and Quick Reference Guide**

Information regarding the contents of the FY 2017 Budget can be obtained by calling the Johnson County Office of Budget and Financial Planning at 913-715-0605 (fax 913-715-0558) from 8:00 a.m. to 5:00 p.m. (Central time), Monday through Friday.

Internet Access: Summary information on the FY 2017 Budget is available at the following address:  
<http://www.jocogov.org>.

Reference copies of the budget document can be viewed at:

Central Resource Library  
9875 West 87th Street  
Overland Park, KS 66212  
913-495-2400

Olathe Public Library  
201 East Park  
Olathe, KS 66061  
913-764-2259

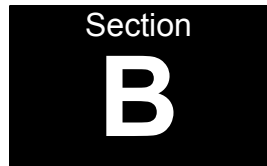
Budget and Financial Planning  
111 South Cherry, Suite 2300  
Olathe, KS 66061  
913-715-0605

<b>Other Johnson County Departments</b>	<b>Brief Description and Phone Number</b>
AIMS	Provides mapping and geographical services 913-715-1600
Airport Commission	Air transportation and industrial real estate development 913-715-6000
Appraiser	Appraisal of County land and property 913-715-9000
Board of County Commissioners	Chief governing and policy-making body 913-715-0430
Budget and Financial Planning	Implementation and administration of annual budget and CIP 913-715-0605
Contractor Licensing	Provides testing and licensing for County building contractors 913-715-2233
Corrections	Supervision of juvenile and adult offenders 913-715-4501
County Manager	Manages County departments and services 913-715-0725
Developmental Supports	Developmental disabilities assistance 913-826-2626
District Attorney	Prosecution of law violators 913-715-3000
District Court Trustee	Enforcement of child support and maintenance 913-715-3600
District Courts	Forum for persons with disputes 913-715-3300
Election Office	Voter registration and election results 913-782-3441
Emergency Management & Communications	Dispatches responders for all fire and EMS calls; Normalization of government during disasters 913-826-1000; 913-782-3038
Facilities	Physical/environmental needs of County departments 913-715-1100
Facilities-Print Shop	Provides convenient printing needs for County departments 913-715-1385



Health & Environment	Health services, immunizations, disease control; Waste management, air control and septic systems 913-826-1200; 913-715-6900
Human Resources	Personnel training/issues 913-715-1400
Human Services	Monitors human services for all County residents and manages Community Development Block Grant (CDBG) funds 913-715-8800
Law Library	Legal resources and services for judges, attorneys and citizens 913-715-4154
Legal	Civil representation of County departments 913-715-1900
Library	Provides information and materials to enrich lives 913-826-4600
Med-Act	Emergency medical services 913-715-1950
Mental Health	Services for mental/emotional illness, substance abuse 913-831-2550
Motor Vehicle	Vehicle registration 913-826-1800
Museums	Collects and preserves County history 913-715-2550
Park and Recreation	Operates County parks and streamways 913-438-7275
Planning, Development & Codes	Zoning administration/code enforcement 913-715-2200
Public Works	Maintain and improve County roads and bridges 913-715-8300
Records and Tax Administration	Custodian/recorder of land records, legal descriptions and documents 913-715-0775
Records and Tax Administration-Archives and Records Management	Storage of County/historical documents 913-715-0400
Sheriff	Law enforcement and jail operation 913-791-5800
Technology and Innovation	Computer management/support 913-715-1500
Transportation	Countywide public transportation now run by the KCATA 913-715-8921
Treasury & Financial Management	Tax billing, collection and distribution; financial and procurement services for County departments 913-715-2600; 913-715-0525
Wastewater	Sanitary sewer service 913-715-8500

For further County information, contact the County Manager's office at 913-715-0725 or the County's Constituent Services at 913-715-0450. Visit Johnson County's web site at [www.jocogov.org](http://www.jocogov.org).



# County Profile

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## **This Section Includes:**

- County Profile (Page B-2)
- Comparable Counties (Page B-10)
- Organizational Structure (Page B-13)
- Organizational Chart (Page B-16)

# County Profile

The County Profile section of the FY 2017 Budget provides basic demographic and trend information about Johnson County, as well as national comparable counties. The first section highlights basic population, employment, housing, ethnicity, crime, business industry data, and some general information to provide a snapshot of the County.

The second section includes additional measures, or “community indicators”, in an effort to align the FY 2017 Budget with the Board of County Commissioners’ (BOCC) strategic goals: 1) Improve the lives of vulnerable populations by addressing emerging poverty and crime and through job creation, 2) Evaluate the sewer financing structure to determine if the cost to provide services in certain locations exceeds the revenue generated by associated growth, 3) Continue developing a high performing organization, 4) Finalize improvement strategies for the Johnson County Courthouse, 5) Provide and support planning for and construction that supports multi-modal transportation to provide alternatives for transporting people and, 6) Continue Core 4 and initiate discussion and coordination with urban counties.

The comparable counties included in this section provide indicators for the County and its departments and agencies as they research and analyze different best practices and benchmarks in the delivery of services to the community.

## Section I - Johnson County Demographic and Statistical Profile

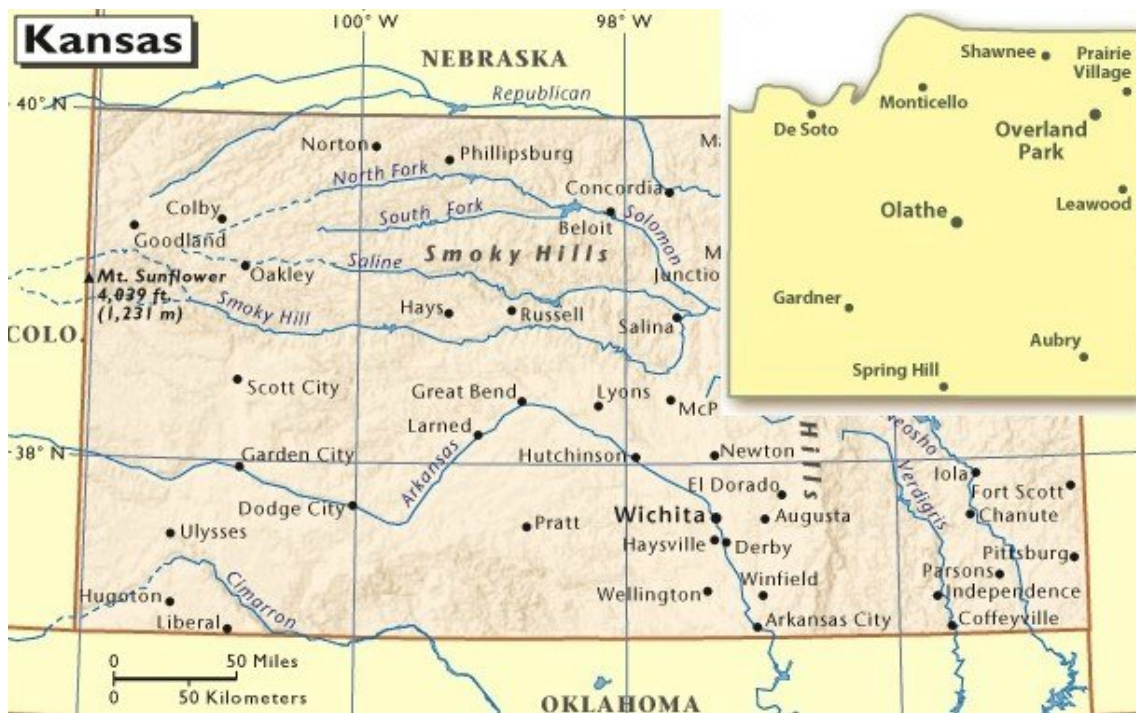


Image #1

Image #1 depicts Johnson County's location within the State of Kansas.



Image #2

Image #2 depicts the locations of the larger municipalities within the county.

Johnson County was founded August 25, 1855, six years prior to Kansas becoming the 34th state to enter the Union. Johnson County is Kansas City's metropolitan area's growth engine. It lies at the heart of the nation while possessing all the ingredients necessary for economic growth and success. The County boasts nationally ranked schools, low crime rate, high quality neighborhoods, low cost of living, and a variety of cultural and entertainment amenities. Johnson County is known for its beautiful parks, award winning school districts, affordable housing and access to jobs.

Johnson County accounts for 48% of the new businesses and job growth in the Kansas City Metropolitan Statistical Area (MSA) and 59% of the total job growth in the state of Kansas. The county added an average of 25 new businesses each month between 2005 and 2015.

The Johnson County Park and Recreation District offers over 6,500 acres of public park land, with more than 3,000 acres available for future expansion as the population continues to grow. During 2015, over 7 million people visited Johnson County's parks, and over 2.8 million people participated in Park activities.

The area is comprised of gently undulating terrain ranging in elevation from 742 feet above sea level near its northern border along the Kansas River to 1,130 feet in the south central part of the County. The County and its 20 incorporated cities and seven townships continue to work together to ensure that the necessary infrastructure improvements are in place to accommodate further growth. Currently, 60% of the 477 square miles of land in the county has been developed, leaving about 40% as rural/unincorporated area.

There are 32 educational institutions of higher learning in the Greater Kansas City Metropolitan Area offering 276 degrees and credentials. The county has 7 school districts (K-12) totaling over 94,000 students. Seven nationally-recognized Blue Ribbon schools are located within the county.

Johnson County and the Kansas City Greater Metropolitan Area consistently rank among the best places to live and work in the country. In 2014, the New York Times ranked Johnson County as the 11<sup>th</sup> "easiest place

to live” out of 3,135 counties throughout the United States. The ranking was based upon six criteria: education, unemployment rate, median household income, disability rate, life expectancy, and obesity rate. Wallethub also ranked Leawood as the 3rd best small city in the U.S. out of 1,268 small cities in 2016.

Johnson County has experienced continued growth in population, diversity, and development from 2000 through 2015. The county population has increased by approximately 26 percent, and is projected to grow over the next decade. As of July 1, 2015, the U.S. Census Bureau estimates the total County population to be 580,159.

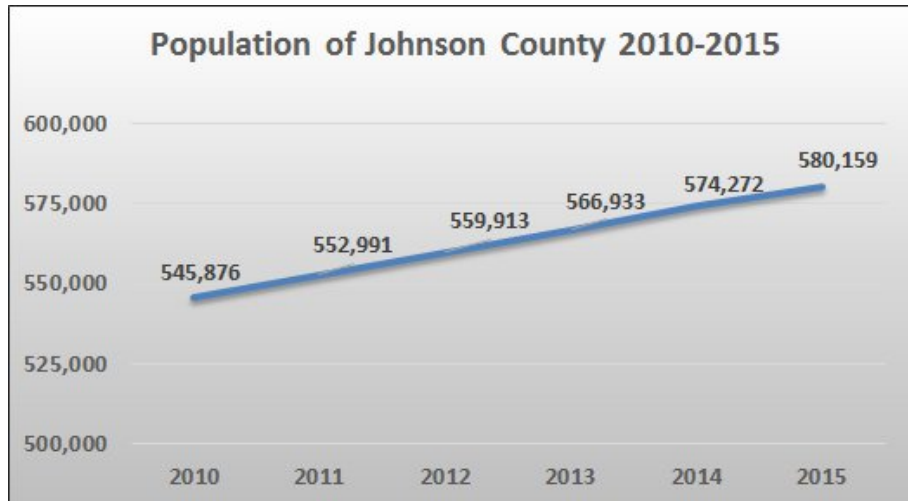


Chart A - Source: U.S. Census, Fact Finder 2015, Pop. Estimates

**Chart A** demonstrates that Johnson County has experienced sustained population growth over the past ten years.

### County Population by City 2015

City	Population	City	Population
Overland Park	186,515	Fairway	3,970
Olathe	134,305	Mission Hills	3,601
Shawnee	65,046	Spring Hill	3,475*
Lenexa	52,490	Edgerton	1,736
Leawood	34,579	Westwood	1,719
Prairie Village	21,877	Lake Quivira	895*
Gardner	20,868	Westwood Hills	364
Merriam	11,288	Mission Woods	182
Mission	9,491	Bonner Springs	0*
Roeland Park	6,827	Unincorporated Johnson County	14,857
DeSoto	6,074		

Chart B - \* These Cities have boundaries outside of Johnson County. The number included above represents the Johnson County portion of the population only. Source: County Economic Research Institute

**Chart B** illustrates the population of Johnson County by municipal jurisdiction. An estimated 14,857 Johnson County citizens live outside municipalities.



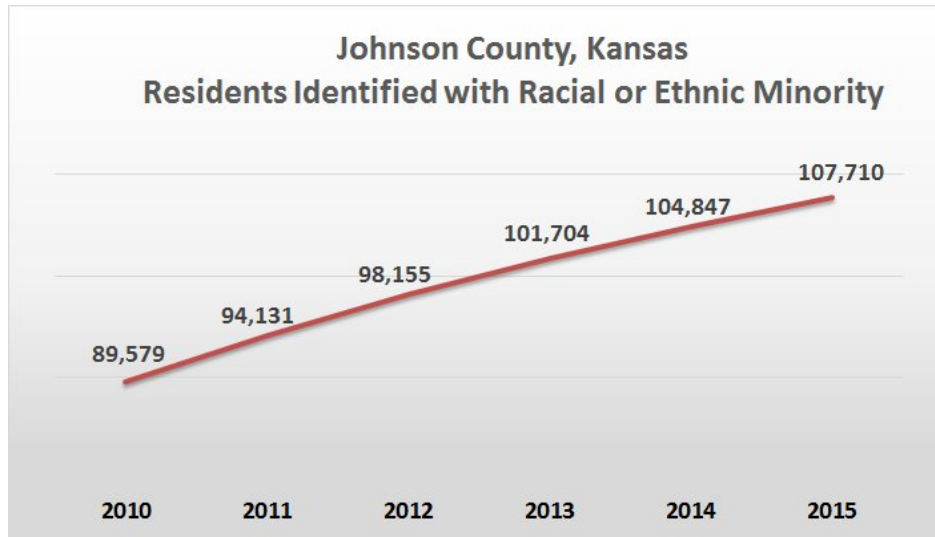


Chart C - Source: Source: U.S. Census, Fact Finder 2015

**Chart C** Illustrates the diversity of Johnson County's population. In 2015, 18.1% (107,010) of Johnson County residents identify with a racial or ethnic minority. The population identifying with a racial or ethnic minority has grown an average of 3.3% since 2010.<sup>1</sup>

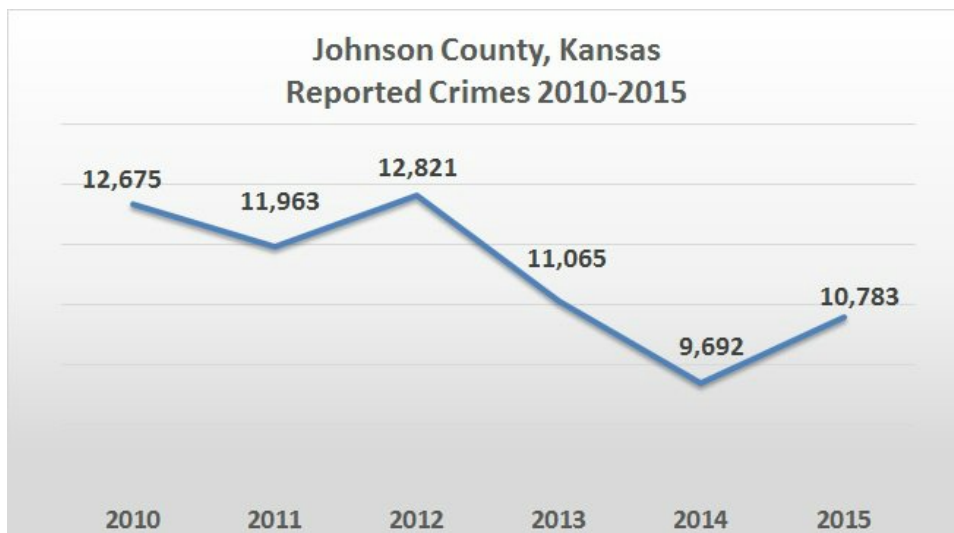


Chart D- Source: Kansas Bureau of Investigation 2015 Crime Statistics

**Chart D** reflects the number of reported crimes from 2010 through 2015. While the number of crimes reported to the Kansas Bureau of Investigation increased over the past year, crime is down significantly since 2010. Despite sustained population growth in Johnson County, violent crime is down 1% compared to 2010 and property crime is down 6% in that same period. (Violent crime is defined as Murder, Rape, Robbery, Aggravated Assaults). The majority of crimes in Johnson County are property related.<sup>2</sup>

<sup>1</sup> MARC Estimates for States, Counties: Population by Age, Sex, Race and Hispanic Origin

<sup>2</sup> Kansas Bureau of Investigation, 2015 Crime Statistics, Johnson County

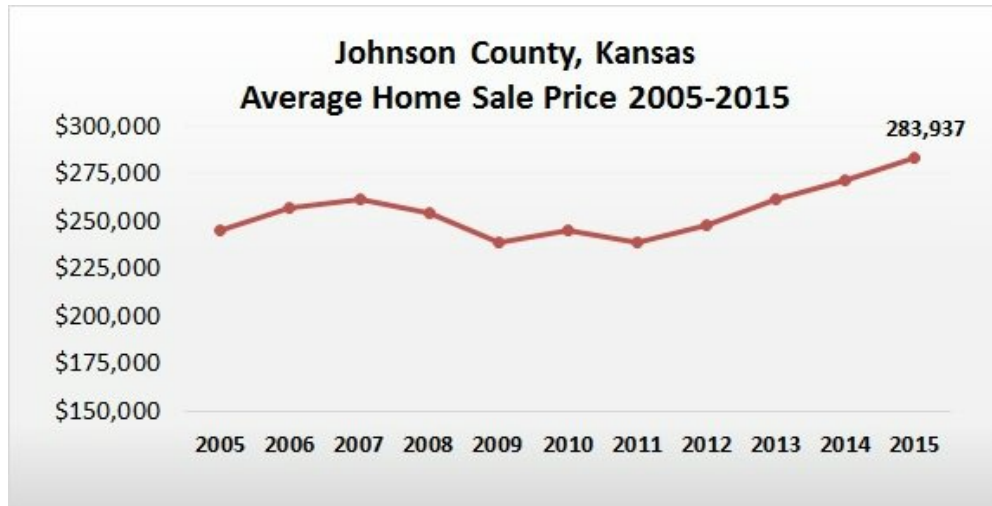


Chart D - Source: County Economic Research Institute

**Chart D** Johnson County indicates a 4.6% increase in average home sale prices during 2015 and a 15.8% increase over the past five years. Historically, the housing market has responded to local trends as strong income growth and a desirable location have driven housing prices up in the County. Average home sale price jumped from \$245,242 in 2010 to \$283,937 in 2015.

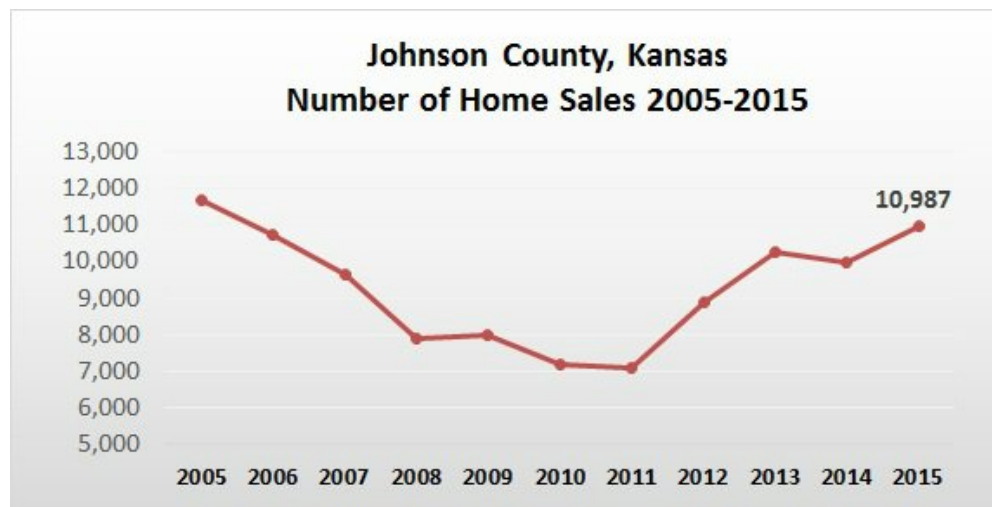


Chart E - Source: County Economic Research Institute

**Chart E** - The number of new and existing home sales also indicates a strong market. Home sales in Johnson County increased by over 10% in 2015, reaching a ten year high of 10,987.

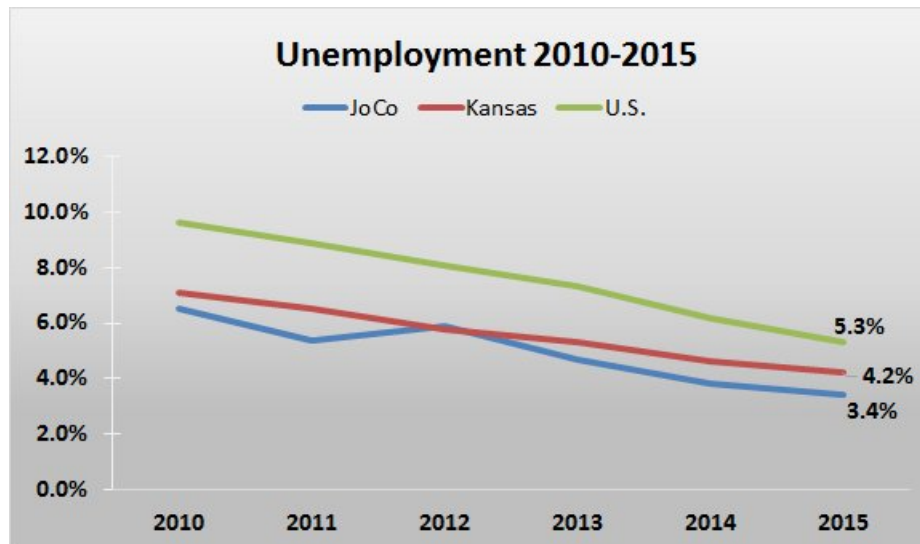


Chart F - Source: U.S. Department of Labor - Bureau of Labor Statistics

**Chart F** - The County's unemployment rate has been decreasing since 2012, and continues to be lower than both the state and national rates.

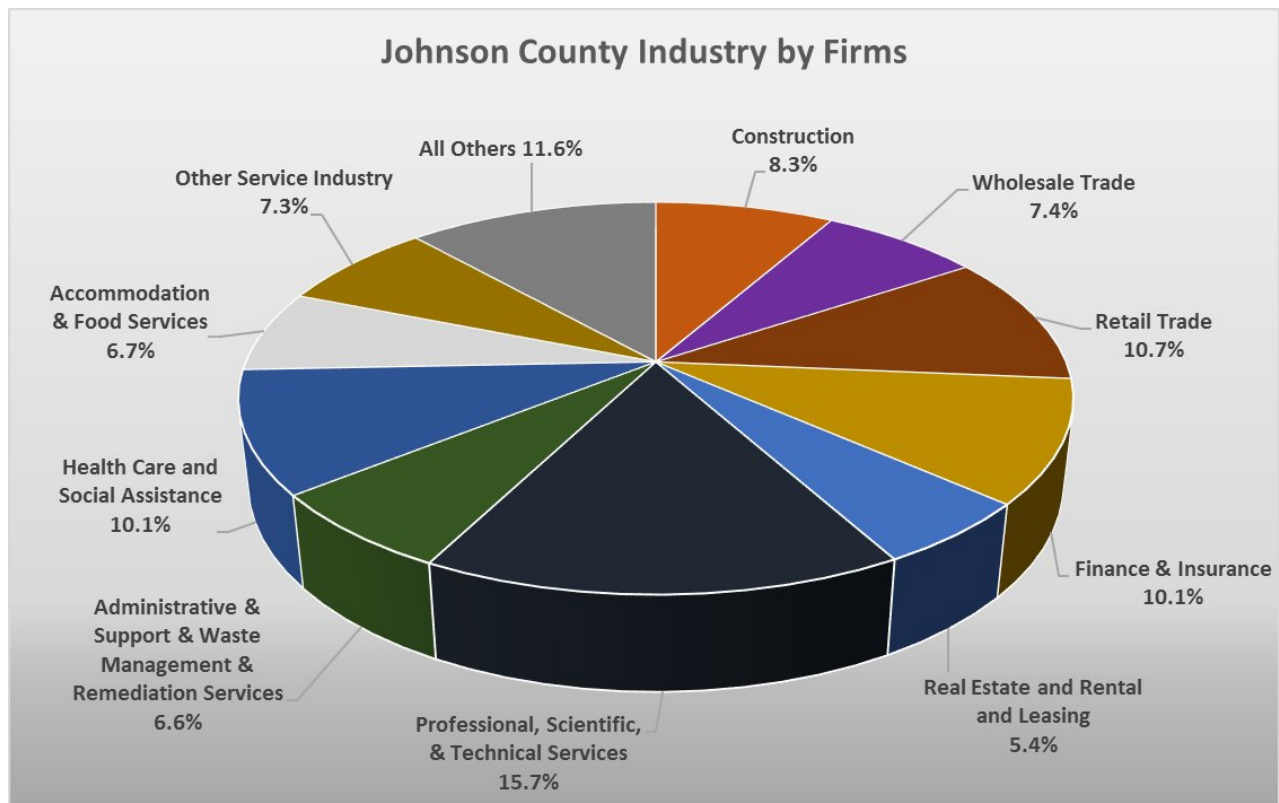


Chart G - Source: U.S. Census Bureau



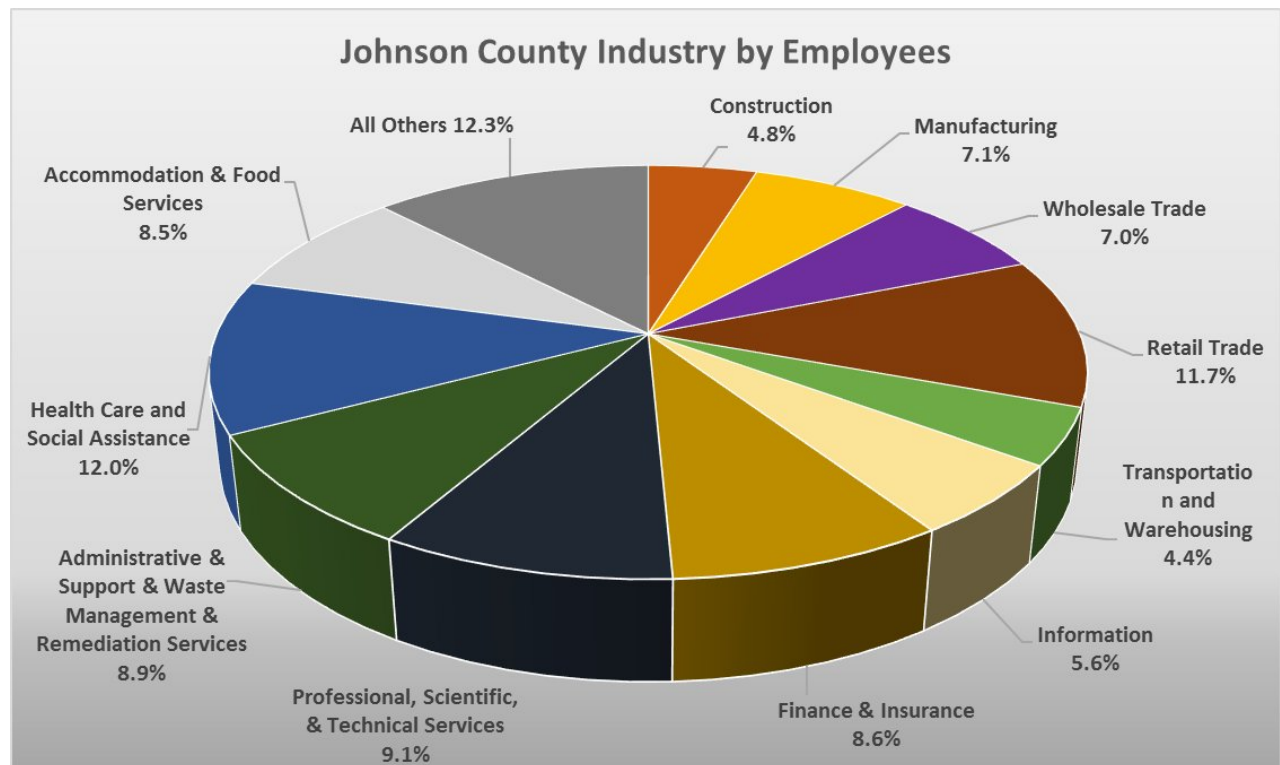


Chart H - Source: U.S. Census Bureau

**Charts G and H** reflect the largest industry sectors of Johnson County by number of firms and number of employers. Professional, Scientific, and Technical Services, Health Care and Finance/Insurance account for 35.9% of jobs in Johnson County.

**Chart I**

Top Ten Largest Johnson County Employers 2015		
Employer	Local Employment	Industry
Sprint	6,300	Wireless Telecommunications Carriers
Olathe Unified School District	4,541	Elementary & Secondary Schools
Shawnee Mission School District	3,974	Elementary & Secondary Schools
Garmin International Inc	3,684	Radio/TV Brdcstg & Wrless Comm Equip Mfg
Johnson County Government	3,388	Executive & Legislative Offices, Combined
Blue Valley School District #229	3,313	Elementary & Secondary Schools
Shawnee Mission Medical Ctr	3,060	General Medical & Surgical Hospitals
Black & Veatch	2,649	Engineering Svcs
HyVee Food Stores	2,509	Supermarkets & Groceries
Wal-Mart	2,474	Discount Department Store

**Chart I:** Depicts the top ten largest employers in Johnson County. "Largest" is based on the number of employees.

The Greater Kansas City Metropolitan Area consistently ranks among the top cities for small businesses and entrepreneurs, including a #16 ranking among the best places to start a business by Wallethub in 2016. Wallethub also ranked Overland Park as the 2nd best large city for job seekers out of the 150 largest U.S. cities in the nation.

## Other Information of Interest:

**Educational Institutions:** Johnson County contains seven distinct school districts which serve over 94,000 students grade K-12. There are 155 public schools with a student to teacher ratio of 16/1, which exceeds the state average of 14/1.<sup>3</sup> Johnson County is also home to 56 private schools with an enrollment of 13,497 students. It is the home of Johnson County Community College, the Edwards Campus of the University of Kansas and the School for the Deaf.

**Public Safety Institutions:** Johnson County has 16 Law Enforcement agencies and two School District Police Departments. There are approximately 1,300 sworn officers and 325 civilian employees in Law Enforcement in Johnson County.<sup>4</sup> Johnson County Emergency Communications Center serves the 11 individual fire departments in the County, as well as Johnson County MedAct, the Countywide ambulance service, Miami County EMS, and Gardner Public Safety.<sup>5</sup>

**Culture and Recreation:** Johnson County Park & Recreation District has provided high-quality parks, park services, and recreational programs in more than 6,500 acres of parkland and open green space. Each year, the District records more than 7 million park visitors and nearly 2.8 million recreation participants in over 4,000 programs.<sup>6</sup>

*Johnson County Library* serves over two million people from 13 library buildings in Northeast Kansas. The Library staff are helped by 900 volunteers who donate over 50,000 hours of their time each year. The Johnson County Library loans over six million books, ebooks, audio books, and DVD's each year.<sup>7</sup>

*Johnson County Museum* maintains a collection of over 1 million photographs, 15,000 3-D artifacts, and 3,000 cu. ft. of archival material. The museum has also built a significant collection documenting the suburban experience in Johnson County. The museum offers long-term and changing exhibits, a speakers bureau, online resources for research, teacher training, school and public programming, summer camps, and special events. Each year, the museum serves 35,000 visitors onsite and nearly 100,000 people via its online resource materials.<sup>8</sup>

**Transportation:** Johnson County offers air/bus transportation to the region. Two airports are maintained through the Johnson County Airport Commission, New Century Air Center and the Executive Airport. The Executive Airport is the 3rd busiest general aviation airport in the state of Kansas, with approximately 90,000 annual operations, while the New Century Air Center has approximately 50,000 annual operations.<sup>9</sup> Johnson County Transit, which merged with the Kansas City Area Transit Authority in December 2014, provides public transportation services to much of Johnson County, downtown Kansas City, Mo., Kansas City, Kan., and other outlying areas. The JO, operates weekday commuter services with most routes running during peak morning and afternoon times. Special Edition provides paratransit services to Johnson County seniors and disabled residents. In FY 2015, Johnson County had an average ridership of 1,870 passengers each weekday.<sup>10</sup>

**Utilities:** Johnson County Wastewater (JCW) is responsible for the safe collection, transportation, and treatment of wastewater generated by residential, industrial, and commercial customers. Johnson County Wastewater provides sanitary sewer service to more than 400,000 people throughout the County. The wastewater system covers a service area of more than 172 square miles and 16 cities. Johnson County Wastewater operates a total treatment capacity of nearly 64 million gallons per day. Johnson County Wastewater processed an average of 18.5 billion gallons of wastewater in 2015.<sup>11</sup>

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<sup>3</sup> Kansas Public School Review: Johnson County

<sup>4</sup> Kansas Bureau of Investigation - Law Enforcement Statistics

<sup>5</sup> Johnson County Emergency Communications Center. [jocogov.org](http://jocogov.org)

<sup>6</sup> Johnson County Park & Recreation District - [jocogov.org](http://jocogov.org)

<sup>7</sup> Johnson County Library, [jocogov.org Library/home](http://jocogov.org/Library/home)

<sup>8</sup> Johnson County Museum, [jocogov.org, Museum/home](http://jocogov.org/Museum/home)

<sup>9</sup> Johnson County Executive Airport Masterplan

<sup>10</sup> Kansas City Transit Authority

<sup>11</sup> Johnson County Wastewater, [jocogov.org](http://jocogov.org), About Us

## Section II - Comparable Counties

A group of eight counties - Jefferson, Colorado; Dakota, Minnesota; St. Charles, Missouri; Chester, Pennsylvania; Collin, Texas; Denton, Texas; Dane, Wisconsin; and Waukesha, Wisconsin - are located throughout the country and have been deemed comparable to Johnson County in a number of categories:

- Total population;
- Constituent education level;
- Rate of employment;
- Household and personal income;
- Proximity to a large metropolitan statistical area.

While none of these counties mirror Johnson County in every category, when viewed as a whole, each provides its citizens with a lifestyle and overall environment similar to that of Johnson County. The following charts provide statistical comparisons between Johnson County and comparable counties, including a number of social demographics and economic indicators.

### Chart J - Population

**Johnson County has grown an average of 1.2% each year from 2010 to 2015. The 2015 Johnson County population was 580,159. Chart J shows the Johnson County population in relation to the comparison Counties.**

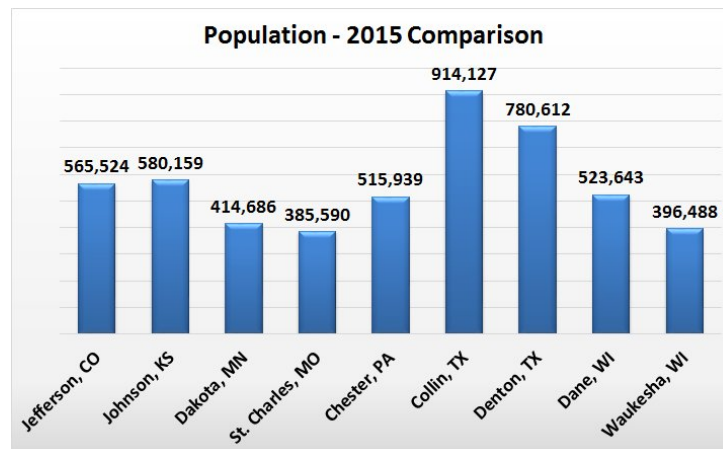


Chart J - Source: U.S. Census, Fact Finder 2015 Pop. Estimate

**Median Age** has remained constant over the past five years at or near the 2015 level (36.4 years). **Chart K** shows the 2015 median age for Johnson County in relation to the comparison counties.

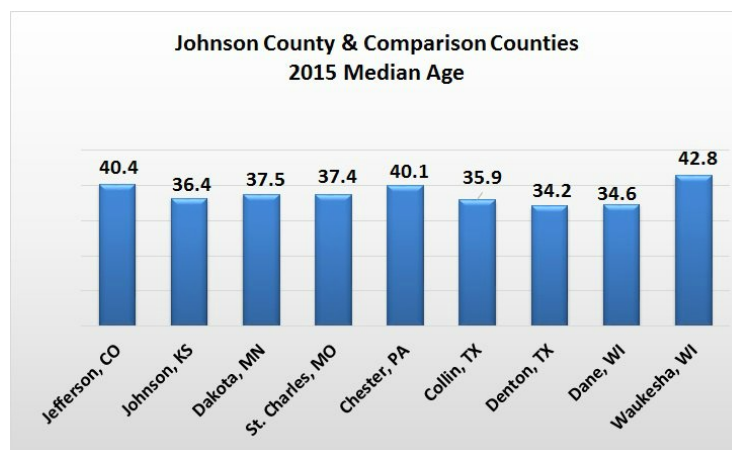


Chart K- Source: U.S. Census, Fact Finder 2015

### Chart L & M - Race and Language

**Chart L** shows the 2015 race percentage (white) for Johnson County in relation to the comparison counties. **Chart M** shows the percent of the population in Johnson County that does not speak English as their primary language (2015).

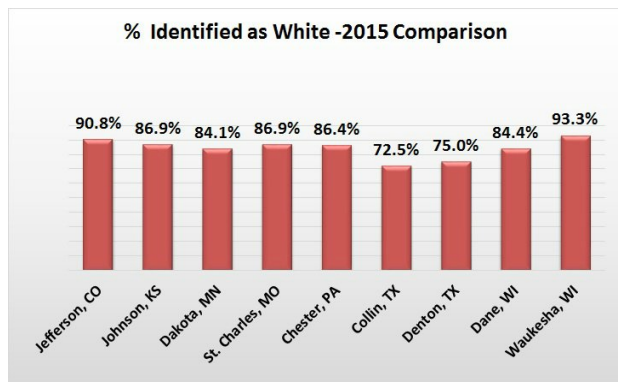


Chart L - Source: U.S. Census, Fact Finder 2015

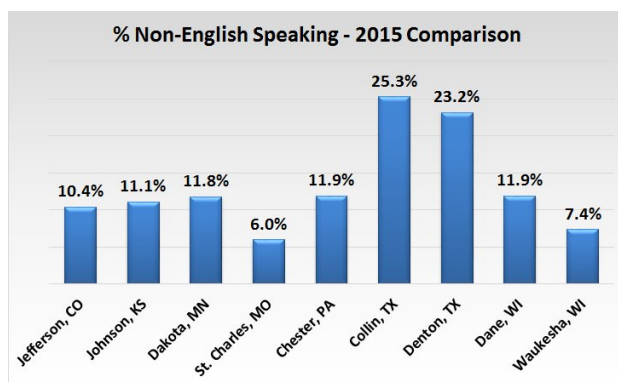


Chart M - Source: U.S. Census, Fact Finder 2015

### Chart N - Educational Achievement

**Chart N** shows the percentage of the Johnson County population that has a college degree in relation of the comparison counties.

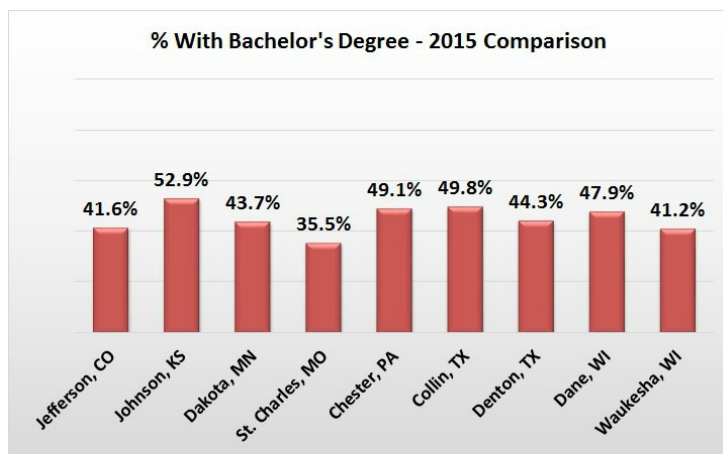


Chart N - Source: U.S. Census, Fact Finder 2015

### Chart O & P - Poverty and Disabilities

**Chart O** shows the percentage of the Johnson County population that is below the poverty line in relation to the comparison counties (2015). **Chart P** shows the percentage of the Johnson County population with a disability in relation of the comparison Counties (2015).

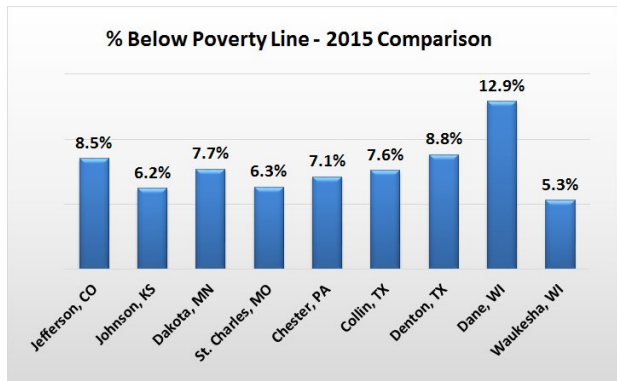


Chart O - Source: U.S. Census, Fact Finder 2015

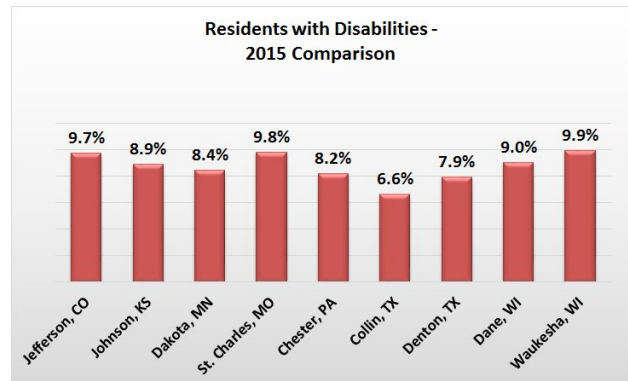


Chart P - Source: U.S. Census, Fact Finder 2015

### Chart Q & R - Median Home Value

**Chart Q** shows the median home value for Johnson County from 2010 to 2015. **Chart R** shows the 2015 median home value of Johnson County in relation to the comparison counties.

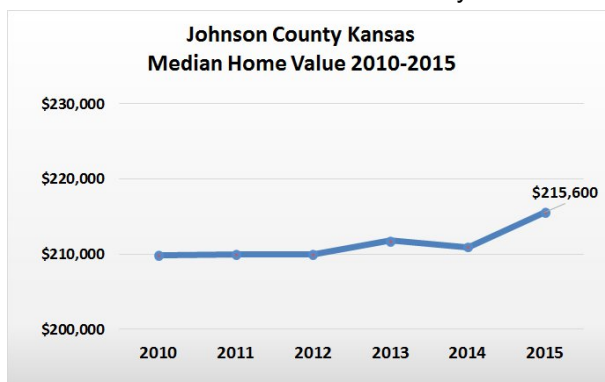


Chart Q - Source: U.S. Census, Fact Finder 2015

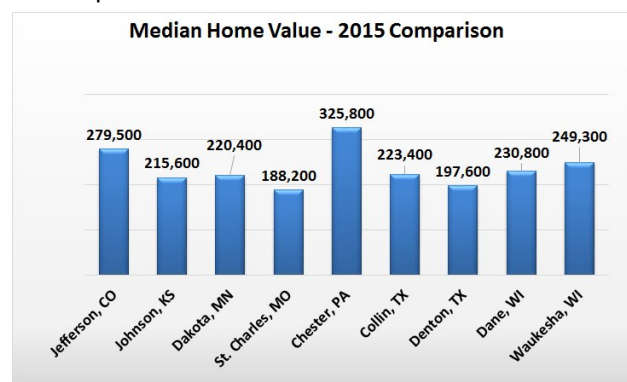


Chart R - Source: U.S. Census, Fact Finder 2015

### Chart S - Average Work Commute Time

**Chart S** shows the 2015 Johnson County average commute time in relation to the comparison counties.

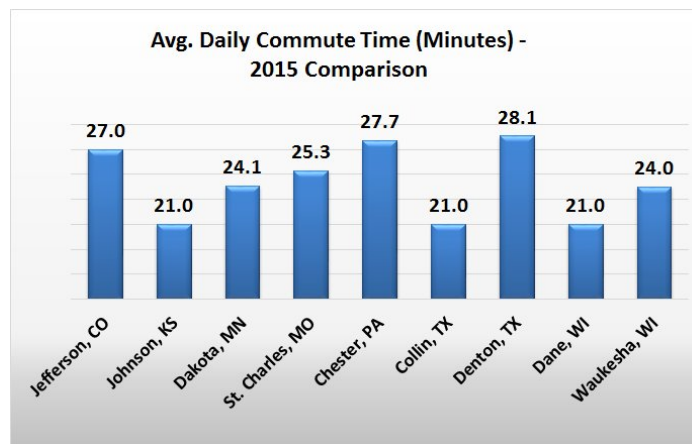


Chart S - Source: U.S. Census, Fact Finder 2014

### Chart T - Unemployment & Labor

**Chart T** shows the 2015 Johnson County labor force and unemployment percentages in relation to the comparison counties.

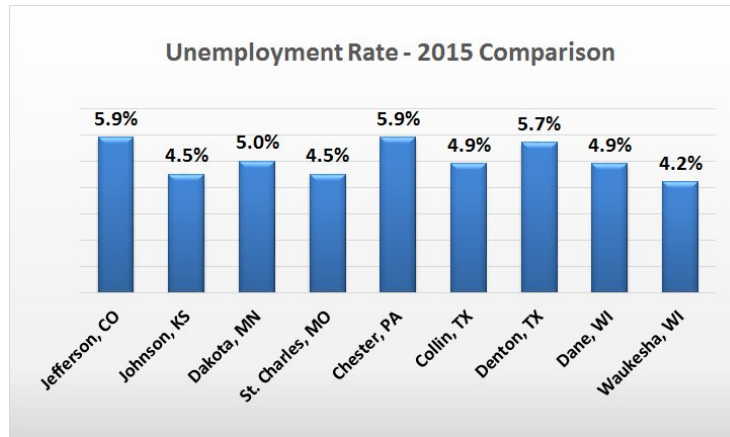


Chart T - Source: U.S. Census, Fact Finder 2015

### Chart U - Median Household and Per Capita Income

**Chart U** shows the 2015 Johnson County median household income in relation to the comparison counties.

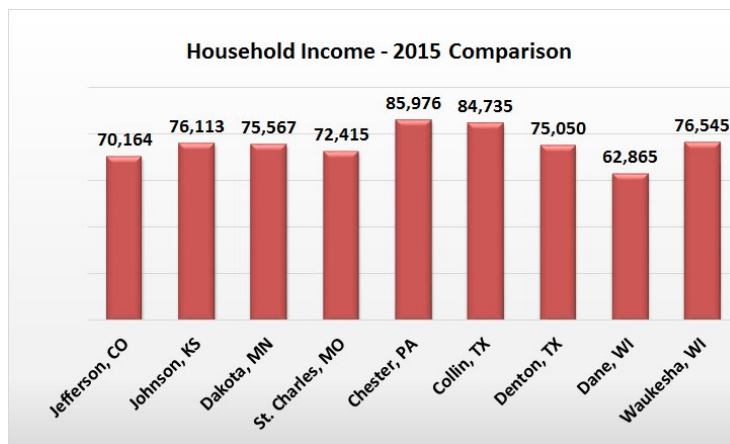


Chart U - Source: U.S. Census, Fact Finder 2014

## Organizational Structure

The organizational chart for Johnson County Government is presented on page B.16.

### Elected Officials

Johnson County is governed by a seven-member Board of County Commissioners, which meets in regular business session once each week. The Chairman of the Board is elected on a county-wide basis and serves as a full-time County official. District commissioners are elected by residents in specific geographical areas, or districts of the County and serve as part-time County officials. The Chairman and the district commissioners serve four-year terms with no term limitations.

Currently, the Board of County Commissioners is comprised of the following individuals:

<b>Commissioner</b>	<b>District</b>	<b>Initial Year as Commissioner</b>	<b>Term Expires</b>
Ed Eilert, Chairman	At-Large	2007	2019
Ron Shaffer	District 1	2015	2019
Jim Allen	District 2	2009	2017
Steven C. Klika	District 3	2013	2017
Jason Osterhaus	District 4	2011	2019
Michael Ashcraft	District 5	2011	2019
John Toplikar	District 6	2013	2017

In addition to the Board of County Commissioners, residents of Johnson County elect the following positions:

- District Attorney
- Sheriff

These positions are elected at large and serve four-year terms with no term limitations.

### **Appointed Officials**

In 1984, Johnson County government was designated by the International City-County Management Association (ICMA) as a Council-Manager form of government. As a result, the Board appoints a professional County Manager to administer a variety of County functions. The County Manager is responsible for policy implementation, budget development and implementation, and the appointment and direction of certain department directors.

In addition to the County Manager, the Board also appoints members for four (4) governing boards:

- Airport Commission
- Developmental Supports
- Library
- Park & Recreation

The governing boards for these four (4) agencies are responsible for a number of items, including the appointment and direction of an Executive Director and the submission of an annual budget request to the Board of County Commissioners.

In 2013, The Board of County Commissioners dissolved the Mental Health Board and assumed responsibility for that area. A Mental Health Advisory Board was appointed following this action, in accordance with state statute.

### **Home Rule Charter**

In January of 1996, the Board of County Commissioners (BOCC) appointed a Citizens' Visioning Committee (JCCVC) to develop a 20-year vision for Johnson County and to recommend a future role for County government. The JCCVC completed and submitted its report to the Board in July of 1997. One of the recommended actions in the JCCVC report was the following:

"Restructure the BOCC to enhance the opportunities for county leadership that will be necessary to achieve this vision for the future. Among the changes that must be considered are the at-large selection of at least one county commissioner; selection of the chairperson (possibly by direct election of the voters) who will serve a full term as chair; and the abandonment of the annual rotation of the chair among the members of the BOCC."

In response to the JCCVC recommendation, the Board appointed a Charter Commission in May of 1999 to develop a proposed Home Rule Charter for Johnson County. The Charter Commission, which was composed of 25 citizens, met more than 30 times over a 12-month period and held six (6) public hearings. In May of 2000, the Charter Commission submitted its report and a proposed Home Rule Charter to the Board.

In November of 2000, voters approved the Home Rule Charter. Overall, no major changes in the County's operations occurred until after the election in November of 2002, which added an additional district commissioner and a commission chairman elected on a countywide basis. The next major change occurred in January of 2005 when the elected positions of County Clerk and Register of Deeds were combined into one appointed office titled the Director of Records and Tax Administration. In addition, the position of County Treasurer became an appointed office in October of 2005.

The Home Rule Charter became effective on January 11, 2001 and includes the following timeline and action items:

1. The Board of County Commissioners appointed a County Manager by December 31, 2001 (this was completed in December of 2001, when the existing County Administrator was appointed County Manager).
2. The four (4) governing boards conformed to the general administrative policies of the County by December 31, 2001.
3. Redistricting for the six (6) commissioner districts was completed by April 1, 2002.
4. Reorganization of the Board of County Commissioners with six (6) district commissioners and the elected chairman occurred on January 16, 2003.

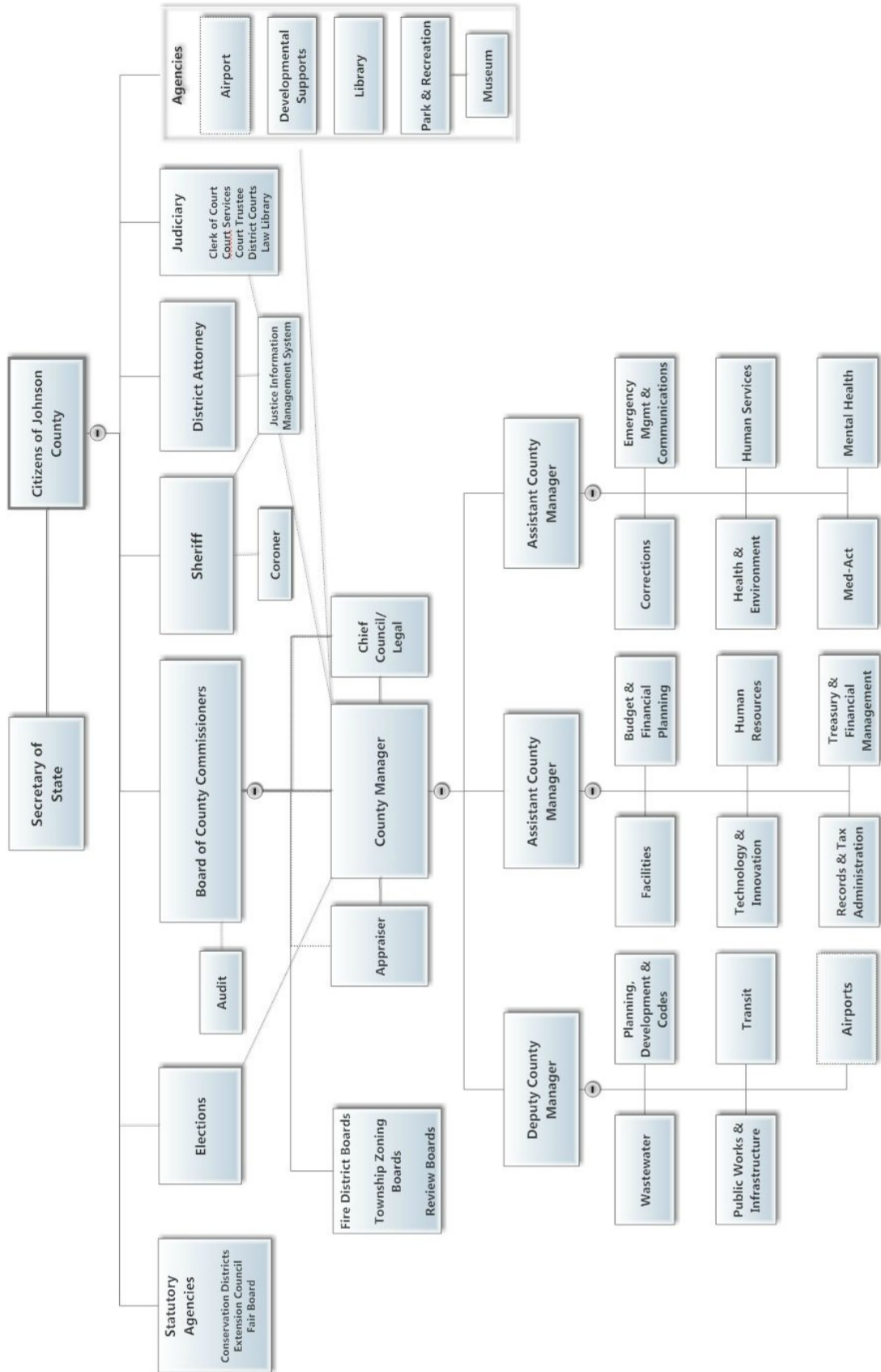
The Home Rule Charter contains seven (7) separate articles. In addition to the items discussed above, the Charter:

1. Establishes four-year terms for all commissioners, including the chairman, with no term limitations.
2. Makes each election non-partisan. Primary elections will be held if there are more than two (2) candidates for the position. The two candidates who receive the most votes in the primary election are placed on the ballot for the November election. If there are two or less candidates who file for a position, then no primary election will be held.
3. Requires the Board of County Commissioners to appoint a Charter Review Commission. The Review Commission meets at least once per year for five (5) years, and is composed of seven (7) members who served on the Charter Commission.

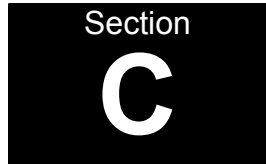
Under the Home Rule Charter, the Board of County Commissioners will continue to appoint members for four (4) governing boards.



**Johnson County Organizational Chart**



Updated 12/30/2016



# Budget Structure & Policies

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## **This Section Includes:**

- Financial Policies (Page C-2)
- Budget Structure (Page C-6)
- Budget Process & Calendar (Page C-7)
- Budget Amendments (Page C-9)
- Budget Revisions (Page C-9)

## **Budget Structure and Policies**

### **Financial Policies**

Financial policies serve as the guiding principles for the County's financial management and annual budgetary process. Generally, financial policies are desirable in order to maintain or improve an entity's financial position, financial management and credit rating(s). Included in these are specific policies related to reserves, the operating budget, capital improvements, debt, and investments.

It is the policy of the Board of County Commissioners (BOCC) that all financial transactions conducted by or on behalf of Johnson County, its agencies, departments, officials, and authorized agents, shall be made in a manner and method that efficiently and effectively utilizes available financial resources and demonstrates good stewardship in the management of public funds and resources according to established financial management practices, accounting standards, and auditing requirements.

The financial policies adopted by the BOCC shall apply to all elected officials, employees, agencies, departments, boards, commissions, representatives and authorized agents in the performance of their official duties for or on behalf of Johnson County Government.

The BOCC shall be responsible for establishing and authorizing policies for the management of all financial resources and transactions of the County. The County Manager shall be responsible for establishing and maintaining financial procedures, which shall be consistent with existing financial policies. These procedures shall apply to all elected officials, employees, agencies, departments, boards, commissions, representatives and authorized agents in the performance of their official duties.

The BOCC may initiate changes to the existing financial policies at any time. In addition, the County Manager shall review the County's existing financial policies on a periodic basis. If changes to the existing financial policies appear to be necessary and appropriate, the County Manager shall submit a recommendation to the BOCC for consideration and action.

### **Accounting and Auditing**

The County's fiscal year is January 1st to December 31st. It is the policy of the BOCC that:

- the County will follow accounting principles generally accepted in the United States of America applicable to governmental units (GAAP), as promulgated by the Governmental Accounting Standards Board (GASB), in the preparation of the County's annual audited financial statements.
- the County will submit to an annual audit by an independent certified public accountant.
- the County will employ an internal auditor to complete an annual audit plan approved by the BOCC.
- the County will prepare a Comprehensive Annual Financial Report (CAFR).
- the County will follow the standards of full disclosure in all financial reporting and debt offering statements.

The Director of Treasury and Financial Management is responsible for establishing a solicitation and selection process for securing professional auditing services from an independent certified public accountant. Goals of the solicitation and selection process shall include encouraging participation from qualified service providers and securing services at competitive prices.

### **Reserves**

Reserves are the difference between the current assets (cash, accounts receivable, investments, etc.) and the current liabilities (salary and wages payable, accounts payable, etc.) of each County fund. Reserves for a governmental entity are generally considered appropriate in order to:

#### Maintain Working Capital

1. Meet cash flow requirements.
2. Provide contingencies for unpredictable revenue sources.
3. Provide contingencies for emergencies (such as natural disasters) and unpredictable expenditures.

#### Fund Capital Asset Replacement and Debt Retirement

4. Provide funding for capital asset replacement.
5. Meet debt service covenants/requirements.
6. Prepay outstanding debt.

The appropriate level of reserves for a given governmental entity depends on an analysis of these six (6) factors, along with any statutory requirements or other applicable criteria. It is the policy of the BOCC to maintain prudent reserves for established funds based on these six (6) factors, and all reserve policies shall be analyzed on a periodic basis.

On February 28, 2013, the County adopted a revised General Fund reserve policy. According to the BOCC policy, the annual calculation for the County's General Fund is expected to generate a reserve amount that ranges between 20% and 25% of estimated annual General Fund net revenues (total General Fund revenues, excluding intrafund transfers and General Fund cost allocation).

It is the policy of the BOCC to maintain a reserve in the County's Debt Service Fund and the Library's Debt Service Fund between 5% and 10% of the annual principal and interest amounts due on outstanding bonds, plus 100% of any annual principal and interest amounts due on outstanding temporary notes.

The County adopted a Wastewater fund reserve policy on March 3, 2016 to maintain reserves for the Wastewater fund in an amount sufficient to sustain basic operations for a period of 90 days and no more than 180 days of the budgeted annual Wastewater expenditures.

It is the policy of the BOCC to establish and maintain a reserve, including funding for plan run-out, within the County's Health Care Fund. The amount of the reserve shall be determined annually by the BOCC based upon funding recommendations prepared by the County Manager. The reserve amount for any given year shall not be less than that amount which is determined to provide a reserve level of high minimal funding and the reserve goal for each year shall be that amount which is determined to provide a reserve level of "secure funding". The County Manager and/or his designee shall develop and adopt criteria and procedures, recognized in the health care insurance industry, for determining the high minimal funding level and the secure funding level, but they shall consider the following:

1. The County's average monthly claims.
2. Trending factors for claims and costs.
3. Trending factors for utilization of the fund.
4. Exposure to catastrophic or other cost factors.
5. The ability of the fund to be and remain viable through various experiences.

It is the policy of the BOCC to maintain a minimum reserve between 5% and 10% of budgeted annual expenditures for the following funds:

- Public Works Fund
- Transportation Fund
- Airport Fund
- Library Operating Fund
- Library Special Use Fund
- 911 Fund
- County Building Fund
- Alcohol Tax Fund
- Public Health Fund

It is the policy of the BOCC to maintain a reserve in the County's Developmental Supports Fund and the County's Mental Health Fund between 8% and 12% of budgeted annual Developmental Supports Fund expenditures and budgeted annual Mental Health Fund expenditures.

If the reserve amount for any County fund falls below the minimum established reserve level, the County Manager shall submit a recommended plan to the BOCC as soon as practical, but not to exceed 90 days following receipt of notice from the Director of Budget and Financial Planning and the Director of Treasury and Financial Management, to rebuild the reserve to the minimum level.

### Operating Budget

It is the policy of the BOCC to promote efficiency and effectiveness in the management and operation of County programs and the utilization of available financial resources by the adoption of a balanced annual operating budget for the fiscal year. It is the responsibility of all elected officials, agency directors, department directors, governing boards, and employees to exercise good stewardship in the management of public funds and resources according to applicable statutes, BOCC policies, County procedures, and approved budgets. The County Manager is responsible for recommending a prudent, balanced annual operating budget to the BOCC for adoption.

For Johnson County, a balanced budget is defined as a budget in which projected resources (revenues plus use of reserves) equal projected expenditures. This definition applies to each fund appropriated in the County's budget.

Specific policies related to the operating budget include:

1. The County Manager shall establish the budget calendar for the next operating budget cycle. The budget calendar shall comply with applicable statutes regarding adoption of the annual budget.
2. It is the policy of the BOCC to maintain a Multi-Year Budget Projection of revenues, expenditures, and reserves. The projection shall be reviewed during the annual operating budget cycle and shall be updated periodically due to changes in policy, legislation, and the economy. The projection will cover a minimum of five years.
3. Revenues shall be estimated using a conservative approach to avoid budget shortfalls during the fiscal year.
4. It is the policy of the BOCC to attempt to reduce the County's degree of reliance on ad valorem taxes (i.e., property taxes) for annual operating revenues by pursuing appropriate fees for services rendered.
5. It is the policy of the BOCC that one-time (non-recurring) and unpredictable revenues shall not be used to fund on-going expenditures. On-going expenditures shall be funded with on-going sources of revenue. However, reserves may be used on a short-term basis to offset the impact of economic downturns, so long as adjustments are made to restore the structural balance of the operating budget within one to two fiscal years.
6. It is the policy of the BOCC that the County's annual operating budget will avoid the following situations for the combined budgets of the General Fund and Special Revenue Funds:
  - Two (2) consecutive years of operating deficits.
  - A current operating deficit greater than the previous year.
  - A current operating deficit in two (2) or more of the last five (5) years.

For the purposes of the deficit calculation, total expenditures exclude one-time expenditures that have been approved by the BOCC and are funded through use of reserves (examples would include one-time capital expenditures such as capital projects in the County's Capital Improvement Program).

7. It is the policy of the BOCC to budget and appropriate sufficient funds in each budget year to pay the estimated and expected expenditures occurring during that fiscal year for the payout of accrued vacation and sick leave to employees who have retired or otherwise terminated their employment with the County in good standing.
8. It is the policy of the BOCC that open encumbrances for outstanding purchase orders do not lapse at the end of the fiscal year.

## Capital Improvements

It is the policy of the BOCC to adopt a five-year Capital Improvement Program (CIP), which shall be published on an annual basis. The first year of the annual CIP shall be appropriated as the County's capital improvement budget for the upcoming fiscal year.

The CIP shall be reviewed, evaluated, prioritized, and updated on an annual basis in conjunction with the operating budget cycle. The CIP shall include a schedule of capital improvement projects by year, including the estimated total capital cost, estimated annual operating costs or savings, and anticipated funding source or sources for each project.

The County Manager is responsible for preparing and submitting a preliminary five-year CIP to the BOCC before May 1st of each year as required by the Home Rule Charter of Johnson County. In addition, the County Manager is responsible for submitting a final recommendation for the proposed five-year CIP to the BOCC at least 45 days prior to the statutory deadline for adopting the annual budget.

It is the policy of the BOCC to finance tax-supported projects included in the annual CIP with a combination of pay-as-you-go (cash) financing and debt financing. For each project, pay-as-you-go financing shall be considered first before any debt is issued.

## Debt

It is the policy of the BOCC to maintain or improve existing credit ratings through strong financial management, including the avoidance of short-term borrowing for operations. The County seeks to maintain or improve existing credit ratings since better credit ratings result in lower borrowing costs. To help maintain or improve the County's credit ratings, an established program of managing the County's debt becomes essential.

The BOCC establishes debt management policies to provide a functional tool to ensure that the County's debt is managed in a fiscally prudent manner and in the best economic interest of the County. The debt management policies shall provide general guidelines for debt decisions rather than absolute rules or formulas to determine the level of County debt. Each situation requires a thorough review of the County's debt position, financial health and economic forecast, as well as any mandated or legally imposed obligations.

The County's debt management policies are established to achieve the following objectives:

1. To preserve the public trust and prudently manage public assets to minimize costs to the taxpayers and ensure current decisions do not adversely affect future generations.
2. To maintain the County's ability to obtain access to the municipal bond market at favorable interest rates in amounts needed for capital improvements, economic development, and facilities or equipment to provide essential County services.
3. To minimize borrowing costs and preserve access to credit markets.
4. To seek to minimize debt interest costs whenever prudent in consideration of other cost factors and/or tax burden.
5. To maintain a balanced relationship between debt service requirements and current operating costs, encourage growth of the tax base, actively seek alternative funding sources, minimize interest costs and maximize investment returns.
6. To assess all financial alternatives for capital improvements prior to issuing debt. These could include categorical grants, loans, or state/federal aid.
7. To preserve the County's flexibility in capital financing by maintaining an adequate margin of statutory debt capacity.
8. To maintain compliance with regulatory standards such as, but not limited to, Internal Revenue Service (IRS) codes and regulations.

Additional information on the County's debt management policies is provided in the **Debt Management** section.

## Investments

With regard to investments, the primary objectives of the BOCC are (in order of priority):

1. Safety of principal.
2. Maintenance of adequate liquidity.
3. Maximization of earnings from County funds.

It is the policy of the BOCC that all available funds shall be invested in conformance with legal and administrative guidelines at the highest rates obtainable at the time of investment, and that all investments made by or on behalf of the County shall seek to adhere to the following objectives:

1. Preservation of capital and protection of principal.
2. Security of County funds and investments.
3. Maintenance of sufficient liquidity to meet operating needs.
4. Diversification of investments to avoid unreasonable or avoidable risks.
5. Maximization of return on the investments.

It is the policy of the BOCC that the County shall follow the most aggressive investment guidelines allowed by State law. County funds shall be managed as multiple portfolios in order to meet liquidity needs of the organization while enhancing total yield of the portfolio. The County will always maintain adequate funds in the short term area of our portfolio to cover operations.

It is the policy of the BOCC that the County's cash management practices shall ensure that funds held by, and belonging to, the County are managed in a manner that complies with all State and Federal Laws, and the policies and strategies of the BOCC, and that provides for adequate funds to be available to timely meet all disbursement requirements and obligations of the County.

## **Budget Structure**

According to state statutes, the legal level of budgetary control is the aggregate total expenditures at the fund level. Therefore, the County's budget is organized, adopted, and controlled at the fund level. Once the County has published, adopted and filed the expenditure budget of a given fund, the expenditure authority of that fund cannot, by law, be exceeded without a formal amendment process.

A list of the County's budgeted funds, as well as a classification of agencies and departments by fund, is provided on pages D.4 and D.5 of the **Budget Summary** section. Generally, separate funds are established in response to statutory requirements such as when legislation authorizes counties to levy taxes for some specific purpose. Also, ad valorem tax (i.e., property tax) revenue and mill levies are budgeted at the fund level.

Another rationale for establishing separate funds is when the nature of the operation is sufficiently different to warrant its segregation from other governmental operations. Enterprise funds, which are operated according to distinct and separate accounting principles, are a good example.

It is often desirable to review County operations from a functional, or strategic program, perspective. For example, agencies and departments can be grouped across fund boundaries with other similar County operations to form a consolidated perspective on all County operations within that function, or strategic program. The strategic programs that are currently relevant to Johnson County are Support Services, Records & Taxation, Public Safety, Judicial and Emergency Services, Infrastructure, Health and Human Services, Culture and Recreation, and Debt Service. A breakdown of which agencies are included in each strategic program is included in the **Strategic Programs** section.

## Explanation of Budgetary Basis

Basis of accounting refers to the point in time at which revenues and expenditures are recognized in the budgets and financial statements. The basis of accounting used for purposes of financial reporting in accordance with GAAP is not the same basis used in preparing the annual operating budget.

The budgets for all relevant funds of Johnson County are prepared in accordance with applicable Kansas statutes. The budgets for governmental funds are prepared using the modified accrual basis of accounting, with the following exceptions:

- Operating transfers in are classified as revenues and operating transfers out are classified as expenditures in the annual operating budget.
- Changes in the fair value of investments are not treated as adjustments to revenues in the annual operating budget.

Under the modified accrual basis of accounting, revenues are recognized when the revenues are both measurable and available to finance expenditures of the current fiscal period. “Measurable” means the amount of the transaction can be determined and “available” means collectible within the current period or soon enough thereafter to pay liabilities of the current period. Expenditures are generally recognized in the accounting period in which the fund liability is incurred.

The accrual basis of accounting is used for proprietary funds. Under this basis of accounting, revenues are recognized when earned and expenses are recognized when liabilities are incurred.

The budgets for proprietary funds are prepared using the modified accrual basis of accounting. As a result, the following differences exist between the budgetary basis of reporting and the GAAP basis of reporting (accrual basis of accounting) for the proprietary funds:

- Property tax revenues are recognized as revenue in the year collected (and not the year billed) for budgetary purposes.
- Operating transfers in are classified as revenues and operating transfers out are classified as expenditures in the annual operating budget.
- Changes in the fair value of investments are not treated as adjustments to revenues in the annual operating budget.
- Accrued vacation and sick pay benefits are not recognized as proprietary fund expenditures in the annual operating budget.
- Debt service and capital lease principal payments are treated as expenditures in the annual operating budget.
- Debt service interest costs are recognized when due, and not when incurred, in the annual operating budget.
- Depreciation expense is not recognized in the annual operating budget.
- Capital purchases are recognized as expenditures in the annual operating budget. All unencumbered appropriations lapse at the end of the year.

## **Budget Process & Calendar**

In establishing the annual budget calendar for the next operating budget cycle, the County Manager shall consult with the BOCC and finalize the calendar on or before February 1<sup>st</sup> of each year. The calendar shall be designed to allow sufficient time for preparation of budget requests, public comment, staff review, BOCC consideration, and meet publication and submission deadlines established by statute.

The Budget and Financial Planning Department shall release budget request forms and instructions to County agencies and departments by May 1<sup>st</sup> of each year. All agencies and departments shall submit their budget requests according to the instructions and forms provided by the Director of Budget and Financial Planning.

The County Manager will formulate a prudent, balanced annual budget and submit it to the BOCC for consideration at least 45 days prior to the August 25<sup>th</sup> statutory deadline for adopting the annual budget. Once the BOCC has reviewed and modified (if necessary) the proposed budget, the Director of Budget and Financial Planning shall publish the proposed budget, with any modifications, in the County’s official newspaper; additionally the day and time of the public hearing on the budget included in the publication. The public hearing shall be scheduled at least ten (10) days after the date of publication of the proposed budget, but no later than August 15<sup>th</sup> of each year. The BOCC shall hold a public hearing on the date and at the time specified in the publication for the purposes of hearing taxpayer questions and comments concerning the proposed budget. The BOCC shall adopt the annual budget for the following fiscal year on or before August 25<sup>th</sup>.



## FY 2017 Budget Development

The following table summarizes the activities undertaken to produce the FY 2017 Budget.

<b><i>Calendar of FY 2017 Budget Development</i></b>		
<b>January 2016</b>	<b>February 2016</b>	<b>March 2016</b>
<ul style="list-style-type: none"><li>Commenced salary forecasting process to compute Estimated 2016, and Budget 2017 salaries and fringe benefits.</li></ul>	<ul style="list-style-type: none"><li>Commenced revenue forecasting process to re-estimate current and future revenues.</li></ul>	<ul style="list-style-type: none"><li>Capital Improvement Program (CIP) requests submitted by County Agencies and Departments (3-4-16).</li><li>Operating Budget requests submitted by County Agencies and Departments (3-25-16).</li></ul>
<b>April 2016</b>	<b>May 2016</b>	<b>June 2016</b>
<ul style="list-style-type: none"><li>Conducted budget retreat with the BOCC and County Management Team (4-7-16)</li><li>Submitted preliminary five-year CIP to the BOCC (4-28-16)</li><li>Personnel Review Committee (PRC) analyzed requests for new positions (FTEs) submitted for FY 2017.</li></ul>	<ul style="list-style-type: none"><li>Continued work on the Proposed Budget</li></ul>	<ul style="list-style-type: none"><li>Presented Proposed Budget Overview to BOCC (6-2-16)</li><li>Conducted work sessions with BOCC to review Proposed Budget for specific County Agencies and Departments (6-9-16 to 6-21-16).</li><li>Presented final revenue estimates to BOCC (6-21-16).</li><li>BOCC finalized Proposed Budget for newspaper publication (6-23-16).</li><li>Received final assessed valuation estimates from County Clerk (6-29-16).</li></ul>
<b>July 2016</b>	<b>August 2016</b>	<b>September 2016</b>
<ul style="list-style-type: none"><li>Notice of Budget Hearing published (7-16-16)</li></ul>	<ul style="list-style-type: none"><li>Conducted Public Hearing on Proposed Budget (8-1-16).</li><li>Review public hearing input with BOCC (8-4-16)</li><li>BOCC adopted FY 2017 Budget and CIP (8-11-16).</li></ul>	<ul style="list-style-type: none"><li>Updated FY 2017 budget document for final printing.</li></ul>
<b>October 2016</b>	<b>November 2016</b>	<b>December 2016</b>
<ul style="list-style-type: none"><li>County Clerk releases final property tax rate (mill levy) information for FY 2017.</li><li>FY 2017 Budget document is printed.</li></ul>	<ul style="list-style-type: none"><li>FY 2017 Budget document is submitted to the Distinguished Budget Presentation Awards Program of the Government Finance Officers Association.</li></ul>	<ul style="list-style-type: none"><li>County Clerk releases Annual Abstract of Taxes containing final assessed valuation values.</li></ul>

### **Budget Amendments**

Since the annual operating budget is formulated well in advance of its execution, the BOCC recognizes that it may be necessary to amend the budget of a County fund. If unexpected or unfunded expenditures must be made, department directors are expected to manage their available resources, economize, and reevaluate priorities before requesting a budget amendment.

It is the policy of the BOCC to amend a fund's budget for emergencies, federal and state mandates, or other circumstances which could not be anticipated, and only if sufficient funds are available; a budget may not be amended simply because additional revenues become available. By statute, any budget amendments require formal approval by the BOCC.

The BOCC may authorize an amendment of any current year budget, at the fund level, after giving public notice and holding a public hearing as required by state statute. An amendment is defined as an increase in the published budget authority, at the fund level, for the current fiscal year operating budget. The published budget authority is the total of budgeted expenditures and budgeted reserves for a County fund.

### Procedures

Elected officials, agency directors, and department directors are responsible for submitting requests for budget amendments no later than November 1<sup>st</sup> of each year. The requests will be submitted in a format determined by the Director of Budget and Financial Planning.

The Budget and Financial Planning Department shall review the status of the fund in question and make a recommendation to the County Manager on the disposition of the request. If the County Manager determines that a request for budget amendment is not necessary, he/she will advise the BOCC that an amendment has been requested and denied. The County Manager or his/her designee shall inform the elected official, agency director, or department director of the County Manager's decision. If the County Manager decides that a request for budget amendment is necessary, the Director of Budget and Financial Planning shall prepare and submit an agenda item for BOCC consideration during the weekly business session.

Upon review by the BOCC and action to set a public hearing date, the Director of Budget and Financial Planning shall publish the proposed budget amendment and notice of public hearing in the County's official newspaper. The public hearing shall be scheduled at least ten (10) days later than the date of publication of the proposed budget amendment.

The Director of Budget and Financial Planning shall file any budget amendments approved by the BOCC with the County Clerk no later than December 31<sup>st</sup> of each year.

### **Budget Revisions**

Since the annual operating budget is formulated well in advance of its execution, the BOCC recognizes that it may be necessary to revise the budget of a County agency or department. If unexpected or unfunded expenditures must be made, department directors are expected to manage their available resources, economize, and reevaluate priorities before requesting a budget revision.

A budget revision is defined as a change in the current fiscal year budget expenditure authority for any County agency or department that does not result in an increase in the published budget authority of any County fund. A budget revision may involve changes in the expenditure categories (personal services, contractual services, commodities, capital outlay, etc.) within a single agency or department budget. A budget revision may also involve increasing an agency or department budget and decreasing another agency or department budget or reserve amount within the same County fund.

The County Manager may authorize budget revisions to reallocate budgeted expenditures between departments within the General Fund without formal approval of the BOCC whenever:

1. the reallocation is advisable to carry out the policies and/or priorities established by the BOCC; or
2. the reallocation is necessary to provide responsive service to or for emergency situations.

If the reallocation will materially alter any specific departmental budget or potentially conflict with a policy direction of the BOCC, then prior to authorizing any revision, the County Manager will provide notice to the BOCC.

The County Manager may authorize budget revisions to reallocate budgeted expenditures within an agency or department.

The County Manager may authorize budget revisions to increase the current fiscal year expenditure budget for the General Fund in a cumulative amount up to \$250,000, funded from the General Fund reserve, without approval of the BOCC. Any budget revisions, on a cumulative basis, which increase the General Fund expenditure budget by greater than \$250,000, funded from the General Fund reserve, require approval of the BOCC.

The County Manager may authorize budget revisions to increase the current fiscal year expenditure budget for a County fund, except the General Fund, in a cumulative amount up to \$100,000, funded from the reserve in the relevant County fund, without approval of the BOCC. Any budget revisions, on a cumulative basis, which increase the expenditure budget for a County fund, except the General Fund, greater than \$100,000 require approval of the BOCC.

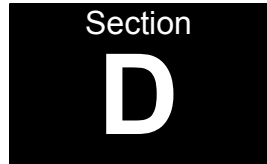
The County Manager may authorize the increase of the current fiscal year expenditure budget for any County fund in any amount if the increase is funded from unanticipated grant revenue, state contract revenue, or reimbursement revenue.

Budget revisions may not increase the total published budget authority of any County fund.

#### Procedures

Elected officials, agency directors, and department directors are responsible for submitting requests for budget revisions in a format determined by the Director of Budget and Financial Planning. Any requests will include a complete explanation and justification of why it is necessary to revise the current fiscal year budget.

If the County Manager or his/her designee determines that a request for budget revision is not necessary and appropriate, the County Manager or his/her designee shall inform the elected official, agency director, or department director of the decision. The Budget and Financial Planning Department shall maintain documentation for all approved budget revisions.



# Budget Summary

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## **This Section Includes:**

- FY 2017 Johnson County Budget at a Glance (Page D-2)
- FY 2017 Johnson County Budget by Fund (Page D-7)
- FY 2017 Assessed Valuation and Mill Levy Information (Page D-45)
- Equipment Reserve Fund (Page D-47)

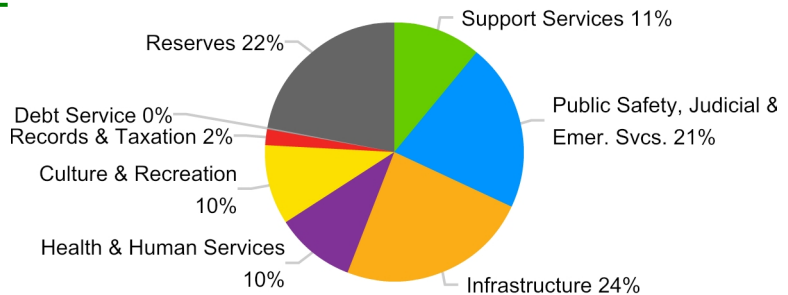
## FY 2017 Budget at a Glance

- General Facts:

<b>Estimated Mill Levy</b>	26.595
<b>Change from 2016</b>	0.000
Property Tax Revenue	234.3
General Fund Reserve 12/31/16 (excludes intrafund transfers, General Fund cost allocation, and grant revenues)	23.6%
Expenditures (includes transfers of \$69.6 million)	\$734.9 million
Projected Ending Fund Balances	\$209.2 million
Total Published Budget	\$944.1 million
Maximum FTEs for 2017 Budget	3,886.99
Salary Merit Increase	3.0%

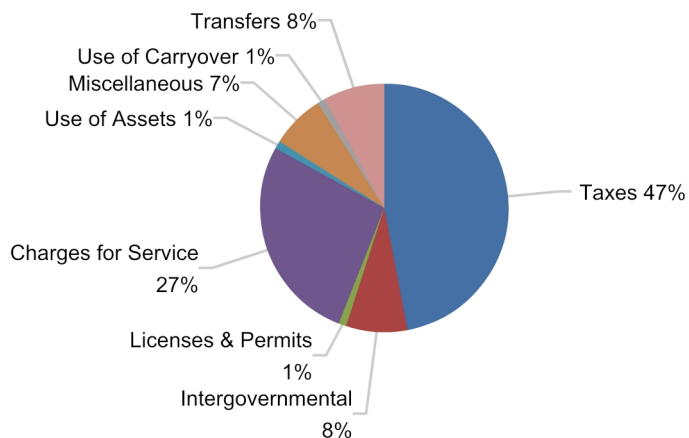
- FY 2017 Budgeted Expenditures

Expenditures by Strategic Program	
Support Services	\$ 103,391,619
Public Safety, Judicial & Emergency Services	\$ 200,504,323
Infrastructure	\$ 222,683,618
Health & Human Services	\$ 95,091,252
Culture & Recreation	\$ 92,268,785
Records & Taxation	\$ 19,161,043
Debt Service	\$ 1,764,883
<b>Total Expenditures</b>	<b>\$ 734,865,523</b>
Reserves	\$ 209,216,312
<b>Total Published Budget</b>	<b>\$ 944,081,835</b>

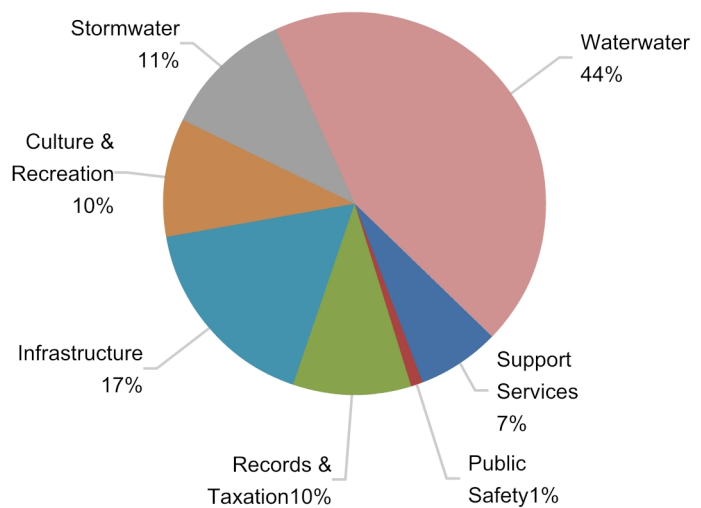


- FY 2017 Budgeted Revenues

Revenue Sources by Category	
Taxes	\$ 342,739,937
Intergovernmental	\$ 59,396,950
Licenses & Permits	\$ 3,414,365
Charges for Service	\$ 203,432,042
Use of Assets	\$ 8,160,364
Miscellaneous	\$ 50,640,345
<b>Subtotal of Revenues</b>	<b>\$ 667,784,003</b>
Use of Carryover	\$ 4,924,033
Transfers	\$ 62,157,487
<b>All Revenue Sources</b>	<b>\$ 734,865,523</b>



<b>FY 2017 CIP Projects</b>	
DTI - Fiber Master Plan	\$ 200,000
DTI - Infrastructure Maintenance	\$ 1,700,000
Elections - Next Generation Voting Machine Replace.	\$ 13,115,000
EMC - County Communications Center Technology	\$ 178,820
EMC - Countywide Radio System Infrastructure	\$ 234,000
EMS - Advanced Communications	\$ 116,400
Facilities - Capital Replacement Program (CRP)	\$ 2,000,000
Facilities - Mental Health CRP	\$ 573,644
Facilities - Courthouse Capital Replacement Program	\$ 500,000
Facilities - ADA Compliance	\$ 100,000
Facilities - Major Asset Replacement Projects	\$ 3,005,000
Facilities - Health Partnership NE Offices Remodel	\$ 1,220,000
Facilities - Mental Health Oper. & Space Study	\$ 100,000
JIMS - Security Camera Replacement	\$ 115,000
Airport - Capital Projects	\$ 1,218,127
Library - Capital Replacement Plan	\$ 1,130,250
Library - Comprehensive Library Master Plan	\$ 2,962,243
Park & Rec - Capital Improvement Plan	\$ 9,184,262
Public Works - Bridge, Culvert, Road Program	\$ 2,000,000
Public Works - County Assisted Road System - CARS	\$ 14,080,654
Stormwater - Management Program	\$ 13,799,533
Transit - Bus Replacement	\$ 3,146,271
Transit - Basic Passenger Infrastructure	\$ 235,000
Transit - Passenger Vehicle Replacement	\$ 750,000
Wastewater - Capital Improvement Plan	\$ 56,960,000
<b>Total FY 2017 CIP Cost</b>	<b>\$128,624,204</b>



- Miscellaneous Information

2017 Population (Projected)	593,863
Estimated Assessed Valuation for 2017 Budget	\$9.23 billion
Average Residential Property Appraised Value	\$273,000
Amount Generated by One Mill of Ad Valorem Tax	\$9.04 million
Approximate Amount of County Tax on a 273,000 Residential Property	\$835
Approximate Amount of County Tax on a 1,923,408 Commercial Property	\$12,788

## Classification of Funds by Fund Type

### Governmental Funds

General Fund

### Special Revenue Funds

911 Fund  
911 Telephone Fund  
911 Wireless  
Telephone Fund  
Controlled Substance Fund  
Developer Fees Fund  
Developmental Supports Fund  
District Attorney  
Forfeited Property Fund  
Library Operating Fund  
Mental Health Fund  
Park & Recreation Fund  
Prosecutor Training & Assistance Fund  
Public Health Fund  
Sheriff Forfeited  
Property Fund  
Stream Maintenance Fund  
Weapons Licensure

### Capital Project Funds

County Building Fund  
Public Works Fund  
Stormwater Fund

### Debt Service Fund

Debt Service  
Library Special Use

### Proprietary Funds

### Enterprise Funds

Airport Fund  
Park & Recreation Enterprise Fund  
Transportation Fund  
Wastewater O & M Fund\*  
Wastewater SRCFP Fund\*\*

### Internal Service Funds

Fleet Management Fund  
Risk Management Fund

\* Operations and Maintenance (O & M)

\*\*Sewer Repair and Construction Finance Plan (SRCFP)

## Classification of Agencies and Departments by Fund

<u><b>Airport Fund</b></u>	<b>General Fund (Con't)</b>	<u><b>Prosecutor Training &amp; Assistance Fund</b></u>
Airport	Heritage Trust	Prosecutor Training & Assistance
	Human Resources	
<u><b>Alcohol Tax Fund</b></u>	Human Services	<u><b>Public Health Fund</b></u>
	Justice Information Management System (JIMS)	
Alcohol Tax	Law Library	Health & Environment
	Legal	
<u><b>Controlled Substance Fund</b></u>	Med-Act	<u><b>Public Works Fund</b></u>
	Motor Vehicle	
Controlled Substance	Museums	Infrastructure/Public Works
	Planning, Development & Codes	
<u><b>County Building Fund</b></u>	Public Safety Sales Tax	<u><b>Risk Management Fund</b></u>
	Public Safety Sales Tax II	
County Building Fund	Records and Tax Administration/ Archives	Risk Management
	Sheriff	
<u><b>Debt Service Fund</b></u>	Technology and Innovation	<u><b>Sheriff Forfeited Property Fund</b></u>
	Treasury and Financial Management	
Debt Service		Sheriff Forfeited Property
<u><b>Developer Fees Fund</b></u>	<u><b>Library Operating Fund</b></u>	<u><b>Stormwater Fund</b></u>
Developer Fees	Library Operating	Stormwater
<u><b>Developmental Supports Fund</b></u>	<u><b>Library Special Use Fund</b></u>	<u><b>Stream Maintenance Fund</b></u>
Developmental Supports	Library Special Use	Stream Maintenance
<u><b>District Attorney Forfeited Property Fund</b></u>	<u><b>Mental Health Fund</b></u>	<u><b>Transportation Fund</b></u>
District Attorney Forfeited Property	Mental Health	Transportation
<u><b>Fleet Management Fund</b></u>	<u><b>911 Telephone Fund</b></u>	<u><b>Wastewater O&amp;M Fund**</b></u>
Fleet Management	911 Telephone	Wastewater O&M**
<u><b>General Fund</b></u>	<u><b>911 Wireless Telephone Fund</b></u>	<u><b>Wastewater SRCFP Fund*</b></u>
Appraiser	911 Wireless Telephone	Wastewater SRCFP
Board of County Commissioners		
Budget & Financial Planning	<u><b>911 Fund</b></u>	<u><b>Weapons Licensure Fund</b></u>
Contractor Licensing		
Corrections	911 Fund	Weapons Licensure
County Manager's Office		
Countywide Support	<u><b>Park &amp; Recreation Fund</b></u>	
District Attorney		
District Court Trustee	Park General	
District Courts	Park Employee Benefits	
Economic Development Programs	Park Bond & Interest	
Elections Office		
Emergency Management & Communications	<u><b>Park &amp; Recreation Enterprise Fund</b></u>	
Extension Council	Park Enterprise	
Facilities		
Fair		

\*Sewer Repair and Construction Finance Plan (SRCFP)

\*\* Operations and Maintenance (O & M)



**Fund Balance**

Fund	Total Ending Fund Balance 12/31/15	Estimated Ending Fund Balance 12/31/16	Projected Ending Fund Balance 12/31/17	Budgeted Expenditure FY 2017 Budget	Fund Balance Percent of FY 2017 Budget	Over Maximum	Over/ (Under) Minimum	Estimated Use of Reserves in 2016	Budgeted Use of Reserves in 2017
<b>General Fund</b>	70,406,138	71,488,071	71,188,071					0	300,000
<i>General Fund Reserve Percentage</i>	26.6%	24.5%	23.7%						
<b>General Fund (excluding Public Safety Sales Tax 2 Surplus)</b>	70,288,062	71,369,995	71,188,071					118,076	0
<i>General Fund Reserve Percentage</i>	26.5%	24.5%	23.7%						
<b>911 Fund</b>	6,781,043	6,321,729	5,659,142	5,300,000	106.8 %	5,129,142	5,394,142	459,314	662,587
<b>911 Telephone</b>	69,812	69,812	0	70,218	0.0 %			0	69,812
<b>911 Wireless Telephone</b>	281,706	283,396	0	285,146	0.0 %			0	283,396
<b>Alcohol Tax</b>	171,272	171,272	171,272	121,113	141.4 %			0	0
<b>Controlled Substance</b>	213,359	69,045	10,001	65,491	15.3 %			144,314	59,044
<b>Developer Fees</b>	112,222	112,222	112,222	9,800	1,145.1 %			0	0
<b>Developmental Supports</b>	3,207,310	3,363,393	3,321,123	23,529,567	14.1 %	497,575	1,438,758	0	42,270
<b>District Attorney Forfeited Property</b>	134,960	134,960	134,960	26,051	518.1 %			0	0
<b>Library Operating</b>	4,669,329	2,969,329	2,969,329	29,474,292	10.1 %	21,900	1,495,614	1,700,000	0
<b>Mental Health</b>	1,030,798	1,211,300	1,211,300	30,047,965	4.0 %	0	(1,192,537)	0	0
<b>Park &amp; Recreation</b>	5,989,325	6,229,716	6,229,716	34,698,222	18.0 %			0	0
<b>Prosecutor Training &amp; Assistance</b>	43,320	43,320	43,320	29,000	149.4 %			0	0
<b>Public Health</b>	1,113,013	1,435,188	1,392,351	15,556,177	9.0 %	0	614,542	0	42,837
<b>Sheriff Forfeited Property</b>	1,299,417	440,042	20,000	494,408	4.0 %			859,375	420,042
<b>Stream Maintenance</b>	5,383	5,383	5,383	5,000	107.7 %			0	0
<b>Weapons Licensure</b>	56,075	56,075	0	101,075	0.0 %			0	56,075
<b>County Building</b>	49,429	115,373	115,373	2,235,782	5.2 %	0	3,584	0	0
<b>Public Works</b>	3,912,681	3,554,725	2,929,725	27,879,315	10.5 %	141,794	1,535,759	357,956	625,000
<b>Stormwater</b>	4,462,033	3,570,185	3,202,316	14,372,813	22.3 %			891,848	367,869
<b>Debt Service</b>	393,782	396,834	386,834	1,764,883	21.9 %			0	10,000
<b>Library Special Use</b>	811,559	801,559	791,559	4,768,466	16.6 %	314,712	553,136	10,000	10,000
<b>Airport</b>	5,441,449	3,061,218	3,061,218	6,623,735	46.2 %	2,398,845	2,730,031	2,380,231	0
<b>Park &amp; Recreation Enterprise</b>	9,784,109	9,784,109	9,784,109	21,608,456	45.3 %			0	0
<b>Transportation</b>	5,223,553	4,313,510	3,563,510	16,583,832	21.5 %	1,905,127	2,734,318	910,043	750,000
<b>Wastewater Operations &amp; Maintenance</b>	22,614,462	22,447,497	22,447,497	58,405,485	38.4 %			166,965	0
<b>Wastewater SRCFP</b>	67,550,313	67,550,313	67,550,313	96,156,901	70.3 %			0	0
<b>Fleet Management</b>	934,496	469,952	469,952	3,831,572	12.3 %			464,544	0
<b>Risk Management</b>	3,667,839	3,670,816	2,445,715	4,012,569	61 %			0	1,225,101

## **FY 2017 Johnson County Budget by Fund**

The total Johnson County Budget is \$944.1 million for FY 2017. This amount includes \$734.9 million in budgeted expenditures (including transfers) and \$209.2 million in budgeted reserves. The budgeted expenditures of \$734.9 million are allocated among 31 budgeted funds, which are presented on pages D.16 through D.44. For each budgeted fund, revenues and expenditures are listed for fiscal year 2015 (actual), fiscal year 2016 (estimated), and fiscal year 2017 (adopted budget). A classification of budgeted County funds by fund type can be found on page D.4.

Each of the 31 funds discussed in this section are appropriated as part of the County's overall budget. Additional funds are included in the audited financial statements for the County; these funds are not budgeted per state statute. A listing of these funds is provided below.

### **Funds Not Budgeted Per State Statute**

<b><u>Special Revenue Funds</u></b>	<b><u>Capital Projects</u></b>	<b><u>Agency Funds</u></b>
County Clerk Technology Fund	Capital Projects Fund	Medical Reimbursement Fund
Treasurer Technology Fund	Equipment Reserve Fund	Jail Prisoners' Welfare Fund
Library Gift Fund	Register of Deeds Technology Fund	Fire District Fund
<b><u>Internal Service Funds</u></b>	<b><u>Enterprise Funds</u></b>	Tax Collection Fund
Workers Compensation Fund	Public Building Commission Fund	Research Triangle Sales Tax Fund
Self-Insured Health Care Fund		

Detail information for each County agency and department is presented in Sections K through P of this document. The relationship of each agency and department to the 31 budgeted funds can be found on page D.5.

### **FY 2017 Budget for All Budgeted Funds**

Pages D.14 and D.15 summarize the FY 2017 Budget for Johnson County. The first page (D.14) reflects the expenditure budget by category, and the following page (D.15) reflects the expenditure budget by individual County fund.

For FY 2017, the total County mill levy was maintained at 26.595 mills. The total expenditure budget is \$734,865,523 for FY 2017, and the total published budget is \$944,081,835, including budgeted reserves of \$209,216,3122.

### **FY 2017 Budget for Each County Fund**

FY 2017 Budget information for each budgeted County fund is provided on pages D.16 through D.44. A brief summary of each fund is presented below.

#### **General Fund (page D.16)**

The General Fund accounts for the cost of general County government, and includes financial transactions that are not required to be accounted for in other County funds. Within the General Fund, the primary sources of revenue are ad valorem taxes, motor vehicle taxes, sales taxes, Federal/State aid, and various charges for service. Additional information about the County's revenue sources is located in Section G (Revenue Summary).

For FY 2017, the General Fund mill levy is 14.078 mills. The General Fund expenditure budget is \$336.8 million for FY 2017, and the total published General Fund budget is \$408 million (including reserves of \$71.2 million). The primary increase in the General Fund expenditure budget is due to increased personal service costs and expenditures for Countywide expenditures related to state funding cuts or other needs. Public Safety Sales Tax 2 will be used to partially fund operations in the Sheriff's Office, Corrections, and Facilities, and will fund the debt service for the Adult Detention Phase II Jail Expansion, the Juvenile Services complex building project, the Criminalistic Laboratory, and the Olathe Adult Detention Center remodel and expansion project.

On February 28, 2013, the County adopted a revised General Fund reserve policy. The reserve calculation in the policy is based on the following goals:

1. Maintaining working capital to meet cash flow requirements and provide contingencies for unpredictable revenue sources and emergencies or other unanticipated expenditures.
2. Funding capital asset replacement and debt retirement.

According to the policy, the annual calculation is expected to generate a reserve amount that ranges between 20% and 25% of estimated annual General Fund net revenues (total General Fund revenues, excluding intrafund transfers and General Fund cost allocation). The County's General Fund has gradually increased over time as a result of unanticipated revenues above estimates and conservative departmental spending. In keeping with past Board direction, the multi-year budget projection gradually draws down the General Fund balance reserve.

The ending fund balance for FY 2015 was \$70.4 million, which is 26.6% of the General Fund net revenues. Approximately \$1 million of reserves were used during 2015 primarily to fund one-time Capital Improvement Projects included in the FY 2015 CIP. The estimated reserves for FY 2017 is \$71.2 million or 23.6% for FY 2017. The reserves associated with Public Safety Sales Tax 2 revenues are projected to be fully expended by the end of FY 2016.

During FY 2017, the estimated General Fund balance (reserves) is expected to decrease by \$300,000 for one-time capital expenditures.

#### 911 Funds (page D.17 - D.19)

During 2011, Kansas Legislature passed Senate Bill 50 which replaced the existing 911 statutes with a new fee structure and other changes. This bill established a new uniform fee of \$0.53 per month for any device that can access 911 and will increase to \$0.60 effective October 1, 2015. The County created a new 911 Fund that will account for these new revenues and budgeted expenditures. These fees will be used to provide a 911 system throughout Johnson County and to pay for the equipment directly related to the reception and processing of 911 calls from any device. The County plans to spend down the balances in the existing 911 Telephone and 911 Wireless Telephone funds by the end of FY 2017 as no revenues other than interest earnings on the unspent reserves have been received since the end of 2011.

The total expenditure budget for the 911 funds is \$5.7 million. The new 911 fund expenditure budget is \$5.3 million for FY 2017. The existing 911 Telephone and 911 Wireless Telephone reserves are budgeted to be expended by the end of FY 2017 as well as approximately \$660,000 of the new 911 Fund. There is no mill levy for these funds.

#### Alcohol Tax Fund (page D.20)

The Alcohol Tax Fund is a special revenue fund that accounts for the local alcohol liquor tax authorized by the Kansas Legislature. By statute, funds must be expended for alcoholism prevention and drug abuse prevention programs.

The total expenditure budget for the Alcohol Tax Fund is approximately \$121,000 for FY 2017. The total published budget is approximately \$292,000 for FY 2017, including a reserve of approximately \$171,000. There is no mill levy for this fund.

#### Controlled Substance Fund (page D.21)

The Controlled Substance Fund is a special revenue fund that accounts for tax assessments and penalties from persons who manufacture, produce, ship, transport, import, or possess certain quantities of controlled substances. The funds can only be used for law enforcement and criminal prosecution purposes. The total expenditure budget for the Controlled Substance Fund is approximately \$75,000 for FY 2017. There is no mill levy for this fund.

#### Developer Fees for Parks Fund (page D.22)

The Developer Fees for Parks Fund is a special revenue fund that accounts for developer fees paid in lieu of parkland dedication in accordance with the Johnson County Zoning and Subdivision Regulations. The proceeds can only be used for park purposes. The total FY 2017 expenditure budget for the Developer Fees Fund is approximately \$10,000. There is no mill levy for this fund.

#### Developmental Supports Fund (page D.23)

The Developmental Supports Fund is a special revenue fund that accounts for the revenues and expenditures of programs designed to develop social and work skills for persons with intellectual and developmental disabilities. Within this fund, the primary sources of revenue are ad valorem taxes, motor vehicle taxes, Federal/State aid, and various charges for service. County policy is to maintain a reserve between 8% and 12% of budgeted annual expenditures for the Developmental Supports Fund.

For FY 2017, the Developmental Supports Fund mill levy is 1.198 mills and the expenditure budget is \$23.5 million. The total published Developmental Supports Fund budget is \$26.9 million, including a reserve of \$3.3 million, or 14.1% of budgeted annual expenditures.

#### District Attorney Forfeited Property Fund (page D.24)

The District Attorney Forfeited Property Fund is a special revenue fund that accounts for funds received from the forfeiture of assets in drug-related cases. The funds can only be used for training purposes and contributions to non-profit agencies which deal in public safety and crime prevention issues.

The total expenditure budget for the District Attorney Forfeited Property Fund is approximately \$26,000 for FY 2017. The total published budget is approximately \$161,000, including a reserve of approximately \$135,000. There is no mill levy for this fund.

#### Library Operating Fund (page D.25)

The Library Operating Fund is a special revenue fund that accounts for the revenues and expenditures of operating an urban library system. Within this fund, the primary sources of revenue are ad valorem taxes and motor vehicle taxes.

For FY 2017, the Library Operating Fund mill levy is 3.323 mills and the expenditure budget is \$29.5 million. The total published Library Fund budget is \$32.4 million, including a reserve of \$2.9 million, or 10.1% of budgeted annual expenditures. The policy for this fund is to maintain a reserve between 5% and 10%. Funding for the Library Operating Fund has been increased by additional ad valorem support to fund the 20 year Comprehensive Library Master Plan beginning in FY 2017. The additional funds will be used to renovate, replace, expand and build as indicated by the plan.

#### Mental Health Fund (page D.26)

The Mental Health Fund is a special revenue fund that accounts for the revenues and expenditures of programs designed to provide clinical and residential counseling, clinical treatment, and outpatient services to citizens suffering from mental health disorders. Within this fund, the primary sources of revenue are ad valorem taxes, motor vehicle taxes, Federal/State aid, and various charges for service.

For FY 2017, the Mental Health Fund mill levy is 1.753 mills and the expenditure budget is \$30.1 million. The total published Mental Health Fund budget is \$31.3 million. Mental Health's estimated reserves as of the end

of FY 2017 are expected to be approximately \$1.2 million, or 4% of the annual budgeted expenditures. County policy for the Mental Health fund is to maintain reserves between 8% and 12%. Ad valorem tax support has increased from \$11.4 million for FY 2016 to \$15.8 million for FY 2017 to address the loss of revenues from the State of Kansas and other sources.

#### Park and Recreation Fund (page D.27)

The Park and Recreation Fund accounts for tax-supported programs provided by the Johnson County Park and Recreation District. This fund page summarizes the budgets for the Park & Recreation's General, Employee Benefits and Debt Service funds. Within these funds, the primary sources of revenue are ad valorem taxes, motor vehicle taxes, and various charges for service.

For FY 2017, the estimated Park and Recreation Fund mill levy is 3.101 mills and the expenditure budget is \$34.7 million. The total published Park and Recreation Fund budget is \$40.9 million, including a reserve of approximately \$6.2 million. Funding for the Park & Recreation Fund has been increased by additional ad valorem support to fund the Park Legacy Plan, which will allow the Park & Recreation District to open undeveloped parkland, invest in existing parks and develop streamway trails for future generations.

#### Prosecutor Training and Assistance Fund (page D.28)

The Prosecutor Training and Assistance Fund is a special revenue fund that accounts for a portion of the court costs assessed in every court case. The proceeds must be used for expenditures related to the District Attorney's Office.

The total expenditure budget for the Prosecutor Training and Assistance Fund is approximately \$29,000 for FY 2017. The total published budget is approximately \$72,000, including a reserve of approximately \$43,000. There is no mill levy for this fund.

#### Public Health Fund (page D.29)

The Public Health Fund is a special revenue fund that accounts for the revenues and expenditures of programs dedicated to protect and promote the health, welfare and environment of the community, and to prevent disease. Within this fund, the primary sources of revenue are ad valorem taxes, motor vehicle taxes, Federal/State aid, and various charges for service.

The total expenditure budget for the Public Health Fund is \$15.6 million and the mill levy is 0.768 mills for FY 2017. The total published budget is \$15.6 million for FY 2017, including a reserve of \$1.4 million or 9% of the annual budgeted expenditures. County policy is to maintain reserves for the Public Health Fund between 5% and 10%. During FY 2017, the fund balance is estimated to decrease by approximately \$43,000 for one-time expenditures associated with the nurse-family partnership program.

#### Sheriff Forfeited Property Fund (page D.30)

The Sheriff Forfeited Property Fund is a special revenue fund that accounts for funds received from the forfeiture of assets in drug-related cases. The funds can only be used for law enforcement and prosecutorial purposes and cannot be used for normal operating expenditures.

The total published budget for the Sheriff Forfeited Property Fund is approximately \$494,000, including reserves of \$20,000 for FY 2017. There is no mill levy for this fund.

#### Stream Maintenance Fund (page D.31)

The Stream Maintenance Fund is a special revenue fund that accounts for royalty payments from sand removed from the Kansas River as it flows through Johnson County. The proceeds can be used for the cleaning and maintenance of the Kansas River (upon approval of the Kansas Division of Water Resources) and for the development of parklands along tributaries of and along the Kansas River.

The total expenditure budget for the Stream Maintenance Fund is approximately \$5,000 for FY 2017. The estimated ending Stream Maintenance fund balance as of December 31, 2017 is \$5,300. There is no mill levy for this fund.

#### Weapons Licensure Fund (page D.32)

The Weapons Licensure Fund is a special revenue fund that provides for the purchase of new law enforcement and criminal prosecution services. Revenues from this fund can only be used for public safety purposes; however, based on changes in state statutes, no additional revenues are currently anticipated for this fund as of January 1, 2016. For FY 2017, the total Weapons Licensure Fund budget is \$101,000. There is no mill levy for this fund.

#### County Building Fund (page D.33)

The County Building Fund is a capital fund that accounts for revenues and expenditures associated with the acquisition, construction, and renovation of County buildings. The fund was reestablished in 2015 by the Board of County Commissioners in accordance with State statute, which allows an annual tax levy not to exceed one (1) mill for a period not to exceed ten (10) years.

The total expenditure budget for the County Building Fund is \$2.2 million and the estimated mill levy is 0.238 mills for FY 2017. The total published budget is \$2.3 for FY 2017, including a reserve of approximately \$115,000 or 5.2%. County policy requires a reserve between 5% and 10% of the annual budgeted expenditures.

#### Public Works Fund (page D.34)

The Public Works Fund is a capital fund that accounts for all revenues and expenditures of the Public Works department. Within the Public Works Fund, the primary sources of revenue are ad valorem taxes, motor vehicle taxes, and the special highway (gas tax) fund.

For FY 2017, the Public Works Fund mill levy is 1.474 mills. The expenditure budget for FY 2017 is \$27.9 million, which includes the County Assistance Road System (CARS) program. The total published Public Works Fund budget is \$30.8 million, including a reserve of \$2.9 million or 10.5% of annual budgeted expenditures. County policy is to maintain a reserve between 5% and 10%. The estimated Public Works Fund balance (reserve) is expected to decrease due to one-time capital expenditures.

#### Stormwater Fund (page D.35)

The Stormwater Fund is a capital fund that accounts for all revenues and expenditures of the Stormwater Management Program. Within the Stormwater Fund, the primary sources of revenue are the Stormwater sales tax and investment income.

For FY 2017, the Stormwater Fund expenditure budget is \$14.4 million. The total published Stormwater Fund budget is \$17.6 million, including a reserve of \$3.2 million. There is no mill levy for this fund.

#### Debt Service Fund (page D.36)

The Debt Service Fund accounts for revenues and expenditures related to various County debt issues, including Library debt. Debt service for the Park and Recreation District, Airport, Transportation, and Wastewater is paid directly from those funds. Within the Debt Service Fund, the primary sources of revenue are ad valorem taxes, motor vehicle taxes, and transfers from other funds.

For FY 2017, the Debt Service Fund mill levy is 0.073 mills and the expenditure budget is \$1.8 million. The total published Debt Service Fund budget is \$2.2 million. County policy requires that the County maintain a reserve between 5% and 10% of the annual principal and interest amounts due on outstanding bonds, plus 100% of the amounts due on outstanding temporary notes. The projected ending fund balance is approximately \$387,000 or 21.9% of budgeted FY 2017 expenditures.

#### Library Special Use Fund (page D.37)

The Library Special Use Fund is a debt service fund that accounts for the revenues and expenditures of financing capital improvement projects for the Johnson County Library System, including the costs of planning, outfitting, and stocking new libraries.

For FY 2017, the Library Special Use Fund mill levy is 0.589 mills and the expenditure budget is \$4.8 million. The total published Library Special Use Fund budget is \$5.6 million, including a reserve of approximately \$800,000 or 16.6%. The policy for this fund is to maintain a reserve between 5% and 10%. For 2017, the estimated Library Special Use Fund balance is expected to decrease by approximately \$10,000 for one time expenditures related to debt issuance.

#### Airport Fund (page D.38)

The Airport Fund is an enterprise fund which accounts for the revenues and expenditures associated with constructing, renovating, and operating two airports and an industrial park. Within this fund, the primary sources of revenue are lease income (use of assets) and various charges for service.

For FY 2017, the Airport Fund expenditure budget is \$6.6 million. The total published Airport Fund budget is \$9.7 million, including a reserve of \$3.1 million. While \$2.4 million of reserves is anticipated to be spent during FY 2016 for one-time capital expenditures, there is no budgeted use of reserves for FY 2017.

#### Park and Recreation Enterprise Fund (page D.39)

The Park and Recreation Enterprise Fund accounts for revenues and expenditures associated with user fee-supported recreational programs, including golf, soccer, senior travel, competitive swimming, and gymnastics.

For FY 2017, the Park and Recreation Enterprise Fund expenditure budget is \$21.6 million. The total published Park and Recreation Enterprise Fund budget is \$31.4 million, including a reserve of \$9.8 million. There is no mill levy for this fund since the programs are supported by user fees.

#### Transportation Fund (page D.40)

The Transportation Fund is an enterprise fund that accounts for all revenues and expenditures of the transit and commuter rail programs. Within the Transportation Fund, the primary sources of revenue are Federal/State aid and \$6.3 million transfer from the General Fund.

For FY 2017, the Transportation Fund expenditure budget is \$16.6 million. The total published Transportation Fund budget is \$20.1 million, including a reserve of \$3.6 million or 21.5% of the annual budgeted expenditures. There is no mill levy for this fund. During FY 2017, the estimated Transportation Fund balance (reserve) is expected to decrease due to one-time capital expenses for new and replacement vehicles.

#### Wastewater O & M Fund (page D.41)

The Wastewater O & M (Operations and Maintenance) Fund is an enterprise fund that accounts for the revenues and expenditures associated with operations and maintenance activities of the Unified Wastewater District. Within this fund, the primary sources of revenue are various charges for service.

For FY 2017, the Wastewater O & M Fund expenditure budget is \$58.5 million and the total published budget is \$80.9 million (including reserves of approximately \$22.4 million). Reserves are anticipated to be used within the next five years to partially stabilize rates related to future infrastructure costs and other inflationary pressures on operations.

#### Wastewater SRCFP Fund (page D.42)

The Wastewater SRCFP (Sewer Repair and Construction Finance Plan) Fund is an enterprise fund that accounts for the revenues and expenditures of activities related to the construction and expansion of plants and other infrastructure in the Unified Wastewater District. Within this fund, the primary sources of revenue

are the capital finance charges and the Wastewater Connection Fees. Beginning in 2014, the capital charges have been included on the O&M customer billing.

For FY 2017, the Wastewater SRCFP Fund expenditure budget is \$96.2 million. The total published Wastewater SRCFP Fund budget is \$163.7 million, including reserves of \$67.6 million. There is a plan to use reserves to partially fund the costs associated with major infrastructure projects scheduled to be completed within the next decade.

#### Fleet Management Fund (page D.43)

The Fleet Management Fund was established in July, 2012 with an effective start date of January 1, 2013. It is an internal service fund, which will coordinate fleet service operations for County departments. The FY 2017 expenditure budget is \$3.8 million. The total published budget is approximately \$4.3 million, including a reserve of approximately \$470,000. There is no mill levy directly associated with this particular fund; funding will result from charges to other county departments for the cost of providing fleet management services, and transfers of funds for start-up costs and capital outlay from the Equipment Reserve fund and from Public Works.

#### Risk Management Fund (page D.44)

The Risk Management Fund is an internal service fund which handles liability and workers compensation activities. By law, only tort and non-tort liability activities are budgeted (workers compensation transactions are off-budget).

For FY 2017, the Risk Management Fund expenditure budget is \$4.0 million. The total published Risk Management Fund budget is approximately \$6.5 million, including a reserve of \$2.4 million or 61.0% of the annual budgeted expenditures. The County also recently adopted a new reserve policy for the Risk Management fund and this policy requires funding up to 80% confidence level of expected ultimate limited losses. The actuarial analysis began with the FY 2014 activity. Planned use of \$1.2 million in reserves was estimated for FY 2017. There is no mill levy for this fund as the property tax funding used in previous years has been replaced with internal charges to departments.

### **Non-budgeted Funds**

There are several funds that are not budgeted in accordance with state statutes. The Library Gift Fund had \$207,000 at the end of 2015. These funds represent gifts given to the Library Board. The Register of Deeds Technology fund balance was \$4.8 million as of the end of 2015. The County Clerk and Treasurer Technology funds were established effective January 1, 2015. The ending balance for the County Clerk Technology fund was \$249,000 as of December 31, 2015. The Treasurer Technology Fund had \$85,000 as of the end of 2015. The Equipment Reserve fund had approximately \$5.2 million as of the end of 2015.

The Capital Projects fund had approximately \$86.5 million set aside for various County capital projects, such as CARS, Stormwater, infrastructure maintenance, etc. More information regarding the capital budget for FY 2017 is located in the Capital Improvement Program section. The Public Building Commission had net cash reserves of approximately \$21 million as of the end of 2015, primarily from bond proceeds. These funds are restricted for the specific capital projects for which the bonds were issued.

The Self-Insured Health Care Fund had reserves of approximately \$9.4 million as of the end of 2015 and a projected ending cash balance of \$3.1 million as of the end of 2017. More information on this fund can be found in the Personnel and Compensation section. The Workers' Compensation fund had cash reserves of \$5.6 million at the end of 2015.

The County also maintains an agency fund for the Research Triangle Sales Tax. The Research Triangle Sales tax of 0.125% is a pass through sales tax with the total being immediately distributed to the Johnson County Education Research Triangle Authority. An election was held in November 2008 to pass this 1/8<sup>th</sup> cent sales tax for the purpose of supporting education and research projects at locations within Johnson County, Kansas for University of Kansas, Kansas State University, and University of Kansas Medical Center. There is no sunset for this tax.



**FY 2017 Johnson County Budget  
All Budgeted Funds (by Category)**

<b>Total Budget by Category</b>	<b>Actual 2015</b>	<b>Estimated 2016</b>	<b>Budget 2017</b>
<b>Beginning Balance, January 1</b>	<b>\$ 214,335,509</b>	<b>\$ 220,430,187</b>	<b>\$ 214,140,345</b>
<b>REVENUES:</b>			
Ad Valorem Taxes	180,141,184	218,245,729	234,342,975
Other Taxes	101,697,167	105,366,495	108,396,962
Intergovernmental	48,550,140	59,421,180	59,396,950
Licenses & Permits	3,437,790	3,224,709	3,414,365
Charges for Service	184,374,508	199,980,711	203,432,042
Use of Assets	7,201,760	6,696,886	8,160,364
Miscellaneous	39,361,626	47,749,808	48,935,926
Transfers	91,611,876	59,810,714	63,861,906
<b>Total Revenues</b>	<b>\$ 656,376,051</b>	<b>\$ 700,496,232</b>	<b>\$ 729,941,490</b>
<b>Total Revenues &amp; Beginning Balance</b>	<b>\$ 870,711,560</b>	<b>\$ 920,926,419</b>	<b>\$ 944,081,835</b>
<b>EXPENDITURES:</b>			
Personal Services	253,826,223	267,949,385	280,278,979
Contractual Services	86,164,590	100,247,433	102,416,348
Commodities	26,390,824	30,066,493	31,502,056
Capital Outlay	13,202,552	20,556,090	17,974,391
Miscellaneous	104,524	516,480	2,091,195
Purchase Order Rollovers	2,134	1,250	0
Operating Impacts from GIP	0	0	0
Requests for Additional Resources	0	(2,000,000)	4,905,985
Debt Service Payments	31,155,734	36,059,099	39,131,321
Lease Payments to the PBC	19,278,837	20,648,922	23,527,192
Interfund Transfers	15,389,743	9,403,120	12,365,160
Intrafund Transfers	43,521,092	41,918,260	42,111,742
Transfers to Equipment Reserve Fund	1,332,112	1,780,951	1,782,951
Transfers to Capital Projects	75,106,344	104,708,627	99,496,350
Cost Allocation Expenditures	37,015,552	13,766,561	15,144,224
Fee-based Expenditures	7,409,412	11,426,899	12,228,639
Grant Exeenditures	40,381,700	49,736,504	49,908,990
<b>Total Expenditures</b>	<b>\$ 650,281,373</b>	<b>\$ 706,786,074</b>	<b>\$ 734,865,523</b>
<b>Ending Balance, December 31</b>	<b>\$ 220,430,187</b>	<b>\$ 214,140,345</b>	<b>\$ 209,216,312</b>
<b>Annual Change in Balance</b>	<b>\$ 6,094,678</b>	<b>\$ (6,289,842)</b>	<b>\$ (4,924,033)</b>
<b>Mill Levy Information:</b>			
County Taxing District	17.764	19.582	19.582
Park & Recreation Taxing District	2.349	3.101	3.101
Library Taxing District	3.157	3.912	3.912
Wastewater Taxing District	0.000	0.000	0.000
<b>Total Mill Levy</b>	<b>23.270</b>	<b>26.595</b>	<b>26.595</b>

**FY 2017 Johnson County Budget  
All Budgeted Funds (by Category)**

<b>Total Budget by Fund</b>	<b>Actual 2015</b>	<b>Estimated 2016</b>	<b>Budget 2017</b>
<b>Beginning Balance, January 1</b>	<b>\$ 214,335,509</b>	<b>\$ 220,430,187</b>	<b>\$ 214,140,345</b>
<b>REVENUES:</b>			
Ad Valorem Taxes	180,141,184	218,245,729	234,342,975
Other Taxes	101,697,167	105,366,495	108,396,962
Intergovernmental	48,550,140	59,421,180	59,396,950
Licenses & Permits	3,437,790	3,224,709	3,414,365
Charges for Service	184,374,508	199,980,711	203,432,042
Use of Assets	7,201,760	6,696,886	8,160,364
Miscellaneous	39,361,626	47,749,808	48,935,926
Transfers	91,611,876	59,810,714	63,861,906
<b>Total Revenues</b>	<b>\$ 656,376,051</b>	<b>\$ 700,496,232</b>	<b>\$ 729,941,490</b>
<b>Total Revenues &amp; Beginning Balance</b>	<b>\$ 870,711,560</b>	<b>\$ 920,926,419</b>	<b>\$ 944,081,835</b>
<b>EXPENDITURES:</b>			
General Fund	325,936,943	326,919,490	336,808,189
Public Works Fund	26,050,330	27,306,972	27,879,315
Stormwater Fund	13,671,440	14,516,568	14,372,813
Transportation Fund	11,809,195	14,861,759	16,583,832
County Building Fund	435,804	601,325	2,235,782
Fleet Services Fund	3,424,605	4,488,849	3,831,572
Risk Management Fund	3,609,144	3,780,506	4,012,569
Stream Maintenance Fund	0	5,000	5,000
9-1-1 Telephone Fund	1,102,694	419	70,218
9-1-1 Wireless Telephone Fund	(3,731)	0	285,146
9-1-1 Fund	2,699,599	5,000,000	5,300,000
Alcohol Tax Fund	111,342	111,450	121,113
Prosecutor Training & Assistance Fund	28,950	29,000	29,000
Developmental Supports Fund	21,046,667	22,578,909	23,529,567
Mental Health Fund	28,171,751	27,107,567	30,047,965
Airport Fund	7,981,740	7,940,227	6,623,735
Park & Recreation Fund	26,923,237	30,621,554	34,698,222
Park & Recreation Enterprise Fund	15,759,026	20,512,542	21,608,456
Public Health Fund	13,419,476	14,926,449	15,556,177
Library Operating Fund	22,193,679	30,414,717	29,474,292
Library Special Use Fund	1,988,528	3,111,486	4,768,466
Developer Fees for Parks Fund	0	9,800	9,800
Sheriff Forfeited Property Fund	0	925,988	494,408
Controlled Substance Fund	0	150,472	65,491
Weapon Licensure Fund	171,125	0	101,075
District Attorney Forfeited Property Fund	31,913	25,841	26,051
Debt Service Fund	1,088,739	1,087,450	1,764,883
Wastewater SRCFP Fund	71,216,133	94,159,580	96,156,901
Wastewater O & M Fund	51,413,044	55,592,154	58,405,485
<b>Total Expenditures</b>	<b>\$ 650,281,373</b>	<b>\$ 706,786,074</b>	<b>\$ 734,865,523</b>
<b>Ending Balance, December 31</b>	<b>\$ 220,430,187</b>	<b>\$ 214,140,345</b>	<b>\$ 209,216,312</b>
<b>Annual Change in Balance</b>	<b>\$ 6,094,678</b>	<b>\$ (6,289,842)</b>	<b>\$ (4,924,033)</b>

**FY 2017 Johnson County Budget**

<b>General Fund</b>	<b>Actual 2015</b>	<b>Estimated 2016</b>	<b>Budget 2017</b>
<b>Beginning Balance, January 1</b>	<b>\$ 71,409,290</b>	<b>\$ 70,406,138</b>	<b>\$ 71,488,071</b>
REVENUES:			
Ad Valorem Taxes	101,619,490	122,644,314	127,291,752
Other Taxes	72,736,672	75,955,522	77,781,702
Intergovernmental	23,970,944	30,879,553	29,554,999
Licenses & Permits	1,926,027	1,789,385	1,810,782
Charges for Service	44,480,207	43,658,979	44,010,155
Use of Assets	1,826,343	1,664,040	2,080,050
Miscellaneous	5,810,082	3,967,574	4,044,713
Transfers	72,564,026	47,442,056	49,934,037
<b>Total Revenues</b>	<b>\$ 324,933,791</b>	<b>\$ 328,001,423</b>	<b>\$ 336,508,190</b>
<b>Total Revenues &amp; Beginning Balance</b>	<b>\$ 396,343,081</b>	<b>\$ 398,407,561</b>	<b>\$ 407,996,261</b>
EXPENDITURES:			
Personal Services	158,089,213	165,715,237	171,159,471
Contractual Services	31,739,620	36,000,642	36,085,494
Commodities	6,845,144	8,770,194	8,058,608
Capital Outlay	3,384,185	562,203	840,703
Miscellaneous	47,756	516,480	2,091,195
Purchase Order Rollovers	0	0	0
Operating Impacts from GIP	0	0	0
Requests for Additional Resources	0	(2,000,000)	4,905,986
Debt Service Payments	0	0	0
Lease Payments to the PBC - Other Facilities	17,796,705	19,007,573	17,566,542
Interfund Transfers	5,264,482	6,569,361	6,526,279
Intrafund Transfers	39,769,298	39,060,974	39,237,232
Transfers to Equipment Reserve Fund	1,332,112	1,710,951	1,712,951
Transfers to Capital Projects	4,761,698	5,984,342	5,583,864
Cost Allocation Expenditures	25,049,566	2,138,728	869,874
Fee-based Expenditures	7,409,412	11,426,899	12,228,639
Grant Expenditures	24,447,752	31,455,906	29,941,352
<b>Total Expenditures</b>	<b>\$ 325,936,943</b>	<b>\$ 326,919,490</b>	<b>\$ 336,808,190</b>
<b>Ending Balance, December 31</b>	<b>\$ 70,406,138</b>	<b>\$ 71,488,071</b>	<b>\$ 71,188,071</b>
<b>Annual Change in Balance</b>	<b>\$ (1,003,152)</b>	<b>\$ 1,081,933</b>	<b>\$ (300,000)</b>
<b>*Target for Ending Balance Per Policy</b>	<b>\$ 50,993,855</b>	<b>\$ 53,095,004</b>	<b>\$ 53,841,120</b>
<b>Amount Over (Under) Policy Target</b>	<b>\$ 19,412,283</b>	<b>\$ 18,393,067</b>	<b>\$ 17,346,951</b>
<b>Net Revenues for Policy Target</b>	<b>\$ 264,773,368</b>	<b>\$ 291,252,075</b>	<b>\$ 301,289,520</b>

\* The policy target for the General Fund ending balance is: 20% to 25% of total revenues, excluding intrafund transfers and General Fund cost allocation.

**FY 2017 Johnson County Budget**

<b>9-1-1 Fund</b>	<b>Actual 2015</b>	<b>Estimated 2016</b>	<b>Budget 2017</b>
<b>Beginning Balance, January 1</b>	<b>\$ 5,308,107</b>	<b>\$ 6,781,043</b>	<b>\$ 6,321,729</b>
<b>REVENUES:</b>			
Ad Valorem Taxes	0	0	0
Other Taxes	0	0	0
Intergovernmental	0	0	0
Licenses & Permits	0	0	0
Charges for Service	4,142,882	4,500,000	4,590,000
Use of Assets	29,653	40,686	47,413
Miscellaneous	0	0	0
Transfers	0	0	0
<b>Total Revenues</b>	<b>\$ 4,172,535</b>	<b>\$ 4,540,686</b>	<b>\$ 4,637,413</b>
<b>Total Revenues &amp; Beginning Balance</b>	<b>\$ 9,480,642</b>	<b>\$ 11,321,729</b>	<b>\$ 10,959,142</b>
<b>EXPENDITURES:</b>			
Personal Services	0	0	0
Contractual Services	2,593,734	3,800,000	4,000,000
Commodities	105,865	0	0
Capital Outlay	0	1,200,000	1,066,000
Miscellaneous	0	0	0
Interfund Transfers	0	0	0
Intrafund Transfers	0	0	0
Transfers to Capital Projects	0	0	234,000
Cost Allocation Expenditures	0	0	0
Grant Expenditures	0	0	0
<b>Total Expenditures</b>	<b>\$ 2,699,599</b>	<b>\$ 5,000,000</b>	<b>\$ 5,300,000</b>
<b>Ending Balance, December 31</b>	<b>\$ 6,781,043</b>	<b>\$ 6,321,729</b>	<b>\$ 5,659,142</b>
<b>Annual Change in Balance</b>	<b>\$ 1,472,936</b>	<b>\$ (459,314)</b>	<b>\$ (662,587)</b>

**FY 2017 Johnson County Budget**

<b>9-1-1 Telephone Fund</b>	<b>Actual 2015</b>	<b>Estimated 2016</b>	<b>Budget 2017</b>
<b>Beginning Balance, January 1</b>	<b>\$ 1,059,444</b>	<b>\$ 69,812</b>	<b>\$ 69,812</b>
<b>REVENUES:</b>			
Ad Valorem Taxes	0	0	0
Other Taxes	109,083	0	0
Licenses & Permits	0	0	0
Charges for Service	0	0	0
Use of Assets	3,979	419	406
Miscellaneous	0	0	0
Transfers	0	0	0
<b>Total Revenues</b>	<b>\$ 113,062</b>	<b>\$ 419</b>	<b>\$ 406</b>
<b>Total Revenues &amp; Beginning Balance</b>	<b>\$ 1,172,506</b>	<b>\$ 70,231</b>	<b>\$ 70,218</b>
<b>EXPENDITURES:</b>			
Personal Services	0	0	0
Contractual Services	741,186	419	70,218
Commodities	163,202	0	0
Capital Outlay	926	0	0
Miscellaneous	0	0	0
Debt Service Payments	0	0	0
PBC Lease Payments	0	0	0
Interfund Transfers	197,380	0	0
Intrafund Transfers	0	0	0
Transfers to Capital Projects	0	0	0
Cost Allocation Expenditures	0	0	0
Grant Expenditures	0	0	0
<b>Total Expenditures</b>	<b>\$ 1,102,694</b>	<b>\$ 419</b>	<b>\$ 70,218</b>
<b>Ending Balance, December 31</b>	<b>\$ 69,812</b>	<b>\$ 69,812</b>	<b>\$ 0</b>
<b>Annual Change in Balance</b>	<b>\$ (989,632)</b>	<b>\$ 0</b>	<b>\$ (69,812)</b>

**FY 2017 Johnson County Budget**

<b>9-1-1 Wireless Telephone Fund</b>	<b>Actual 2015</b>	<b>Estimated 2016</b>	<b>Budget 2017</b>
<b>Beginning Balance, January 1</b>	<b>\$ 276,405</b>	<b>\$ 281,706</b>	<b>\$ 283,396</b>
Ad Valorem Taxes	0	0	0
Other Taxes	0	0	0
Intergovernmental	0	0	0
Licenses & Permits	0	0	0
Charges for Service	0	0	0
Use of Assets	1,570	1,690	1,750
Miscellaneous	0	0	0
Transfers	0	0	0
<b>Total Revenues</b>	<b>\$ 1,570</b>	<b>\$ 1,690</b>	<b>\$ 1,750</b>
<b>Total Revenues &amp; Beginning Balance</b>	<b>\$ 277,975</b>	<b>\$ 283,396</b>	<b>\$ 285,146</b>
EXPENDITURES:			
Personal Services	0	0	0
Contractual Services	(3,731)	0	285,146
Commodities	0	0	0
Capital Outlay	0	0	0
Miscellaneous	0	0	0
Debt Service Payments	0	0	0
Lease Payments to the PBC	0	0	0
Interfund Transfers	0	0	0
Intrafund Transfers	0	0	0
Transfers to Capital Projects	0	0	0
Cost Allocation Expenditures	0	0	0
Grant Expenditures	0	0	0
<b>Total Expenditures</b>	<b>\$ (3,731)</b>	<b>\$ 0</b>	<b>\$ 285,146</b>
<b>Ending Balance, December 31</b>	<b>\$ 281,706</b>	<b>\$ 283,396</b>	<b>\$ 0</b>
<b>Annual Change in Balance</b>	<b>\$ 5,301</b>	<b>\$ 1,690</b>	<b>\$ (283,396)</b>

**FY 2017 Johnson County Budget**

<b>Alcohol Tax Fund</b>	<b>Actual 2015</b>	<b>Estimated 2016</b>	<b>Budget 2017</b>
<b>Beginning Balance, January 1</b>	<b>\$ 156,469</b>	<b>\$ 171,272</b>	<b>\$ 171,272</b>
<b>REVENUES:</b>			
Ad Valorem Taxes	0	0	0
Other Taxes	125,359	110,560	120,000
Intergovernmental	0	0	0
Licenses & Permits	0	0	0
Charges for Service	0	0	0
Use of Assets	786	890	1,113
Miscellaneous	0	0	0
Transfers	0	0	0
<b>Total Revenues</b>	<b>\$ 126,145</b>	<b>\$ 111,450</b>	<b>\$ 121,113</b>
<b>Total Revenues &amp; Beginning Balance</b>	<b>\$ 282,614</b>	<b>\$ 282,722</b>	<b>\$ 292,385</b>
<b>EXPENDITURES:</b>			
Personal Services	0	0	0
Contractual Services	71,439	89,830	86,993
Commodities	0	0	0
Capital Outlay	0	0	0
Miscellaneous	0	0	0
Purchase Order Rollovers	0	0	0
Operating Impacts from CIP	0	0	0
Requests for Additional Resources	0	0	0
Debt Service Payments	0	0	0
Lease Payments to the PBC	0	0	0
Interfund Transfers	39,903	21,620	34,120
Intrafund Transfers	0	0	0
Transfers to Capital Projects	0	0	0
Cost Allocation Expenditures	0	0	0
Grant Expenditures	0	0	0
<b>Total Expenditures</b>	<b>\$ 111,342</b>	<b>\$ 111,450</b>	<b>\$ 121,113</b>
<b>Ending Balance, December 31</b>	<b>\$ 171,272</b>	<b>\$ 171,272</b>	<b>\$ 171,272</b>
<b>Annual Change in Balance</b>	<b>\$ 14,803</b>	<b>\$ 0</b>	<b>\$ 0</b>

**FY 2017 Johnson County Budget**

<b>Controlled Substance Fund</b>	<b>Actual 2015</b>	<b>Estimated 2016</b>	<b>Budget 2017</b>
<b>Beginning Balance, January 1</b>	<b>\$ 206,917</b>	<b>\$ 213,359</b>	<b>\$ 69,045</b>
<b>REVENUES:</b>			
Ad Valorem Taxes	0	0	0
Other Taxes	5,419	5,000	5,000
Intergovernmental	0	0	0
Licenses & Permits	0	0	0
Charges for Service	0	0	0
Use of Assets	1,023	1,158	1,447
Miscellaneous	0	0	0
Transfers	0	0	0
<b>Total Revenues</b>	<b>\$ 6,442</b>	<b>\$ 6,158</b>	<b>\$ 6,447</b>
<b>Total Revenues &amp; Beginning Balance</b>	<b>\$ 213,359</b>	<b>\$ 219,517</b>	<b>\$ 75,492</b>
<b>EXPENDITURES:</b>			
Personal Services	0	0	0
Contractual Services	0	150,472	65,491
Commodities	0	0	0
Capital Outlay	0	0	0
Miscellaneous	0	0	0
Debt Service Payments	0	0	0
Lease Payments to the PBC	0	0	0
Interfund Transfers	0	0	0
Intrafund Transfers	0	0	0
Transfers to Capital Projects	0	0	0
Cost Allocation Expenditures	0	0	0
Grant Expenditures	0	0	0
<b>Total Expenditures</b>	<b>\$ 0</b>	<b>\$ 150,472</b>	<b>\$ 65,491</b>
<b>Ending Balance, December 31</b>	<b>\$ 213,359</b>	<b>\$ 69,045</b>	<b>\$ 10,001</b>
<b>Annual Change in Balance</b>	<b>\$ 6,442</b>	<b>(144,314)</b>	<b>(59,044)</b>



**FY 2017 Johnson County Budget**

<b>Developer Fees Fund for Parks</b>	<b>Actual 2015</b>	<b>Estimated 2016</b>	<b>Budget 2017</b>
<b>Beginning Balance, January 1</b>	<b>\$ 112,222</b>	<b>\$ 112,222</b>	<b>\$ 112,222</b>
<b>REVENUES:</b>			
Ad Valorem Taxes	0	0	0
Other Taxes	0	0	0
Intergovernmental	0	0	0
Licenses & Permits	0	0	0
Charges for Service	0	9,800	9,800
Use of Assets	0	0	0
Miscellaneous	0	0	0
Transfers	0	0	0
<b>Total Revenues</b>	<b>\$ 0</b>	<b>\$ 9,800</b>	<b>\$ 9,800</b>
<b>Total Revenues &amp; Beginning Balance</b>	<b>\$ 112,222</b>	<b>\$ 122,022</b>	<b>\$ 122,022</b>
<b>EXPENDITURES:</b>			
Personal Services	0	0	0
Contractual Services	0	0	0
Commodities	0	0	0
Capital Outlay	0	0	0
Miscellaneous	0	0	0
Purchase Order Rollovers	0	0	0
Operating Impacts from CIP	0	0	0
Requests for Additional Resources	0	0	0
Debt Service Payments	0	0	0
Lease Payments to the PBC	0	0	0
Interfund Transfers	0	0	0
Intrafund Transfers	0	0	0
Transfers to Capital Projects	0	9,800	9,800
Cost Allocation Expenditures	0	0	0
Grant Expenditures	0	0	0
<b>Total Expenditures</b>	<b>\$ 0</b>	<b>\$ 9,800</b>	<b>\$ 9,800</b>
<b>Ending Balance, December 31</b>	<b>\$ 112,222</b>	<b>\$ 112,222</b>	<b>\$ 112,222</b>
<b>Annual Change in Balance</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>

**FY 2017 Johnson County Budget**

<b>Developmental Supports</b>	<b>Actual 2015</b>	<b>Estimated 2016</b>	<b>Budget 2017</b>
<b>Beginning Balance, January 1</b>	<b>\$ 3,144,353</b>	<b>\$ 3,207,310</b>	<b>\$ 3,363,393</b>
<b>REVENUES:</b>			
Ad Valorem Taxes	9,303,868	10,055,987	10,831,365
Other Taxes	1,228,605	1,320,666	1,286,200
Intergovernmental	1,667,287	1,657,706	1,660,284
Licenses & Permits	0	0	0
Charges for Service	8,818,848	9,572,404	9,572,404
Use of Assets	31,145	35,258	44,073
Miscellaneous	59,871	92,971	92,971
Transfers	0	0	0
<b>Total Revenues</b>	<b>\$ 21,109,624</b>	<b>\$ 22,734,992</b>	<b>\$ 23,487,297</b>
<b>Total Revenues &amp; Beginning Balance</b>	<b>\$ 24,253,977</b>	<b>\$ 25,942,302</b>	<b>\$ 26,850,690</b>
<b>EXPENDITURES:</b>			
Personal Services	16,105,387	16,806,930	17,789,338
Contractual Services	728,238	815,281	815,656
Commodities	629,955	712,598	715,843
Capital Outlay	0	393,094	199,867
Miscellaneous	13,134	0	0
Purchase Order Rollovers	0	0	0
Operating Impacts from GIP	0	0	0
Requests for Additional Resources	0	0	0
Debt Service Payments	0	0	0
Lease Payments to the PBC	0	0	0
Interfund Transfers	0	0	0
Intrafund Transfers	0	0	0
Transfers to Equipment Reserve Fund	0	0	0
Transfers to Capital Projects	0	0	0
Fee-based Expenditures	0	0	0
Cost Allocation Expenditures	1,963,823	2,322,204	2,480,061
Grant Expenditures	1,606,130	1,528,802	1,528,802
<b>Total Expenditures</b>	<b>\$ 21,046,667</b>	<b>\$ 22,578,909</b>	<b>\$ 23,529,567</b>
<b>Ending Balance, December 31</b>	<b>\$ 3,207,310</b>	<b>\$ 3,363,393</b>	<b>\$ 3,321,123</b>
<b>Annual Change in Balance</b>	<b>\$ 62,957</b>	<b>\$ 156,083</b>	<b>\$ (42,270)</b>
<b>Mill Levy (County Taxing District)</b>	<b>1.174</b>	<b>1.195</b>	<b>1.198</b>

**FY 2017 Johnson County Budget**

<b>District Attorney Forfeited Property Fund</b>	<b>Actual 2015</b>	<b>Estimated 2016</b>	<b>Budget 2017</b>
<b>Beginning Balance, January 1</b>	<b>\$ 153,154</b>	<b>\$ 134,960</b>	<b>\$ 134,960</b>
<b>REVENUES:</b>			
Ad Valorem Taxes	0	0	0
Other Taxes	0	0	0
Intergovernmental	0	0	0
Licenses & Permits	0	25,000	25,000
Charges for Service	0	0	0
Use of Assets	743	841	1,051
Miscellaneous	12,976	0	0
Transfers	0	0	0
<b>Total Revenues</b>	<b>\$ 13,719</b>	<b>\$ 25,841</b>	<b>\$ 26,051</b>
<b>Total Revenues &amp; Beginning Balance</b>	<b>\$ 166,873</b>	<b>\$ 160,801</b>	<b>\$ 161,011</b>
<b>EXPENDITURES:</b>			
Personal Services	0	0	0
Contractual Services	0	25,841	26,051
Commodities	12,724	0	0
Capital Outlay	18,189	0	0
Miscellaneous	1,000	0	0
Purchase Order Rollovers	0	0	0
Operating Impacts from CIP	0	0	0
Requests for Additional Resources	0	0	0
Debt Service Payments	0	0	0
Lease Payments to the PBC	0	0	0
Interfund Transfers	0	0	0
Intrafund Transfers	0	0	0
Transfers to Capital Projects	0	0	0
Cost Allocation Expenditures	0	0	0
Grant Expenditures	0	0	0
<b>Total Expenditures</b>	<b>\$ 31,913</b>	<b>\$ 25,841</b>	<b>\$ 26,051</b>
<b>Ending Balance, December 31</b>	<b>\$ 134,960</b>	<b>\$ 134,960</b>	<b>\$ 134,960</b>
<b>Annual Change in Balance</b>	<b>\$ (18,194)</b>	<b>\$ 0</b>	<b>\$ 0</b>

**FY 2017 Johnson County Budget**

<b>Library Operating Fund</b>	<b>Actual 2015</b>	<b>Estimated 2016</b>	<b>Budget 2017</b>
<b>Beginning Balance, January 1</b>	<b>\$ 4,311,042</b>	<b>\$ 4,669,329</b>	<b>\$ 2,969,329</b>
<b>REVENUES:</b>			
Ad Valorem Taxes	18,853,500	24,499,587	24,852,783
Other Taxes	2,304,604	2,664,483	3,023,319
Intergovernmental	150,090	240,058	247,260
Licenses & Permits	0	0	0
Charges for Service	149,880	846,457	863,386
Use of Assets	58,979	61,433	76,791
Miscellaneous	1,034,913	402,699	410,753
Transfers	0	0	0
<b>Total Revenues</b>	<b>\$ 22,551,966</b>	<b>\$ 28,714,717</b>	<b>\$ 29,474,292</b>
<b>Total Revenues &amp; Beginning Balance</b>	<b>\$ 26,863,008</b>	<b>\$ 33,384,046</b>	<b>\$ 32,443,621</b>
<b>EXPENDITURES:</b>			
Personal Services	14,045,799	15,245,427	15,918,347
Contractual Services	3,769,894	4,348,544	5,019,491
Commodities	3,343,577	3,924,153	3,981,386
Capital Outlay	0	8,412	8,412
Miscellaneous	3,496	0	0
Purchase Order Rollovers	0	0	0
Operating Impacts from CIP	0	0	0
Requests for Additional Resources	0	0	0
Debt Service Payments	0	0	0
Lease Payments to the PBC	0	0	0
Interfund Transfers	0	80,057	115,259
Intrafund Transfers	0	0	0
Transfers to Capital Projects	798,996	6,484,000	4,092,493
Cost Allocation Expenditures	79,926	84,066	91,644
Grant Expenditures	151,991	240,058	247,260
<b>Total Expenditures</b>	<b>\$ 22,193,679</b>	<b>\$ 30,414,717</b>	<b>\$ 29,474,292</b>
<b>Ending Balance, December 31</b>	<b>\$ 4,669,329</b>	<b>\$ 2,969,329</b>	<b>\$ 2,969,329</b>
<b>Annual Change in Balance</b>	<b>\$ 358,287</b>	<b>\$ (1,700,000)</b>	<b>\$ 0</b>
<b>Mill Levy (Library Taxing District)</b>	<b>2.871</b>	<b>3.509</b>	<b>3.323</b>

**FY 2017 Johnson County Budget**

<b>Mental Health Fund</b>	<b>Actual 2015</b>	<b>Estimated 2016</b>	<b>Budget 2017</b>
<b>Beginning Balance, January 1</b>	<b>\$ 1,339,219</b>	<b>\$ 1,030,798</b>	<b>\$ 1,211,300</b>
<b>REVENUES:</b>			
Ad Valorem Taxes	12,173,467	11,422,675	15,846,669
Other Taxes	1,641,283	1,746,719	1,489,381
Intergovernmental	4,906,621	5,301,541	4,799,798
Licenses & Permits	0	0	0
Charges for Service	8,644,681	8,448,477	7,492,680
Use of Assets	25,499	28,867	36,084
Miscellaneous	166,175	65,004	51,043
Transfers	305,604	274,786	332,310
<b>Total Revenues</b>	<b>\$ 27,863,330</b>	<b>\$ 27,288,069</b>	<b>\$ 30,047,965</b>
<b>Total Revenues &amp; Beginning Balance</b>	<b>\$ 29,202,549</b>	<b>\$ 28,318,867</b>	<b>\$ 31,259,265</b>
<b>EXPENDITURES:</b>			
Personal Services	17,030,694	17,286,229	17,943,262
Contractual Services	2,130,764	2,027,109	2,062,932
Commodities	422,261	590,055	556,952
Capital Outlay	0	100,000	100,000
Miscellaneous	27,075	0	0
Purchase Order Rollovers	0	0	0
Operating Impacts from CIP	0	0	0
Requests for Additional Resources	0	0	0
Debt Service Payments	0	0	0
Lease Payments to the PBC	0	0	0
Interfund Transfers	617,695	85,825	88,875
Intrafund Transfers	6,000	0	0
Transfer to Equipment Reserve	0	0	0
Transfers to Capital Projects	0	0	0
Cost Allocation Expenditures	3,026,432	1,716,808	4,496,146
Fee-based Expenditures	0	0	0
Grant Expenditures	4,910,830	5,301,541	4,799,798
<b>Total Expenditures</b>	<b>\$ 28,171,751</b>	<b>\$ 27,107,567</b>	<b>\$ 30,047,965</b>
<b>Ending Balance, December 31</b>	<b>\$ 1,030,798</b>	<b>\$ 1,211,300</b>	<b>\$ 1,211,300</b>
<b>Annual Change in Balance</b>	<b>\$ (308,421)</b>	<b>\$ 180,502</b>	<b>\$ 0</b>
<b>Mill Levy. (County Taxing District)</b>	<b>1.651</b>	<b>1.536</b>	<b>1.356</b>

**FY 2017 Johnson County Budget**

<b>Park &amp; Recreation Fund</b>	<b>Actual 2015</b>	<b>Estimated 2016</b>	<b>Budget 2017</b>
<b>Beginning Balance, January 1</b>	<b>\$ 7,608,682</b>	<b>\$ 5,989,325</b>	<b>\$ 6,229,716</b>
<b>REVENUES:</b>			
Ad Valorem Taxes	18,617,628	26,108,179	28,039,492
Other Taxes	2,390,601	2,713,612	3,318,041
Intergovernmental	0	0	0
Licenses & Permits	44,082	0	153,510
Charges for Service	1,752,371	1,970,874	2,174,579
Use of Assets	8,904	10,080	12,600
Miscellaneous	0	0	0
Transfers	2,490,294	59,200	1,000,000
<b>Total Revenues</b>	<b>\$ 25,303,880</b>	<b>\$ 30,861,945</b>	<b>\$ 34,698,222</b>
<b>Total Revenues &amp; Beginning Balance</b>	<b>\$ 32,912,562</b>	<b>\$ 36,851,270</b>	<b>\$ 40,927,938</b>
<b>EXPENDITURES:</b>			
Personal Services	10,781,825	11,728,072	13,265,642
Contractual Services	2,137,446	2,679,088	2,863,755
Commodities	1,000,941	1,223,933	2,215,989
Capital Outlay	5,826,672	14,524,564	13,174,727
Miscellaneous	2,134	1,250	0
Operating Impacts from CIP	0	0	0
Requests for Additional Resources	0	0	0
Debt Service Payments	435,950	464,647	463,600
Lease Payments to the PBC	0	0	0
Interfund Transfers	6,738,269	0	2,714,509
Intrafund Transfers	0	0	0
Transfers to Capital Projects	0	0	0
Cost Allocation Expenditures	0	0	0
Grant Expenditures	0	0	0
<b>Total Expenditures</b>	<b>\$ 26,923,237</b>	<b>\$ 30,621,554</b>	<b>\$ 34,698,222</b>
<b>Ending Balance, December 31</b>	<b>\$ 5,989,325</b>	<b>\$ 6,229,716</b>	<b>\$ 6,229,716</b>
<b>Annual Change in Balance</b>	<b>\$ (1,619,357)</b>	<b>\$ 240,391</b>	<b>\$ 0</b>
<b>Mill Levy (Park &amp; Rec. Taxing District)</b>	<b>2.349</b>	<b>3.101</b>	<b>3.101</b>

**FY 2017 Johnson County Budget**

<b>Prosecutor Training &amp; Assistance Fund</b>	<b>Actual 2015</b>	<b>Estimated 2016</b>	<b>Budget 2017</b>
<b>Beginning Balance, January 1</b>	<b>\$ 49,601</b>	<b>\$ 43,320</b>	<b>\$ 43,320</b>
<b>REVENUES:</b>			
Ad Valorem Taxes	0	0	0
Other Taxes	0	0	0
Intergovernmental	0	0	0
Licenses & Permits	0	0	0
Charges for Service	0	29,000	29,000
Use of Assets	0	0	0
Miscellaneous	22,669	0	0
Transfers	0	0	0
<b>Total Revenues</b>	<b>\$ 22,669</b>	<b>\$ 29,000</b>	<b>\$ 29,000</b>
<b>Total Revenues &amp; Beginning Balance</b>	<b>\$ 72,270</b>	<b>\$ 72,320</b>	<b>\$ 72,320</b>
<b>EXPENDITURES:</b>			
Personal Services	0	0	0
Contractual Services	28,950	29,000	29,000
Commodities	0	0	0
Capital Outlay	0	0	0
Miscellaneous	0	0	0
Purchase Order Rollovers	0	0	0
Operating Impacts from CIP	0	0	0
Requests for Additional Resources	0	0	0
Debt Service Payments	0	0	0
Lease Payments to the PBC	0	0	0
Interfund Transfers	0	0	0
Intrafund Transfers	0	0	0
Transfers to Capital Projects	0	0	0
Cost Allocation Expenditures	0	0	0
Grant Expenditures	0	0	0
<b>Total Expenditures</b>	<b>\$ 28,950</b>	<b>\$ 29,000</b>	<b>\$ 29,000</b>
<b>Ending Balance, December 31</b>	<b>\$ 43,320</b>	<b>\$ 43,320</b>	<b>\$ 43,320</b>
<b>Annual Change in Balance</b>	<b>\$ (6,281)</b>	<b>\$ 0</b>	<b>\$ 0</b>

**FY 2017 Johnson County Budget**

<b>Public Health Fund</b>	<b>Actual 2015</b>	<b>Estimated 2016</b>	<b>Budget 2017</b>
<b>Beginning Balance, January 1</b>	<b>\$ 1,130,454</b>	<b>\$ 1,113,013</b>	<b>\$ 1,435,188</b>
<b>REVENUES:</b>			
Ad Valorem Taxes	6,086,081	7,001,680	6,944,785
Other Taxes	710,755	860,315	889,031
Intergovernmental	4,542,673	5,284,774	5,464,692
Licenses & Permits	553,633	598,210	567,781
Charges for Service	1,433,446	1,421,997	1,557,970
Use of Assets	0	0	0
Miscellaneous	75,447	81,648	89,081
Transfers	0	0	0
<b>Total Revenues</b>	<b>\$ 13,402,035</b>	<b>\$ 15,248,624</b>	<b>\$ 15,513,340</b>
<b>Total Revenues &amp; Beginning Balance</b>	<b>\$ 14,532,489</b>	<b>\$ 16,361,637</b>	<b>\$ 16,948,528</b>
<b>EXPENDITURES:</b>			
Personal Services	5,807,267	6,361,163	6,639,683
Contractual Services	475,922	681,116	794,951
Commodities	516,093	414,215	571,921
Capital Outlay	3,088	0	0
Miscellaneous	2,555	0	0
Purchase Order Rollovers	0	0	0
Operating Impacts from CIP	0	0	0
Requests for Additional Resources	0	0	0
Debt Service Payments	0	0	0
Lease Payments to the PBC	0	0	0
Interfund Transfers	1,800	0	0
Intrafund Transfers	211,783	222,243	222,243
Transfers to Equipment Reserve Fund	0	70,000	70,000
Transfers to Capital Projects	0	0	0
Cost Allocation Expenditures	1,708,474	1,892,938	1,792,687
Grant Expenditures	4,692,494	5,284,774	5,464,692
<b>Total Expenditures</b>	<b>\$ 13,419,476</b>	<b>\$ 14,926,449</b>	<b>\$ 15,556,177</b>
<b>Ending Balance, December 31</b>	<b>\$ 1,113,013</b>	<b>\$ 1,435,188</b>	<b>\$ 1,392,351</b>
<b>Annual Change in Balance</b>	<b>\$ (17,441)</b>	<b>\$ 322,175</b>	<b>\$ (42,837)</b>
<b>Mill Levy (County Taxing District)</b>	<b>0.768</b>	<b>0.832</b>	<b>0.768</b>



**FY 2017 Johnson County Budget**

<b>Sheriff Forfeited Property Fund</b>	<b>Actual 2015</b>	<b>Estimated 2016</b>	<b>Budget 2017</b>
<b>Beginning Balance, January 1</b>	<b>\$ 1,123,221</b>	<b>\$ 1,299,417</b>	<b>\$ 440,042</b>
<b>REVENUES:</b>			
Ad Valorem Taxes	0	0	0
Other Taxes	0	0	0
Intergovernmental	0	0	0
Licenses & Permits	0	0	0
Charges for Service	0	0	0
Use of Assets	5,842	6,613	8,266
Miscellaneous	170,354	60,000	66,100
Transfers	0	0	0
<b>Total Revenues</b>	<b>\$ 176,196</b>	<b>\$ 66,613</b>	<b>\$ 74,366</b>
<b>Total Revenues &amp; Beginning Balance</b>	<b>\$ 1,299,417</b>	<b>\$ 1,366,030</b>	<b>\$ 514,408</b>
<b>EXPENDITURES:</b>			
Personal Services	0	0	0
Contractual Services	0	0	0
Commodities	0	925,988	494,408
Capital Outlay	0	0	0
Miscellaneous	0	0	0
Purchase Order Rollovers	0	0	0
Operating Impacts from CIP	0	0	0
Requests for Additional Resources	0	0	0
Debt Service Payments	0	0	0
Lease Payments to the PBC	0	0	0
Interfund Transfers	0	0	0
Intrafund Transfers	0	0	0
Transfers to Capital Projects	0	0	0
Cost Allocation Expenditures	0	0	0
Grant Expenditures	0	0	0
<b>Total Expenditures</b>	<b>\$ 0</b>	<b>\$ 925,988</b>	<b>\$ 494,408</b>
<b>Ending Balance, December 31</b>	<b>\$ 1,299,417</b>	<b>\$ 440,042</b>	<b>\$ 20,000</b>
<b>Annual Change in Balance</b>	<b>\$ 176,196</b>	<b>\$ (859,375)</b>	<b>\$ (420,042)</b>

**FY 2017 Johnson County Budget**

<b>Stream Maintenance Fund</b>	<b>Actual 2015</b>	<b>Estimated 2016</b>	<b>Budget 2017</b>
<b>Beginning Balance, January 1</b>	<b>\$ 4,524</b>	<b>\$ 5,383</b>	<b>\$ 5,383</b>
<b>REVENUES:</b>			
Ad Valorem Taxes	0	0	0
Other Taxes	0	0	0
Intergovernmental	0	0	0
Licenses & Permits	0	0	0
Charges for Service	0	0	0
Use of Assets	0	0	0
Miscellaneous	859	5,000	5,000
Transfers	0	0	0
<b>Total Revenues</b>	<b>\$ 859</b>	<b>\$ 5,000</b>	<b>\$ 5,000</b>
<b>Total Revenues &amp; Beginning Balance</b>	<b>\$ 5,383</b>	<b>\$ 10,383</b>	<b>\$ 10,383</b>
<b>EXPENDITURES:</b>			
Personal Services	0	0	0
Contractual Services	0	0	0
Commodities	0	0	0
Capital Outlay	0	0	0
Miscellaneous	0	0	0
Purchase Order Rollovers	0	0	0
Operating Impacts from CIP	0	0	0
Requests for Additional Resources	0	0	0
Debt Service Payments	0	0	0
Lease Payments to the PBC	0	0	0
Interfund Transfers	0	0	0
Intrafund Transfers	0	0	0
Transfers to Capital Projects	0	5,000	5,000
Cost Allocation Expenditures	0	0	0
Grant Expenditures	0	0	0
<b>Total Expenditures</b>	<b>\$ 0</b>	<b>\$ 5,000</b>	<b>\$ 5,000</b>
<b>Ending Balance, December 31</b>	<b>\$ 5,383</b>	<b>\$ 5,383</b>	<b>\$ 5,383</b>
<b>Annual Change in Balance</b>	<b>\$ 859</b>	<b>\$ 0</b>	<b>\$ 0</b>

**FY 2017 Johnson County Budget**

<b>Weapons Licensure Fund</b>	<b>Actual 2015</b>	<b>Estimated 2016</b>	<b>Budget 2017</b>
<b>Beginning Balance, January 1</b>	<b>\$ 171,722</b>	<b>\$ 56,075</b>	<b>\$ 56,075</b>
<b>REVENUES:</b>			
Ad Valorem Taxes	0	0	0
Other Taxes	0	0	0
Intergovernmental	0	0	0
Licenses & Permits	55,478	0	45,000
Charges for Service	0	0	0
Use of Assets	0	0	0
Miscellaneous	0	0	0
Transfers	0	0	0
<b>Total Revenues</b>	<b>\$ 55,478</b>	<b>\$ 0</b>	<b>\$ 45,000</b>
<b>Total Revenues &amp; Beginning Balance</b>	<b>\$ 227,200</b>	<b>\$ 56,075</b>	<b>\$ 101,075</b>
<b>EXPENDITURES:</b>			
Personal Services	0	0	0
Contractual Services	0	0	0
Commodities	171,125	0	101,075
Capital Outlay	0	0	0
Miscellaneous	0	0	0
Debt Service Payments	0	0	0
Lease Payments to the PBC	0	0	0
Interfund Transfers	0	0	0
Intrafund Transfers	0	0	0
Transfers to Capital Projects	0	0	0
Cost Allocation Expenditures	0	0	0
Grant Expenditures	0	0	0
<b>Total Expenditures</b>	<b>\$ 171,125</b>	<b>\$ 0</b>	<b>\$ 101,075</b>
<b>Ending Balance, December 31</b>	<b>\$ 56,075</b>	<b>\$ 56,075</b>	<b>\$ 0</b>
<b>Annual Change in Balance</b>	<b>\$ (115,647)</b>	<b>\$ 0</b>	<b>\$ (56,075)</b>

**FY 2017 Johnson County Budget**

<b>County Building Fund</b>	<b>Actual 2015</b>	<b>Estimated 2016</b>	<b>Budget 2017</b>
<b>Beginning Balance, January 1</b>	<b>\$ 137,023</b>	<b>\$ 49,429</b>	<b>\$ 115,373</b>
<b>REVENUES:</b>			
Ad Valorem Taxes	262,501	607,605	2,147,914
Other Taxes	84,119	57,864	85,618
Intergovernmental	0	0	0
Licenses & Permits	0	0	0
Charges for Service	0	0	0
Use of Assets	1,590	1,800	2,250
Miscellaneous	0	0	0
Transfers	0	0	0
<b>Total Revenues</b>	<b>\$ 348,210</b>	<b>\$ 667,269</b>	<b>\$ 2,235,782</b>
<b>Total Revenues &amp; Beginning Balance</b>	<b>\$ 485,233</b>	<b>\$ 716,698</b>	<b>\$ 2,351,155</b>
<b>EXPENDITURES:</b>			
Personal Services	0	0	0
Contractual Services	0	10,000	10,000
Commodities	0	0	0
Capital Outlay	0	0	0
Miscellaneous	0	0	0
Purchase Order Rollovers	0	0	0
Operating Impacts from CIP	0	0	0
Requests for Additional Resources	0	0	0
Debt Service Payments	0	0	0
Lease Payments to the PBC	435,804	591,325	2,225,782
Interfund Transfers	0	0	0
Intrafund Transfers	0	0	0
Transfers to Capital Projects	0	0	0
Cost Allocation Expenditures	0	0	0
Grant Expenditures	0	0	0
<b>Total Expenditures</b>	<b>\$ 435,804</b>	<b>\$ 601,325</b>	<b>\$ 2,235,782</b>
<b>Ending Balance, December 31</b>	<b>\$ 49,429</b>	<b>\$ 115,373</b>	<b>\$ 115,373</b>
<b>Annual Change in Balance</b>	<b>\$ (87,594)</b>	<b>\$ 65,944</b>	<b>\$ 0</b>
<b>Mill Levy (County Taxing District)</b>	<b>0.033</b>	<b>0.0725</b>	<b>0.238</b>

**FY 2017 Johnson County Budget**

<b>Public Works Fund</b>	<b>Actual 2015</b>	<b>Estimated 2016</b>	<b>Budget 2017</b>
<b>Beginning Balance, January 1</b>	<b>\$ 5,076,841</b>	<b>\$ 3,912,681</b>	<b>\$ 3,554,725</b>
<b>REVENUES:</b>			
Ad Valorem Taxes	11,344,537	13,089,204	13,327,668
Other Taxes	1,689,584	1,703,569	1,717,104
Intergovernmental	10,504,611	10,830,585	10,979,373
Licenses & Permits	13,375	9,914	10,092
Charges for Service	78,615	38,813	39,588
Use of Assets	24,296	0	0
Miscellaneous	113,012	58,791	59,987
Transfers	1,118,140	1,218,140	1,120,503
<b>Total Revenues</b>	<b>\$ 24,886,170</b>	<b>\$ 26,949,016</b>	<b>\$ 27,254,315</b>
<b>Total Revenues &amp; Beginning Balance</b>	<b>\$ 29,963,011</b>	<b>\$ 30,861,697</b>	<b>\$ 30,809,040</b>
<b>EXPENDITURES:</b>			
Personal Services	4,431,619	4,770,600	4,994,651
Contractual Services	1,767,524	2,241,684	1,836,782
Commodities	2,689,315	2,457,595	2,762,497
Capital Outlay	19,281	0	0
Miscellaneous	0	0	0
Purchase Order Rollovers	0	0	0
Operating Impacts from CIP	0	0	0
Requests for Additional Resources	0	0	0
Debt Service Payments	0	0	0
Lease Payments to the PBC	0	0	0
Interfund Transfers	723,400	773,716	873,716
Intrafund Transfers	0	0	0
Transfers to Equipment Reserve Fund	0	0	0
Transfers to Capital Projects	15,283,678	15,717,295	16,080,654
Cost Allocation Expenditures	1,135,513	1,346,082	1,331,015
Grant Expenditures	0	0	0
<b>Total Expenditures</b>	<b>\$ 26,050,330</b>	<b>\$ 27,306,972</b>	<b>\$ 27,879,315</b>
<b>Ending Balance, December 31</b>	<b>\$ 3,912,681</b>	<b>\$ 3,554,725</b>	<b>\$ 2,929,725</b>
<b>Annual Change in Balance</b>	<b>\$ (1,164,160)</b>	<b>\$ (357,956)</b>	<b>\$ (625,000)</b>
<b>Mill Levy (County Taxing District)</b>	<b>1.431</b>	<b>1.555</b>	<b>1.474</b>

**FY 2017 Johnson County Budget**

<b>Stormwater Fund</b>	<b>Actual 2015</b>	<b>Estimated 2016</b>	<b>Budget 2017</b>
<b>Beginning Balance, January 1</b>	<b>\$ 4,553,543</b>	<b>\$ 4,462,033</b>	<b>\$ 3,570,185</b>
<b>REVENUES:</b>			
Ad Valorem Taxes	0	0	0
Other Taxes	13,369,406	13,391,042	13,680,716
Intergovernmental	0	0	0
Licenses & Permits	0	0	0
Charges for Service	0	0	0
Use of Assets	207,730	233,678	292,097
Miscellaneous	2,794	0	0
Transfers	0	0	32,131
<b>Total Revenues</b>	<b>\$ 13,579,930</b>	<b>\$ 13,624,720</b>	<b>\$ 14,004,944</b>
<b>Total Revenues &amp; Beginning Balance</b>	<b>\$ 18,133,473</b>	<b>\$ 18,086,753</b>	<b>\$ 17,575,129</b>
<b>EXPENDITURES:</b>			
Personal Services	377,874	314,242	327,064
Contractual Services	4,635	10,101	9,201
Commodities	1,133	4,000	4,900
Capital Outlay	0	0	0
Miscellaneous	0	0	0
Purchase Order Rollovers	0	0	0
Operating Impacts from CIP	0	0	0
Requests for Additional Resources	0	0	0
Debt Service Payments	0	0	0
Lease Payments to the PBC	0	0	0
Interfund Transfers	118,140	118,140	120,503
Intrafund Transfers	0	0	0
Transfers to Capital Projects	13,073,741	13,970,076	13,799,533
Cost Allocation Expenditures	95,917	100,009	111,612
Grant Expenditures	0	0	0
<b>Total Expenditures</b>	<b>\$ 13,671,440</b>	<b>\$ 14,516,568</b>	<b>\$ 14,372,813</b>
<b>Ending Balance, December 31</b>	<b>\$ 4,462,033</b>	<b>\$ 3,570,185</b>	<b>\$ 3,202,316</b>
<b>Annual Change in Balance</b>	<b>\$ (91,510)</b>	<b>\$ (891,848)</b>	<b>\$ (367,869)</b>

**FY 2017 Johnson County Budget**

<b>Debt Service Fund</b>	<b>Actual 2015</b>	<b>Estimated 2016</b>	<b>Budget 2017</b>
<b>Beginning Balance, January 1</b>	<b>\$ 399,608</b>	<b>\$ 393,782</b>	<b>\$ 396,834</b>
<b>REVENUES:</b>			
Ad Valorem Taxes	1,139	0	657,604
Other Taxes	10,618	25,242	32,557
Intergovernmental	0	0	0
Licenses & Permits	0	0	0
Charges for Service	0	0	0
Use of Assets	0	0	0
Miscellaneous	0	0	0
Transfers	1,071,156	1,065,260	1,064,722
<b>Total Revenues</b>	<b>\$ 1,082,913</b>	<b>\$ 1,090,502</b>	<b>\$ 1,754,883</b>
<b>Total Revenues &amp; Beginning Balance</b>	<b>\$ 1,482,521</b>	<b>\$ 1,484,284</b>	<b>\$ 2,151,717</b>
<b>EXPENDITURES:</b>			
Personal Services	0	0	0
Contractual Services	0	20,000	20,000
Commodities	0	0	0
Capital Outlay	0	0	0
Miscellaneous	0	0	0
Purchase Order Rollovers	0	0	0
Operating Impacts from CIP	0	0	0
Requests for Additional Resources	0	0	0
Debt Service Payments	1,088,739	1,067,450	1,744,883
Lease Payments to the PBC	0	0	0
Interfund Transfers	0	0	0
Intrafund Transfers	0	0	0
Transfers to Capital Projects	0	0	0
Cost Allocation Expenditures	0	0	0
Grant Expenditures	0	0	0
<b>Total Expenditures</b>	<b>\$ 1,088,739</b>	<b>\$ 1,087,450</b>	<b>\$ 1,764,883</b>
<b>Ending Balance, December 31</b>	<b>\$ 393,782</b>	<b>\$ 396,834</b>	<b>\$ 386,834</b>
<b>Annual Change in Balance</b>	<b>\$ (5,826)</b>	<b>\$ 3,052</b>	<b>\$ (10,000)</b>
<b>Mill Levy (County Taxing District)</b>	<b>0.000</b>	<b>0.000</b>	<b>0.073</b>

**FY 2017 Johnson County Budget**

<b>Library Special Use Fund</b>	<b>Actual 2015</b>	<b>Estimated 2016</b>	<b>Budget 2017</b>
<b>Beginning Balance, January 1</b>	<b>\$ 658,925</b>	<b>\$ 811,559</b>	<b>\$ 801,559</b>
<b>REVENUES:</b>			
Ad Valorem Taxes	1,878,889	2,816,498	4,402,943
Other Taxes	262,273	282,298	352,833
Intergovernmental	0	0	0
Licenses & Permits	0	0	0
Charges for Service	0	0	0
Use of Assets	0	0	0
Miscellaneous	0	2,690	2,690
Transfers	0	0	0
<b>Total Revenues</b>	<b>\$ 2,141,162</b>	<b>\$ 3,101,486</b>	<b>\$ 4,758,466</b>
<b>Total Revenues &amp; Beginning Balance</b>	<b>\$ 2,800,087</b>	<b>\$ 3,913,045</b>	<b>\$ 5,560,025</b>
<b>EXPENDITURES:</b>			
Personal Services	0	0	0
Contractual Services	(34,486)	35,331	16,305
Commodities	141,392	192,564	192,564
Capital Outlay	0	0	0
Miscellaneous	0	0	0
Purchase Order Rollovers	0	0	0
Operating Impacts from CIP	0	0	0
Requests for Additional Resources	0	0	0
Debt Service Payments	0	0	0
Lease Payments to the PBC	905,879	904,156	3,583,750
Interfund Transfers	975,743	979,435	975,847
Intrafund Transfers	0	0	0
Transfers to Capital Projects	0	1,000,000	0
Cost Allocation Expenditures	0	0	0
Grant Expenditures	0	0	0
<b>Total Expenditures</b>	<b>\$ 1,988,528</b>	<b>\$ 3,111,486</b>	<b>\$ 4,768,466</b>
<b>Ending Balance, December 31</b>	<b>\$ 811,559</b>	<b>\$ 801,559</b>	<b>\$ 791,559</b>
<b>Annual Change in Balance</b>	<b>\$ 152,634</b>	<b>\$ (10,000)</b>	<b>\$ (10,000)</b>
<b>Mill Levy (Library Taxing District)</b>	<b>0.286</b>	<b>0.403</b>	<b>0.589</b>



**FY 2017 Johnson County Budget**

<b>Airport Fund</b>	<b>Actual 2015</b>	<b>Estimated 2016</b>	<b>Budget 2017</b>
<b>Beginning Balance, January 1</b>	<b>\$ 7,377,956</b>	<b>\$ 5,441,449</b>	<b>\$ 3,061,218</b>
<b>REVENUES:</b>			
Ad Valorem Taxes	9	0	0
Other Taxes	660	828	460
Intergovernmental	0	0	0
Licenses & Permits	0	0	0
Charges for Service	1,605,147	1,397,503	1,631,473
Use of Assets	4,420,940	4,146,665	4,976,802
Miscellaneous	18,477	15,000	15,000
Transfers	0	0	0
<b>Total Revenues</b>	<b>\$ 6,045,233</b>	<b>\$ 5,559,996</b>	<b>\$ 6,623,735</b>
<b>Total Revenues &amp; Beginning Balance</b>	<b>\$ 13,423,189</b>	<b>\$ 11,001,445</b>	<b>\$ 9,684,953</b>
<b>EXPENDITURES:</b>			
Personal Services	1,162,729	1,369,818	1,434,820
Contractual Services	1,789,099	1,931,496	1,407,043
Commodities	1,674,026	1,213,107	1,637,500
Capital Outlay	2,527,928	1,350,000	600,000
Miscellaneous	1,990	0	0
Purchase Order Rollovers	0	0	0
Operating Impacts from CIP	0	0	0
Requests for Additional Resources	0	0	0
Debt Service Payments	521,885	637,788	603,937
Lease Payments to the PBC	0	0	0
Interfund Transfers	0	0	0
Intrafund Transfers	14,537	0	0
Transfers to Capital Projects	0	1,174,614	621,202
Cost Allocation Expenditures	289,546	263,404	319,233
Grant Expenditures	0	0	0
<b>Total Expenditures</b>	<b>\$ 7,981,740</b>	<b>\$ 7,940,227</b>	<b>\$ 6,623,735</b>
<b>Ending Balance, December 31</b>	<b>\$ 5,441,449</b>	<b>\$ 3,061,218</b>	<b>\$ 3,061,218</b>
<b>Annual Change in Balance</b>	<b>\$ (1,936,507)</b>	<b>\$ (2,380,231)</b>	<b>\$ 0</b>

**FY 2017 Johnson County Budget**

<b>Park &amp; Recreation Enterprise Fund</b>	<b>Actual 2015</b>	<b>Estimated 2016</b>	<b>Budget 2017</b>
<b>Beginning Balance, January 1</b>	<b>\$ 9,088,417</b>	<b>\$ 9,784,109</b>	<b>\$ 9,784,109</b>
<b>REVENUES:</b>			
Ad Valorem Taxes	0	0	0
Other Taxes	0	0	0
Intergovernmental	0	0	0
Licenses & Permits	0	0	0
Charges for Service	16,421,801	20,512,542	21,580,456
Use of Assets	0	0	0
Miscellaneous	0	0	0
Transfers	32,917	0	28,000
<b>Total Revenues</b>	<b>\$ 16,454,718</b>	<b>\$ 20,512,542</b>	<b>\$ 21,608,456</b>
<b>Total Revenues &amp; Beginning Balance</b>	<b>\$ 25,543,135</b>	<b>\$ 30,296,651</b>	<b>\$ 31,392,565</b>
<b>EXPENDITURES:</b>			
Personal Services	8,448,138	10,183,625	11,625,479
Contractual Services	4,971,956	7,919,070	6,779,111
Commodities	1,971,908	2,264,347	2,555,177
Capital Outlay	193,272	86,300	418,664
Miscellaneous	0	0	0
Operating Impacts from CIP	0	0	0
Requests for Additional Resources	0	0	0
Debt Service Payments	0	0	0
Lease Payments to the PBC	0	0	0
Interfund Transfers	0	59,200	202,025
Intrafund Transfers	173,752	0	28,000
Transfers to Capital Projects	0	0	0
Cost Allocation Expenditures	0	0	0
Grant Expenditures	0	0	0
<b>Total Expenditures</b>	<b>\$ 15,759,026</b>	<b>\$ 20,512,542</b>	<b>\$ 21,608,456</b>
<b>Ending Balance, December 31</b>	<b>\$ 9,784,109</b>	<b>\$ 9,784,109</b>	<b>\$ 9,784,109</b>
<b>Annual Change in Balance</b>	<b>\$ 695,692</b>	<b>\$ 0</b>	<b>\$ 0</b>

**FY 2017 Johnson County Budget**

<b>Transportation Fund</b>	<b>Actual 2015</b>	<b>Estimated 2016</b>	<b>Budget 2017</b>
<b>Beginning Balance, January 1</b>	<b>\$ 6,529,823</b>	<b>\$ 5,223,553</b>	<b>\$ 4,313,510</b>
<b>REVENUES:</b>			
Ad Valorem Taxes	0	0	0
Other Taxes	0	0	0
Intergovernmental	2,431,226	4,867,119	6,346,438
Licenses & Permits	0	0	0
Charges for Service	1,310,583	1,592,598	1,592,598
Use of Assets	0	0	0
Miscellaneous	122,363	120,000	120,000
Transfers	6,638,753	7,371,999	7,774,796
<b>Total Revenues</b>	<b>\$ 10,502,925</b>	<b>\$ 13,951,716</b>	<b>\$ 15,833,832</b>
<b>Total Revenues &amp; Beginning Balance</b>	<b>\$ 17,032,748</b>	<b>\$ 19,175,269</b>	<b>\$ 20,147,342</b>
<b>EXPENDITURES:</b>			
Personal Services	181,845	0	0
Contractual Services	3,658,638	4,527,382	5,027,730
Commodities	893,375	1,375,630	1,416,899
Capital Outlay	(2,536)	0	0
Miscellaneous	(5)	0	0
Purchase Order Rollovers	0	0	0
Operating Impacts from CIP	0	0	0
Requests for Additional Resources	0	0	0
Debt Service Payments	0	0	0
Lease Payments to the PBC	140,449	145,868	151,118
Interfund Transfers	0	0	0
Intrafund Transfers	1,920,559	1,058,304	951,394
Transfers to Capital Projects	0	1,350,000	750,000
Cost Allocation Expenditures	444,367	479,152	359,605
Grant Expenditures	4,572,503	5,925,423	7,927,086
<b>Total Expenditures</b>	<b>\$ 11,809,195</b>	<b>\$ 14,861,759</b>	<b>\$ 16,583,832</b>
<b>Ending Balance, December 31</b>	<b>\$ 5,223,553</b>	<b>\$ 4,313,510</b>	<b>\$ 3,563,510</b>
<b>Annual Change in Balance</b>	<b>\$ (1,306,270)</b>	<b>\$ (910,043)</b>	<b>\$ (750,000)</b>

**FY 2017 Johnson County Budget**

<b>Wastewater O&amp;M Fund</b>	<b>Actual 2015</b>	<b>Estimated 2016</b>	<b>Budget 2017</b>
<b>Beginning Balance, January 1</b>	<b>\$ 22,253,456</b>	<b>\$ 22,614,462</b>	<b>\$ 22,447,497</b>
<b>REVENUES:</b>			
Ad Valorem Taxes	0	0	0
Other Taxes	0	0	0
Intergovernmental	0	0	0
Licenses & Permits	845,195	802,200	802,200
Charges for Service	50,641,822	54,232,226	57,182,227
Use of Assets	123,813	122,518	152,858
Miscellaneous	154,100	268,245	268,200
Transfers	9,120	0	0
<b>Total Revenues</b>	<b>\$ 51,774,050</b>	<b>\$ 55,425,189</b>	<b>\$ 58,405,485</b>
<b>Total Revenues &amp; Beginning Balance</b>	<b>\$ 74,027,506</b>	<b>\$ 78,039,651</b>	<b>\$ 80,852,982</b>
<b>EXPENDITURES:</b>			
Personal Services	16,026,735	16,676,689	17,625,805
Contractual Services	27,125,693	30,220,589	32,017,184
Commodities	4,646,238	4,437,157	4,636,527
Capital Outlay	393,886	845,050	845,050
Miscellaneous	7,523	0	0
Purchase Order Rollovers	0	0	0
Operating Impacts from CIP	0	0	0
Requests for Additional Resources	0	0	0
Debt Service Payments	0	0	0
Lease Payments to the PBC	0	0	0
Interfund Transfers	0	0	0
Intrafund Transfers	0	0	0
Transfers to Capital Projects	0	0	0
Cost Allocation Expenditures	3,212,969	3,412,669	3,280,919
Grant Expenditures	0	0	0
<b>Total Expenditures</b>	<b>\$ 51,413,044</b>	<b>\$ 55,592,154</b>	<b>\$ 58,405,485</b>
<b>Ending Balance, December 31</b>	<b>\$ 22,614,462</b>	<b>\$ 22,447,497</b>	<b>\$ 22,447,497</b>
<b>Annual Change in Balance</b>	<b>\$ 361,006</b>	<b>\$ (166,965)</b>	<b>\$ 0</b>

**FY 2017 Johnson County Budget**

<b>Wastewater SRCFP Fund</b>	<b>Actual 2015</b>	<b>Estimated 2016</b>	<b>Budget 2017</b>
<b>Beginning Balance, January 1</b>	<b>\$ 55,488,350</b>	<b>\$ 67,550,313</b>	<b>\$ 67,550,313</b>
<b>REVENUES:</b>			
Ad Valorem Taxes	0	0	0
Other Taxes	883,207	25,000	25,000
Intergovernmental	376,688	359,844	344,106
Licenses & Permits	0	0	0
Charges for Service	44,891,424	50,852,500	51,685,000
Use of Assets	413,012	322,236	402,795
Miscellaneous	31,512,897	42,600,000	43,700,000
Transfers	5,200,868	0	0
<b>Total Revenues</b>	<b>\$ 83,278,096</b>	<b>\$ 94,159,580</b>	<b>\$ 96,156,901</b>
<b>Total Revenues &amp; Beginning Balance</b>	<b>\$ 138,766,446</b>	<b>\$ 161,709,893</b>	<b>\$ 163,707,214</b>
<b>EXPENDITURES:</b>			
Personal Services	0	0	0
Contractual Services	205,811	541,100	804,169
Commodities	0	0	0
Capital Outlay	0	0	0
Miscellaneous	0	0	0
Purchase Order Rollovers	0	0	0
Operating Impacts from CIP	0	0	0
Requests for Additional Resources	0	0	0
Debt Service Payments	29,109,160	33,889,214	36,318,900
Lease Payments to the PBC	0	0	0
Interfund Transfers	712,931	715,766	714,027
Intrafund Transfers	0	0	0
Transfers to Capital Projects	41,188,231	59,013,500	58,319,805
Cost Allocation Expenditures	0	0	0
Grant Expenditures	0	0	0
<b>Total Expenditures</b>	<b>\$ 71,216,133</b>	<b>\$ 94,159,580</b>	<b>\$ 96,156,901</b>
<b>Ending Balance, December 31</b>	<b>\$ 67,550,313</b>	<b>\$ 67,550,313</b>	<b>\$ 67,550,313</b>
<b>Annual Change in Balance</b>	<b>\$ 12,061,963</b>	<b>\$ 0</b>	<b>\$ 0</b>

**FY 2017 Johnson County Budget**

<b>Fleet Management</b>	<b>Actual 2015</b>	<b>Estimated 2016</b>	<b>Budget 2017</b>
<b>Beginning Balance, January 1</b>	<b>\$ 1,034,654</b>	<b>\$ 934,496</b>	<b>\$ 469,952</b>
<b>REVENUES:</b>			
Ad Valorem Taxes	0	0	0
Other Taxes	0	0	0
Intergovernmental	0	0	0
Licenses & Permits	0	0	0
Charges for Service	2,568,612	3,221,771	2,929,038
Use of Assets	0	0	0
Miscellaneous	0	0	0
Interfund Transfers	755,835	802,534	902,534
<b>Total Revenues</b>	<b>\$ 3,324,447</b>	<b>\$ 4,024,305</b>	<b>\$ 3,831,572</b>
<b>Total Revenues &amp; Beginning Balance</b>	<b>\$ 4,359,101</b>	<b>\$ 4,958,801</b>	<b>\$ 4,301,524</b>
<b>EXPENDITURES:</b>			
Personal Services	963,015	1,089,156	1,138,190
Contractual Services	457,468	360,180	379,511
Commodities	1,158,457	1,552,512	1,591,365
Capital Outlay	837,661	1,477,467	711,968
Miscellaneous	0	0	0
Operating Impacts from CIP	0	0	0
Requests for Additional Resources	0	0	0
Debt Service Payments	0	0	0
Lease Payments to the PBC	0	0	0
Interfund Transfers	0	0	0
Intrafund Transfers	0	0	0
Transfers to Capital Projects	0	0	0
Cost Allocation Expenditures	8,004	9,534	10,538
Grant Expenditures	0	0	0
<b>Total Expenditures</b>	<b>\$ 3,424,605</b>	<b>\$ 4,488,849</b>	<b>\$ 3,831,572</b>
<b>Ending Balance, December 31</b>	<b>\$ 934,496</b>	<b>\$ 469,952</b>	<b>\$ 469,952</b>
<b>Annual Change in Balance</b>	<b>\$ (100,158)</b>	<b>\$ (464,544)</b>	<b>\$ 0</b>

**FY 2017 Johnson County Budget**

<b>Risk Management Fund</b>	<b>Actual 2015</b>	<b>Estimated 2016</b>	<b>Budget 2017</b>
<b>Beginning Balance, January 1</b>	<b>\$ 4,172,087</b>	<b>\$ 3,667,839</b>	<b>\$ 3,670,816</b>
<b>REVENUES:</b>			
Ad Valorem Taxes	75	0	0
Other Taxes	2,037	3,775	0
Intergovernmental	0	0	0
Licenses & Permits	0	0	0
Charges for Service	1,577,071	2,174,770	1,081,688
Use of Assets	15,913	18,014	22,518
Miscellaneous	84,637	10,185	10,389
Transfers	1,425,163	1,576,739	1,672,873
<b>Total Revenues</b>	<b>\$ 3,104,896</b>	<b>\$ 3,783,483</b>	<b>\$ 2,787,468</b>
<b>Total Revenues &amp; Beginning Balance</b>	<b>\$ 7,276,983</b>	<b>\$ 7,451,322</b>	<b>\$ 6,458,284</b>
<b>EXPENDITURES:</b>			
Personal Services	374,083	402,197	417,227
Contractual Services	1,804,790	1,783,158	1,904,134
Commodities	4,093	8,445	8,445
Capital Outlay	0	9,000	9,000
Miscellaneous	0	0	0
Purchase Order Rollovers	0	0	0
Operating Impacts from GIP	0	0	0
Requests for Additional Resources	0	0	0
Debt Service Payments	0	0	0
Lease Payments to the PBC	0	0	0
Interfund Transfers	0	0	0
Intrafund Transfers	1,425,163	1,576,739	1,672,873
Transfers to Capital Projects	0	0	0
Cost Allocation Expenditures	1,015	967	890
Grant Expenditures	0	0	0
<b>Total Expenditures</b>	<b>\$ 3,609,144</b>	<b>\$ 3,780,506</b>	<b>\$ 4,012,569</b>
<b>Ending Balance, December 31</b>	<b>\$ 3,667,839</b>	<b>\$ 3,670,816</b>	<b>\$ 2,445,715</b>
<b>Annual Change in Balance</b>	<b>\$ (504,248)</b>	<b>\$ 2,977</b>	<b>\$ (1,225,101)</b>

## **FY 2017 Assessed Valuation and Mill Levy Information**

The County's largest source of revenue is the ad valorem tax (or property tax), which generates \$234.3 million for the FY 2017 Budget (approximately 32.1% of FY 2017 budgeted revenues). Ad Valorem taxes are generated from the County's assessed valuation, which is estimated at \$9.2 billion for the FY 2017 Budget. The increase in assessed valuation by taxing district is reflected in the following table:

<b>Taxing District:</b>	<b>2016 Assessed Valuation</b>	<b>2017 Assessed Valuation</b>	<b>Change</b>	<b>% Change</b>
County	\$8,596,593,490	\$9,235,581,762	\$638,988,272	7.43%
Park & Recreation	\$8,596,593,490	\$9,235,581,762	\$638,988,272	7.43%
Library	\$7,131,422,885	\$7,639,138,673	\$507,715,788	7.12%

The dynamics of change in the taxing districts are different since each consists of a distinct geographic area. For example, the Library taxing district does not include the cities of Bonner Springs and Olathe.

The County taxing district covers the entire geographic area of Johnson County. The assessed valuation remained relatively flat from 2012 and 2013. The County taxing district began to recover from the recession with an increase of 1.47% in 2014, 5.94% in 2015, and 6.34% in 2016. The negative change in assessed valuation from 2009 to 2013 was a distinct difference to what growth had historically been. The reduction was due to the machinery and equipment State legislation which decreased the personal property portion of assessed valuation, and countywide declines in value in the residential and commercial real estate market due to the recession. In 2017, the County is continuing to see positive growth in valuation at an estimated 7.43% that resembles historical growth prior to the recession. The change in assessed valuation since 2012 is illustrated in the following table:

<b>Fiscal Year:</b>	<b>Total Assessed Valuation</b>	<b>Change</b>	<b>% Change</b>
2012	\$7,551,985,565	\$16,267,624	0.22%
2013	\$7,520,503,387	\$(31,482,178)	(0.42)%
2014	\$7,630,978,170	\$110,474,783	1.47%
2015	\$8,084,290,606	\$453,312,436	5.94%
2016	\$8,596,593,490	\$512,302,884	6.34%
2017*	\$9,235,581,762	\$638,988,272	7.43%

\*The assessed valuation for FY 2017 is an estimate. Records & Tax Administration will publish the final assessed valuation for FY 2017 in mid-October.

Estimated mill levy information by taxing district and fund is presented on the following page. The estimated mill levy for the FY 2017 Budget is 26.595 mills. This mill levy rate is flat from the FY 2016 Budget. The County Clerk will publish the final mill levy for FY 2017 in mid-October.



## Mill Levies by Taxing District and Fund

COUNTY TAXING DISTRICT						
Fund	2013	2014	2015	2016	2017	Change 2016-2017
General	12.478	12.411	12.822	14.571	14.078	(0.493)
Public Works	1.741	1.641	1.431	1.555	1.474	(0.081)
Public Health	0.652	0.723	0.768	0.832	0.768	(0.064)
Developmental Supports	1.174	1.245	1.174	1.195	1.198	0.003
Mental Health	1.579	1.651	1.536	1.357	1.753	0.396
County Building	0.093	0.074	0.033	0.072	0.238	0.166
Debt Service	0.000	0.000	0.000	0.000	0.073	0.073
<b>County Total</b>	<b>17.717</b>	<b>17.745</b>	<b>17.764</b>	<b>19.582</b>	<b>19.582</b>	<b>0.000</b>
JOHNSON COUNTY LIBRARY						
Library Operating	2.843	2.835	2.871	3.509	3.323	(0.186)
Library Special Use	0.306	0.320	0.286	0.403	0.589	0.186
<b>Library Total</b>	<b>3.149</b>	<b>3.155</b>	<b>3.157</b>	<b>3.912</b>	<b>3.912</b>	<b>0.000</b>
JOHNSON COUNTY PARK & RECREATION						
General	1.745	1.739	1.770	2.523	2.463	(0.060)
Employee Benefits	0.544	0.556	0.530	0.529	0.593	0.064
Debt Service	0.055	0.052	0.049	0.049	0.045	(0.004)
<b>Park &amp; Rec Total</b>	<b>2.344</b>	<b>2.347</b>	<b>2.349</b>	<b>3.101</b>	<b>3.101</b>	<b>0.000</b>
ALL TAXING DISTRICTS						
District	2013	2014	2015	2016	2017	Change 2016-2017
County	17.717	17.745	17.764	19.582	19.582	0.000
Library	3.149	3.155	3.157	3.912	3.912	0.000
Park & Recreation	2.344	2.347	2.349	3.101	3.101	0.000
<b>Countywide Total</b>	<b>23.210</b>	<b>23.247</b>	<b>23.270</b>	<b>26.595</b>	<b>26.595</b>	<b>0.000</b>

\* The mill levy for FY 2017 is preliminary and will change due to final estimates of assessed valuation from the Director of Records and Tax Administration acting as County Clerk and final budget decisions made by the Board of County Commissioners.

## Equipment Reserve Fund - FY 2017 Budget

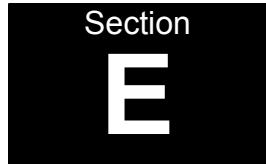
As directed by the Board, staff has worked with various departments to prepare equipment replacement schedules. The Budget and Financial Planning Department has used a phased approach of implementing equipment replacement schedules each year, beginning in FY 2002, to avoid a large “spike”, or increase, in equipment expenditures and property tax levies. The equipment replacement schedules generally include computer hardware and various types of business equipment.

For FY 2005, the equipment replacement process was formalized with the creation of the County’s Equipment Reserve Fund (as described in K.S.A. 19-119). The statute states that the Board of County Commissioners of any county may provide, by adoption of a resolution, for a county equipment reserve fund to finance the acquisition of equipment. Equipment is defined as machinery, vehicles and any other equipment or personal property including, but not limited to, computer hardware and software.

Staff continues to work with departments on updating existing schedules, and implementing new schedules when appropriate. In 2017, the Equipment Reserve transfers increase by \$2,000. The Equipment Reserve Fund is carrying a fund balance of \$5,307,956 as of December 31, 2016. The table below shows the proposed amount of funding for each existing department’s schedule.

### Funding for Equipment Replacement Schedules in the FY 2017 Budget

Department	FY 2016 Budget	FY 2017 Budget	% Change 2016-2017
Appraiser	\$ 51,623	\$ 51,623	0%
Board of County Commissioners	\$ 12,908	\$ 12,908	0%
Budget & Financial Planning	\$ 9,228	\$ 9,228	0%
Corrections	\$ 326,450	\$ 326,450	0%
County Manager’s Office	\$ 25,130	\$ 25,130	0%
Department of Health & Environment	\$ 70,000	\$ 70,000	0%
Department of Technology & Innovation	\$ 43,000	\$ 43,000	0%
District Attorney	\$ 47,000	\$ 47,000	0%
District Courts	\$ 60,000	\$ 60,000	0%
Elections	\$ 25,000	\$ 25,000	0%
Emergency Mgmt. and Communications	\$ 50,000	\$ 50,000	0%
Facilities	\$ 77,000	\$ 77,000	0%
Human Resources	\$ 11,080	\$ 13,080	18%
Human Services Department	\$ 65,000	\$ 65,000	0%
Legal	\$ 9,954	\$ 9,954	0%
Med-Act	\$ 821,497	\$ 821,497	0%
Motor Vehicle	\$ 25,000	\$ 25,000	0%
Museum	\$ 8,825	\$ 8,825	0%
Planning	\$ 31,935	\$ 31,935	0%
Records & Tax Administration/Archives	\$ 5,321	\$ 5,321	0%
Treasury and Financial Management	\$ 5,000	\$ 5,000	0%
<b>Total:</b>	<b>\$ 1,780,951</b>	<b>\$ 1,782,951</b>	<b>0%</b>



# Personnel & Compensation

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## **This Section Includes:**

- Workforce Trends (Page E-2)
- New Positions Included in the FY 2017 Budget (Page E-3)
- Comparison of Budgeted FTE Positions Since FY 2012 (Page E-4)
- Benefits and Health Care (Page E-5)
- Budgeted FTEs by Type (Page E-9)
- Budgeted FTEs by Agency/Department and Strategic Program Area FY 2015 – FY 2017 (Page E-10)

# FY 2017 Budget - Personnel and Compensation

## *Introduction*

Johnson County Government is a progressive and innovative organization that provides high quality and cost-effective services to the residents of the County through its dedicated and knowledgeable workforce. The County seeks to recruit and retain employees with a commitment to public service and a desire to make a difference in the community. This section of the budget overview focuses on funding recommendations related to the County's workforce.

The **Personnel and Compensation** section is organized as follows:

- Overview of Workforce Planning-Related Trends
- Compensation Information
- Vacancy Factor
- Full-time Equivalent (FTE) Position Information
- Benefits (Including the Health Care Fund)

The budget includes the following recommendations to invest in the County's workforce:

1. Allocate funding for a 3% merit pool.
2. Allocate funding for step movement for the Sheriff's Civil Service staff.
3. Maintain the employer match for supplemental retirement at 3.0%.
4. Allocate funding for the implementation of an updated pay table in support of the County's compensation philosophy.

By systematically and routinely analyzing workforce data to assess employees' attributes, monitoring and understanding social, economic, and political trends, then aligning that information with the current and projected needs and goals of the organization, the organization is able to have the right people with the right competencies in the right jobs at the right time - now and in the future.

As a result of the past few years of reducing the overall workforce at the County, current priorities going forward include retaining core service area staff; managing workload concerns, addressing morale issues and stemming healthcare costs. The pace of recovery is slow and the County continues to take a cautious approach to filling only positions deemed essential for service delivery.

## *Workforce Trends*

Analyzing current and historical employee data and understanding the impact of social, economic, and political trends on the workplace enables the County to gain insight into current and anticipated workforce needs. In today's rapidly changing and uncertain environment, the County continues to be challenged to employ creative workforce planning strategies that ensure the organization employs the talent needed to deliver excellent service to the public.

Total remuneration entails the financial package offered to employees and is comprised of pay and benefits. The County's compensation program includes both the base and variable pay and reflects the County's compensation philosophy. The County's compensation philosophy is designed to:

- Be competitive within the relevant, comparable labor markets for base salary;
- Recognize outstanding performance and organizational contributions through the use of base and variable pay adjustments; and
- Establish pay practices consistent with the market.

## **FY 2017 Budget - Personnel and Compensation**

### ***Full-time Equivalent (FTE) Position Information***

Recruiting and retaining a talented workforce is essential to the provision of high quality services by Johnson County Government. This section includes information on full-time equivalent (FTE) positions and the County's total compensation package for employees.

Positions included in the budget represent the highest needs in the County. Key elements of the County's total compensation package are the allocation of funds for a 3.0% merit increase pool for employees with competent to exceptional performance and \$39.7 million for the employer contribution to the Health Care Fund for 2017. A comparison of the pay ranges to comparable organizations indicated that the County needed to narrow the ranges for grades 11 to 15 from 75%-125% of the mid-point to 85%-115% and for grades 16 to 28 from 75%-125% of the mid-point to 80%-120%. In 2017 grades 11 to 15 were narrowed from 87%-117% of the mid-point to 85%-115% completing the narrowing of the ranges.

### ***Changes in Budgeted Positions in the FY 2017 Budget***

A total of 3,886.99 FTEs are included in the FY 2017 Budget. This is an increase of 46.01 FTEs from the FY 2016 budget of 3840.98 FTEs. The increase of 46.01 FTEs is a result of the following: decrease of 12.0 FTE at Johnson County Mental Health through the loss of state funding, the addition of 31.9 FTEs through Request for Additional Resources (RAR), and the remainder through the addition and elimination of grant-funded and seasonal positions outside of the budget process. The 31.9 FTE added in the FY 2017 Budget are shown in Table #1 below.

### ***New Positions Included in the FY 2017 Budget***

To balance the Board's strategic goals to be responsible stewards of the taxpayers' money and to provide the best possible mandatory and discretionary services, only essential new positions have been included in the FY 2017 Budget. The approved positions were submitted through the Request for Additional Resources (RAR) process. The new positions included in the FY 2017 Budget are listed in Table #1:

## FY 2017 Budget - Personnel and Compensation

**Table #1: New FTE Positions in the FY 2017 Budget**

Department	Description	FTEs	Property Tax Impact	Request Type
Board of County Commissioners	Senior Auditor	2.0	\$ 211,391	RAR
Appraiser	Administrative Support I	0.4	\$ 4,001	RAR
Appraiser	Residential Agricultural Land Specialist	1.0	\$ 68,573	RAR
District Court Administration	Interpreter	1.0	\$ —	RAR
Motor Vehicle	Motor Vehicle Specialist	0.5	\$ —	RAR
Technology & Innovation	Human Service Data Analyst	1.0	\$ 78,014	RAR
Technology & Innovation	Security Risk and Compliance Analyst	1.0	\$ 103,785	RAR
Technology & Innovation	Help Desk	2.0	\$ 148,522	RAR
Human Resources	Sr. Learning & Development Specialist	1.0	\$ 105,473	RAR
Developmental Supports	Community Employment Specialist	1.0	\$ 52,276	RAR
Developmental Supports	Senior Direct Support Professional	1.0	\$ 48,589	RAR
Developmental Supports	Direct Support Professional	2.0	\$ 83,615	RAR
JCW	Project Engineer	1.0	\$ —	RAR
JCW	Admin. Support III	1.0	\$ —	RAR
JIMS	Tech. LAN Analyst II	1.0	\$ 82,670	RAR
Mental Health	Front Desk Clerk	2.0	\$ 115,648	RAR
Park & Recreation	NW Regional Park Mgr.	1.0	\$ —	RAR
Park & Recreation	SW Regional Park Mgr.	1.0	\$ —	RAR
Park & Recreation	Park Police Officer I	2.0	\$ —	RAR
Park & Recreation	Digital Media Coordinator	1.0	\$ —	RAR
Park & Recreation	Finance Analyst	1.0	\$ —	RAR
Park & Recreation	Outdoor Education Specialist	1.0	\$ —	RAR
Park & Recreation	Web Administrator	1.0	\$ —	RAR
Park & Recreation	Fine Arts Specialist	1.0	\$ —	RAR
Park & Recreation	Production Manager	1.0	\$ —	RAR
Park & Recreation	Technical Director	1.0	\$ —	RAR
Park & Recreation	AHC Fac. Maint. Sup.	1.0	\$ —	RAR
Park & Recreation	Sr. Administrative Assist.	1.0	\$ —	RAR
		31.9		

### **Comparison of Budgeted FTE Positions since FY 2012**

Since 2012 the number of budgeted FTE positions has decreased at an average annual rate of (0.92%). This change is reflected in Table #2 below:

**Table #2: Comparison of Budgeted FTE Positions Since FY 2012**

Fiscal Year	Budgeted FTE Positions	Annual Increase	Annual % Increase
2012	3,901.77	(198.16)	(4.9)%
2013	3,860.02	(41.75)	(1.1)%
2014	3,871.01	10.99	0.3%
2015	3,822.41	(48.60)	(1.3)%
2016	3,840.98	18.57	0.5%
2017	3,886.99	46.01	1.2%

Information on the net change from 2012 to 2017 for each strategic program is presented in Table #3 on the following page:

## FY 2017 Budget - Personnel and Compensation

**Table #3: FY 2012 - FY 2017 Budgeted FTEs by Strategic Program**

<b>Strategic Program</b>	<b>2012 Budgeted FTE Positions</b>	<b>2017 Budgeted FTE Positions</b>	<b>Increase</b>	<b>% Increase from 2012</b>
Support Services	386.26	417.66	31.40	8.1%
Public Safety and Emergency Services	1,317.31	1,337.56	20.25	1.5%
Infrastructure	344.59	318.49	(26.10)	(7.6)%
Health and Human Services	960.16	862.98	(97.18)	(10.1)%
Culture & Recreation	692.95	739.40	46.45	6.7%
Records and Taxation	200.50	210.90	10.40	5.2%
<b>Totals</b>	<b>3,901.77</b>	<b>3,886.99</b>	<b>(14.78)</b>	<b>(0.4)%</b>

Overall, the budgeted FTEs have decreased by 14.78 FTEs, or 4.3% since 2012.

Growth within Support Services has been largely within the Facilities department through added positions to provide service to new County facilities, centralization of Fleet and custodial services from other departments within Facilities. Growth has also occurred due to the merger of Treasurer and Office of Financial Management into Treasury and Financial Management. The Treasurer FTEs are now part of Support Services instead of Records and Taxation. Information Technology services have also been consolidated with the merger of ITS, OSC, and AIM into DTI and the transfer of FTEs from other departments.

Another measure of budgeted FTE positions is the number of positions per County resident. Table #4 on the following page presents a comparison of FY 2012 and FY 2017 FTE positions per 1,000 Johnson County's population:

**Table #4: FY 2012 - FY 2017 Budgeted FTEs per 1,000 County Residents**

<b>Strategic Program</b>	<b>2012 Budgeted FTE Positions</b>	<b>2017 Budgeted FTE Positions</b>	<b>Increase</b>	<b>% Increase from 2012</b>
Support Services	0.69	0.70	0.01	1.45%
Public Safety and Emergency Services	2.35	2.25	(0.10)	(4.26)%
Infrastructure	0.62	0.54	(0.08)	(12.90)%
Health and Human Services	1.72	1.45	(0.27)	(15.70)%
Culture & Recreation	1.24	1.25	0.01	1.00%
Records and Taxation	0.36	0.36	—	—%
<b>Totals</b>	<b>6.98</b>	<b>6.55</b>	<b>(0.43)</b>	<b>(6.16)%</b>

### ***Vacancy Factor***

Beginning in FY 2001, personal services funding was budgeted at less than full employment (i.e., budgeting for a vacancy factor). Historically through 2011, positions meeting specific criteria have been budgeted at 98% occupancy. Beginning with FY 2012, the adopted budget continues a more aggressive vacancy factor by budgeting positions meeting the criteria at 97% occupancy. Generally, coverage positions where on-call hours are used to cover absences are exempted from the vacancy factor calculation. Departments with less than ten (10) FTE positions are also exempted.

### ***Benefits and Health Care***

The County seeks to attract and retain quality employees with its indirect compensation package, recognizing that current and potential employees often consider benefits a primary factor when choosing employment. It is the County's goal to help employees achieve a positive balance between their work and personal lives by

## **FY 2017 Budget - Personnel and Compensation**

providing plans and programs that meet the needs of a diverse workforce and by educating employees to assist them in making choices that meet their needs.

To remain competitive, the County will provide ongoing analysis of the level, nature, and variety of benefits offered to employees, with a long-term focus on monitoring trends, costs, and options. The scope and value of the benefit plans and programs are reviewed regularly.

### ***Medical and Dental Plan Redesign and Funding***

The Health Care Fund Management Team (HCFMT) addressed Affordable Care Act mandates by offsetting the increased claims costs to be borne by the County with plan design changes. The HCFMT continues to evaluate options to minimize the Excise Tax that is effective in 2020 in a methodical approach while minimizing disruption to employees and financial burden to the County. This methodical approach includes continuing benchmarking of peers to monitor changes and confirm that the County's plans are in line and compliant with Board's Compensation Philosophy. Major plan changes are considered and proposed every other year to maintain stability and minimize disruption to employees and family members.

Although the application of the Excise Tax was delayed for two years, the HCFMT continues to strategically plan that it will be applied. This is consistent with the recommendations of the County's Benefits Consultant and what most employers are doing. Having made plan design changes in 2015, no design changes were made in 2016 but changes are being addressed for 2017.

To allow for employees to make informed, educated decisions regarding the County's plan options, TFM-Benefits will conduct Benefit Plan educational presentations to the organization during the summer and fall, in addition to the annual Open Enrollment period. These meetings will supplement the several resources that are posted to the Benefits web-site for use by employees including a Plan Calculator that assists employees with calculating the out-of-pocket expenses for each plan option to enable them to be informed consumerists.

### ***Administration of the Health Care Program***

The Health Care Fund Management Team (HCFMT) was created to review healthcare utilization, identify trends, analyze data, estimate costs, recommend premiums and cost sharing, and to consider plan design modifications for the County's health insurance program. The HCFMT faces many ongoing fund issues while addressing continued double-digit health care cost increases. Highlights include:

- Continuation of a three-year wellness strategy applying a budget-neutral incentive fee (contribution differential) to employees who do meet the approved wellness engagement criteria. Final 2017 employee contribution rates will be reviewed and approved by the HCFMT at its July 19, 2016 meeting. To make the Legal-recommended incentive structure budget-neutral, all employee contribution rates are being increased by the amount of the incentive so employees who complete the Wellness Strategy will receive the \$95 per month Wellness and Tobacco incentives in 2017.
- Consideration of a new three-year wellness strategy based on an outcomes-based approach and design for the years 2017 through 2019. The program will include spouses and transition to a more physician-based approach.
- Members of the HCFMT served as the Project Manager and served on the Selection Committees for the following two separate and distinct Request for Proposals (RFPs) bids in 2016 for a January 1, 2017 effective date: 1) Dental Plan administrator; and 2) the Wellness Incentive Administrator.
- Continuation of employee benefit education programs focusing on sending an annual Benefit Claim Summary through Blue Cross Blue Shield of Kansas City (BCBSKC) and a Total Compensation Statement summarizing the value of all compensation and benefits offered through the County.
- Continuation of the analysis and forecast of the costs to the County as a result of compliance with the Patient Protection and Affordable Care Act (PPACA). Employers continue to be charged a Reinsurance Tax, ACA Excise Tax, State Premium Tax, and a Patient-Centered Outcomes Research Institute (PCORI) tax. These taxes are estimated to total about \$382,000 in 2017.



## **FY 2017 Budget - Personnel and Compensation**

- Increase funding of wellness programs approved by the Board of County Commissioners or the Wellness Committee to provide opportunities for employees and spouses to improve their health and wellness with the overall goal of reducing health care claims costs.
- Continuation of the value-based pharmacy clinical management program administered by Tria Health where targeted Members on specific medications receive counseling to improve medication regimen and adherence. Participation enables members to receive reduced drug copayments for the specific medications. The program reduced County drug claim costs and led to decreased emergency room use and fewer inpatient hospital confinements.
- Continuation of the pharmacy manufacturer rebate program with the County's Pharmacy Benefit Manager, MedTrak Services. The estimated rebates for 2016 and 2017 are projected to be approximately \$1.5 million.

By implementing a dynamic, five-year budget model for the Health Care Fund, the County anticipates having the ability to respond appropriately to market and inflationary trends without the potential for dramatic fluctuations in employer or employee contributions. The FY 2017 Budget includes a recommendation to allocate \$39.7 million for the employer contribution to the Health Care Fund. This amount represents 18% increase in employer contribution rates from FY 2016. Staff anticipates that employee contribution rates, set in the fall, will need to be increased by roughly 36% but will be significantly offset by plan design changes, to maintain the long-term stability of the fund.

Additional important focuses for 2017 involve:

- To address the significant health risks of covered spouses as evidenced by the fact that spouses have historically had a Per Member Per Month cost double-digits higher than employees, begin the formal inclusion of spouses in the County's wellness programs beginning in 2016 with full inclusion beginning in 2017.
- Increasing participation in the Patient-Centered Medical Home (PCMH) health care delivery system for 2017 through continued educational efforts. Preliminary analyses indicate that the increased coordination of care expected from the PCMH model did result in over \$300K in estimated reduced claims costs.
- Continue the Implementation of the outcomes-based component of the wellness strategy with focus on improving employee health risks with targeted biometric goals. This component is a critical contributor to the HCFMT's strategy to slow down health care cost increases and to better position the County to address the looming PPACA Excise Tax in 2020.
- Implementing the 2017 employee contribution rates and plan design changes.

As required under by policy, the ending fund balance as of December 31, 2015 is in excess of the 135% threshold; however, projected reserves of \$3.1 million as of December 31, 2017 are anticipated to be significantly below the secured funding level required by Board policy. Built into the five-year Health Care Fund model for FY 2017 - FY 2021 are anticipated rate increases sufficient to allow the reserves to reach the minimum estimated secure funding level by 2021. These cash reserves are needed to cover incurred but not reported claims as well as provide a "secured funding" contingency reserve in accordance with County policy.

Current projections for the Health Care Fund are provided for FY 2016 and 2017 on Table #5, shown on the following page:

**FY 2017 Budget - Personnel and Compensation**  
**Table #5: Health Care Fund - FY 2016 and FY 2017 Budgetary Projections**

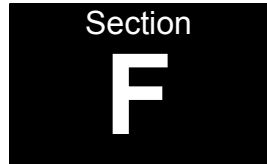
	<u>FY 2016</u>	<u>FY 2017</u>
<b><u>Receipts</u></b>		
Employer Contributions for Medical Claims and Administrative Costs	\$ 31,893,165	\$ 37,918,007
Employer Contributions for Dental Claims and Administrative Costs	1,764,737	1,829,024
Employee Contributions for Medical Claims and Administrative Costs	5,031,922	6,895,070
Employee Contributions for Dental Claims and Administrative Costs	441,184	457,256
Pharmacy Rebate	500,000	1,000,000
Contribution for Voluntary Retirement Incentive Program participants	561,765	—
Investment Income and Other	94,252	120,188
<b>Total Estimated Receipts</b>	<b>\$ 40,287,025</b>	<b>\$ 48,219,545</b>
<b><u>Disbursements</u></b>		
Estimated Medical and Pharmacy Claims	39,355,868	41,617,916
Estimated Reinsurance and Claims Processing	3,847,942	4,031,080
Estimated Pharmacy and Medication Management Administrative Fees	—	—
Estimated Dental claims and Administrative Costs	2,130,922	2,211,281
Estimated Vision Plan Premiums	382,484	381,787
Estimated Affordable Care Act Fees	395,082	170,400
Estimated Fees for Professional Services	95,456	95,456
Estimated Miscellaneous Expenses	37,505	37,505
<b>Total Estimated Disbursements</b>	<b>\$ 46,245,259</b>	<b>\$ 48,545,425</b>
<b>Receipts Less Disbursements</b>	<b>\$ (5,958,234)</b>	<b>\$ (325,880)</b>
<b>Beginning Cash Balance, January 1st</b>	<b>\$ 9,392,141</b>	<b>\$ 3,433,907</b>
<b>Projected End Cash Balance, December 31st</b>	<b>\$ 3,433,907</b>	<b>\$ 3,108,027</b>
<b>Estimated Secure Funding</b>	<b>\$ 8,685,017</b>	<b>\$ 9,214,713</b>

## FY 2017 Budget - FTEs by Type

<u>Agency/Department</u>	<u>Other</u>	<u>Grant</u>	<u>Fee</u>	<u>Total</u>
Airport	18.80	0.00	0.00	18.80
Appraiser	87.40	0.00	0.00	87.40
Board of County Commissioners	14.00	0.00	0.00	14.00
Budget and Financial Planning	9.00	0.00	0.00	9.00
Contractor Licensing	0.00	0.00	5.45	5.45
Corrections	246.30	58.73	8.61	313.64
County Manager's Office	20.85	0.00	1.00	21.85
Countywide support	20.00	0.00	0.00	20.00
Courts Law Library	4.96	0.00	0.00	4.96
Department of Health & Environment	84.19	55.16	0.00	139.35
Department of Technology & Innovation	94.55	0.00	0.00	94.55
Developmental Supports	281.40	13.00	0.00	294.40
District Attorney	91.71	0.75	0.00	92.46
District Court Trustee	27.50	0.00	0.00	27.50
District Courts	14.00	7.50	15.94	37.44
Elections/Registration	17.00	0.00	0.00	17.00
Emergency Management & Communications	48.00	1.00	0.00	49.00
Facilities	157.70	0.00	0.00	157.70
Facilities - Fleet	13.80	0.00	0.00	13.80
Human Resources	20.01	0.00	0.00	20.01
Human Services Department	37.94	87.01	0.00	124.95
JIMS	19.00	0.00	0.00	19.00
Legal	14.50	0.00	0.00	14.50
Library Operating	262.90	0.00	0.00	262.90
Med-Act	136.53	0.00	0.00	136.53
Mental Health	245.36	58.92	0.00	304.28
Motor Vehicle	68.50	0.00	0.00	68.50
Museums	7.25	0.55	0.00	7.80
Park & Recreation Employee Benefit	0.00	0.00	0.00	0.00
Park & Recreation Enterprise	0.00	0.00	331.63	331.63
Park & Recreation General	137.07	0.00	0.00	137.07
Planning	12.65	0.00	0.00	12.65
Public Works	63.14	0.00	0.00	63.14
Risk Management	4.50	0.00	0.00	4.50
RTA	38.00	0.00	0.00	38.00
Sheriff	656.03	1.00	0.00	657.03
Stormwater	2.80	0.00	0.00	2.80
Transportation	0.00	0.00	0.00	0.00
Treasurer & Financial Management	47.75	0.00	0.00	47.75
Wastewater	215.65	0.00	0.00	215.65
<b>Total</b>	<b>3,240.74</b>	<b>283.62</b>	<b>362.63</b>	<b>3,886.99</b>

## FTEs By Department and Strategic Program Area

Department	2017	2016	2015
Board of County Commissioners	14.00	12.00	12.00
Budget & Financial Planning	9.00	9.00	9.00
County Manager's Office	21.85	21.50	21.50
Countywide	20.00	20.00	20.00
Facilities	157.70	156.70	155.70
Facilities - Fleet	13.80	13.80	14.80
Human Resources	20.01	18.81	18.81
Technology & Innovation	94.55	90.63	84.63
Legal	14.50	14.50	15.50
Treasurer & Financial Mgmt	47.75	47.75	47.75
Special Liability/Risk Management	4.50	4.50	4.50
<b>Total Support Services</b>	<b>417.66</b>	<b>409.19</b>	<b>404.19</b>
Appraiser	87.40	86.00	86.00
Election & Registration	17.00	17.00	17.00
Motor Vehicle	68.50	68.00	68.00
RTA	38.00	37.00	37.00
<b>Total Records and Taxation</b>	<b>210.90</b>	<b>208.00</b>	<b>208.00</b>
Community Corrections	313.64	308.65	308.15
Courts Law Library	4.96	4.96	4.96
District Attorney	92.46	92.46	92.58
District Court Trustee	27.50	29.50	29.50
District Courts	37.44	39.16	38.01
Emergency Management & Communications	49.00	49.00	47.00
JIMS	19.00	18.00	18.00
MedAct	136.53	136.53	139.53
Sheriff	657.03	656.53	656.50
<b>Total Public Safety &amp; Emergency Services</b>	<b>1,337.56</b>	<b>1,334.79</b>	<b>1,334.23</b>
Airport	18.80	18.80	18.80
Contractor Licensing	5.45	5.30	5.30
Planning, Development and Codes	12.65	12.55	12.55
Public Works	63.14	63.14	62.54
Stormwater Management	2.80	2.80	3.40
Transportation	0.00	1.00	9.00
Wastewater	215.65	214.00	210.00
<b>Total Infrastructure Services</b>	<b>318.49</b>	<b>317.59</b>	<b>321.59</b>
Developmental Supports	294.40	291.16	292.16
Human Services	124.95	124.21	124.22
Mental Health	304.28	314.23	307.33
Health & Environment	139.35	138.79	135.67
<b>Total Health &amp; Human Services</b>	<b>862.98</b>	<b>868.39</b>	<b>859.38</b>
Library	262.90	262.75	262.75
Museum	7.80	7.80	7.80
Park & Recreation Enterprise	331.63	304.85	301.85
Park & Recreation Employee Benefit	0.00	0.00	0.80
Park & Recreation General	137.07	127.62	121.82
<b>Total Culture &amp; Recreation</b>	<b>739.40</b>	<b>703.02</b>	<b>695.02</b>
<b>Total County</b>	<b>3,886.99</b>	<b>3,840.98</b>	<b>3,822.41</b>



# Multi-year Budget Projection

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## **This Section Includes:**

- Multi-year Budget Projection – October, 2016 (Page F-2)

## **Johnson County, Kansas Multi-year Budget Projection - October 2016**

### ***Introduction***

In June of 2016, the Board of County Commissioners (BOCC) reviewed multi-year budget projections of revenues and expenditures for FY 2016 through FY 2021. These projections included the County Manager's budget for FY 2017. Based on adjustments made to the County Manager's budget proposal by the Board in adopting the FY 2017 Budget, the projections of revenues and expenditures through FY 2021 have been modified and are presented in this document.

Projections for FY 2016 through FY 2021 are based on historical trends and existing County services. The projections will be updated periodically for changes in policy, legislation, and the economy.

### ***Methodology***

The financial projections include estimated revenues and expenditures for FY 2016 through FY 2021, including calculations of the amount of property tax revenue necessary to balance the budget in FY 2018 through FY 2021. The financial projections are based on assumptions for the following items:

- Revenue sources other than property taxes
- Operating expenditures, including estimated compensation increases
- Capital Improvement Program (CIP) expenditures
- Assessed valuation
- Delinquency rate for property taxes

Once all assumptions have been documented, the County's financial forecast automatically calculates the amount of property tax revenue needed to balance the budget. In addition, the financial forecast calculates the estimated mill levy based on the property tax revenue, the assessed valuation, and the delinquency rate for property taxes.

Using this forecasting model, it is possible to illustrate the impact of policy decisions on the amount of property tax revenue and the estimated mill levy. In order to decrease future property taxes, policy adjustments must be made to either expenditures or other revenue sources (or a combination of both).

It should be emphasized that the financial projections were created based on a number of assumptions to illustrate potential trends. Some of the assumptions are controlled by policy makers, while others cannot be controlled and are virtually impossible to predict. Staff has created the current assumptions for illustration purposes; those assumptions which can be controlled will ultimately be determined by the Board.

### ***Budget Principles***

During the past few years, the County has adhered to the following budget principles in order to maintain a solid financial condition:

- Funded on-going operating expenditures with on-going revenue sources
- Maintained a sufficient General Fund reserve for unknown and unusual circumstances
- Estimated revenues using a conservative approach to avoid budget shortfalls during the fiscal year

The future continuation of these principles reflects the County's commitment to prudent financial management and the maintenance of existing credit ratings.

### **Historical Information**

In order to understand the context for future budget projections, it is important to review certain historical data.

#### Assessed Valuation

Assessed valuation is an important component of future budget projections since it serves as the basis of property tax revenue calculations. The formula for calculating property tax revenue is illustrated as follows:

$$\text{Property Tax Revenue} = \text{Assessed Valuation}/1000 * \text{Mill Levy} * (1 - \text{Delinquency Rate})$$

(For FY 2017, the estimated delinquency rate used for budget projections is 2.10%)

General information regarding assessed valuation for the County taxing district is presented in the table below.

**Table #1: Assessed Valuation from FY 2007 to FY 2016 (County Taxing District only)**

<u>Fiscal Year</u>	<u>Total Assessed Valuation</u>	<u>\$ Increase*</u>	<u>% Increase</u>
2007	\$7,733,096,457	\$554,605,416	7.7%
2008	\$8,168,949,925	\$435,853,468	5.6%
2009	\$8,231,306,706	\$62,356,781	0.8%
2010	\$7,969,528,237	\$(261,778,469)	(3.2)%
2011	\$7,535,717,941	\$(433,810,296)	(5.4)%
2012	\$7,551,985,565	\$16,267,624	0.2%
2013	\$7,520,503,387	\$(31,482,178)	(0.4)%
2014	\$7,630,978,170	\$110,474,783	1.5%
2015	\$8,084,290,606	\$453,312,436	5.9%
2016	\$8,596,593,490	\$512,302,884	6.3%
		<b>Average % Increase</b>	<b>1.9%</b>

\*Annual increase includes new property and reappraisal of existing property.

As noted in the table, the average increase in assessed valuation is 1.9% over the past 10 years.

#### Mill Levies and Property Tax Revenue

General information regarding mill levies and property tax revenue is presented in Table #2 below.

**Table #2: Mill Levies and Property Tax Revenue from FY 2007 to FY 2016**

<u>Fiscal Year</u>	<u>Total Mill Levy</u>	<u>% Change</u>	<u>Total Budgeted Property Tax Revenue</u>	<u>% Change</u>
2007	23.199	0.2%	\$171,840,665	7.4%
2008	23.242	0.2%	\$181,916,207	5.9%
2009	23.165	(0.3)%	\$182,375,544	0.3%
2010	23.213	0.2%	\$176,540,919	(3.2)%
2011	23.256	0.2%	\$168,031,158	(4.8)%
2012	23.188	(0.3)%	\$167,964,097	0.0%
2013	23.210	0.1%	\$168,320,608	0.2%
2014	23.247	0.2%	\$170,843,754	1.5%
2015	23.270	0.1%	\$180,141,184	5.4%
2016	26.595	14.3%	\$218,245,729	21.2%

From 2007 to 2015, the mill levy has remained relatively flat. In 2016, the mill levy increased 3.325 for Park and Recreation, Library, State revenue reductions, and general operations.

### Mortgage Registration Fee Revenue

During 2014, the State passed legislation to phase out the Mortgage Registration Fee in Kansas beginning in FY 2015. The fee had been in place since 1925, and had provided over \$18 million annually to the County prior to the recession. Due to this legislation, the revenue will be phased out over five years.

Information on mortgage registration fee collections for FY 2006 to FY 2015 is presented below:

**Table #3: Mortgage Registration Fee Revenue from FY 2005 to FY 2014**

<u>Fiscal Year</u>	<u>Actual Collections</u>	<u>% Increase (Decrease)</u>
2006	\$18,043,795	(15.1)%
2007	\$18,631,995	3.3%
2008	\$13,324,145	(28.5)%
2009	\$14,566,774	9.3%
2010	\$11,996,856	(17.6)%
2011	\$11,624,954	(3.1)%
2012	\$16,019,920	37.8%
2013	\$16,102,301	0.5%
2014	\$13,449,832	(16.5)%
2015	\$13,683,823	1.7%

### ***Revenue Assumptions***

Revenues are estimated using a conservative approach to avoid budget shortfalls during the fiscal year. The County's Revenue Estimating Committee meets during the months of February through June to review and modify revenue estimates for the County's major revenue sources. The current growth projections for the key major revenue sources are presented in the table below.

**Table #4: Percentage Growth Projections for Major Revenues**

<u>Revenue Source</u>	<u>FY 2017</u>	<u>FY 2018 through FY 2021</u>
Assessed Valuation*	7.43%	6.17% - 4.31%
Sales Taxes	2.0%	2.00% - 3.00%
Interest on Delinquent Taxes	(25.0)%	(13%) - 0.0%
Motor Vehicle Taxes	16.4%	3.0%
Mortgage Registration Fees	\$6.5 million (33% reduction due to State legislation)	2018 - \$3.2M, 2019 - 2021 - \$0M
Recording Fees	\$4.46 million (38% increase due to State legislation)	2018 - 2021 - \$5.7M

\*The delinquency rate for property taxes has been assumed to be 2.1% in all years.

The economy and housing market have recovered, and most revenue projections are estimated to show increases in FY 2017 and continuing through FY 2021. The County will continue to closely monitor the economic situation and its potential impact on the County's major sources of revenue.



### ***Expenditure Assumptions - Operating Budget***

Staff has prepared a set of operating expenditure growth estimates for FY 2017 through FY 2021. These projections assume: 1) flat mill levy for the County Taxing District, Park & Recreation Taxing District, and Library Taxing District, and 2) minimal increases to service delivery in FY 2017 through FY 2021. In FY 2015, the State legislature passed tax lid legislation beginning with the FY 2018 Budget. The legislature is still refining details of the legislation so the impact of the tax lid is not included in the County's current projections. Projections will be revised once the legislation and State budget forms are finalized. The projections are summarized in the following table.

**Table #5: Projections for Operating Expenditures**

<b><u>Expenditure Item</u></b>	<b><u>FY 2017</u></b>	<b><u>FY 2018 - FY 2021</u></b>
Salaries - percentage growth	3.0%	3.0% - 4.0%
Health Insurance Program - percentage growth	18.0%	10.0% - 7.0%
Supplemental Retirement - County match percentage	3.0%	3.0%
Other Fringe Benefits	6.0%	6.0%
Contractual and Other Miscellaneous Items	\$7.5 M	\$1.7 M - \$5.0 M

### ***Expenditure Assumptions - Capital Improvement Program (CIP)***

Staff has prepared a set of CIP projections for FY 2017 through FY 2021. These projections are presented in Table #6 below.

**Table #6: Projections for CIP Expenditures**

<b><u>CIP Item</u></b>	<b><u>FY 2017</u></b>	<b><u>FY 2018 through FY 2021</u></b>
CARS Program	\$14.1 M	\$14.3 M - \$14.8 M
Bridges, Roads, and Culverts Program	\$2.0 M	\$2.0 M
On-going Capital Projects*	\$5.0 M	\$5.2 M - \$5.9 M
Park and Recreation Strategic Master Plan	0.75 mills	0.75 mills
Library 20 Year Master Plan	0.75 mills	0.75 mills
Transit Bus Replacement	\$3.1 M	\$2.9 M - \$1.5 M

\*These projects include Emergency Management and Communications County Communications Center Technology and Countywide Radio System Infrastructure, Facilities Capital Replacement Plan, Information Technology Infrastructure Maintenance and Fiber Master Plan, JIMS Infrastructure Maintenance, Med-Act Advanced Communications, and Mental Health Capital Replacement Plan.

### ***Impact on Total County Budget***

The total estimated expenditure amount for FY 2017, excluding reserves, is \$734.9 million. This represents a decrease of \$8.3 million, or 1.1%, when compared to the FY 2016 budgeted expenditure amount of \$743.2 million. The total estimated expenditure amount is projected to increase to \$916.1 million by FY 2021.

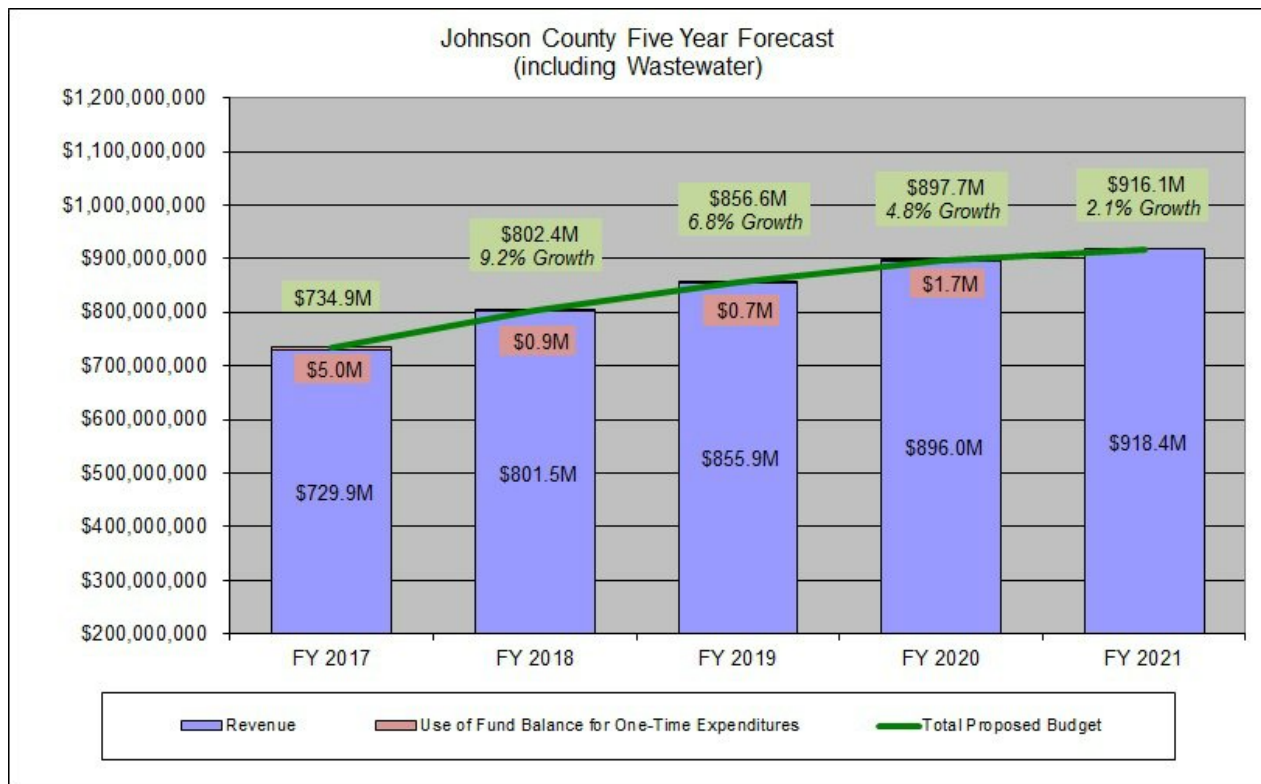
Projections for assessed valuation (County taxing district), property tax revenue, and mill levies are presented in the following table.

**Table #7: Projected Property Tax Revenue and Mill Levies for FY 2017 - FY 2021**

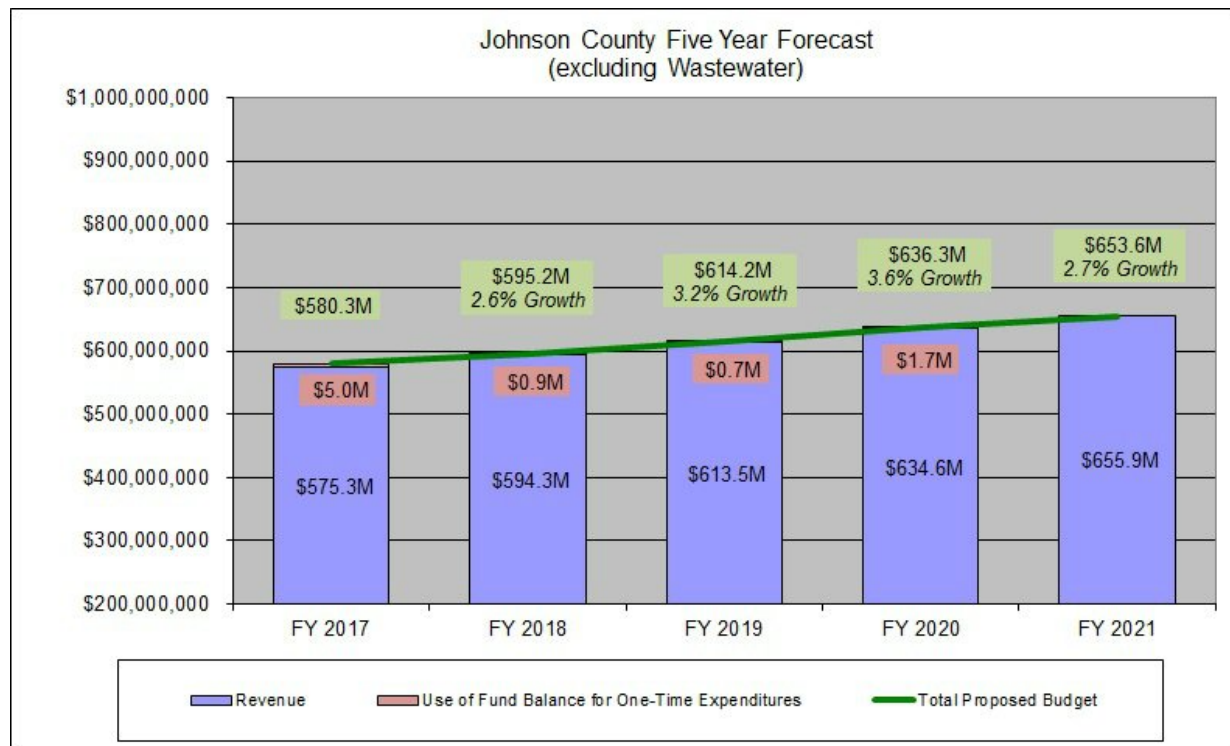
Fiscal Year	County Taxing District Assessed Valuation	Property Tax Revenue	Total Mill Levy	Mill Levy Change
2017	\$9.2 billion	\$234.3 million	26.595 mills	0.000 mills
2018	\$9.8 billion	\$248.8 million	26.595 mills	0.000 mills
2019	\$10.3 billion	\$261.6 million	26.595 mills	0.000 mills
2020	\$10.8 billion	\$274.0 million	26.595 mills	0.000 mills
2020	\$11.3 billion	\$285.8 million	26.595 mills	0.000 mills

In FY 2018 through FY 2021, the mill levy is projected to remain flat. With the tax lid legislation taking effect in the FY 2018 Budget, the mill levy could fluctuate based on assessed valuation changes and results of possible elections.

The graph below reflects the total budget, use of fund balance for one-time expenditures and other revenue.



In FY 2018 and FY 2019, there is a large anticipated increase in expenditures due to the addition of \$135,000,000 capital expenditures to Wastewater SRCFP for the Tomahawk project. The graph below shows the County's budget projections excluding Wastewater.



### **General Fund Reserve Levels**

Projections for the General Fund reserve for FY 2017 through FY 2021 are presented in the following table.

**Table #8: Projected General Fund Reserve**

Fiscal Year	Projected General Fund Reserve (\$)	Projected General Fund Reserve (%)*
2017	\$71.2 million	23.6%
2018	\$71.2 million	23.0%
2019	\$71.2 million	22.3%
2020	\$70.0 million	21.2%
2021	\$72.8 million	21.2%

\*Calculated as a % of estimated General Fund revenues, excluding intrafund transfers and General Fund cost allocation.

Johnson County has been rated 'AAA' from Standard & Poor's Rating Services since 1999 for its general obligation bonds, and 'AAA' since 2007 for the Public Building Commission's bond rating. Standard & Poor's Rating Services stated that the 'AAA' rating reflects their assessment of the following factors:

- Economy that benefits from participation in the broad and diverse economy of the Kansas City metropolitan area
- Very strong budgetary flexibility, performance and projected structural improvement.
- Very strong liquidity providing very strong cash levels to cover debt service and expenditures
- Strong management conditions with strong financial practices and policies
- Very strong debt and contingent liabilities position, driven by county's low direct debt burden
- Strong institutional framework

On February 28, 2013, the County adopted a revised General Fund reserve policy. The reserve calculation in the policy is based on the following goals:

1. Maintaining working capital to meet cash flow requirements and provide contingencies for unpredictable revenue sources and emergencies or other unanticipated expenditures.
2. Funding capital asset replacement and debt retirement.

According to the policy, the annual calculation is expected to generate a reserve amount that ranges between 20% and 25% of estimated annual General Fund net revenues (total General Fund revenues, excluding intrafund transfers and General Fund cost allocation). The County's General Fund has gradually increased over time as a result of unanticipated revenues above estimates and conservative departmental spending. As indicated in the previous table, the County is projected to comply with the current reserve policy in FY 2017 through FY 2021.

### ***Questions for the Board***

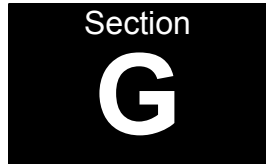
The Multi-year Budget Projection is based on a number of assumptions which continue to change as time passes. Some of the variables in the financial projections are controlled by the Board, while others cannot be controlled and are virtually impossible to predict. Overall, the Multi-year Budget Projection should be viewed as a tool to illustrate the impact of policy alternatives and to highlight potential fiscal problems in future years.

The five year forecast shows a balanced budget with no mill levy increases. If these assumptions change, the County will be faced with expenditure reductions or revenue enhancements to maintain a balanced five year model. In addition, a number of key decisions on strategic issues are pending and possible state legislation that could significantly alter future financial projections.

Overall, the County is now faced with the following policy questions:

1. ***What services will the County provide?***
2. ***Who is the best provider of service?***
3. ***What level of service will be provided to the community?***
4. ***What is an acceptable level of cost for each County service?***
5. ***How will the County finance the cost of services?***

Staff will continue to monitor and update the financial projections on a periodic basis as policy decisions are made and more current information is available.



# Revenue Summary

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## **This Section Includes:**

- FY 2017 Revenues by Category (Page G-2)
- 2015 through 2017 Revenue Breakdown (Page G-3)
- Major Revenue Sources (Page G-5)

## FY 2017 Johnson County Revenues

### Introduction

The Johnson County Government has developed a diverse base of revenues to fund its unique operational and capital needs. In past solid growth years, the County has maintained a constant mill levy. Efforts to increase charges for services and other revenues were achieved by reviewing user fees and charges for services on a periodic basis, and implementing several dedicated revenue sources for major infrastructure projects. In recent years, however, negative impacts from the State of Kansas and legislatively-driven elimination of the Mortgage Registration and Collection Fee (MRCF) have resulted in a modest mill levy increase to maintain existing services along with expanding specific services to address future growth needs.

This section describes major revenue trends and how these affect Johnson County. Special emphasis is placed on the County's thirty (30) major revenue sources. This set of revenues is significant in that they collectively represent at least 75% of the County's projected revenues in FY 2017. Each major source of revenue is described on the following pages.

### Revenue Estimating Committee

The Revenue Estimating Committee reviews projections of the County's major revenue sources and provides recommendations on projected revenues to the County Manager. The County Manager considers these recommendations in preparing the proposed annual budget that is submitted to the Board of County Commissioners in June of each year. The County Manager may alter the committee's projected revenues in preparing the proposed budget, and the Board of County Commissioners may alter projected revenues as part of the annual budget process.

The County Manager determines the membership of the Revenue Estimating Committee as part of the County's financial procedures. The current membership of the committee is as follows:

Budget Director	County Manager	County Appraiser	Director of Records and Tax Administration
Assistant Budget Director	County Treasurer	Cash Manager	Revenue Coordinator

For FY 2017, the Revenue Estimating Committee determined a minimum threshold of \$500,000 for a major revenue source. The Committee identified 30 major revenue sources for FY 2017. The following information will show 30 major revenue sources for FY 2016 and FY 2017. In order to avoid budgetary shortfalls during the fiscal year, revenues are estimated using a conservative approach.

### Revenues by Category

The following table provides a breakdown of FY 2017 budgeted revenues (excluding transfers and use of carryover). Taxes account for 51.32% of Johnson County's total revenues. Charges for Service comprise 30.46% of the revenue base. Intergovernmental Revenues, Use of Assets/Miscellaneous, and Licenses & Permits represent 8.89%, 8.82%, and 0.51% of the FY 2017 revenue budget, respectively.

#### FY 2017 Revenue Distribution

Revenue Category	FY 2017 Budget	% of Total
Taxes	342,739,937	51.32%
Charges for Service	203,432,042	30.46%
Intergovernmental	59,396,950	8.89%
Use of Assets/Miscellaneous	58,800,709	8.82%
Licenses & Permits	3,414,365	0.51%
<b>Total</b>	<b>667,784,003</b>	<b>100.00%</b>

Revenues outlined in this section are those funds which the County has budgeted to collect in FY 2017. These revenues exclude transfers and use of carryover. Revenues are categorized into the following groups:

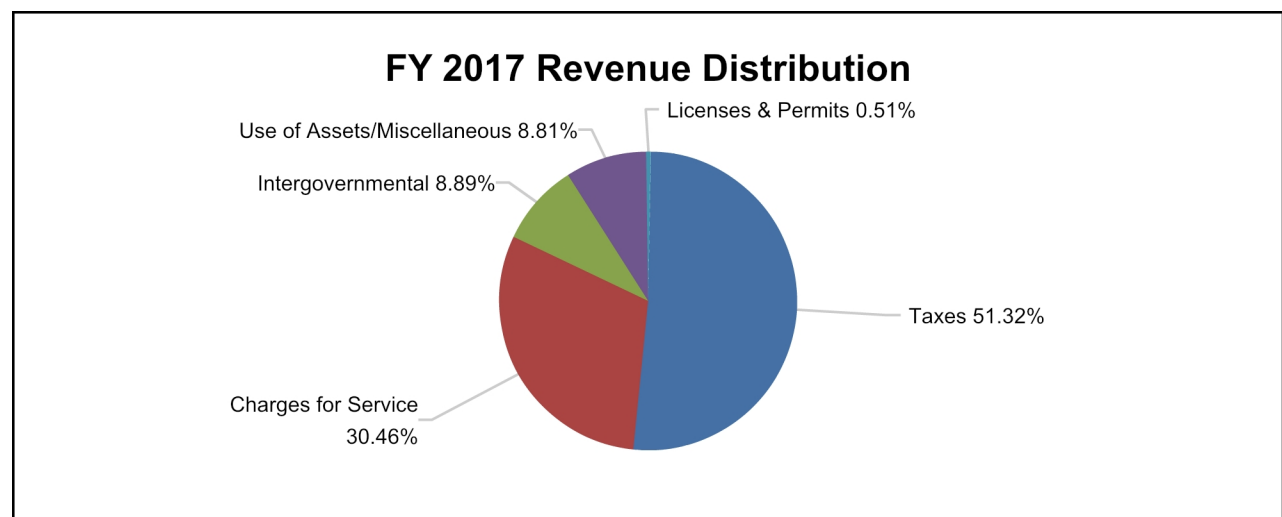
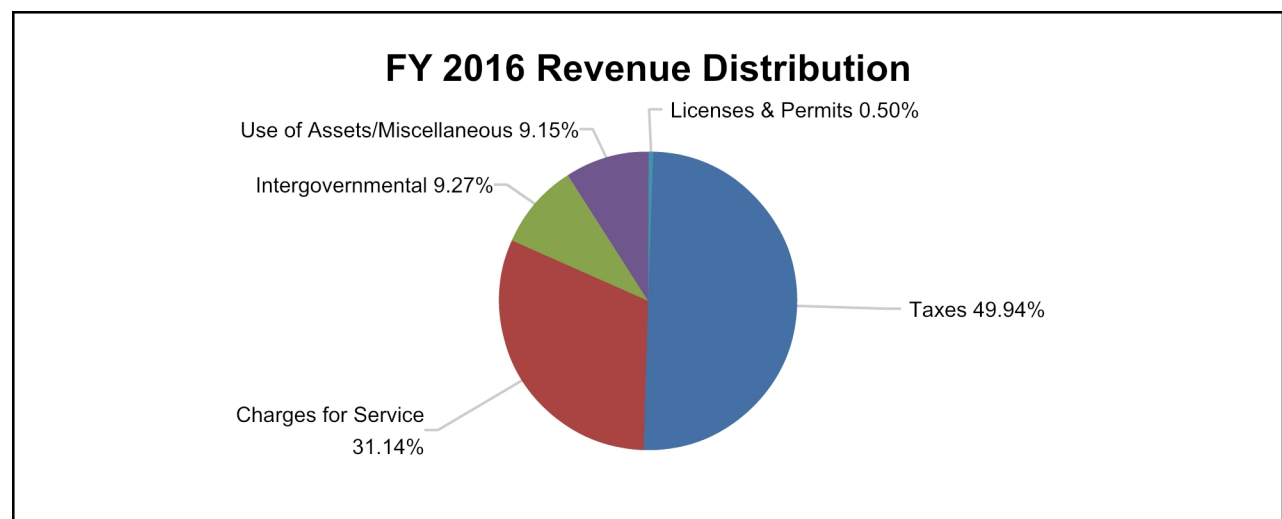
**Taxes** - This group is comprised of ad valorem support (property taxes), sales taxes, motor vehicle, delinquent, and several other taxes including minerals, liquor, recreational vehicles, car rentals, and compensating use taxes. Taxes represent the largest source of revenue for the County.

**Intergovernmental** - This group includes revenues from federal, state and city grants, as well as special highway (gas tax) funds which are dedicated for road and bridge maintenance and construction.

**Licenses & Permits** - This group has been an insignificant portion of the revenue picture in the last decade.

**Charges for Service** - This group has grown dramatically since the wastewater capital finance charges, connection fees and system development fees were instituted in the early 1990s based on equivalent dwelling unit (EDU). In FY 2003, new user fees for wastewater operations and maintenance activities were implemented. The new system availability charge was included beginning with the FY 2015 budget. The system development charge (an EDU-based charge) was eliminated in FY 2014.

**Use of Assets/Miscellaneous** - This group includes investment interest, land and building rentals, and sale of County assets.



#### 2015 Through 2017 Revenue Breakdown

The table on the following page summarizes Actual 2015, Estimated 2016 and Budget 2017 revenues for Johnson County (excluding transfers and use of carryover).

<b>Revenues by Category</b>	<b>Actual FY 2015</b>	<b>Estimated FY 2016</b>	<b>Budget FY 2017</b>
<b>Taxes</b>			
Ad Valorem Tax*	\$ 180,141,184	\$ 218,245,729	\$ 234,342,975
Delinquent Real Property Tax*	1,715,263	3,989,175	2,214,113
Interest on Delinquent Taxes*	1,923,115	2,000,000	1,500,000
Motor Vehicle Tax*	20,235,890	21,044,498	24,489,651
Local Sales Tax (1/2 percent)*	13,886,331	14,372,352	14,659,800
Local Use Tax*	2,667,979	2,774,698	2,857,939
Public Safety Sales Tax (1/4 percent)*	17,483,515	17,658,350	18,011,517
Public Safety Use Tax*	3,371,511	3,438,944	3,542,112
Public Safety Sales Tax #2 (1/4 percent)*	17,483,515	17,658,350	18,011,517
Public Safety Use Tax #2*	3,371,511	3,438,944	3,542,112
Stormwater Sales Tax (1/10 percent)*	11,205,806	11,205,806	11,429,923
Stormwater Use Tax*	2,163,600	2,185,236	2,250,793
911 Fund*	4,251,965	4,500,000	4,590,000
Other Taxes	1,937,166	1,100,142	1,297,485
<b>Subtotal</b>	<b>281,838,351</b>	<b>323,612,224</b>	<b>342,739,937</b>
<b>Intergovernmental</b>			
Special Highway Tax*	10,504,611	10,830,585	10,979,373
Community Development Block Grant*	1,316,337	1,491,363	1,301,628
Section 8 Rental Assistance*	9,932,481	12,200,000	11,500,000
Federal/State/Local Government Grants	26,796,711	34,899,232	35,615,949
<b>Subtotal</b>	<b>48,550,140</b>	<b>59,421,180</b>	<b>59,396,950</b>
<b>Licenses &amp; Permits</b>			
Contractor Licensing Fees*	938,460	1,118,131	1,125,566
Other Licenses & Permits	2,499,330	2,106,578	2,288,799
<b>Subtotal</b>	<b>3,437,790</b>	<b>3,224,709</b>	<b>3,414,365</b>
<b>Charges for Service</b>			
Heritage Trust Fund Fees*	479,372	500,000	500,000
Med-Act User Fees*	7,780,634	7,826,468	7,982,537
Motor Vehicle Registration Fees*	4,318,096	4,405,018	5,058,234
Mortgage Registration Fees*	13,683,823	9,750,000	6,500,000
Recording Fees*	2,336,781	3,220,681	4,457,817
Police Protection Charges*	840,908	840,908	843,400
Prisoner Boarding Charges*	1,107,966	1,179,000	1,233,715
Parks Enterprise*	16,421,801	20,512,542	21,580,456
Wastewater-Capital Finance Charges*	32,318,043	39,108,300	40,740,800
Wastewater-Connection Fees*	7,155,317	7,000,000	6,200,000
Wastewater-User Charges*	49,056,022	51,963,224	53,405,127
Wastewater-System Availability Charge*	3,947,181	4,124,200	4,124,200
Other Charges for Service	44,928,564	49,550,370	50,805,756
<b>Subtotal</b>	<b>184,374,508</b>	<b>199,980,711</b>	<b>203,432,042</b>
<b>Use of Assets</b>			
Investment Interest*	2,623,992	2,549,256	3,182,644
Other Use of Assets	4,577,768	4,147,630	4,977,720
<b>Subtotal</b>	<b>7,201,760</b>	<b>6,696,886</b>	<b>8,160,364</b>
<b>Miscellaneous</b>	<b>40,924,627</b>	<b>49,554,227</b>	<b>50,640,345</b>
<b>Total Major Revenues (indicated with "**")</b>	<b>\$ 444,663,010</b>	<b>\$ 501,131,758</b>	<b>\$ 522,157,949</b>
<b>Total Revenues (excluding transfers)</b>	<b>\$ 566,327,176</b>	<b>\$ 642,489,937</b>	<b>\$ 667,784,003</b>
<b>Major Revenues as a Percent of Total</b>	<b>78.52%</b>	<b>78.00%</b>	<b>78.19%</b>



## Major Revenue Sources

The following table provides a summary of the Estimated 2016 and Budget 2017 amounts for the major revenue sources. As demonstrated, there are 30 major revenue sources projected to contribute 75% of total revenues in FY 2017. Following the table is a description of each of the 30 revenues.

Revenue Source	Estimated FY 2016	Budget FY 2017	% Change
Ad Valorem Tax	\$ 218,245,729	\$ 234,342,975	7.4 %
Delinquent Real Property Tax	3,989,175	2,214,113	(44.5)%
Interest on Delinquent Taxes	2,000,000	1,500,000	(25.0)%
Motor Vehicle Tax	21,044,498	24,489,651	16.4 %
Local Sales Tax	14,372,352	14,659,800	2.0 %
Local Use Tax	2,774,698	2,857,939	3.0 %
Public Safety Sales Tax (1/4 percent)	17,658,350	18,011,517	2.0 %
Public Safety Use Tax	3,438,944	3,542,112	3.0 %
Public Safety Sales Tax #2 (1/4 percent)	17,658,350	18,011,517	2.0 %
Public Safety Use Tax #2	3,438,944	3,542,112	3.0 %
Stormwater Sales Tax (1/10 percent)	11,205,806	11,429,923	2.0 %
Stormwater Use Tax	2,185,236	2,250,793	3.0 %
911 Fund	4,500,000	4,590,000	2.0 %
Special Highway Tax	10,830,585	10,979,373	1.4 %
Community Development Block Grant	1,491,363	1,301,628	(12.7)%
Section 8 Rental Assistance	12,200,000	11,500,000	(5.7)%
Contractor Licensing Fees	1,118,131	1,125,566	0.7 %
Heritage Trust Fund Fees	500,000	500,000	0.0 %
Med-Act User Fees	7,826,468	7,982,537	2.0 %
Motor Vehicle Registration Fees	4,405,018	5,058,234	14.8 %
Mortgage Registration Fees	9,750,000	6,500,000	(33.3)%
Recording Fees	3,220,681	4,457,817	38.4 %
Police Protection Charges	840,908	843,400	0.3 %
Prisoner Boarding Charges	1,179,000	1,233,715	4.6 %
Parks Enterprise	20,512,542	21,580,456	5.2 %
Wastewater-Capital Finance Charges	39,108,300	40,740,800	4.2 %
Wastewater-Connection Fees	7,000,000	6,200,000	(11.4)%
Wastewater-User Charges	51,963,224	53,405,127	2.8 %
Wastewater-System Availability Charge	4,124,200	4,124,200	0.0 %
Investment Interest	2,549,256	3,182,644	24.8 %
<b>Total Revenues</b>	<b>\$ 501,131,758</b>	<b>\$ 522,157,949</b>	<b>4.2 %</b>

## 1. Ad Valorem Tax

The Ad Valorem Tax is the largest single revenue source available to Kansas counties. These revenues are derived from taxes levied on real property, personal property, and state assessed utilities. The Johnson County Appraiser values real and personal properties, while the State of Kansas assigns values to state assessed utilities.

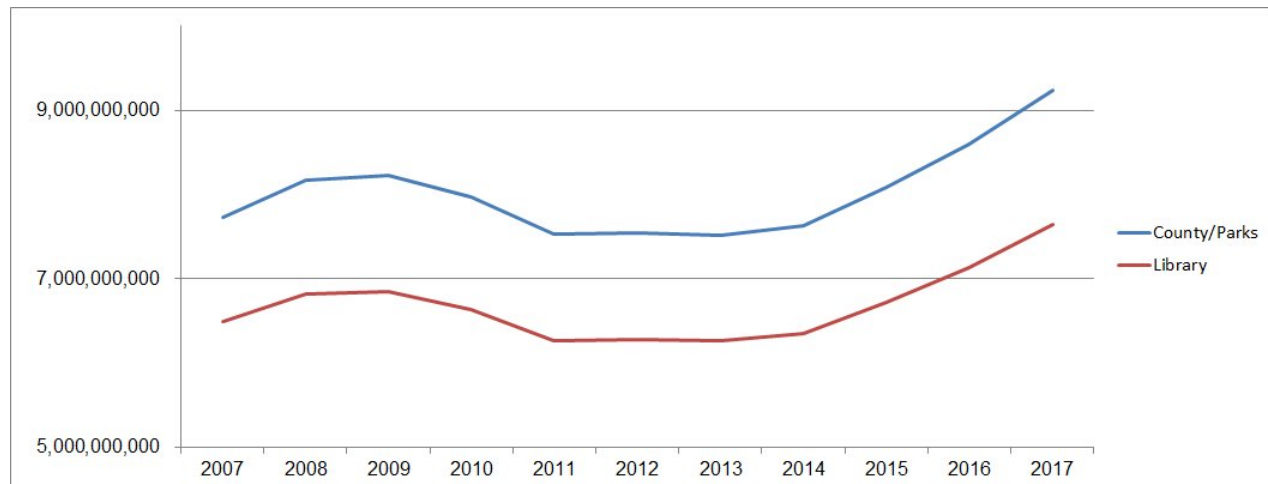
The Ad Valorem Tax generates \$234,342,975 for the FY 2017 Budget. Ad Valorem Taxes are generated from the County's assessed valuation, which is \$9.2 billion for the FY 2017 Budget. Sales transactions and prices are getting stronger and the revaluation of all real property reflects an increase. Assessed valuation by taxing district is reflected in the following table.

**Comparison of FY 2016 and FY 2017 Assessed Valuation by Taxing District**

Taxing District:	2016 Assessed Valuation	2017 Assessed Valuation*	\$ Increase	% Increase
County	8,596,593,490	9,235,581,762	638,988,272	7.43%
Park & Recreation	8,596,593,490	9,235,581,762	638,988,272	7.43%
Library	7,131,422,885	7,639,138,673	507,715,788	7.12%

\*The assessed valuation for FY 2017 is an estimate. The final assessed valuation for FY 2017 will be published by the County Clerk in mid-December.

**2007 - 2017 Assessed Valuation by Taxing District**



## 2. Sales Tax

The average total sales tax rate in Johnson County for FY 2017 is 8.944%. The State will levy 6.50% while cities levy between 0% - 2.0%, excluding special districts. In FY 2017, Johnson County will levy four Countywide sales taxes totaling 1.10%.

Local	0.50%	<i>Effective October 1, 1975</i>
Stormwater	0.10%	<i>Effective July 1, 1990</i>
Public Safety	0.25%	<i>Effective July 1, 1998</i>
Public Safety II	0.25%	<i>Effective January 1, 2009</i>
<b>Total</b>	<b>1.10%</b>	

The Research Triangle Sales tax of 0.125% (*effective April 1, 2009*) is not included in the total of 1.10% because it is a pass through sales tax with the total being immediately distributed to the Johnson County Education Research Triangle Authority.

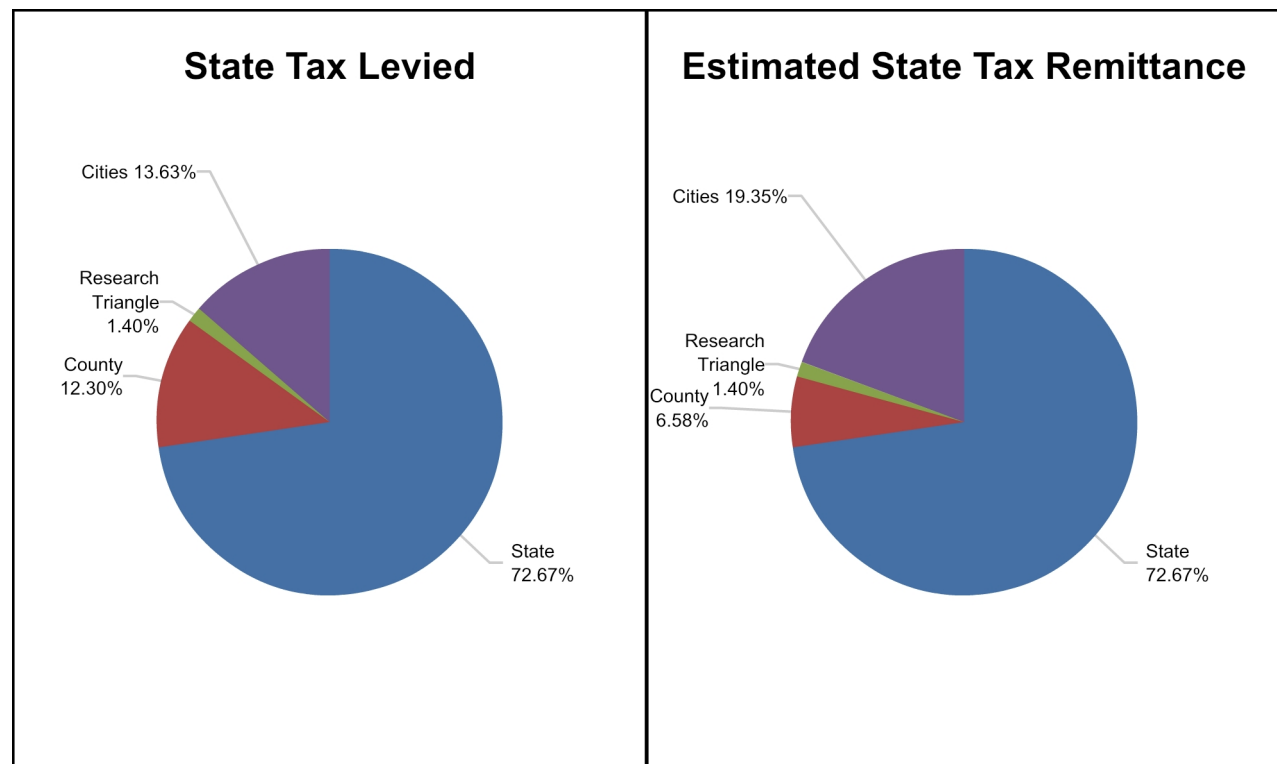
The County levies a rate of 1.10%, excluding the Research Triangle Sales Tax; however, an estimated 53.50% is retained by the County. The variation is due to a population and ad valorem ratio of the Local Sales Tax and the Public Safety Sales Taxes remitted to the cities.

	<b>Rate</b>	<b>Ratio</b>	<b>Retained</b>
Local	0.50%	25.76%	12.88%
Stormwater	0.10%	100.00%	10.00%
Public Safety	0.25%	62.88%	15.72%
Public Safety II	0.25%	62.88%	15.72%
<b>Total</b>	<b>1.10%</b>		<b>53.50%</b>

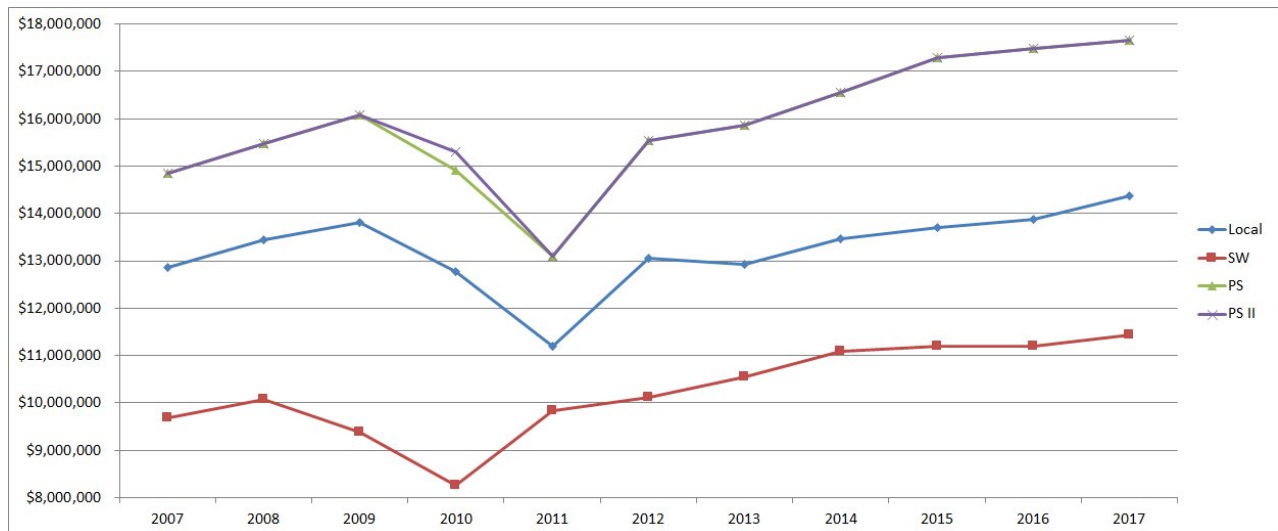
### Comparison of Sales Taxes Levied and Retained

The "Sales Taxes Levied" pie chart includes the amounts levied by the various jurisdictions. In contrast, the "Estimated Sales Tax Remittance" chart includes the sales taxes that are received by each entity. The "County" share of remittance represents the taxes that fund County programs and services. Fluctuations in annual growth rates for each of the four sales taxes are demonstrated in the table on the following page.

	<b>Rate</b>	<b>Levied</b>	<b>Retained</b>
State	6.500%	72.67%	72.67%
County	1.100%	12.30%	6.58%
Research Triangle	0.125%	1.40%	1.40%
Cities	1.219%	13.63%	19.35%
<b>Total</b>	<b>8.944%</b>	<b>100.00%</b>	<b>100.00%</b>



### Actual/Projected Sales Tax and Growth Rates



**Local Sales Tax** - The first sales tax is referred to as the Local Sales Tax and equals one-half of one cent (0.50%). Local Sales Tax revenues are distributed to the County and each of the cities in the County according to a state-mandated formula based upon population and ad valorem tax. The County receives approximately 25.76% of these revenues, while cities within Johnson County receive approximately 74.24%. The Local Sales Tax is General Fund revenue and can be used to support general government services. The County's share of the FY 2016 Local Sales Tax receipts are projected to increase 3.5% from the FY 2015 Actuals. FY 2017 is budgeted at \$14,659,800 a 2.0% increase over the FY 2016 Estimated.

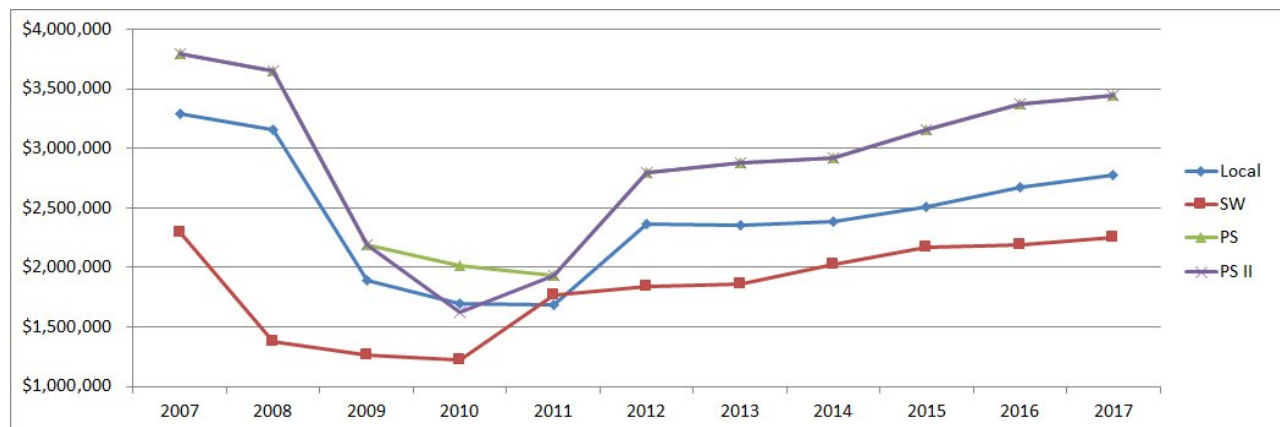
**Stormwater Sales Tax** - The second sales tax is known as the Stormwater Sales Tax and equals one-tenth of one cent (0.10%). All of the funds from this tax are remitted to the County to be used for the construction of stormwater management projects. Because the Stormwater Sales Tax is not formula based, projections are based on expected growth rates in taxable sales. Projections indicate that Stormwater Sales Tax receipts increased 2.0% for FY 2017, compared to the 2016 Estimated. The County's share of this revenue source is budgeted at \$11,429,923 for FY 2017.

**Public Safety Sales Tax** - Equaling one-quarter of one cent (0.25%), the third sales tax is commonly referred to as the Public Safety Sales Tax because the County's share of the revenues has been specifically dedicated for public safety purposes. The Public Safety Sales Tax went into effect on July 1, 1995 and is distributed to the County and cities under a formula which differs from the one applied to the Local Sales Taxes. The first 50% of the proceeds of the one-quarter cent tax go directly to the County with the second 50% of the proceeds distributed with the same methodology as the Local Sales Tax. In general, the County receives approximately 62.88% of these revenues, while cities receive approximately 37.12%. Projections indicate that Public Safety Sales Tax receipts will increase 1.0% in FY 2016 and 2.0% in FY 2017. The County's share of this revenue source is estimated at \$17,658,350 for FY 2016 and budgeted at \$18,011,517 for FY 2017.

**Public Safety Sales Tax II** - The fourth sales tax is the Public Safety Sales Tax II approved August 5th, 2008 and effective January 1, 2009, and equals one-quarter of one cent (0.25%). This sales tax is referred to as the Public Safety Sales Tax II because the County's share of the revenues has been specifically dedicated for public safety purposes. The County's share is computed with the same formula as the Public Safety Sales Tax I. In general, the County receives approximately 62.88% of these revenues, while cities receive approximately 37.12%. Projections indicate that Public Safety Sales Tax II receipts will increase 1.0% in FY 2016 and 2.0% in FY 2017. The County's share of this revenue source is estimated at \$17,658,350 for FY 2016 and budgeted at \$18,011,517 for FY 2017.

### 3. Use Taxes (Local, Stormwater, and Public Safety Sales Tax I and II).

Actual/Projected Use Tax and Growth Rates



The Use Tax is a tax applied to goods purchased outside of the State. The tax is imposed on the use, storage, or consumption of tangible personal property in the State. The two different kinds of use tax are the retailers' use tax and the consumers' use tax. The out-of-state retailer remits the use tax on behalf of their Kansas customer for the retailers' use tax, while the purchaser remits the use tax on purchases originating out-of-state for the consumers' use tax.

The County experienced decreased revenues from Use Taxes beginning with FY 2008 due to large refunds issued by the Kansas Department of Revenue. These refunds continued through 2010, thus reducing revenues until all refund issues were resolved. According to the Kansas Department of Revenue all major refunds impacting Use Taxes have been completed. The additional inclusions to the use tax as well as the refunds have caused wide fluctuations over the last ten years and cause revenue trend lines to be skewed as represented by the graph below. FY 2017 projections reflect increases of 3.0%.

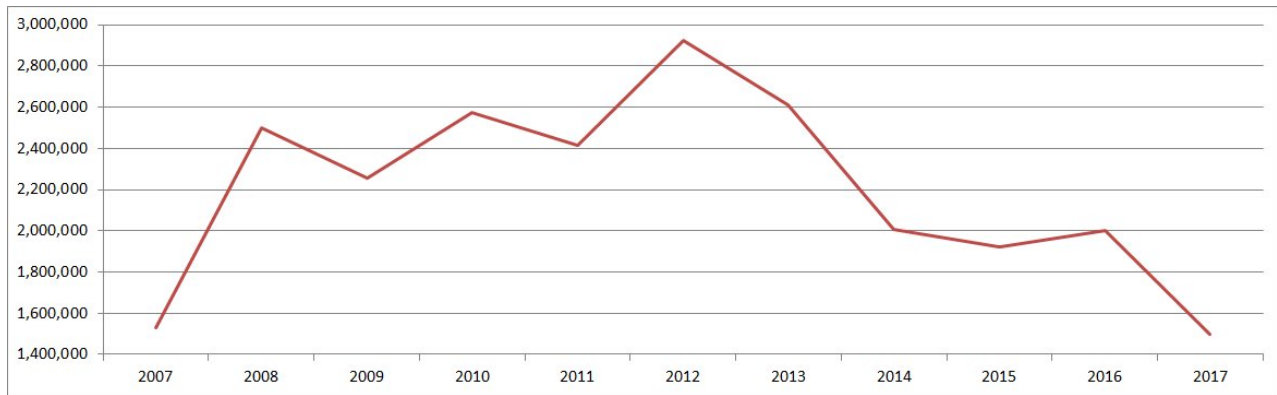
### 4. Interest on Delinquent Taxes

This revenue reflects interest and penalty payments on unpaid ad valorem or special assessment taxes which include delinquent real estate, personal property, motor vehicle and current year real estate and personal property tax payments that are paid after the due date. This revenue is recognized immediately when the property owner pays the late tax. All of the revenues from this source are credited to the General Fund.

The 2016 legislature increased the interest rate on delinquent real property taxes by five percent (5%) beginning in tax year 2017 and after. 2017 calendar year interest rates include 10% for late payment of real property taxes, 5% for late payment of personal property taxes, 15% for late or underpayment of \$10,000 or more (real), 10% for underpayment of \$10,000 or more (personal) and 5% for late unpaid portion of advanced payments.

Collections of Interest on Delinquent Taxes for FY 2016 and FY 2017 are projected at \$2,000,000 and \$1,500,000, respectively, with the assumption the Treasurer's Office has fewer outstanding delinquent taxes to collect. This is a volatile revenue source, and fluctuates from year to year. This revenue peaked at \$2,924,948 in 2012 and the County anticipates this revenue source to continually decrease as the economy recovers and there will be less to collect in the future. The graph on the following page provides a ten-year history of Interest on Delinquent Taxes revenue.

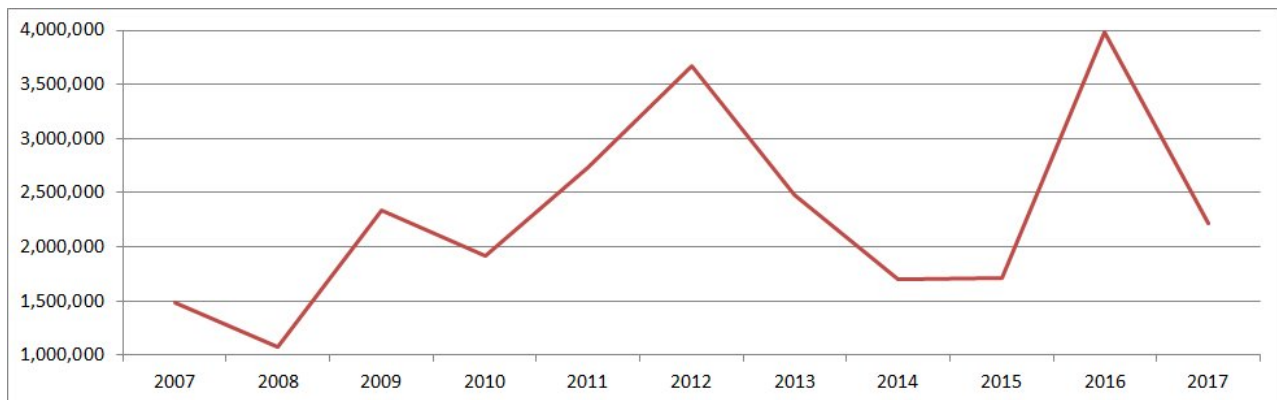
### Interest on Delinquent Taxes



## 5. Delinquent Real Property Tax

Delinquent Real Property Tax revenues are collected after the close of the current tax year, which closes on the Tuesday following the first Monday in September. Any collections of real estate taxes after this cutoff date are recorded as delinquent and distributed as such. Through FY 2015, Delinquent Real Property tax collections were distributed once annually. This distribution was comprised of the collections for the previous calendar year and normally occurs as part of the January 20th distribution. Effective FY 2016, Delinquent Real Property tax collections are distributed five times annually, mirroring the same distribution as Motor Vehicle taxes. The distribution dates, effective FY 2016, are January 20, March 20, June 5, September 20, and October 31. FY 2012 revenue peaked at \$3,676,135 due to an increase in delinquent taxes from the slow recovery of the economic downturn. FY 2015 was \$1,715,263 and FY 2016 is Estimated at \$3,989,175, a 132% spike as distributions will include 2 years (2015 and 2016) due to the distribution change mentioned above. FY 2017 is budgeted at \$2,214,113.

### Delinquent Real Property Tax



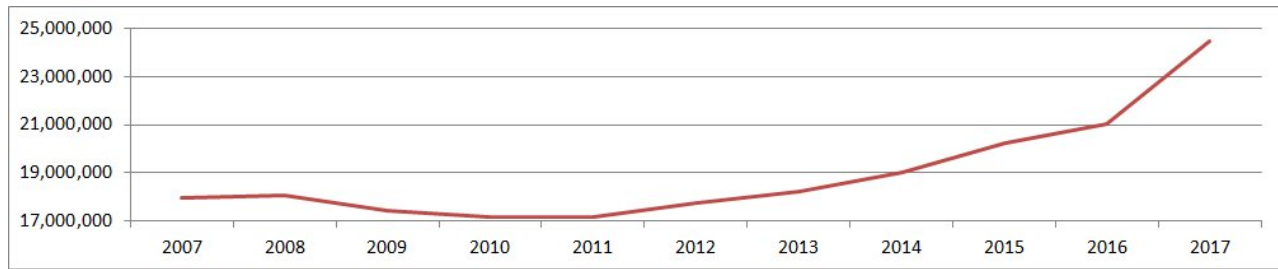
## 6. Motor Vehicle Tax

The Motor Vehicle Tax is applied to vehicles registered in Johnson County. The assessment rate is 20%. Motor vehicle values depreciate by 15% each year, and depreciation reductions are offset by taxpayers that trade in older vehicles for new vehicles, and new vehicles brought into the County. The County Treasurer collects and distributes this tax to all taxing subdivisions according to a state-mandated formula. Motor Vehicle taxes are distributed five times annually. The distribution dates are January 20, March 20, June 5, September 20, and October 31. The chart on the following page provides a ten-year history of the motor vehicle tax.

The Motor Vehicle Tax is levied upon all Vehicles registered in Johnson County and is distributed amongst the various taxing authorities including Johnson County funds, Library funds and the Parks & Recreation funds. Motor Vehicle Tax revenue projections are \$21,044,498 for 2016 and \$24,489,651 for 2017. 2017 is projected based on a 3.0% increase in the market value of Motor Vehicles for 2016 and an average Mill Levy increase

of 2.9%. The assessment rate of 20% has remained constant since 2001, so increases are commensurate with market value growth.

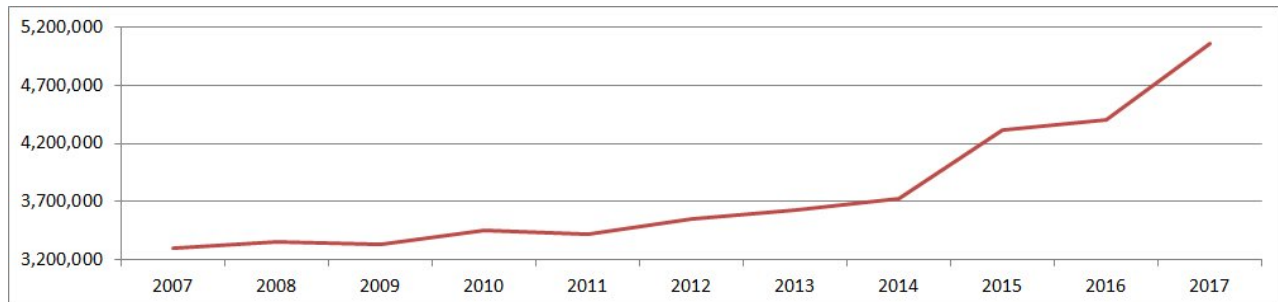
### Motor Vehicle Tax



## 7. Motor Vehicle Registration Fee

This revenue source is composed of fees for administration of the State's annual motor vehicle registration and license fees. The State's annual registration fee is applied to all motor vehicles registered in the County and is based upon classifications of motor vehicles according to weight. During the 2006 legislative session, the State increased the fee from \$3.00 to \$5.00 beginning in FY 2007 which created an increase of 37.75% for FY 2007. Motor Vehicle Registration Fees are \$4,405,018 for FY 2016, and 2017 increases 14.8% to \$5,058,234. Projections are based on the number of vehicles registered in the County, the required registration fee for the vehicles and a new \$5 processing fee for title registrations. The Motor Vehicle Registration Fee is credited to the General Fund.

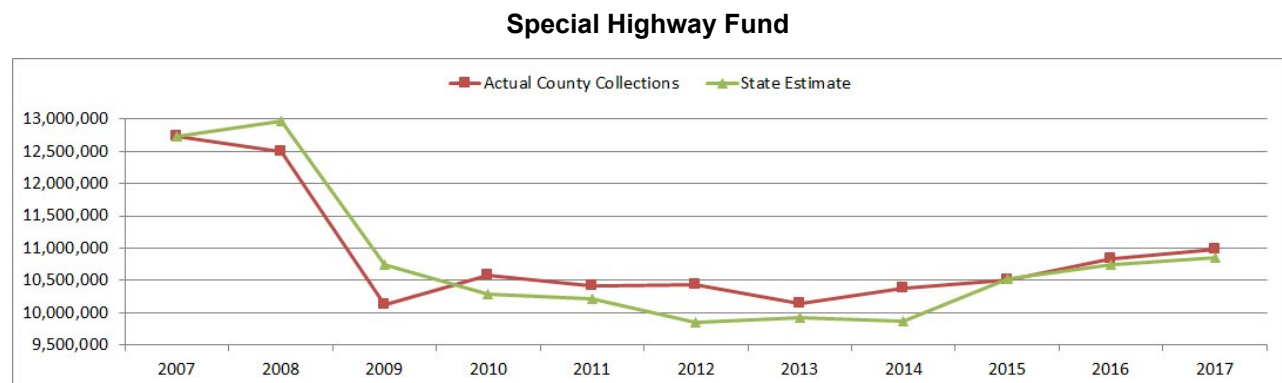
### Motor Vehicle Registration Fee





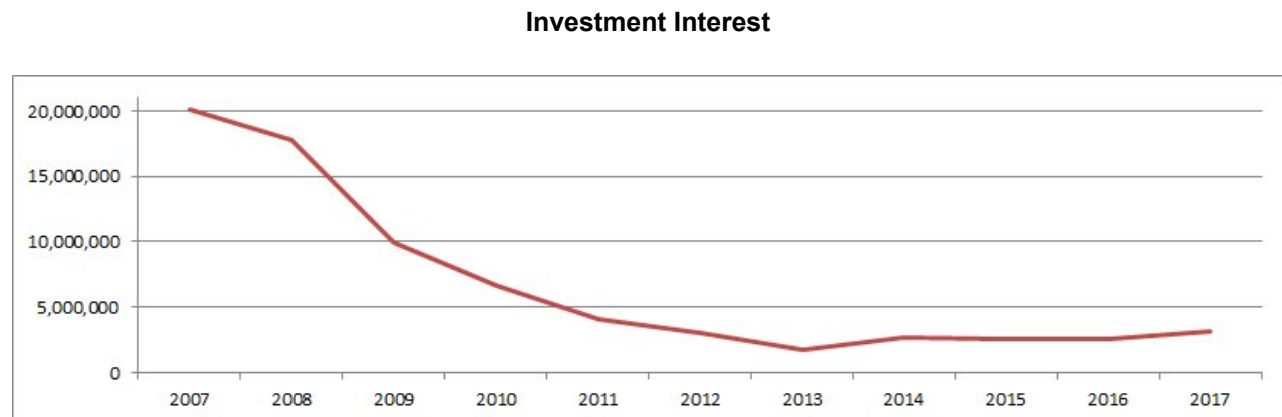
## 8. Special Highway Fund

This revenue source represents funds received from the State Gasoline Tax and other fuel taxes. 43% of the receipts are remitted to cities while the remaining 57% is distributed to counties. Johnson County dedicated a portion of its share for the County Assistance Road System (CARS) Program. Special Highway revenue projections are \$10,830,585 for 2016 and \$10,979,373 for 2017. Beginning in July of FY 2011 the state began a 5 year payback process to counties that were under-funded through erroneous calculations in the distribution method. This payback impacted Johnson County by a negative \$115,948 for each quarterly remittance through May 2016. The County compares the State estimate of the revenues to the actual County collections. A conservative estimate is then projected based on these two factors. Revenues from this source are credited to the Public Works Fund. The following chart shows the State's estimates for FY 2007 - FY 2017, and the County's actual collections for FY 2007 - FY 2015 and estimates for FY 2016 - FY 2017.



## 9. Investment Interest

This revenue source reflects interest earned on public funds being held by the County Treasurer until distributed to other taxing subdivisions, as well as interest on County funds held until expended. Two factors which determine investment income are: 1) interest rates, and 2) cash balances available for investment. The average rate of return in FY 2015 was 0.53%, FY 2016 is projected to average 0.60% and the average rate of return for FY 2017 is projected to average 0.75%. The following chart provides 2007-2017 Investment Interest collections.



## Mortgage Registration

This revenue source represents fees collected on recorded Johnson County mortgages and distributed to the General Fund. Effective 1-1-2015, the fee began the 5 year phase out per Senate Bill 298 that was passed in legislative session in 2014, reducing 0.0005 of the full indebtedness of recorded mortgages each year. The mortgage registration fee is reduced from 0.0025 of the full indebtedness of recorded mortgages in 2014 to:

2015: 0.0020 of the full indebtedness of recorded mortgages

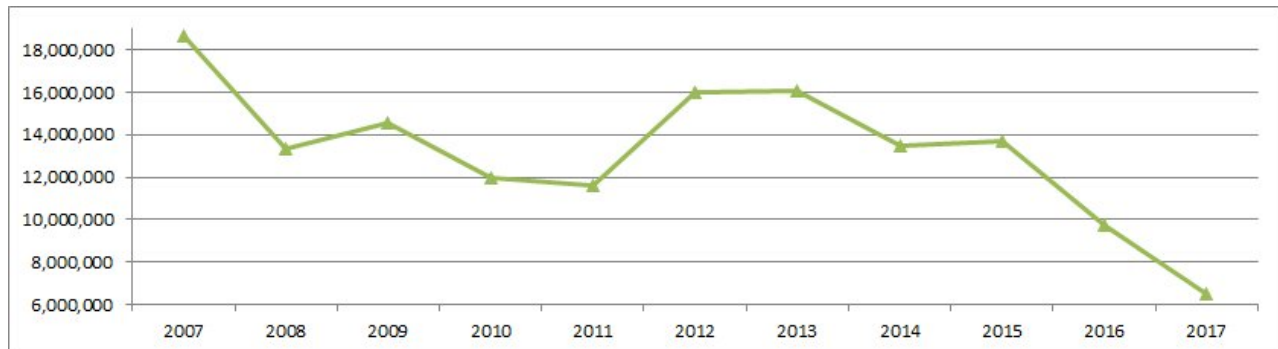
2016: 0.0015 of the full indebtedness of recorded mortgages



2017: 0.0010 of the full indebtedness of recorded mortgages  
2018: 0.0005 of the full indebtedness of recorded mortgages  
2019: 0.0000 of the full indebtedness of recorded mortgages

The Mortgage Registration Fee is a highly volatile revenue source as illustrated in the chart below. The major reason for these swings is mortgage refinancing activity, interest rate fluctuations and fee reductions as part of the phase out. Fiscal Years 2008-2011 reflect the direct impact of the downturn in the housing and banking industry. A recovery is shown in Fiscal Years 2012-2014. FY 2016 and FY 2017 are budgeted at \$9,750,000 and \$6,500,000 respectively, reflecting years 2-3 of the 5-year phase-out of Mortgage Registration per Senate Bill 298 that was passed in legislative session in 2014.

### Mortgage Registration

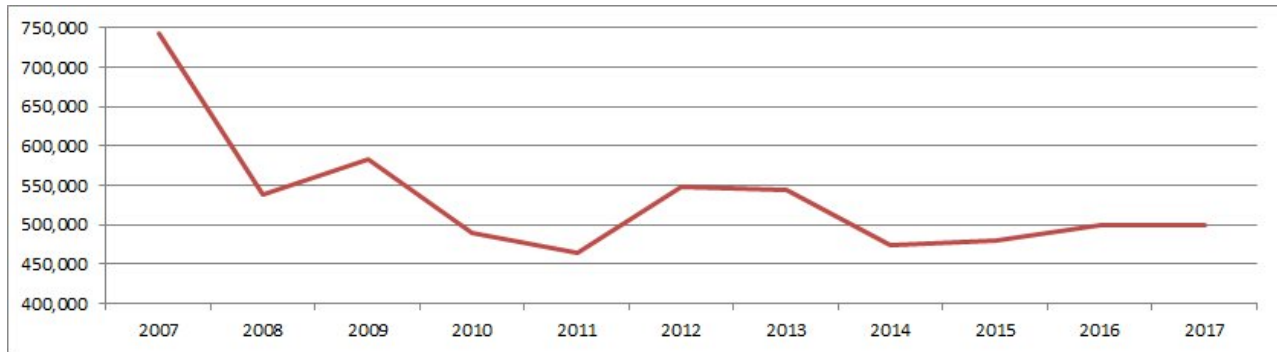


## 10. Heritage Trust

In 1991 the Johnson County Heritage Trust Fund was established to recognize the importance of preserving the valuable heritage and history of Johnson County. The Board of County Commissioners intends for the fund to be used to promote, recognize and/or preserve the history and heritage of Johnson County. Prior to January 1, 2015, law provided that 25/26ths of the Mortgage Registration fee revenue be retained by counties, with 1/26th coming to the state for deposit in the Heritage Trust Fund. House Bill 2643 repealed the requirement that any mortgage registration tax receipts be distributed to the Heritage Trust Fund on and after January 1, 2015. In addition, House Bill 2643 established a fee of \$1 levied beginning in calendar year 2015 and credited to the Heritage Trust Fund on the first and all subsequent pages of any deeds, mortgages, and other instruments and on release or assignments of mortgages. An annual statutory cap of \$100,000 on Heritage Trust Fund Mortgage Registration Fee distributions from Johnson County to the State of Kansas was replaced with a new cap of \$30,000 relative to the \$1 replacement fee.

Fiscal Years 2007-2014 reflect the 1/26th of the Mortgage Registration fee revenue. Effective January 1, 2015, the amount distributed to the Heritage Trust Fund is projected to be \$500,000 annually, based on \$1 for the first and all subsequent pages of any deeds, mortgages, and other instruments and on release or assignments of mortgages. This amount is projected for FY 2016 and FY 2017.

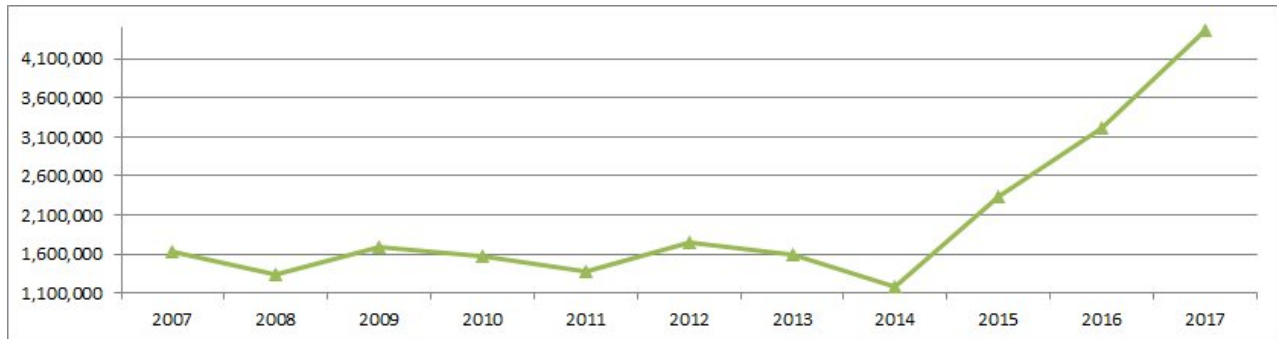
### Heritage Trust



### 11. Recording Fee

This revenue source represents fees collected for recording documents. Documents recorded pertain to land transactions, Federal and State tax liens and Uniform Commercial Code filings. Filing fees vary according to the type of documents recorded. Revenues from this source are credited to the General Fund. Recording Fee revenue somewhat follows the same pattern as Mortgage Registration Fees. When interest rates decline, the revenue generally increases due to refinancing activity. The reverse effect occurs when interest rates increase, causing Recording Fee revenue to decrease. Effective 1-1-2015, as part of the 5-year phase-out of the Mortgage Registration Fee per Senate Bill 298 that was passed in legislative session in 2014, the recording fees are anticipated to increase annually in an attempt to recover some of the lost Mortgage Registration Fee revenue. Fiscal Years 2016-2017 reflect years 2 and 3 of the 5-year recording fee revenue increase per Senate Bill 298 that was passed in legislative session in 2014, in an attempt to recover some of the lost Mortgage Registration revenue. FY 2016 is estimated at \$3,220,681, an increase of 37.8% over the 2015 Actual. FY 2017 is budgeted at \$4,457,817, an increase of 38.4% over the 2016 Estimated.

### Recording Fee



### 12. Police Protection Charge

The Police Protection Charges revenue comes from contracted police services with the cities of Edgerton and De Soto. These contracts are over 80% of the Police Protection Charges revenue. FY 2016 and 2017 revenue is estimated at \$840,908 and \$843,400 respectively. The relatively flat projection reflects the expected number of offense reports and calls for service within these cities.

### **13. Prisoner Boarding Charge**

Prisoner Boarding revenue comes from both inmates in the County Detention Center as well as offenders within Corrections. The Sheriff's Office receives revenues from holding municipal prisoners and State parole violators. The charge is \$35 per day for the municipal prisoners, which amounts to approximately 30% to 90% of the cost, depending on the classification of the inmate in custody. The State legislature determines the amount of reimbursement for the State parole violators, and that amount has been on the decline for several years. The County's Corrections department receives \$120.00 per day for youth housed in the Juvenile Detention Center that are in the actual custody of the Kansas Department of Corrections - Juvenile Services Division. This amount represents about 20% of average daily cost for detention. The daily rate is set by the State of Kansas. The total revenue fluctuates because of the volatility of the number of local prisoners being held and the mix of municipal violations and district violations they are charged with each year. FY 2016 and FY 2017 are estimated at \$1,179,000 and \$1,233,715 respectively.

### **14. 911 Fund**

A fee of \$0.53 is imposed on all service capable of contacting a public safety answering point (PSAP), applying to all modes of service, including telephone, cell phone, Voice over Internet Protocol (VoIP) and prepaid wireless. The 2011 Kansas Legislature passed Senate Bill 50 which essentially replaced existing 911 statutes with a new 911 fee structure. Effective January 1, 2012, the existing authority for assessing wireline 911 taxes as well as wireless and VoIP 911 fees expired and the new uniform fee of \$.53 per month was established. The 911 fund is estimated to be \$4,500,000 for FY 2016 and \$4,590,000 for FY 2017. Effective October 1, 2015, the uniform fee of \$.53 per month was increased to \$.60 per month.

### **15. Contractor Licensing Fee**

The Board of County Commissioners adopted a resolution creating the Contractor Licensing Program beginning in January 2002. A License Review Board was created, and rules and regulations were adopted for the program. Contractor licensing fees are collected from contractors obtaining their licenses in Johnson County. The registration fee for the first year is \$100, and the annual fee is \$225. This totals a startup fee of \$325 per contractor, with an on-going fee of \$225 per year. FY 2016 and FY 2017 revenues are estimated at \$1,118,131 and \$1,125,566 respectively. The estimated number of Contractor License renewals estimated for 2017 is 3,000.

### **16. Med-Act User Fee**

MED-ACT user fees are collected when MED-ACT transports a patient to the hospital. The rates are established after an analysis of the Medicare approved rates, the rates charged by other ambulance providers, the expected insurance payments, and the taxes needed. Rates increased in the summer of 2011 by 18%. For 2013 the average charge was \$515 per trip. In 2013, 19,063 patients were transported to the hospital by MED-ACT, which does not include transports made by the Med-Act/Overland Park Fire Dept (OPFD) partnership ambulances where Overland Park charges for the service. OPFD pays MED-ACT a contractual agreed flat rate of \$55.60 for every patient transport where OPFD charges. This is the Med-Act share from the partnership arrangement. In FY 2015, collections totaled \$7,780,634 with a 65.2% collection rate. FY 2016 collections are estimated at \$7,826,468 with a collection rate projected at 65%. A medical billing service collects the revenue and gets a 5.7% collection commission. MED-ACT will write off 35% as non-collectible. FY 2017 collections are estimated at \$7,982,537 with no increase in rates. Transports are projected with a 2% growth rate for FY 2017.

### **17. Section 8 Rental Assistance**

The Section 8 Housing Choice Voucher (HCV) Program is a federally funded program designed to provide subsidies to very low and extremely low-income families, allowing them to locate decent, safe housing while maintaining their rental payments at an affordable level. The program also offers an incentive to private property owners to rent to low-income families by offering timely, consistent subsidy payments. The Housing Authority administers Section 8 (HCV) for the cities of De Soto, Edgerton, Gardner, Lenexa, Merriam, Mission, Overland Park, Prairie Village, Roeland Park, Shawnee, Springhill and Westwood areas. FY 2016 and FY 2017 are estimated at \$12,200,000 and \$11,500,000.

## **18. Community Development Block Grant**

The Community Development Block Grant funds community development activities for low to moderate-income residents throughout Johnson County. FY 2016 and FY 2017 are estimated at \$1,491,363 and \$1,301,628 respectively.

## **19. Parks Enterprise Charge**

The Park & Recreation Enterprise Fund includes all functions and activities of the District pertaining to recreational activities and facilities which are supported by revenues other than tax dollars, with the exception of employee fringe benefits. Projections are provided by the Park & Recreation Department. FY 2016 and FY 2017 revenues are estimated at \$20,512,542 and \$21,580,456 respectively.

## **20. Wastewater Capital Finance Charge**

The Capital Finance Charge funds sanitary sewer capital improvements in the Consolidated Main Sewer District. This charge is combined with the Wastewater User Charge and is billed and collected in the same manner as the Wastewater User Charge. The charge may be apportioned among classes of users or graduated as to individual users based upon the present or future use required of the sewerage system and shall include consideration of, but not be limited to, the quantity, quality and rate of wastewater discharged or dischargeable to the sewerage system and may include a customer service charge component. FY 2016 and FY 2017 revenues are estimated at \$39,108,300 and \$40,740,800 respectively.

## **21. Wastewater Connection Fee**

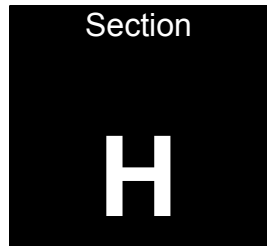
The Wastewater Connection Fee (a capital charge) is a one-time hookup fee to help fund new sewer construction and repairs of existing facilities and lines throughout the district. The 5/8" meter fee was implemented in 1992 at \$1,500. Connection fees will vary based on meter size and are set to remain constant at \$4,400 for a 5/8" meter for FY 2017. The connection fee rate is established and adopted in the annual budget resolution. FY 2016 and FY 2017 revenues are estimated at \$7,000,000 and \$6,200,000 respectively.

## **22. Wastewater System Availability Charge**

The System Availability Charge recovers capital costs associated with sewer availability for those not yet connected to the system. In 2014, this per acre charge replaced the Vacant Land Equivalent Dwelling Unit methodology. This charge is \$326 per acre for FY 2015 and \$345 for FY 2016. FY 2017 is budgeted to be \$360 per acre. FY 2016 and FY 2017 revenues are estimated at \$4,124,200.

## **23. Wastewater User Charge**

The Wastewater User Charge System was established in FY 2003 to increase reliance on user fees and decrease reliance on the mill levy. The user charge system was implemented for Johnson County Wastewater to collect charges from all users of the sewer districts based upon the proportional use of the wastewater treatment facilities by the user's class. The user charge system was established for the purpose of payment for the costs of operation and maintenance of the wastewater collection and treatment facilities of the Johnson County Unified Wastewater Districts. FY 2015 actual revenue was \$49,056,022. FY 2016 and FY 2017 revenues, net of uncollectible receivables, are estimated at \$51,963,224 and \$53,405,127 respectively.



# Capital Improvement Program

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## **This Section Includes:**

- Capital Improvement Program (CIP) Overview (Page H-2)
- FY 2017 CIP Sources and Uses of Funds (Page H-6)
- FY 2017 – 2021 CIP Summary (Page H-7)

## **Capital Improvement Program Overview**

### **Definition of Capital Improvement Program (CIP) Project**

Johnson County prepares a five-year Capital Improvement Program (CIP) which is updated annually. A capital improvement is defined as:

"An investment of public and/ or private funds totaling at least \$100,000 which relate directly to the Johnson County Strategic Plan and have a useful life of at least five years including:

- land acquisition;
- new construction of, remodeling of, or additions to public buildings;
- construction of new and replacement of existing infrastructure projects (roads, storm drains, bridges, wastewater projects);
- equipment, individual vehicles and major computer/ software systems which total \$100,000 and have a useful life of five years;
- studies which cost less than \$100,000 but are preparatory to new construction or computer system planning which will cost at least \$100,000;
- other activities which are non-recurring expenses."

### **Capital Improvement Program (CIP) Process**

The capital budgeting process begins in advance of the annual operating budget process. Proposed projects are evaluated by the CIP Review Team. The Director of Budget and Financial Planning, Director of Facilities, Chief Information Officer, and the CIP Coordinator have standing representation on the committee. The remaining four members of the CIP Review Team consist of Department Directors, representing different facets of the organization, serving four year rotating terms. For the FY 2017 CIP development process, the other four members of the CIP review team are the Director of Public Works, Undersheriff, Park & Recreation District representative, and Director of Justice Information Management System. The Board of County Commissioners' (BOCC) policy requires that the CIP be developed to reflect the County's strategic planning regarding the future development of Johnson County and the County's desired level of support for that development.

The CIP Review Team is charged with the responsibility of identifying and evaluating all capital improvement needs in the five-year period covered by the plan and to link plans for physical facilities to available financial resources. The Team is charged further with the responsibility of 1) providing estimates of the impact of the five-year plan on the County's operating costs, debt structure and tax levy; and 2) communicating to the public and financial community the County's proactive control over its debt issuance and management.

### **Capital Improvement Program (CIP) Calendar for FY 2017**

#### **Date Event**

<b><u>Date</u></b>	<b><u>Event</u></b>
January 22, 2016	CIP Packets are distributed to departments.
March 4, 2016	Projects/proposals due to BFP from departments.
March 16, 2016 - April 6, 2016	CIP Administrative Review Committee reviews all submitted projects and established priority rating results.
April 28, 2016	BOCC receives update on the preliminary 2017-2021 CIP in County Manager update.
June 2, 2016	BOCC receives overview of proposed CIP during budget hearings.
June 23, 2016	BOCC recommends proposed 2017-2021 CIP.
August 11, 2016	2017-2021 CIP adopted, completing CIP review process.

## Developing the Five-Year Capital Improvement Plan

The five-year Capital Improvement Plan is a combination of available financing, needs analysis, project planning, and timing. The plan is dynamic and is updated as projects are financed and circumstances change from year to year.

Each year to prepare the five-year Capital Improvement Plan, the Review Team convenes to discuss and evaluate projects. Each project is rated and placed in a year based on the overall need and appropriateness of the project. Some of the criteria evaluated include the strategic priorities of the Board, how the project contributes to the maintenance or effective re-use of existing assets, and improvement of existing service levels.

## Sources of CIP Funding

While the funding of the CIP varies from year to year, approximately 77% of the CIP for FY 2017 is financed with dedicated or “earmarked” funds. A summary “Sources and Use of Funds” statement for the FY 2017 CIP is presented on page 6. For the projects that do not have dedicated funding, most are whole or in part financed with a mix of ad valorem support and some use of fund balances set aside for one-time capital purchases. In the FY 2017 Budget the use of on-going Ad Valorem support from the General Fund is \$5,283,864 and one-time funding from the General Fund for capital purchases is \$300,000.

## Dedicated Funding for CIP Projects

Several capital projects are funded with dedicated revenue sources or are self-funded in other ways. Because the financing decisions are different for those projects, the CIP Review Team does not rate them. These projects are funded with dedicated revenues and do not compete for additional funding. The non- rated projects for FY 2017 are presented below:

Department	2017 Capital	Total Projected 5 Year Capital Cost	Source
<b>Public Works</b>			
Stormwater Management Program	\$13,799,533	\$71,971,957	Dedicated Sales Tax
CARS	\$14,080,350	\$72,294,364	Gas Tax and Ad Valorem
<b>Airport</b>			
Self-Sufficiency Plan (Various Projects)	\$1,218,127	\$4,441,363	Airport Revenues
<b>Library</b>			
CIP Funding	\$4,092,493	\$42,413,085	Dedicated Library Mill Levy
<b>Park &amp; Recreation</b>			
CIP Funding	\$9,184,262	\$50,391,930	Dedicated Parks Mill Levy
<b>Wastewater</b>			
SRCFP Projects	\$56,960,000	\$500,666,000	SRCFP/Debt
<b>Total</b>	<b>\$99,334,765</b>	<b>\$742,178,699</b>	

## **2017-2021 CIP Evaluation Results**

The 2017-2021 Capital Improvement Program Review Team convened and evaluated fifty-three (53) submitted projects from the various County agencies. Projects that requested funding in all five years were reviewed and rated.

Of the fifty-three (53) projects reviewed, twenty-four (24) projects are budgeted for FY 2017 funding. As previously noted, some of these projects were exempted from the rating process.

### **Comments and Philosophy**

- The Review Team focused on maintenance of existing capital assets and related services and re-use of existing infrastructure.
- The Review Team felt it was prudent to address deferred maintenance and safety issues before adding new projects that addressed growth and enhanced service delivery. Generally, projects that added significant operating costs or expanded service levels were not recommended given the on-going budgetary impact.
- With the exception of capital improvement projects with dedicated funding, a portion of the Capital Improvement Program is funded with one-time use of fund balance.

### **Impact on the Operating Budget**

Operating impacts are on-going costs associated with the approval of a capital project. Examples of operating impacts are personnel costs, maintenance contracts associated with a new system or pieces of equipment, utility costs, and operating supplies. Because of service expansions associated with some capital projects, the full operating impact of capital projects are not realized until many years after the project is approved. The current projects that have been proposed for FY 2017 do not have any additional on-going operating expenses associated with them.



**Projects Funded in the FY 2017 Budget**  
(No Self-Funded Projects Listed)

<b>Project</b>	<b>Funding Source</b>	<b>2017 Capital Funding Amount</b>	<b>2017 Operating Amount</b>
DTI: Infrastructure Maintenance	On-Going Ad Valorem	\$1,700,000	\$0
DTI: Fiber Master Plan	General Fund Balance	\$200,000	\$0
Elections: Next Generation Voting Machine Replacement	General Obligation Bonds	\$13,115,000	\$0
EMC: County Communications Center Technology	On-Going Ad Valorem	\$178,820	\$0
EMC: Countywide Radio System Infrastructure	911 Fund Revenues	\$234,000	\$0
EMS: Advanced Communications	On-Going Ad Valorem	\$116,400	\$0
Facilities: Capital Replacement Program (CRP)	On-Going Ad Valorem	\$2,000,000	\$0
Facilities: Mental Health Capital Replacement Program	On-Going Ad Valorem	\$573,644	\$0
Facilities: Courthouse Capital Replacement Program	On-Going Ad Valorem	\$500,000	\$0
Facilities: Major Asset Replacement Projects	Public Building Commission Bonds	\$3,005,000	\$0
Facilities: Health Partnership Northeast Offices Remodel	Public Building Commission Bonds	\$1,220,000	\$0
Facilities: ADA Compliance	On-Going Ad Valorem	\$100,000	\$0
Facilities: Mental Health Operations and Space Programming Study	General Fund Balance	\$100,000	\$0
JIMS: Security Camera Replacement	On-Going Ad Valorem	\$115,000	\$0
Public Works: Bridge, Road, and Culvert Program	On-Going Ad Valorem/ Public Works Fund Balance	\$2,000,000	\$0
Transit: JCT Bus Replacement	Grant/Fund Balance/ Capital Project Funds	\$3,146,271	\$0
Transit: Basic Passenger Infrastructure	Grant/Fund Balance	\$235,000	\$0
Transit: Passenger Vehicle Replacement	Transit Fund Balance	\$750,000	\$0
<b>Total</b>		<b>\$29,289,135</b>	<b>\$0</b>

The total FY 2017 CIP is \$128,624,204.

**FY 2017 Capital Improvement Program (CIP)  
Sources and Uses of Funds**

**SOURCES OF FUNDS FOR FY 2017 CIP**

<u>Description</u>	<u>Amount</u>
General Obligation Bonds (GO) - County	\$ 13,115,000
Public Building Commission (PBC) Debt Proceeds - County	\$ 4,225,000
Public Building Commission (PBC) Debt Proceeds - Library	\$ 0
Airport Revenues	\$ 1,218,127
Transportation Fund (use of fund balance)	\$ 797,000
Transportation Fund (use of capital project funds)	\$ 629,254
Grant Revenue - Transportation Projects	\$ 2,705,017
General Fund (use of fund balance)	\$ 300,000
Stormwater Sales Taxes, Use Taxes, Investment Income	\$ 13,399,533
Stormwater Fund (use of fund balance)	\$ 400,000
Wastewater SRCFP Funds/ Debt Proceeds	\$ 56,960,000
Special Highway Fund Revenues (Gas Taxes)	\$ 10,979,373
Public Works Fund (ongoing Ad Valorem support)	\$ 5,001,281
Public Works Fund (use of fund balance)	\$ 100,000
Library Operating Fund (Ad Valorem)	\$ 4,092,493
911 Fund	\$ 234,000
Park and Recreation - Dedicated Property Tax Levy	\$ 9,184,262
General Fund (ongoing Ad Valorem support)	\$ 5,283,864
<b>Total Sources of Funds</b>	<b>\$ 128,624,204</b>

**USES OF FUNDS FOR FY 2017 CIP**

<u>Description</u>	<u>Financing Method</u>	<u>Amount</u>
Elections Next Generation Voting Machine Replacements	General Obligation Bonds	\$ 13,115,000
Emergency Management & Communications Technology Maintenance	On-going Ad Valorem	\$ 178,820
Emergency Management & Communications Infrastructure Maintenance	911 Fund Revenues	\$ 234,000
Emergency Medical Services Advanced Communications	On-going Ad Valorem	\$ 116,400
Facilities Capital Replacement Plan (CRP)	On-going Ad Valorem	\$ 2,000,000
Facilities Mental Health Capital Replacement Program (CRP)	On-going Ad Valorem	\$ 573,644
Facilities ADA Compliance	On-going Ad Valorem	\$ 100,000
Facilities Courthouse Capital Replacement Plan (CRP)	On-going Ad Valorem	\$ 500,000
Facilities Mental Health Operations & Space Programming Study	Fund Balance	\$ 100,000
Facilities Health Partnership	Public Building Commission Bonds	\$ 1,220,000
Facilities Major Asset Replacement Projects	Public Building Commission Bonds	\$ 3,005,000
JIMS Security Camera Replacement	On-going Ad Valorem	\$ 115,000
Technology & Innovation Infrastructure Maintenance (CRP)	On-going Ad Valorem	\$ 1,700,000
Technology & Innovation Fiber Master Plan	Fund Balance	\$ 200,000
Airport Capital Improvements Program	Airport Revenues	\$ 1,218,127
Library Capital Replacement Plan (CRP)	Library Operating Ad Valorem	\$ 1,130,250
Library Comprehensive Library Master Plan	Library Operating Ad Valorem	\$ 2,962,243
Park & Recreation Capital Improvement Plan	Park Operating Ad Valorem	\$ 9,184,262
Public Works Bridge, Roads & Culvert Program	On-going Ad Valorem/Fund Balance	\$ 2,000,000
Public Works CARS Program	Gas Tax/Ad Valorem	\$ 14,080,654
Stormwater Management Program	Dedicated Sales Tax	\$ 13,799,533
Transportation Basic Passenger Infrastructure	Grant/Fund Balance	\$ 235,000
Transportation (JCT) Bus Replacement	Grant/Fund Balance/Capital Project Funds	\$ 3,146,271
Transportation Passenger Vehicle Replacement	Fund Balance	\$ 750,000
Wastewater Capital Improvement Plan (CIP)	SRCFP/Debt	\$ 56,960,000
<b>Total Uses of Funds</b>		<b>\$ 128,624,204</b>

## FY 2017 Johnson County Budget

<u>Department</u>	<u>Project</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>2021</u>	<u>5 Year Total</u>	<u>Operating Impact</u>
DTI	Infrastructure Maintenance	1,700,000	1,100,000	1,100,000	1,100,000	1,100,000	6,100,000	
DTI	Fiber Master Plan	200,000	200,000	200,000	200,000	200,000	1,000,000	
Elections	Next Generation Voting Machines	13,115,000					13,115,000	
EMC	County Communications Center Technology	178,820	180,000	180,000	180,000	268,832	987,652	
EMC	Countywide Radio System Infrastructure	234,000	207,000	255,000	186,000	79,000	961,000	
EMC	Station Alerting		1,123,364				1,123,364	104,781
EMS	Advanced Communications	116,400	116,400	116,400	116,400	116,400	582,000	
Facilities	Capital Replacement Program (CRP)	2,000,000	2,200,000	2,200,000	2,200,000	2,900,000	11,500,000	
Facilities	Mental Health CRP	573,644	1,063,644	1,063,644	1,063,644	1,063,644	4,828,220	
Facilities	Courthouse Capital Replacement Program	500,000	700,000	700,000	700,000		2,600,000	
Facilities	Major Asset Replacement Projects	3,005,000					3,005,000	
Facilities	Health Partnership Northeast Offices	1,220,000					1,220,000	
Facilities	Elections Parking & Driving Improvements		610,000				610,000	
Facilities	ADA Compliance	100,000	100,000	100,000	100,000		400,000	
Facilities	Mental Health Space Programming Study	100,000					100,000	
JIMS	Infrastructure Maintenance		180,000	180,000	180,000	180,000	720,000	
JIMS	Security Camera Replacement	115,000	125,000	125,000			365,000	
Airport	Airport Capital Projects	1,218,127	807,719	1,005,935	693,075	716,507	4,441,363	
Library	Capital Replacement Plan	1,130,250	1,192,850	1,201,000	1,241,300	903,500	5,668,900	
Library	Comprehensive Library Master Plan	2,962,243					2,962,243	
Library	Blue Valley Expansion and Renovation					33,607,668	33,607,668	1,120,000
Library	Corinth Replacement					174,274	21,443,351	
Park & Rec	Capital Improvement Plan	9,184,262	10,301,917	10,301,917	10,301,917	10,301,917	50,391,930	
Public Works	Bridge, Culvert, Road Program	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	10,000,000	
Public Works	County Assisted Road System - CARS	14,080,654	14,304,877	14,474,769	14,638,904	14,795,160	72,294,364	
Stormwater	Stormwater Management Program	13,799,533	13,773,400	14,293,652	14,778,827	15,326,545	71,971,957	
Transit	JCT Bus Replacement	3,146,271	2,860,171	2,356,781	2,802,904	1,517,638	12,683,765	
Transit	Basic Passenger Infrastructure	235,000	100,000	100,000	250,000	250,000	935,000	
Transit	Passenger Vehicle Replacement	750,000	250,000	250,000	250,000	250,000	1,750,000	
Transit	Regional Fare Box Initiative			750,000	750,000		1,500,000	
Wastewater	Capital Improvement Plan	56,960,000	83,409,000	105,575,000	138,669,000	116,053,000	500,666,000	
<b>Total</b>		<b>128,624,204</b>	<b>136,905,342</b>	<b>158,529,098</b>	<b>192,401,971</b>	<b>201,804,085</b>	<b>818,264,700</b>	

# FY 2017 Johnson County Budget

	2017	2018	2019	2020	2021	2017-2021
<b>Plant Expansions</b>						
Blue River WWTP Expansion	\$ 4,100,000	\$ 350,000	\$ 6,150,000	\$ 10,630,000	\$ 5,500,000	\$ 26,730,000
Mill Creek Solids Handling Facility		\$ 300,000				\$ 300,000
Mill Creek WWTP Influent Pump Station Expansion				\$ 500,000		\$ 500,000
Tomahawk WWTP Future Expansion	\$ 13,570,000	\$ 36,250,000	\$ 70,600,000	\$ 97,380,000	\$ 73,030,000	\$ 290,830,000
	<b>\$ 17,670,000</b>	<b>\$ 36,900,000</b>	<b>\$ 76,750,000</b>	<b>\$ 108,510,000</b>	<b>\$ 78,530,000</b>	<b>\$ 318,360,000</b>
<b>Wastewater Expansions</b>						
Blue River 16, Contract 4	\$ 75,000	\$ 925,000				\$ 1,000,000
Blue River 25, Contract 3	\$ 461,000					\$ 461,000
Blue River 28, Contract 1		\$ 200,000	\$ 1,000,000	\$ 4,500,000		\$ 5,700,000
Future Districts	\$ 500,000	\$ 3,875,000	\$ 4,000,000	\$ 500,000	\$ 5,000,000	\$ 13,875,000
Kill Creek 2, LSD1(CMSD)	\$ 250,000					\$ 250,000
Little Bull Creek No. 1 Pump Station					\$ 200,000	\$ 200,000
Mill Creek Interceptor & Tooley Creek FM Capacity Improvements				\$ 3,000,000	\$ 2,700,000	\$ 5,700,000
	<b>\$ 1,286,000</b>	<b>\$ 5,000,000</b>	<b>\$ 5,000,000</b>	<b>\$ 8,000,000</b>	<b>\$ 7,900,000</b>	<b>\$ 27,186,000</b>
<b>Other</b>						
Asset Management Program Development	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 2,500,000
Back Up Prevention Program (BUPP)	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 250,000
CMSD Relocations for City Projects	\$ 350,000	\$ 350,000	\$ 350,000	\$ 350,000	\$ 350,000	\$ 1,750,000
Lab Equipment Capital Replacement	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 250,000
Middle Basin WWTP Admin Building Expansion - Line Maintenance	\$ 1,450,000					\$ 1,450,000
O&M Large Vehicles	\$ 250,000	\$ 490,000	\$ 450,000	\$ 250,000	\$ 800,000	\$ 2,240,000
SCADA/Network Communications	\$ 200,000	\$ 200,000	\$ 200,000	\$ 350,000	\$ 3,500,000	\$ 4,450,000
Nelson WWTP - Bldg TC 12 Improvements	\$ 1,000,000					\$ 1,000,000
	<b>\$ 3,850,000</b>	<b>\$ 1,640,000</b>	<b>\$ 1,600,000</b>	<b>\$ 1,550,000</b>	<b>\$ 5,250,000</b>	<b>\$ 13,890,000</b>
<b>Permit/Regulatory</b>						
Blue River 4, Lagoon	\$ 2,500,000					\$ 2,500,000
Mill Creek WWTP KS River Diffuser Modeling	\$ 500,000	\$ 5,000,000				\$ 5,500,000
	<b>\$ 3,000,000</b>	<b>\$ 5,000,000</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 8,000,000</b>
<b>Renewal/Replacement</b>						
AM R&R - Treatment & Pumping	\$ 13,486,000	\$ 20,021,000	\$ 6,267,000	\$ 4,600,000	\$ 8,496,000	\$ 52,870,000
AM R&R Collections	\$ 8,188,000	\$ 6,570,000	\$ 6,850,000	\$ 6,850,000	\$ 6,850,000	\$ 35,308,000
AM R&R Force Mains	\$ 300,000					\$ 300,000
Indian Creek 2 Capacity Improvements	\$ 2,250,000					\$ 2,250,000
Lagoon Cleanouts	\$ 880,000	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000	\$ 8,880,000
Mission Main WWTP Influent Screening and Metering Improvements	\$ 500,000					\$ 500,000
Nelson Solids Handling Improvements	\$ 1,550,000					\$ 1,550,000
Screening Improvements		\$ 278,000	\$ 1,108,000	\$ 1,159,000	\$ 1,027,000	\$ 3,572,000
Tomahawk WWTP SSSA	\$ 4,000,000	\$ 6,000,000	\$ 6,000,000	\$ 6,000,000	\$ 6,000,000	\$ 28,000,000
	<b>\$ 31,154,000</b>	<b>\$ 34,869,000</b>	<b>\$ 22,225,000</b>	<b>\$ 20,609,000</b>	<b>\$ 24,373,000</b>	<b>\$ 133,230,000</b>
<b>Johnson County Wastewater Capital Improvement Plan - Totals</b>	<b>\$ 56,960,000</b>	<b>\$ 83,409,000</b>	<b>\$ 105,575,000</b>	<b>\$ 138,669,000</b>	<b>\$ 116,053,000</b>	<b>\$ 500,666,000</b>

# Debt Management

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**This Section Includes:**

- Debt Management Policies (Page I-2)
- Outstanding County Debt (Page I-3)
- Future Debt Planning (Page I-6)
- Budgeted Debt Service (Page I-7)
- Summary of Outstanding Debt Issues (Page I-9)
- Debt Margin Computation (Page I-15)

## **Johnson County Debt Management**

### **Overview**

In Johnson County, the demand for services continues to increase due to significant population growth. As a result, investments in capital infrastructure are required to maintain the quality of life that attracts people to Johnson County. These investments are financed by the County through both debt instruments and “pay-as-you-go” methods.

It is the County’s policy to consider “pay-as-you-go” methods before issuing any tax-supported debt. Examples of these methods include:

- 1/10-cent sales tax to fund stormwater capital improvements (\$13.8 million in budgeted expenditures for FY 2017);
- 1/4-cent sales tax to fund public safety projects approved in August 2008
- While not included in the Adopted FY 2017 budget, the voters approved 1/4-cent sales tax (to be collected from April 2017 through March 2027) to fund a new courthouse, demolish the existing courthouse and a coroner’s facility in November 2016;
- Dedicated funding for the County Assistance Road System (CARS) capital program (\$14.1 million in budgeted expenditures for FY 2017);
- On-going ad valorem support for various infrastructure maintenance capital projects (\$5.3 million in budgeted expenditures for FY 2017).

However, it is not feasible for the County to fund all capital improvements with “pay-as-you-go” methods as capital infrastructure requirements increase with the population.

Each year, the County prepares a five-year Capital Improvement Program (CIP) that includes “pay-as-you-go” and debt-financed capital improvement projects. With the annual CIP, the County is able to integrate capital improvement financing with the annual operating budget. This integration allows the County to assess and manage CIP impacts on tax rates, user fee rates, fund balances, and the level of outstanding debt.

### **Debt Management Policies**

The County adopted revised debt management policies on December 19, 2002 through Resolution 122-02. On May 2, 2013, the County amended these policies to clarify the County’s intent to comply with regulatory standards as noted in the eighth objective below. An overall summary of all County financial policies has been included in the section Budget Structure and Policies. The objectives for adopting such policies are:

1. To preserve the public trust and prudently manage public assets to minimize costs to the taxpayers and ensure current decisions do not adversely affect future generations.
2. To maintain the County’s ability to obtain access to the municipal bond market at favorable interest rates in amounts needed for capital improvements, economic development, and facilities or equipment to provide essential County services.
3. To minimize borrowing costs and preserve access to credit markets.
4. To seek to minimize debt interest costs whenever prudent in consideration of other cost factors and/or tax burden.
5. To maintain a balanced relationship between debt service requirements and current operating costs, encourage growth of the tax base, actively seek alternative funding sources, minimize interest costs and maximize investment returns.
6. To assess all financial alternatives for capital improvements prior to issuing debt. These could include categorical grants, loans, or state/federal aid.
7. To preserve the County’s flexibility in capital financing by maintaining an adequate margin of statutory debt capacity.
8. To maintain compliance with regulatory standards such as, but not limited to, Internal Revenue Service (IRS) codes and regulations.

The County lists forty specific debt management guidelines in Resolution 122-02 in accordance with the objectives stated above. Key guidelines are:

1. The County shall maintain good communications with bond rating agencies to ensure a complete and clear understanding of the creditworthiness of the County.
2. The County should market its debt issues on a competitive basis, unless specific criteria are met.
3. If a negotiated sale is advised, the County will competitively select the underwriter(s) needed to accomplish the structuring, marketing, pricing, and sale of the bonds.
4. For capital needs of enterprise operations, debt financing should be considered so that the ratepayers who utilize the capital improvement over the life of the improvement are required to support the capital financing. Although a pay-as-you-go (cash) strategy for enterprise operations may reduce interest costs, it may also increase user rates well above equitable and affordable levels.
5. The County shall identify a reserve level for debt service equal to a minimum of 5% of the annual principal and interest due on outstanding debt in order to ensure adequate debt service liquidity while minimizing the exposure to arbitrage liability, subject to debt covenants requiring a specific reserve in excess of this amount.
6. Proceeds from long-term debt should not be used to fund current operating costs.
7. The scheduled maturities of long-term obligations should be less than the expected economic life of the capital project or asset(s) financed.
8. The County shall seek to maintain a minimum of 20% of its statutory debt capacity.
9. The County shall establish and maintain limitations on the issuance of new property tax-base supported bonded indebtedness which will promote a balanced relationship between expenditures for debt service and current County costs while assisting in minimizing the overall property tax burden.
10. General obligation bonds supported by property taxes should be used to finance only those capital improvements and long-term assets which have been determined to be essential to the maintenance or development of the County.
11. General obligation bonds supported by property taxes should be used only after considering alternative funding sources, such as federal and state grants and other revenues.
12. Revenue-supported bonds should be used to limit potential dependence on property taxes for those projects with available revenue sources, whether self-generated or dedicated from other sources.

In addition, it is the policy of the Board of County Commissioners (BOCC) for the County to cautiously plan for the potential use of any derivative products. The County will carefully examine these products which usually take the form of non-traditional financing structures, on a case-by-case basis with particular attention to the life-cycle costs and benefits of the given product.

### **Outstanding County Debt**

Johnson County's authority to issue debt is governed by several State of Kansas statutes. Generally, debt can be issued after a majority vote at an election or after publication of the intention of the County to issue debt. Once published, the intent to issue debt becomes subject to a general election only if a protest petition signed by the required percentage of qualified electors is filed with the County Election Commissioner (within a certain number of days after publication).

The Kansas legislature has designated Johnson County as an urban county. This designation permits the County, under "Home Rule" charter resolutions, to issue debt for sewer construction purposes by action of the BOCC without a vote of the residents. The "Home Rule" charter does provide for public hearings on the establishment of special districts and the funding of the improvements for those districts. Also, "Home Rule" charter resolutions allow the County to issue debt for computer hardware/software, radio equipment, and transportation vehicles by action of the BOCC without voter approval.

The County historically has used the following debt instruments to finance investments in capital infrastructure:

- General Obligation bonds and notes (Wastewater and other improvements).
- Special Assessment bonds and notes (Sewer and Road improvements).
- Revenue bonds (Airport and Park and Recreation projects).
- State of Kansas revolving loans (Airport and Wastewater projects).
- Capital Lease obligations (includes leases with the Public Building Commission).

A summary of the County's outstanding debt as of November 1, 2016, is provided on pages I.9 through I.14. State of Kansas statutes impose limits on the amount of outstanding debt issued for certain purposes. These limits are based on the County's ETV, or Equalized Tangible Valuation (which is the sum of the County's tax roll value, motor vehicle value, and recreational vehicle value), and are summarized as follows:

	<b>Legal Debt Limit</b>	
		<b>12/31/15</b>
<b><u>Purpose of Debt</u></b>	<b><u>Maximum % of ETV</u></b>	<b><u>Maximum Amount of Debt</u></b>
General	3.00%	283,574,637
Airport	1.00%	94,524,879
Streets	2.00%	189,049,758
Library	2.00%	156,279,112

As previously stated in this document, the County seeks to maintain a minimum of 20% of the statutory debt capacity for each debt purpose. The following chart summarizes the County's debt capacity available as of December 31, 2015, and the estimated debt capacity available as of December 31, 2017:

		<b>Legal Debt Margin</b>		
	<b>12/31/15</b>	<b>12/31/15</b>	<b>12/31/17</b>	<b>12/31/17</b>
<b><u>Purpose of Debt</u></b>	<b><u>Debt Margin (\$)</u></b>	<b><u>Debt Margin (%)</u></b>	<b><u>Debt Margin (\$)</u></b>	<b><u>Debt Margin (%)</u></b>
General	283,574,637	100.00%	302,418,572	99.52%
Airport	93,009,254	98.40%	98,209,209	96.95%
Streets	189,049,758	100.00%	202,589,048	100.00%
Library	156,279,112	100.00%	166,818,686	99.86%

\*Calculations as of 12/31/17 are based on conservative estimates for the County's Equalized Tangible Valuation (ETV).

The Debt Margin (\$) is the maximum amount of debt that may be issued. Debt Margin (%) is the percentage of debt capacity available to be issued.

Based on current estimates, the County will maintain in excess of 20% of the statutory debt capacity for each purpose of debt through the year 2017. It is important to note that State of Kansas statutes impose no limit on the amount of sewer debt. Also, no State debt limitations exist for any items that are funded with revenue bonds.

In accordance with State of Kansas statutes, Johnson County has created its own Public Building Commission (PBC). The PBC is a separate legal entity with a governing body comprised of the members of the BOCC. The PBC has the authority to acquire, build, and/or renovate facilities, and to lease these facilities to the County. In addition, the PBC has authority to issue revenue bonds to finance the acquisition, construction, and/or renovation of facilities, with repayment of the bonds financed with lease revenues from Johnson County. A summary of the PBC's outstanding debt as of November 1, 2016, is provided on pages I.13 and I.14. State of Kansas statutes impose no limit on the amount of PBC debt that can be outstanding.

One objective of the County's debt management policies is to maintain and improve the County's current credit ratings so that borrowing costs are minimized and access to credit is preserved. In general, a credit rating is an independent summary judgment on the willingness and ability of a debt issuer to make full and timely debt service payments to investors. Both the County's general obligation bonds and the PBC's lease purchase revenue bonds are rated by Moody's Investors Service and Standard & Poor's Ratings Services.

The County's credit ratings as of September 27, 2016 are reflected in the table on the next page:



	Credit Ratings as of September 27, 2016
<b><u>Rating Entity</u></b>	<b><u>County Bond Rating</u></b>
Moody's Investors Service	Aaa/Stable
Standard & Poor's Ratings Services	AAA/Stable
Fitch's Ratings	AAA/Stable

Moody's Investors Service has assigned an Aaa rating with the issuance of the Johnson County's \$42.2 million Internal Improvement general obligation bonds, Series 2007A. This rating reflects an upgrade from Aa1 for the general obligation bonds. When rating the County's debt, Moody's Investors Service commented that the "highest quality Aaa rating and upgrade reflects:

- Johnson County's sizable and wealthy tax base located within the Kansas City metropolitan area.
- Well managed finances and manageable debt burden.
- Financial operations to remain sound due to prudent financial management.
- Low net direct debt burden.

Moody's Investors Service also assigned an Aaa to the Public Building Commission's (PBC) Lease Purchase Revenue bonds, an upgrade from Aa2 at the same time. According to Moody's Investors Service, the highest quality Aaa rating reflect the strong legal provisions that provide bondholder security as well as the credit strength inherent in the County's long-term General Obligation rating of Aaa.

Johnson County has been rated 'AAA' from Standard & Poor's Rating Services since 1999 for its general obligation bonds. In February 2007, Standard & Poor's Rating Services also upgraded the Public Building Commission's rating to 'AAA,' the highest rating that can be attained. Standard & Poor's Rating Services' upgrade of PBC's bond rating by one notch from 'AA+' to 'AAA' reflects a lease amendment with annual base rentals no longer subject to annual renewal; therefore, constituting eliminating the appropriation risk by the County. Standard & Poor's Rating Services also stated, "Furthermore, the county must levy taxes, if necessary, to pay debt service on these bonds and previous issued parity bonds."

In assigning the 'AAA' to the County's bonds, Standard & Poor's Rating Services stated that the "stable outlook reflects the expectation that the County will continue to maintain its strong financial practices which will allow it to maintain its very strong financial operation." It also reflects the expectation that "prudent management of its ongoing capital improvement program will likely allow debt levels to remain manageable."

In assigning the 'AAA' to the County's bonds, Standard & Poor's Rating Services ratings reflect their view that:

- Very strong, broad and diverse economy.
- Very strong management and financial operations supported by established fiscal policies.
- Strong budgetary performance, with balanced operating results in the general fund.
- Very strong budgetary flexibility.
- Very strong liquidity and debt and contingent liability position.
- Strong institutional framework score.

Standard & Poor's Rating Services also deems Johnson County's management practices "very strong" under its Financial Management Assessment, indicating that "practices are strong, well embedded, and likely sustainable."

Fitch Ratings has assigned Johnson County its AAA, the highest rating that can be attained. The rating was first received in November 2009 and was recently reaffirmed in November, 2015. The rationale for the County's AAA rating is based on the following factors:

- Johnson County is an affluent, well-educated community located near Kansas City and residents display a superior socioeconomic profile.

- Diverse local economy, augmented by extensive employment opportunities.
- Officials have demonstrated consistent judicious financial management driven by conservative budgeting and prudent formal financial policies.
- Sufficient reserves after draws, indicating the County's superior degree of financial flexibility.
- Overall debt burden is low, coupled with a supportable five-year capital improvement plan.

Johnson County, Kansas is one of approximately forty counties in the United States to earn the "Triple A" designation from all three rating agencies.

### Future Debt Planning

The County prepares a five-year Capital Improvement Plan (CIP) which is updated annually. This plan is developed to reflect the County's strategic planning regarding future development and proactive control over debt issuance and management.

A history of the percentage of budgeted pay-as-you-go versus debt financing for the County's CIP since 2012 is reflected in the following table:

Budget Year	Total Capital Appropriation	Pay-As-You-Go Portion	Debt Portion
2012	\$123,684,107	43%	57%
2013	\$97,721,468	56%	44%
2014	\$110,696,655	58%	42%
2015	\$134,449,279	43%	57%
2016	\$163,306,555	47%	53%
2017*	\$128,624,204	53%	47%
<b>Total</b>	<b>\$758,482,268</b>		
<b>Annual Average</b>	<b>\$126,413,711</b>	<b>49.3%</b>	<b>50.7%</b>

\*The 2017 capital appropriation does not include the proposed courthouse and coroner's facility to be financed with the recently approved Public Safety Sales Tax III.

For FY 2017, the ratio of pay-as-you-go versus debt financing is 53% pay-as-you-go, and 47% debt. This compares to a six-year average of 49.3% pay-as-you-go, and 50.7% debt.

The County has several capital projects that are self-funded with dedicated revenue sources. These include Airport, CARS, Stormwater, Wastewater, and Park and Recreation projects. A second chart excluding the self-funded projects is presented below:

Budget Year	Total Capital Appropriation	Pay-As-You-Go Portion	Debt Portion
2012	\$34,355,342	54%	46%
2013	\$16,126,555	100%	—%
2014	\$23,207,315	51%	49%
2015	\$38,017,043	36%	64%
2016	\$68,377,368	42%	58%
2017*	\$34,599,755	50%	50%
<b>Total</b>	<b>\$214,683,378</b>		
<b>Annual Average</b>	<b>\$35,780,563</b>	<b>49.4%</b>	<b>50.6%</b>

\*The 2017 capital appropriation does not include the proposed courthouse and coroner's facility to be financed with the recently approved Public Safety Sales Tax III.

For FY 2017, the ratio of pay-as-you-go versus debt financing is 50% pay-as-you-go and 50% debt. This is comparable to the six-year average of 49.4% pay-as-you-go, and 50.6% debt.

### Budgeted Debt Service

The County's budgeted debt service includes general obligation bonds and notes, special assessment bonds and notes, revenue bonds, State of Kansas revolving loans, and capital lease obligations (including leases with Public Building Commission) for existing debt and estimated payments for all pending debt. A breakdown of the FY 2017 budgeted debt service by fund is provided below.

<b>Fund</b>	<b>Principal Payments</b>	<b>Interest Payments</b>	<b>Total Payments</b>
General Fund - PBC Lease Payments	\$5,561,928	\$2,327,833	\$7,889,761
Public Safety Sales Tax 2 (General Fund) - PBC Lease Payments	\$5,835,000	\$3,841,778	\$9,676,778
Debt Service Fund	\$1,094,200	\$632,172	\$1,726,372
County Building Fund - PBC Lease Payments	\$1,403,072	\$767,710	\$2,170,782
Library Special Use Fund - PBC Lease Payments	\$1,090,000	\$637,164	\$1,727,164
Airport Fund	\$455,155	\$148,782	\$603,937
Transit Fund - PBC Lease Payments	\$135,000	\$16,118	\$151,118
Wastewater SRCFP Fund	\$20,449,115	\$15,908,964	\$36,358,079
Park & Recreation Funds	\$4,030,000	\$1,212,513	\$5,242,513
<b>Total</b>	<b>\$40,053,470</b>	<b>\$25,493,034</b>	<b>\$65,546,504</b>

The total budgeted debt service for FY 2017 is approximately \$65.5 million.

Total FY 2017 - FY 2021 estimated debt service payments by fund are provided below.

	<b>FY 2017</b>	<b>FY 2018</b>	<b>FY 2019</b>	<b>FY 2020</b>	<b>FY 2021</b>
<b>Fund</b>	<b>Total Payments</b>	<b>Total Payments</b>	<b>Total Payments</b>	<b>Total Payments</b>	<b>Total Payments</b>
General Fund - PBC Lease Payments	\$7,889,761	\$8,441,393	\$8,315,847	\$8,285,516	\$8,243,239
Public Safety Sales Tax 2 - General Fund - PBC Lease Payments	\$9,676,778	\$9,638,203	\$9,395,876	\$9,304,405	\$9,288,924
Debt Service Fund	\$1,726,372	\$2,927,616	\$3,003,291	\$2,498,143	\$2,176,325
County Building Fund - PBC Lease Payments	\$2,170,782	\$1,858,384	\$1,850,034	\$1,855,634	\$1,850,534
Library Special Use Fund - PBC Lease Payments	\$1,727,164	\$3,584,831	\$3,591,300	\$3,587,300	\$3,592,510
Airport Fund	\$603,937	\$299,027	\$286,598	\$277,875	\$269,375
Transit Fund - PBC Lease Payments	\$151,118	\$145,920	\$150,655	\$0	\$0
Wastewater SRCFP Fund	\$36,358,079	\$39,960,800	\$43,434,900	\$45,434,900	\$48,025,000
Park & Recreation Funds	\$5,242,513	\$5,468,229	\$6,051,229	\$3,541,363	\$3,379,878
<b>Total Budgeted Debt Service</b>	<b>\$65,546,504</b>	<b>\$72,324,403</b>	<b>\$76,079,730</b>	<b>\$74,785,136</b>	<b>\$76,825,785</b>

## **Summary**

The BOCC has adopted debt management policies to ensure that Johnson County is able to make all debt service payments in a timely manner. The County integrates capital improvement planning with an annual operating budget to assess and manage tax rates, user fees, fund balances, and outstanding debt. This integration is essential to address the capital infrastructure requirements that come with rapid population growth.

The County's financial position is favorable, as can be seen by the "Triple A" credit rating assigned to the County's general obligation and PBC lease revenue bonds by Standard & Poor's Rating Services and Moody's Investors Service. Current debt levels are manageable and the County's financial reserves remain stable. Sound financial policies, including debt management policies, are in place to maintain the County's financial health in FY 2017 and beyond.

**SUMMARY OF OUTSTANDING DEBT AS OF NOVEMBER 1, 2016**  
**JOHNSON COUNTY, KANSAS**

Issue and Purpose	Original Amount	Issue Date	Call Date	Maturity Date	Amount Outstanding
<b>General and Special Obligation Bonds:</b>					
<u>Internal Improvement Bonds, Series 1999A</u> <i>Includes airport improvements, acquisition of computer and radio equipment, and other projects</i>	\$ 7,982,376	01-Dec-99		01-Sep-19	\$ 60,470
<u>Library Refunding Bonds, Series 2004B</u> <i>Refunding of a portion of the Library 1999B Series Bonds.</i>	\$ 4,445,000	01-Oct-04		01-Sep-19	\$ 1,405,000
<u>Airport Improvement Bonds, Series 2008A</u> <i>Includes airport improvements at the Johnson County New Century AirCenter.</i>	\$ 1,960,000	01-May-08	01-Sep-18	01-Sep-28	\$ 185,000
<u>Airport Refunding Bonds, Series 2008B</u> <i>Refunding of the Airport 1994 Series Bonds.</i>	\$ 1,505,000	01-May-08		01-Sep-17	\$ 115,000
<u>Library Refunding Bonds, Series 2008C</u> <i>Refunding the Library 1997B Series Bonds.</i>	\$ 1,410,000	01-May-08		01-Sep-17	\$ 135,000
<u>Library Refunding Bonds, Series 2010B</u> <i>Refunding the Library 1998B, 2001B and 2002C Series Bonds.</i>	\$ 4,470,000	03-Jun-10		01-Sep-20	\$ 875,000
<u>Parks Refunding Bonds, Series 2010A</u> <i>Refunding Parks Series 1999 - Big Bull Creek</i>	\$ 3,625,000	11-Feb-10		01-Sep-19	\$ 1,215,000
<u>Refunding Bonds, Series 2010D</u> <i>Refunding 2003A and 2003B Series Bonds</i>	\$ 1,125,000	28-Oct-10		01-Sep-12	\$ 175,000
<u>Library Bonds, Series 2010E</u> <i>Land acquisition for future library site</i>	\$ 740,000	28-Oct-10		01-Sep-20	\$ 310,000
<u>Refunding Bonds, Series 2012B</u> <i>Refunding of Series 2005A</i>	\$ 730,000	15-Aug-12		01-Sep-25	\$ 665,000
<u>Airport Improvement Bonds, Series 2015A</u> <i>Land acquisition at Johnson County New Century Airport</i>	\$ 1,910,000	17-Dec-15		01-Sep-35	\$ 1,830,000
<u>Airport Refunding Bonds, Series 2015B</u> <i>Refunding of Series 2008A</i>	\$ 1,125,000	17-Dec-15		01-Sep-28	\$ 1,125,000
<u>Internal Improvement Bonds, Series 2016A</u> <i>Refunding of Series 2005A</i>	\$ 1,580,000	27-Oct-16		01-Sep-26	\$ 1,580,000
<b>Total General and Special Obligation Bonds:</b>	<b>\$ 32,607,376</b>				<b>\$ 9,675,470</b>

**SUMMARY OF OUTSTANDING DEBT AS OF NOVEMBER 1, 2016**  
**JOHNSON COUNTY, KANSAS**

Issue and Purpose	Original Amount	Issue Date	Call Date	Maturity Date	Amount Outstanding
<b>Road Benefit Special Assessment Bonds</b>					
<i>Road Improvements to be repaid by property owners in the Benefit District</i>					
<u>Special Assessment Bonds, Series 2016A</u>					
115th Street West of Homestead Road	\$ 44,400	27-Oct-16		01-Sep-26	\$ 44,400
182nd Street and Wildcat Road	\$ 62,500	27-Oct-16		01-Sep-26	\$ 62,500
<b>Total Special Assessment Bonds:</b>	<u>\$ 106,900</u>				<u>\$ 106,900</u>

**SUMMARY OF OUTSTANDING DEBT AS OF NOVEMBER 1, 2016**  
**JOHNSON COUNTY, KANSAS**

Issue and Purpose	Original Amount	Issue Date	Call Date	Maturity Date	Amount Outstanding
<b>Wastewater General Obligation Bonds:</b>					
<u>Wastewater, Series 2007A</u> <i>Includes improvements to the wastewater system.</i>	\$ 42,220,000	01-Mar-07	01-Sep-17	01-Sep-26	\$ 2,040,000
<u>Wastewater, Series 2007B</u> <i>Includes improvements to the wastewater system.</i>	\$ 24,590,000	15-Nov-07	01-Sep-17	01-Sep-27	\$ 1,425,000
<u>Wastewater, Series 2008A</u> <i>Includes improvements to the wastewater system.</i>	\$ 26,585,000	1-May-08	01-Sep-18	01-Sep-28	\$ 2,835,000
<u>Wastewater, Series 2008D</u> <i>Includes improvements to the wastewater system.</i>	\$ 10,425,000	01-Nov-08	01-Sep-18	01-Sep-28	\$ 1,090,000
<u>Wastewater, Series 2009A</u> <i>Includes improvements to the wastewater system.</i>	\$ 16,345,000	15-May-09	01-Sep-19	01-Sep-29	\$ 2,495,000
<u>Wastewater, Series 2009B - Taxable Build America Bonds</u> <i>Includes improvements to the wastewater system.</i>	\$ 20,925,000	17-Dec-09		01-Sep-29	\$ 16,855,000
<u>Wastewater, Series 2009C</u> <i>Refunding of outstanding Series 2001A, 2001C and 2002B Bonds</i>	\$ 14,463,175	17-Dec-09		01-Sep-29	\$ 6,835,000
<u>Wastewater, Series 2010C</u> <i>Includes improvements to the wastewater system.</i>	\$ 8,605,000	28-Oct-10		01-Sep-30	\$ 6,965,000
<u>Wastewater, Series 2010D</u> <i>Refunding of outstanding Series 2003A and 2004A</i>	\$ 11,725,000	28-Oct-10		01-Sep-24	\$ 8,350,000
<u>Wastewater, Series 2011A</u> <i>Includes improvements to the wastewater system.</i>	\$ 16,790,000	10-Nov-11		01-Sep-31	\$ 13,815,000
<u>Wastewater, Series 2012A</u> <i>Includes improvements to the wastewater system.</i>	\$ 37,350,000	15-Aug-12		01-Sep-32	\$ 31,720,000
<u>Wastewater, Series 2012B</u> <i>Refunding of outstanding series 2005A</i>	\$ 26,275,000	15-Aug-12		01-Sep-25	\$ 23,945,000
<u>Wastewater, Series 2013A</u> <i>Includes improvements to the wastewater system.</i>	\$ 40,685,000	22-Oct-13		01-Sep-33	\$ 36,355,000
<u>Wastewater, Series 2014A</u> <i>Includes improvements to the wastewater system.</i>	\$ 20,205,000	25-Nov-14		01-Sep-34	\$ 18,735,000
<u>Wastewater, Series 2014B</u> <i>Refunding of outstanding series 2007A &amp; 2007B</i>	\$ 38,480,000	25-Nov-14		01-Sep-27	\$ 38,480,000
<u>Wastewater, Series 2015A</u> <i>Includes improvements to the wastewater system.</i>	\$ 28,605,000	17-Dec-15		01-Sep-35	\$ 27,380,000
<u>Wastewater, Series 2015B</u> <i>Refunding of outstanding series 2008A &amp; 2008D</i>	\$ 24,415,000	17-Dec-15		01-Sep-28	\$ 24,415,000
<u>Wastewater, Series 2016A</u> <i>Includes improvements to the wastewater system.</i>	\$ 32,758,100	27-Oct-16		01-Sep-36	\$ 32,758,100
<u>Wastewater, Series 2016B</u> <i>Refunding of outstanding series 2009A</i>	\$ 10,570,000	27-Oct-16		01-Sep-29	\$ 10,570,000
<b>Total Wastewater General Obligation Bonds:</b>	<b><u>\$452,016,275</u></b>				<b><u>\$ 307,063,100</u></b>

**SUMMARY OF OUTSTANDING DEBT AS OF NOVEMBER 1, 2016**  
**JOHNSON COUNTY, KANSAS**

Issue and Purpose	Original Amount	Issue Date	Call Date	Maturity Date	Amount Outstanding
<b>Revenue Bonds:</b>					
<u>Park Revenue Bonds, Series 2010B</u> <i>Refunding of Series 1998 and 2001A bonds.</i>	\$ 3,310,000	11-Feb-10		01-Dec-18	\$ 1,070,000
<u>Park Revenue Bonds, Series 2010C (COP Issue)</u> <i>Refunding of Series 1998B bonds</i>	\$ 3,280,000	11-Feb-10		01-Sep-18	\$ 1,075,000
<u>Park Revenue Bonds, Series 2010D</u> <i>New Century Fieldhouse</i>	\$ 4,145,000	01-Nov-10		01-Sep-30	\$ 3,135,000
<u>Park Revenue Bonds, Series 2011A (COP Issue)</u> <i>Refunding of Foundation Series 2001 and 2002A COP</i>	\$ 12,475,000	17-Aug-11		01-Sep-22	\$ 7,395,000
<u>Park Revenue Bonds, Series 2013A (COP Issue)</u> <i>Refunding of Foundation Series 2003A and 2004</i>	\$ 15,670,000	01-Nov-10		01-Sep-23	\$ 11,605,000
<u>Park Revenue Bonds, Series 2015A</u> <i>Park Police Building</i>	\$ 2,490,000	17-Aug-11		01-Sep-35	\$ 2,410,000
<b>Total Revenue Bonds:</b>	<b>\$ 41,370,000</b>				<b>\$ 26,690,000</b>
<b>Wastewater State Revolving Loans:</b>					
<u>Blue River</u> <i>Includes inflow and infiltration.</i>	\$ 14,290,397	01-Sep-98		01-Sep-17	\$ 1,808,059
<u>Mill Creek Regional Plant</u> <i>Includes plant, sewer, and force main.</i>	\$ 13,583,500	01-Jun-04		01-Mar-26	\$ 6,598,536
<u>Middle Basin Green Project</u> <i>Includes digester, gas storage, grease receiving station and electricity generators.</i>	\$ 10,655,100	16-Nov-09		01-Mar-31	\$ 7,664,131
<u>Lone Elm</u> <i>Includes sewer and pump work</i>	\$ 1,452,921	01-Sep-13		01-Sep-33	\$ 766,168
<u>Gardner Lake</u> <i>Includes sewer and pump work</i>	\$ 10,705,671	01-Sep-13		01-Sep-34	\$ 5,875,796
<b>Total Wastewater State Revolving Loans:</b>	<b>\$ 50,687,589</b>				<b>\$ 22,712,690</b>
<b>Wastewater Special Assessment Bonds:</b>					
<i>Wastewater Improvements to be repaid by property owners in the District.</i>					
<u>Joint and Lateral, Series 1999A</u>	\$ 96,891	1-Dec-99		01-Sep-19	\$ 14,530
	<b>\$ 96,891</b>				<b>\$ 14,530</b>



**SUMMARY OF OUTSTANDING DEBT AS OF NOVEMBER 1, 2016**  
**JOHNSON COUNTY, KANSAS**

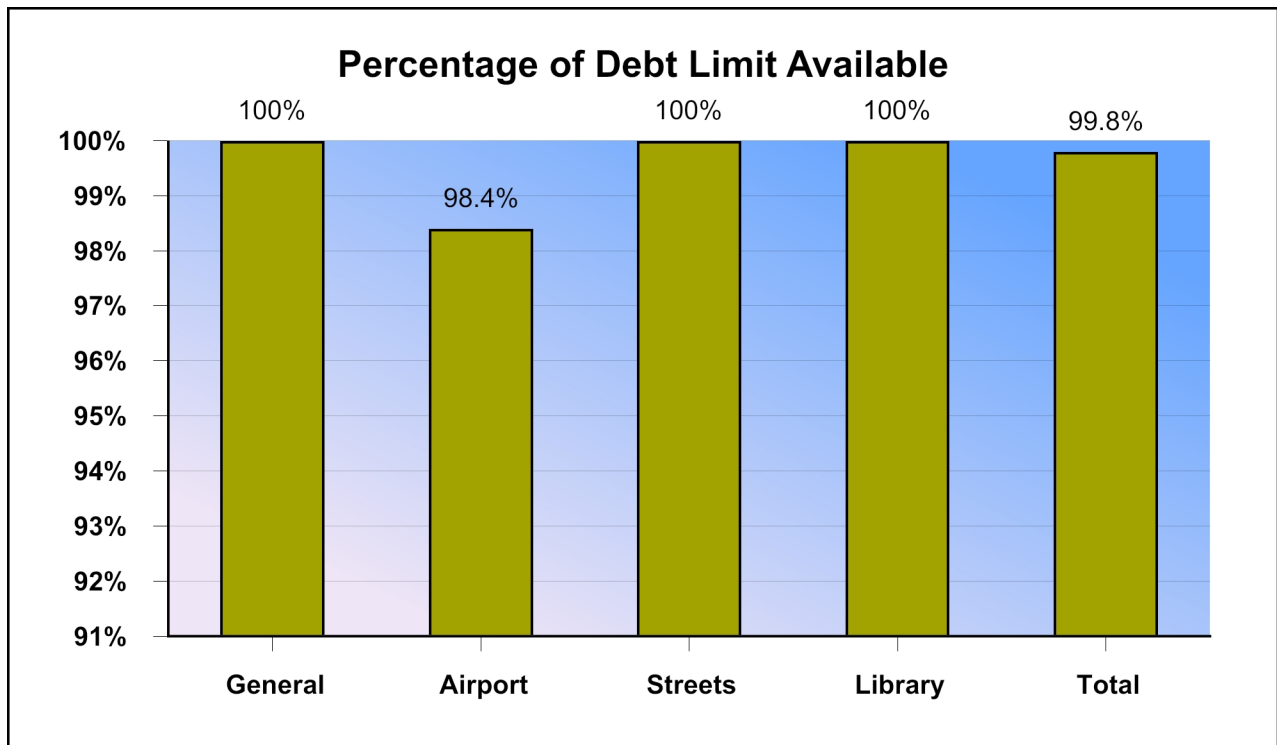
Issue and Purpose	Original Amount	Issue Date	Call Date	Maturity Date	Amount Outstanding
<b><u>Lease Purchase Revenue Bonds</u></b>					
<b><u>Lease Purchase Revenue Bonds, Series 2007A</u></b>					
Adult Detention Center Expansion, Phase II	\$ 10,500,000				\$ 510,000
<b>Series 2007A Total:</b>	\$ 10,500,000	01-Mar-07	01-Sep-17	01-Sep-26	\$ 510,000
<b><u>Lease Purchase Revenue Bonds, Series 2007B</u></b>					
Refund 1997A - Courthouse, Juv. Detention, Med-Act	\$ 3,560,000				\$ 315,000
Refund 1999A - Transit Maintenance Facility	\$ 1,290,000				\$ 415,000
<b>Series 2007B Total:</b>	\$ 4,850,000	01-Mar-07		01-Sep-19	\$ 730,000
<b><u>Lease Purchase Revenue Bonds, Series 2008A</u></b>					
Communications Center	\$ 9,050,000				\$ 840,000
Adult Detention Center, Phase II	\$ 33,540,000				\$ 3,115,000
Youth & Family Services Center	\$ 2,340,000				\$ 215,000
Elmore Center (Developmental Supports)	\$ 3,895,000				\$ 360,000
<b>Series 2008A Total:</b>	\$ 48,825,000	01-May-08	01-Sep-18	01-Sep-28	\$ 4,530,000
<b><u>Lease Purchase Revenue Bonds, Series 2008C</u></b>					
Adult Detention Center, Phase II	\$ 10,750,000				\$ 960,000
<b>Series 2008C Total:</b>	\$ 10,750,000	01-Nov-08	01-Sep-18	01-Sep-28	\$ 960,000
<b><u>Lease Purchase Revenue Bonds, Series 2009A</u></b>					
Youth & Family Services Center	\$ 11,815,000				\$ 1,610,000
Criminal Laboratory	\$ 3,180,000				\$ 435,000
<b>Series 2009A Total:</b>	\$ 14,995,000	15-May-09	01-Sep-19	01-Sep-29	\$ 2,045,000
<b><u>Lease Purchase Revenue Bonds, Series 2010A - Recovery Zone Economic Development Taxable Bonds</u></b>					
Public Works Building	\$ 13,245,000				\$ 9,990,000
<b>Series 2010A Total:</b>	\$ 13,245,000	03-Jun-10		01-Sep-30	\$ 9,990,000
<b><u>Lease Purchase Revenue Refunding Bonds, Series 2010B</u></b>					
Church Property	\$ 1,500,000				\$ 495,000
Refund 2002B - County Buildings	\$ 4,620,000				\$ —
<b>Series 2010B Total:</b>	\$ 6,120,000	03-Jun-10		01-Sep-22	\$ 495,000
<b><u>Lease Purchase Revenue Refunding Bonds, Series 2010C</u></b>					
Refund 2003A - Corrections, Med-Act, Sunset Office	\$ 15,920,000				\$ 10,055,000
Refund 2004A - Sunset Office Building	\$ 15,590,000				\$ 11,050,000
<b>Series 2010C Total:</b>	\$ 31,510,000	03-Jun-10		01-Sep-24	\$ 21,105,000
<b><u>Lease Purchase Revenue Bonds, Series 2010D</u></b>					
Criminal Laboratory	\$ 7,830,000				\$ 5,790,000
Youth & Family Services Center	\$ 3,315,000				\$ 2,450,000
Olathe Adult Detention Center	\$ 3,105,000				\$ 2,300,000
<b>Series 2010D Total:</b>	\$ 14,250,000	28-Oct-10		01-Sep-30	\$ 10,540,000

**SUMMARY OF OUTSTANDING DEBT AS OF NOVEMBER 1, 2016**  
**JOHNSON COUNTY, KANSAS**

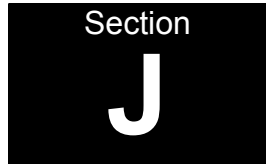
Issue and Purpose	Original Amount	Issue Date	Call Date	Maturity Date	Amount Outstanding
<b><u>Lease Purchase Revenue Bonds (Continued)</u></b>					
<b><u>Lease Purchase Revenue Bonds, Series 2011A</u></b>					
Criminal Laboratory	\$ 17,155,000				\$ 14,055,000
Elmore Center (Developmental Supports Building)	\$ 490,000				\$ 400,000
Olathe Adult Detention Center	\$ 17,750,000				\$ 14,545,000
<b>Series 2011A Total:</b>	<b>\$ 35,395,000</b>	<b>28-Oct-10</b>		<b>01-Sep-30</b>	<b>\$ 29,000,000</b>
<b><u>Lease Purchase Revenue Bonds, Series 2011B</u></b>					
Criminal Laboratory	\$ 1,405,000				\$ 1,100,000
Olathe Adult Detention Center	\$ 3,505,000				\$ 2,750,000
Northeast Office Remodel	\$ 2,975,000				\$ 2,335,000
Justice Annex/Courthouse	\$ 8,915,000				\$ 6,990,000
<b>Series 2011B Total:</b>	<b>\$ 16,800,000</b>	<b>13-Oct-11</b>		<b>01-Sep-31</b>	<b>\$ 13,175,000</b>
<b><u>Lease Purchase Revenue Refunding Bonds, Series 2012A</u></b>					
Refund 2005A - Sunset Office Building	\$ 255,000				\$ 230,000
Refund 2005A - Warehouse	\$ 2,890,000				\$ 2,640,000
Refund 2005A - Remodel Admin/Courthouse Bldgs	\$ 3,995,000				\$ 3,670,000
Refund 2005A - Communications Center	\$ 6,795,000				\$ 6,185,000
Refund 2005A - Adult Detention Center Expansion, Phase II	\$ 2,700,000				\$ 2,480,000
<b>Series 2012A Total:</b>	<b>\$ 16,635,000</b>	<b>15-Aug-12</b>		<b>01-Sep-25</b>	<b>\$ 15,205,000</b>
<b><u>Lease Purchase Revenue Bonds, Series 2014A</u></b>					
Courthouse	\$ 1,995,000				\$ 1,715,000
<b>Series 2014A Total:</b>	<b>\$ 1,995,000</b>	<b>25-Nov-14</b>		<b>01-Sep-24</b>	<b>\$ 1,715,000</b>
<b><u>Library Lease Purchase Revenue Bonds, Series 2014B</u></b>					
Central Resource & Monticello Library	\$ 4,000,000				\$ 3,250,000
<b>Series 2014B Total:</b>	<b>\$ 4,000,000</b>	<b>25-Nov-14</b>		<b>01-Sep-24</b>	<b>\$ 3,250,000</b>
<b><u>Lease Purchase Revenue Bonds, Series 2015A</u></b>					
Arts & Heritage Center	\$ 21,460,000				\$ 20,770,000
<b>Series 2015A Total:</b>	<b>\$ 21,460,000</b>	<b>30-Jun-15</b>		<b>01-Sep-35</b>	<b>\$ 20,770,000</b>
<b><u>Lease Purchase Revenue Bonds, Series 2015B</u></b>					
Refund 2007A - Adult Detention Center, Phase II	\$ 5,435,000				\$ 5,435,000
Refund 2008A - Communications Center	\$ 5,530,000				\$ 5,530,000
Refund 2008A - Adult Detention Center, Phase II	\$ 20,490,000				\$ 20,490,000
Refund 2008A - Youth & Family Services	\$ 1,430,000				\$ 1,430,000
Refund 2008A - Elmore Center	\$ 2,380,000				\$ 2,380,000
Refund 2008C - Adult Detention Center, Phase II	\$ 6,460,000				\$ 6,460,000
<b>Series 2015B Total:</b>	<b>\$ 41,725,000</b>	<b>17-Dec-15</b>		<b>01-Sep-31</b>	<b>\$ 41,725,000</b>
<b><u>Library Lease Purchase Revenue Bonds, Series 2016A</u></b>					
Monticello Library	\$ 12,720,000				\$ 12,720,000
Refund 2008B - Leawood Library	\$ 3,645,000				\$ 3,645,000
<b>Series 2016A Total:</b>	<b>\$ 16,365,000</b>	<b>27-Oct-16</b>		<b>01-Sep-36</b>	<b>\$ 16,365,000</b>
<b><u>Lease Purchase Revenue Bonds, Series 2016A</u></b>					
Youth & Family Services	\$ 7,220,000				\$ 7,220,000
Criminal Laboratory	\$ 1,955,000				\$ 1,955,000
<b>Series 2016A Total:</b>	<b>\$ 9,175,000</b>	<b>27-Oct-16</b>		<b>01-Sep-29</b>	<b>\$ 9,175,000</b>
<b>Total Debt of Public Building Commission:</b>	<b><u>\$318,595,000</u></b>				<b><u>\$ 201,285,000</u></b>

**Johnson County, Kansas**  
**Legal General Obligation Debt Margin Computation**  
**12/31/15**

	<u>General</u>	<u>Airport</u>	<u>Streets</u>	<u>Library (3)</u>	<u>Total</u>
<b>Assessed Valuation for Debt Limitation Purposes</b>	\$9,452,487,892	\$9,452,487,892	\$9,452,487,892	\$7,813,955,589	\$36,171,419,265
<b>Percentage Limitation (1)</b>	3.0%	1.0%	2.0%	2.0%	
<b>Dollar Debt Limit</b>	283,574,637	94,524,879	189,049,758	156,279,112	723,428,386
<b>Outstanding Debt (2)</b>	40,000	1,515,625	0	385,000	1,940,625
<b>Amount Set Aside for Repayment of G.O. Debt</b>	40,000	0	0	385,000	425,000
<b>Net Outstanding Debt</b>	0	1,515,625	0	0	0
<b>Available Legal Debt Margin</b>	<u>\$283,574,637</u>	<u>\$93,009,254</u>	<u>\$189,049,758</u>	<u>\$156,279,112</u>	<u>\$723,428,386</u>



- (1) Source: 2015 Annual Abstract of Taxes, Johnson County Clerk, Kansas Statutes. General K.S.A. 10-306, Airport K.S.A. 3-307, Streets K.S.A. 68-584, Library K.S.A. 12-1257, Park and Recreation K.S.A. 19-2874.
- (2) Includes all general obligation bonds and notes except voting machine bonds, which are not subject to debt limitation. Also excludes Wastewater General Obligation debt (which is supported by user charges). Does not include debt obligation exempt from statutory limitations. General K.S.A. 25-134, 10-307, 10-427A, 10-311, Airport K.S.A. 3-304, Street K.S.A. 68-728.
- (3) Library total equalized tangible valuation excludes real and personal property located within the city limits of the City of Olathe, Kansas, and the City of Bonner Springs, Kansas.



# Strategic Programs

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## **This Section Includes:**

- FY 2017 Johnson County Budget by Strategic Program(Page J-2)
- FY 2017 Johnson County Budget - Expenditures by Strategic Program (Page J-5)
- Classification of Agencies and Departments by Strategic Program (Page J-6)

## **FY 2017 Johnson County Budget by Strategic Program**

The total Johnson County Budget is \$942.4 million for FY 2017. This amount includes a total of \$734.2 million in budgeted expenditures (including transfers) and \$208.2 million in budgeted reserves. The budgeted expenditures of \$734.2 million are allocated among seven (7) strategic programs:

- Support Services
- Records & Taxation
- Public Safety, Judicial & Emergency Services
- Infrastructure
- Health & Human Services
- Culture & Recreation
- Debt Service

### **FY 2017 Budget by Strategic Program**

A summary of the FY 2017 Johnson County Budget by strategic program is presented on page J.5. For FY 2017, the following strategic programs receive the majority of the County's resources:

- Public Safety, Judicial & Emergency Services                      \$200.5 million (27.3% of FY 2017 Budget total)
- Infrastructure    \$222.7 million (30.3% of FY 2017 Budget total)

These two strategic programs have accounted for more than 50% of the County's budget during the last several fiscal years.

### **Explanation of Strategic Programs**

The relationship of each agency and department to the seven (7) strategic programs can be found on page J.6. A brief explanation of each strategic program is presented below.

#### **Support Services**

The Support Services strategic program is comprised of agencies and departments that provide administrative functions for County government. Examples of agencies and departments included in this strategic program are the Board of County Commissioners, Budget & Financial Planning, County Manager's Office, County Building Fund, Countywide Support, Department of Technology & Innovation, Facilities, Human Resources, Treasury & Financial Management, and Risk Management.

For FY 2017, the five (5) agencies and departments with the largest budgeted expenditures in the Support Services strategic program are:

- Facilities (\$29.2 million)
- Countywide Support (\$31.7 million)
- Department of Technology & Innovation (\$16.0 million)
- Treasury & Financial Management (\$6.2 million)
- Risk Management (\$4.0 million)

Detailed information regarding agencies and departments included in the Support Services strategic program is located in Section K.

## Records & Taxation

The Records & Taxation strategic program is comprised of agencies and departments that provide land records functions for County government. The agencies and departments included in this strategic program are the Appraiser, Election Office, Motor Vehicle, and Records & Tax Administration.

For FY 2017, the four (4) agencies and departments with the largest budgeted expenditures in the Records & Taxation strategic program are:

- Appraiser (\$7.2 million)
- Motor Vehicle (\$5.1 million)
- Records & Tax Administration (\$2.8 million)
- Election Office (\$2.8 million)

Detailed information regarding agencies and departments included in the Records & Taxation strategic program is located in Section L.

## Public Safety, Judicial & Emergency Services

The Public Safety, Judicial, & Emergency Services strategic program is comprised of agencies and departments that provide the public safety, judicial and emergency services functions for County government. Examples of agencies and departments included in this strategic program are Corrections, the District Attorney, District Courts, Emergency Management & Communications, Med-Act, the Public Safety Sales Tax, and the Sheriff.

For FY 2017, the five (5) agencies and departments with the largest budgeted expenditures in the Public Safety, Judicial & Emergency Services strategic program are:

- Sheriff (\$76.0 million)
- Corrections (\$31.0 million)
- Public Safety Sales Tax II (\$21.6 million)
- Public Safety Sales Tax I (\$21.6 million)
- Med-Act (\$18.3 million)

Detailed information regarding agencies and departments included in the Public Safety, Judicial and Emergency Services strategic program is located in Section M.

## Infrastructure

The Infrastructure strategic program is comprised of agencies and departments that provide the infrastructure and transportation functions for County government. Examples of agencies and departments included in this strategic program are Airport, Infrastructure/Public Works, Planning, Stormwater Management, Transportation and Wastewater.

For FY 2017, the five (5) agencies and departments with the largest budgeted expenditures in the Infrastructure strategic program are:

- Wastewater SRCFP (\$96.2 million - Sewer Repair and Construction Finance Plan)
- Wastewater O & M (\$58.4 million - Operations & Maintenance)
- Infrastructure/Public Works (\$27.9 million)
- Transportation (\$16.6 million)
- Stormwater Management (\$14.4 million)

Detailed information regarding agencies and departments included in the Infrastructure strategic program is located in Section N.

## Health & Human Services

The Health & Human Services strategic program is comprised of agencies and departments that provide the social service and health functions for County government. Examples of agencies and departments included in this strategic program are Developmental Supports, Health & Environment, Human Services, and Mental Health.

For FY 2017, the five (5) agencies and departments with the largest budgeted expenditures in the Health & Human Services strategic program are:

- Mental Health (\$30.0 million)
- Human Services (\$25.1 million)
- Developmental Supports (\$23.5 million)
- Health & Environment (\$15.6 million)
- Extension Council (\$0.8 million)

Detailed information regarding agencies and departments included in the Health & Human Services strategic program is located in Section O.

## Culture & Recreation

The Culture & Recreation strategic program is comprised of agencies and departments that provide the cultural and recreational functions for County government. Examples of agencies and departments included in this strategic program are the Heritage Trust Fund, Library, Museum, and Park & Recreation.

For FY 2017, the five (5) agencies and departments with the largest budgeted expenditures in the Culture & Recreation strategic program are:

- Library Operating (\$29.5 million)
- Park & Recreation General (\$28.0 million)
- Park & Recreation Enterprise Fund (\$21.3 million)
- Park & Recreation Employee Benefits (\$6.3 million)
- Library Special Use (\$4.8 million)

Detailed information regarding agencies and departments included in the Culture & Recreation strategic program is located in Section P.

## Debt Service

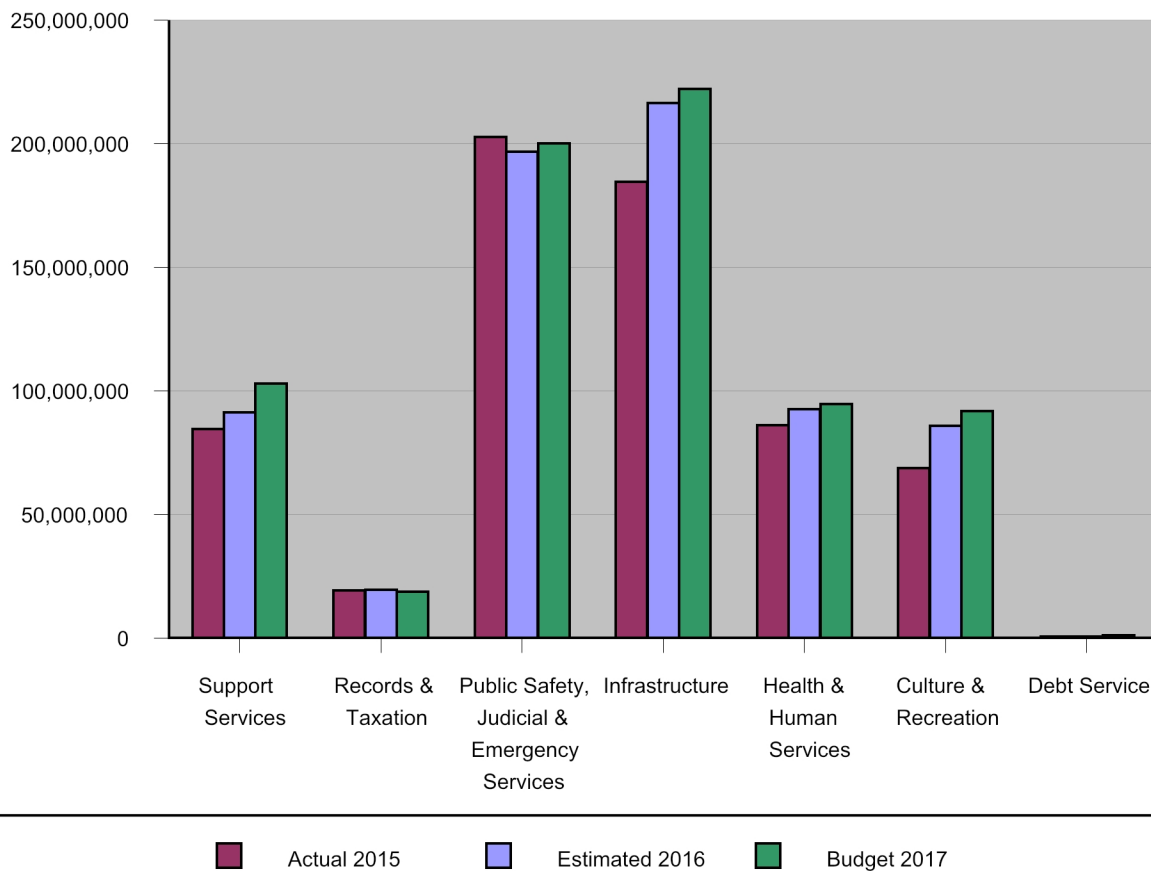
The Debt Service strategic program is comprised of debt service expenditures for various County debt issues, including Library debt. This program does not include debt service for Park & Recreation, Airport, Transit, and Wastewater SRCFP; the debt for these agencies is accounted for in the relevant strategic program (for example, Airport debt service is reflected in the Infrastructure strategic program).

For FY 2017, the budgeted expenditures in the Debt Service strategic program are \$1.8 million. Detailed information regarding the County's debt is located in Section I.

## FY 2016 Johnson County Budget Expenditures by Strategic Program

Strategic Program	Actual 2015	Estimated 2016	Budget 2017	2016-2017 % Change
Support Services	85,027,004	91,937,006	103,391,619	12.46 %
Records & Taxation	19,837,505	20,026,565	19,161,043	(4.32)%
Public Safety, Judicial & Emergency Services	203,391,686	197,379,199	200,504,323	1.58 %
Infrastructure	185,030,638	216,987,186	222,683,618	2.63 %
Health & Human Services	86,600,113	93,007,332	95,091,252	2.24 %
Culture & Recreation	69,305,688	86,361,336	92,268,785	6.84 %
Debt Service	1,088,739	1,087,450	1,764,883	62.30 %
<b>Total Expenditures</b>	<b>\$ 650,281,373</b>	<b>\$ 706,786,074</b>	<b>\$ 734,865,523</b>	<b>3.97 %</b>
<b>Full-time Equivalent Positions</b>	<b>3,822.41</b>	<b>3,840.98</b>	<b>3,883.99</b>	<b>1.12 %</b>
<b>Population</b>	<b>580,159</b>	<b>586,970</b>	<b>593,863</b>	<b>1.17 %</b>
<b>FTEs Per 1,000 Residents</b>	<b>6.59</b>	<b>6.57</b>	<b>6.52</b>	<b>(0.76)%</b>

Expenditures by Strategic Program - 2015 through 2017





## **Classification of Agencies and Departments by Strategic Program**

### **Culture & Recreation**

Developer Fees  
Fair  
Heritage Trust  
Library Operating  
Library Special Use  
Park & Recreation General  
Park & Recreation Employee Benefits  
Park & Recreation Bond & Interest  
Park & Recreation Enterprise  
Stream Maintenance

### **Health & Human Services**

Alcohol Tax  
Developmental Supports  
Extension Council  
Health & Environment  
Human Services  
Mental Health

### **Infrastructure**

Airport  
Contractor Licensing  
Infrastructure/Public Works  
Planning, Development & Codes  
Stormwater  
Transportation  
Wastewater Operations & Maintenance (O&M)  
Wastewater SRCFP\*\*

### **Public Safety, Judicial & Emergency Services**

#### **Public Safety & Judicial**

Controlled Substance  
Corrections  
District Attorney  
District Attorney Forfeited Property  
District Court Trustee  
District Courts

### **Public Safety & Judicial (con't)**

Justice Information Management System  
Law Library  
Prosecutor Training & Assistance  
Public Safety Sales Tax  
Public Safety Sales Tax II  
Sheriff  
Sheriff Forfeited Property  
Weapons Licensure

### **Emergency Services**

911 Fund  
911 Telephone  
911 Wireless Telephone  
Emergency Management & Communications  
Med-Act

### **Records & Taxation**

Appraiser  
Election Office  
Motor Vehicle  
Records & Tax Administration

### **Support Services**

Board of County Commissioners  
Budget & Financial Planning  
County Building Fund  
County Managers Office  
Countywide Support  
Debt Service  
Economic Development Programs  
Facilities  
Fleet Services  
Human Resources  
Legal  
Risk Management  
Technology & Innovation  
Treasury and Financial Management

\*\* Sewer Repair and Construction Finance Plan (SRCFP)



# Support Services

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## **This Section Includes:**

- Board of County Commissioners (Page K-2)
- Budget & Financial Planning (Page K-6)
- County Building Fund (Page K-9)
- County Manager's Office (Page K-10)
- Countywide Support (Page K-15)
- Debt Service (Page K-18)
- Economic Development Programs (Page K-19)
- Facilities (Page K-21)
- Fleet Services (Page K-35)
- Human Resources (Page K-38)
- Legal (Page K-43)
- Risk Management (Page K-47)
- Technology & Innovation (Page K-50)
- Treasury & Financial Management (Page K-57)

### Board of County Commissioners

	Actual FY 2015	Budget FY 2016	Estimated FY 2016	Requested FY 2017	Budget FY 2017	2016-2017 % Change
<b>Agency Revenues</b>						
Licenses and Permits	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00 %
<b>Total Agency Fees &amp; Charges</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>0.00 %</b>
Interfund Transfer	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00 %
<b>Total Other Agency Revenues</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>0.00 %</b>
<b>a) Total Agency Revenues</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>0.00 %</b>
<b>Expenditures</b>						
Personnel	\$ 961,036	\$ 1,066,373	\$ 1,046,814	\$ 1,474,518	\$ 1,287,668	23.01 %
Contractual Services	\$ 224,826	\$ 203,328	\$ 204,128	\$ 221,828	\$ 212,978	4.34 %
Commodities	\$ 5,416	\$ 3,900	\$ 3,100	\$ 3,100	\$ 3,100	0.00 %
Capital Outlay	\$ 0	\$ 0	\$ 0	\$ 24,000	\$ 12,000	0.00 %
<b>Subtotal</b>	<b>\$ 1,191,278</b>	<b>\$ 1,273,601</b>	<b>\$ 1,254,042</b>	<b>\$ 1,723,446</b>	<b>\$ 1,515,746</b>	<b>20.87 %</b>
Transfer to Equipment Reserve	\$ 0	\$ 12,908	\$ 12,908	\$ 12,908	\$ 12,908	0.00 %
<b>Subtotal</b>	<b>\$ 0</b>	<b>\$ 12,908</b>	<b>\$ 12,908</b>	<b>\$ 12,908</b>	<b>\$ 12,908</b>	<b>0.00 %</b>
<b>Expenditures Subtotal</b>	<b>\$ 1,191,278</b>	<b>\$ 1,286,509</b>	<b>\$ 1,266,950</b>	<b>\$ 1,736,354</b>	<b>\$ 1,528,654</b>	<b>20.66 %</b>
Vehicle Equivalent Units	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00 %
Risk Management Charges	\$ 1,589	\$ 2,475	\$ 2,475	\$ 0	\$ 0	(100.00)%
<b>b) Total Expenditures</b>	<b>\$ 1,192,867</b>	<b>\$ 1,288,984</b>	<b>\$ 1,269,425</b>	<b>\$ 1,736,354</b>	<b>\$ 1,528,654</b>	<b>20.42 %</b>
<b>Difference: b) minus a)</b>	<b>\$ (1,192,867)</b>	<b>\$ (1,288,984)</b>	<b>\$ (1,269,425)</b>	<b>\$ (1,736,354)</b>	<b>\$ (1,528,654)</b>	<b>20.42 %</b>
<b>FTE Positions</b>						
Fee Funded FTEs	0.00	0.00	0.00	0.00	0.00	0.00 %
Grant Funded FTEs	0.00	0.00	0.00	0.00	0.00	0.00 %
Other FTEs	12.00	12.00	12.00	16.00	14.00	16.67 %
<b>Total FTE Positions</b>	<b>12.00</b>	<b>12.00</b>	<b>12.00</b>	<b>16.00</b>	<b>14.00</b>	<b>16.67 %</b>

### Agency Mission

The Board of County Commissioners provides for the health, safety, and welfare of the community and has exclusive power to enact, amend, and repeal local legislation and public policies; to apportion and levy taxes, make appropriations, and adopt budgets; to establish strategic plans to guide the administration of services and organizational performance; and to appoint the County Manager, as well as certain offices, boards and commissions. The agency constitutes the legislative branch of County government and operates under the direction of the Chairman of the Board. It includes two programs: 1) the personal offices of the Chairman and the district commissioners, and 2) the Office of the Board of County Commissioners, which serves as the primary support agency for the Board of County Commissioners.

### Budget Highlights

Total expenditures for FY 2017, excluding transfers and Risk Management charges, are budgeted to increase by \$261,704 (20.87%) compared to FY 2016. This increase is due to: 1) the addition of 2.0 FTE Senior Auditors, and 2) the budgeted salary and benefit increases included in the budget parameters.

Transfers to Equipment Reserve are budgeted at \$12,908 for 2017.

FTEs for FY 2017 increase by 2.00 to 14.00 FTE.

**Board of County Commissioners**

**Agency Goals & Objectives**

**Service Delivery Goals and Associated Objectives**

**Associated  
PM's:**

**Audit Services**

- 1) **Determine that internal control systems are in place, suitably designed and implemented to protect County Resources.**

\*Provide meaningful analysis of existing internal control structures during the performance of audits and internal reviews.

a,b

- 2) **Locate the causes of uneconomical practices and provide recommendations for remedial action.**

\*Issue audit recommendations that improve accountability and assist in accomplishing stated organizational goals.

**Agency Key Performance Measures (PMs)**

<b>Output</b>	<b>Actual 2015</b>	<b>Estimated 2016</b>	<b>Estimated 2017</b>
a) # of audit reports.	2	4	4
b) # of follow-up quarterly reports.	3	4	4

**Efficiency/Cost Measures**

a) # of audit reports issued.	2	4	4
b) Implementation of recommendations within 2 years.	87%	90%	90%

**Effectiveness Measures**

a) % of audit recommendations agreed with.	86%	90%	90%
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## Board of County Commissioners

### Major Services

	<u>Actual</u> <u>FY 2015</u>	<u>Budget</u> <u>FY 2016</u>	<u>Estimated</u> <u>FY 2016</u>	<u>Requested</u> <u>FY 2017</u>	<u>Budget</u> <u>FY 2017</u>	<u>2016-2017</u> <u>%Change</u>
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#### Service 1: Board of County Commissioners

The Board of County Commissioners is the legislative and policy-determining body of Johnson County Government. The Board enacts local public policies to ensure a sound local economy, a healthy environment, and a high quality of life for citizens. The Board is composed of seven members, six of whom are elected by district to represent approximately 80,000 residents. A seventh member is elected at-large to represent the full community as Johnson County's Chief Elected Official and Chairman of the Board of County Commissioners.

Agency Revenues	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%
Expenditures	\$ 747,661	\$ 740,604	\$ 733,039	\$ 744,614	\$ 744,614	1.58%
Difference	\$ (747,661)	\$ (740,604)	\$ (733,039)	\$ (744,614)	\$ (744,614)	1.58%
FTE Positions	7.00	7.00	7.00	7.00	7.00	0.00%

#### Service 2: County Auditor

The County Auditor performs independent reviews of the agencies and departments of County government and evaluates programs in terms of the economy.

Agency Revenues	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%
Expenditures	\$ 443,617	\$ 545,905	\$ 533,911	\$ 991,740	\$ 784,040	46.85%
Difference	\$ (443,617)	\$ (545,905)	\$ (533,911)	\$ (991,740)	\$ (551,799)	3.35%
FTE Positions	5.00	5.00	5.00	9.00	7.00	40.00%

**Board of County Commissioners**

**Requests for Additional Resources**

	<b>Requested FY 2017</b>	<b>Budgeted FY 2017</b>	<b>Requested FY 2018</b>	<b>Projected FY 2018</b>
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**Request #1:** Risk Based Audit Plan

**Priority:** 1

**Major  
Service**

County Auditor

Board Resolution No. 080-94, Audit Charter, Section III, Philosophy, states: The Auditor shall attempt to provide added value to the County through adherence to the following basic principles: (2.) Formalization of a process to allocate audit resources based on assessing risk within the County and focusing efforts on high risk/high value-added audits. International Audit Standards require an internal audit activity to “establish risk-based plans to determine the priorities of the internal audit activity, consistent with the organization’s goals”.

In January 2015, the Board of County Commissioners approved the Audit Services 2015 Audit Plan which included facilitating a County-wide Risk Assessment (RA). During calendar year 2015, Audit Services facilitated the RA in 30 County departments and activities. County leadership identified and assessed 133 programs having 226 key business objectives with 759 identified risks. (See attachment; tab titled: Final Scoring w Objectives). Using results obtained from the County-wide RA, a systematic, disciplined approach was developed to allocate audit resources to areas with the greatest risk, thus, satisfying the Audit Charter and the International Audit Standards. High and moderately scored programs will be audited on a 6 & 7 year audit cycle. Management will continue to provide assurance for low risk rated programs/objectives. A 6/7 year audit cycle is not ideal as it leans towards a “risk embrace” philosophy (too long of a time transpires between audits). The formula for determining the number of additional auditors needed is included on the attachment; tab titled: Resource Requirements. Partial funding has been included in the FY 2017 budget.

Agency Revenues	\$	0	\$	0	\$	0	\$	0
Expenditures	\$	440,495	\$	159,315	\$	318,032	\$	164,094
Difference	\$	440,495	\$	159,315	\$	318,032	\$	164,094
Full-time Equivalent Positions		4.00		2.00		4.00		2.00

### Budget and Financial Planning

	Actual FY 2015	Budget FY 2016	Estimated FY 2016	Requested FY 2017	Budget FY 2017	2016-2017 % Change
<b>Agency Revenues</b>						
Licenses and Permits	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00 %
<b>Total Agency Fees &amp; Charges</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>0.00 %</b>
Intergovernmental	\$ 42,706	\$ 103,000	\$ 103,000	\$ 106,090	\$ 106,090	3.00 %
<b>Total Other Agency Revenues</b>	<b>\$ 42,706</b>	<b>\$ 103,000</b>	<b>\$ 103,000</b>	<b>\$ 106,090</b>	<b>\$ 106,090</b>	<b>3.00 %</b>
<b>a) Total Agency Revenues</b>	<b>\$ 42,706</b>	<b>\$ 103,000</b>	<b>\$ 103,000</b>	<b>\$ 106,090</b>	<b>\$ 106,090</b>	<b>3.00 %</b>
<b>Expenditures</b>						
Personnel	\$ 969,857	\$ 1,026,091	\$ 1,022,217	\$ 1,066,457	\$ 1,066,457	4.33 %
Contractual Services	\$ 19,610	\$ 124,440	\$ 124,440	\$ 127,530	\$ 127,530	2.48 %
Commodities	\$ 5,996	\$ 6,402	\$ 6,402	\$ 6,402	\$ 6,402	0.00 %
<b>Subtotal</b>	<b>\$ 995,463</b>	<b>\$ 1,156,933</b>	<b>\$ 1,153,059</b>	<b>\$ 1,200,389</b>	<b>\$ 1,200,389</b>	<b>4.10 %</b>
Miscellaneous	\$ 2,068	\$ 0	\$ 0	\$ 0	\$ 0	0.00 %
Intrafund Transfers	\$ 40,964	\$ 0	\$ 0	\$ 0	\$ 0	0.00 %
Transfer to Equipment Reserve	\$ 9,228	\$ 9,228	\$ 9,228	\$ 9,228	\$ 9,228	0.00 %
<b>Subtotal</b>	<b>\$ 52,260</b>	<b>\$ 9,228</b>	<b>\$ 9,228</b>	<b>\$ 9,228</b>	<b>\$ 9,228</b>	<b>0.00 %</b>
<b>Expenditures Subtotal</b>	<b>\$ 1,047,723</b>	<b>\$ 1,166,161</b>	<b>\$ 1,162,287</b>	<b>\$ 1,209,617</b>	<b>\$ 1,209,617</b>	<b>4.07 %</b>
Risk Management Charges	\$ 1,049	\$ 1,701	\$ 1,701	\$ 0	\$ 0	(100.00)%
<b>b) Total Expenditures</b>	<b>\$ 1,048,772</b>	<b>\$ 1,167,862</b>	<b>\$ 1,163,988</b>	<b>\$ 1,209,617</b>	<b>\$ 1,209,617</b>	<b>3.92 %</b>
<b>Difference: b) minus a)</b>	<b>\$ (1,006,066)</b>	<b>\$ (1,064,862)</b>	<b>\$ (1,060,988)</b>	<b>\$ (1,103,527)</b>	<b>\$ (1,103,527)</b>	<b>4.01 %</b>
<b>FTE Positions</b>						
Fee Funded FTEs	0.00	0.00	0.00	0.00	0.00	0.00 %
Grant Funded FTEs	0.00	0.00	0.00	0.00	0.00	0.00 %
Other FTEs	9.00	9.00	9.00	9.00	9.00	0.00 %
<b>Total FTE Positions</b>	<b>9.00</b>	<b>9.00</b>	<b>9.00</b>	<b>9.00</b>	<b>9.00</b>	<b>0.00 %</b>

### Agency Mission

Budget and Financial Planning provides management and financial planning services while assisting the Board of County Commissioners, the County Manager, and County departments in the evaluation and improvement of policies and systems.

### Budget Highlights

Total expenditures for FY 2017, excluding transfers and Risk Management charges, are budgeted to increase by \$47,330 (4.10%) compared to FY 2016. This increase is due to the budgeted salary and benefit increases included in the budget parameters.

FTEs for FY 2017 remain constant at 9.00.

## Budget and Financial Planning

Agency Goals & Objectives			
Service Delivery Goals and Associated Objectives			
	Actual 2015	Estimated 2016	Estimated 2017
<b>1) Develop a 5 year plan that funds the County's service priorities within the parameters set by the Board of County Commissioners.</b>			
(A) % of changes to existing expenditure budget approved (RAR, CIP, Reductions).	New Measure	New Measure	New Measure
(B) BoCC Survey Score "Rate your level of satisfaction with the materials provided and the responses to requests in making budget decisions."	3 of 7 surveys returned with positive responses	2 of 7 surveys returned with positive responses	TBD
(C) # of Major Assumptions changes by the BoCC.	1	0	1
<b>2) Improve the quality of County operations, programs, and projects by providing information, advice, and planning support to departments and executive leadership.</b>			
(A) Department score on Support Services Survey question "How would you rate your understanding of the County's priorities as it relates to the Budget."	No Survey Made	No Survey Made	New Measure
(B) Department score on Support Services Survey question "Rate your analyst's understanding of your department processes, operations, and issues."	No Survey Made	No Survey Made	New Measure
(C) Department score on Support Services Survey question "How well does your analyst help in developing strategies to achieve your department goals and objectives?"	No Survey Made	No Survey Made	New Measure
Output and Efficiency Measures			
Output and Efficiency Measures	Actual 2015	Estimated 2016	Estimated 2017
1) # of existing expenditure changes.	73	68	40
2) Accuracy of major revenue actuals to budget.	99.7%	99%	99%
3) Accuracy of major revenue actuals to re-estimate.	99.9%	99%	99%
4) General Fund reserves target % compared to end-of-year balance %. Revised Financial Policy adopted February 2013.	20%/26.6%	20%/25.1%	20%/24.2%
5) GFOA Budget Book Rating.	Distinguished	Distinguished	Distinguished

\*Expected at this time



## ***Budget and Financial Planning***

### **Major Services**

	<b>Actual</b>	<b>Budget</b>	<b>Estimated</b>	<b>Requested</b>	<b>Budget</b>	<b>2016-2017</b>
	<b>FY 2015</b>	<b>FY 2016</b>	<b>FY 2016</b>	<b>FY 2017</b>	<b>FY 2017</b>	<b>% Change</b>

#### **Service 1: Budget and Financial Planning**

Formulate, implement and administer the annual operating budget and the Capital Improvement Program (CIP), as well as provide long-range financial planning, forecasting, and management services.

Agency Revenues	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%
Expenditures	\$ 901,699	\$ 939,073	\$ 952,112	\$ 992,761	\$ 992,761	4.27%
Difference	\$ (901,699)	\$ (939,073)	\$ (952,112)	\$ (992,761)	\$ (992,761)	4.27%
FTE Positions	8.00	8.00	8.00	8.00	8.00	0.00%

#### **Service 2: Grants Management**

Serves as a central, strategic resource for the County on a broad range of grant-related issues and activities. Grants Management provides direct support to County departments, County Manager, Board of County Commissioners, and the Budget Office, as well as the at-large members of the County's non-profit sector.

Agency Revenues	\$ 42,706	\$ 103,000	\$ 103,000	\$ 106,090	\$ 106,090	3.00%
Expenditures	\$ 146,024	\$ 227,088	\$ 210,175	\$ 216,856	\$ 216,856	3.18%
Difference	\$ (103,318)	\$ (124,088)	\$ (107,175)	\$ (110,766)	\$ (110,766)	3.35%
FTE Positions	1.00	1.00	1.00	1.00	1.00	0.00%

### County Building Fund

	Actual FY 2015	Budget FY 2016	Estimated FY 2016	Requested FY 2017	Budget FY 2017	2016-2017 % Change
<b>Agency Revenues</b>						
Use of Assets	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%
<b>Total Agency Fees &amp;</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>0.00%</b>
Interest	\$ 1,590	\$ 2,910	\$ 1,800	\$ 2,250	\$ 2,250	25.00%
<b>Total Other Agency</b>	<b>\$ 1,590</b>	<b>\$ 2,910</b>	<b>\$ 1,800</b>	<b>\$ 2,250</b>	<b>\$ 2,250</b>	<b>25.00%</b>
<b>a) Total Agency Revenues</b>	<b>\$ 1,590</b>	<b>\$ 2,910</b>	<b>\$ 1,800</b>	<b>\$ 2,250</b>	<b>\$ 2,250</b>	<b>25.00%</b>
<b>Expenditures</b>						
Contractual Services	\$ 0	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	0.00%
<b>Subtotal</b>	<b>\$ 0</b>	<b>\$ 10,000</b>	<b>\$ 10,000</b>	<b>\$ 10,000</b>	<b>\$ 10,000</b>	<b>0.00%</b>
Lease Payment to PBC	\$ 435,804	\$ 656,325	\$ 591,325	\$ 2,225,782	\$ 2,225,782	276.41%
<b>Subtotal</b>	<b>\$ 435,804</b>	<b>\$ 656,325</b>	<b>\$ 591,325</b>	<b>\$ 2,225,782</b>	<b>\$ 2,225,782</b>	<b>276.41%</b>
<b>Expenditures Subtotal</b>	<b>\$ 435,804</b>	<b>\$ 666,325</b>	<b>\$ 601,325</b>	<b>\$ 2,235,782</b>	<b>\$ 2,235,782</b>	<b>271.81%</b>
<b>b) Total Expenditures</b>	<b>\$ 435,804</b>	<b>\$ 666,325</b>	<b>\$ 601,325</b>	<b>\$ 2,235,782</b>	<b>\$ 2,235,782</b>	<b>271.81%</b>
<b>Difference: b) minus a)</b>	<b>\$ (434,214)</b>	<b>\$ (663,415)</b>	<b>\$ (599,525)</b>	<b>\$ (2,233,532)</b>	<b>\$ (2,233,532)</b>	<b>272.55%</b>
<b>Tax Revenues</b>						
Ad Valorem Support	\$ 262,501	\$ 607,605	\$ 607,605	\$ 2,147,914	\$ 2,147,914	253.50%
Other Taxes	\$ 84,119	\$ 55,810	\$ 57,864	\$ 85,618	\$ 85,618	47.96%
<b>Total Tax Revenues</b>	<b>\$ 346,620</b>	<b>\$ 663,415</b>	<b>\$ 665,469</b>	<b>\$ 2,233,532</b>	<b>\$ 2,233,532</b>	<b>235.63%</b>
<b>FTE Positions</b>						
Fee Funded FTEs	0.00	0.00	0.00	0.00	0.00	0.00%
Grant Funded FTEs	0.00	0.00	0.00	0.00	0.00	0.00%
Other FTEs	0.00	0.00	0.00	0.00	0.00	0.00%
<b>Total FTE Positions</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00%</b>

### Agency Mission

The purpose of the County Building Fund, a non-operating fund, is to acquire sites and to erect, construct, renovate and furnish County buildings. The Fund was reestablished in 2004 by the Board of County Commissioners in accordance with Kansas Statute, which allows an annual tax levy not to exceed one (1) mill for a period not to exceed ten (10) years. On April 17, 2014, the Board of County Commissioners adopted a resolution to continue the fund for another ten years.

### Budget Highlights

FY 2017 expenditures for the County Building Fund are budgeted to increase by \$1,634,457 (271.81%) compared to the estimated expenditures in FY 2016 as a result of the issuance of Public Building Commission revenue bonds. The County Building Fund makes a number of the County's lease payments to the Public Building Commission (PBC); the amount of lease payments equal the amount of scheduled debt service on the PBC bonds. Reserve funds for the County Building Fund are estimated at \$115,373 as of December 31, 2017.

**County Manager's Office**

	<b>Actual FY 2015</b>	<b>Budget FY 2016</b>	<b>Estimated FY 2016</b>	<b>Requested FY 2017</b>	<b>Budget FY 2017</b>	<b>2016-2017 % Change</b>
<b>Agency Revenues</b>						
Licenses and Permits	\$ 450	\$ 0	\$ 0	\$ 0	\$ 0	0.00 %
Charges for Service	\$ 266,480	\$ 324,087	\$ 324,087	\$ 349,837	\$ 324,087	0.00 %
<b>Total Agency Fees &amp; Charges</b>	<b>\$ 266,930</b>	<b>\$ 324,087</b>	<b>\$ 324,087</b>	<b>\$ 349,837</b>	<b>\$ 324,087</b>	<b>0.00 %</b>
Miscellaneous	\$ 140	\$ 7,000	\$ 7,000	\$ 7,000	\$ 7,000	0.00 %
Intrafund Transfers	\$ 125,350	\$ 0	\$ 37,350	\$ 37,350	\$ 37,350	0.00 %
<b>Total Other Agency Revenues</b>	<b>\$ 125,490</b>	<b>\$ 7,000</b>	<b>\$ 44,350</b>	<b>\$ 44,350</b>	<b>\$ 44,350</b>	<b>0.00 %</b>
<b>a) Total Agency Revenues</b>	<b>\$ 392,420</b>	<b>\$ 331,087</b>	<b>\$ 368,437</b>	<b>\$ 394,187</b>	<b>\$ 368,437</b>	<b>0.00 %</b>
<b>Expenditures</b>						
Personnel	\$ 2,312,322	\$ 2,425,427	\$ 2,504,978	\$ 2,560,444	\$ 2,560,444	2.21 %
Contractual Services	\$ 672,662	\$ 651,633	\$ 700,999	\$ 859,212	\$ 859,212	22.57 %
Commodities	\$ 27,546	\$ 57,004	\$ 20,673	\$ 18,438	\$ 18,438	(10.81)%
<b>Subtotal</b>	<b>\$ 3,012,530</b>	<b>\$ 3,134,064</b>	<b>\$ 3,226,650</b>	<b>\$ 3,438,094</b>	<b>\$ 3,438,094</b>	<b>6.55 %</b>
Miscellaneous	\$ 714	\$ 0	\$ 0	\$ 0	\$ 0	0.00 %
Intrafund Transfers	\$ 125,350	\$ 37,350	\$ 37,350	\$ 37,350	\$ 37,350	0.00 %
Transfer to Equipment Reserve	\$ 25,130	\$ 25,130	\$ 25,130	\$ 25,130	\$ 25,130	0.00 %
<b>Subtotal</b>	<b>\$ 151,194</b>	<b>\$ 62,480</b>	<b>\$ 62,480</b>	<b>\$ 62,480</b>	<b>\$ 62,480</b>	<b>0.00 %</b>
<b>Expenditures Subtotal</b>	<b>\$ 3,163,724</b>	<b>\$ 3,196,544</b>	<b>\$ 3,289,130</b>	<b>\$ 3,500,574</b>	<b>\$ 3,500,574</b>	<b>6.43 %</b>
Risk Management Charges	\$ 2,994	\$ 4,321	\$ 4,321	\$ 0	\$ 0	(100.00)%
<b>b) Total Expenditures</b>	<b>\$ 3,166,718</b>	<b>\$ 3,200,865</b>	<b>\$ 3,293,451</b>	<b>\$ 3,500,574</b>	<b>\$ 3,500,574</b>	<b>6.29 %</b>
<b>Difference: b) minus a)</b>	<b>\$ (2,774,298)</b>	<b>\$ (2,869,778)</b>	<b>\$ (2,925,014)</b>	<b>\$ (3,106,387)</b>	<b>\$ (3,132,137)</b>	<b>7.08 %</b>
<b>FTE Positions</b>						
Fee Funded FTEs	1.00	1.00	1.00	1.00	1.00	0.00 %
Grant Funded FTEs	0.00	0.00	0.00	0.00	0.00	0.00 %
Other FTEs	20.50	20.50	20.50	20.85	20.85	1.71 %
<b>Total FTE Positions</b>	<b>21.50</b>	<b>21.50</b>	<b>21.50</b>	<b>21.85</b>	<b>21.85</b>	<b>1.63 %</b>

**Agency Mission**

Based on the Johnson County Home Rule Charter, the County Manager serves as the chief administrative officer of Johnson County Government. To fulfill this charge, the County Manager's Office is responsible to the Commission and County residents for the effective and efficient delivery of Johnson County services, using sound management and financial principles while emphasizing high ethical values, innovation, and continuous improvement.

**Budget Highlights**

Total expenditures for FY 2017, excluding transfers and Risk Management charges, are budgeted to increase by \$211,444 (6.57%) compared to FY 2016. This increase is due to: 1) \$113,800 for an additional JoCo Magazine in 2017, 2) \$40,600 for additional County support for the Best Times Magazine, and 3) the budgeted salary and benefit increases included in the budget parameters.

Transfers to Equipment Reserve remain constant at \$25,130.

FTEs increase by 0.35 FTE, from 21.50 FTEs in 2016 to 21.85 FTEs in 2017. This increase is due to: 1) the transfer out of 1.0 FTE Clerk of the Board position to Records and Tax Administration and the transfer in of a 1.0 FTE Business Liaison position from Transit, netting no change, 2) the reduction of 0.25 for the Business Liaison to Wastewater and the addition of 0.60 for the Public Information Office position from Wastewater, netting a 0.35 FTE increase.

## County Manager's Office

### Agency Goals & Objectives

Service Delivery Goals and Associated Objectives	Associated PM's:
<b>1) Ensure implementation of BOCC strategic priorities.</b> * Provide management assistance to departments/agencies. * Ensure budget supports implementation of BOCC priorities.	a,b,h
<b>2) Policy development, analysis and implementation.</b> * Increase efficiencies and develop innovative solutions. * Promote transparency, accountability, fairness and public trust. * Support departments/agencies in improving the Johnson County community.	a,b,c,g,h,j,l,m, n,o,p,q,r
<b>3) Increase awareness and support of programs and services while fostering community engagement.</b> * Increase internal and external online and print publications. * Utilize the Johnson County brand. * Use social media/web and magazine publications to inform residents.	c, d, e, f, l, k, s, t

### Agency Key Performance Measures (PMs)

Output	Actual 2015	Estimated 2016	Estimated 2017
a) # of Committee of the Whole Sessions with BOCC.*	17	18	19
b) # of Study Sessions with the BOCC.*	19	20	21
c) # of responses to Citizens Survey.	1,329	1,513	1,550
d) # of Twitter followers.	6,954	9,000	11,700
e) # of Facebook followers.	1,766	4,000	6,500
f) # of website views.	2,200,000	2,500,000	2,900,000

*\*Study Sessions include meetings previously referred to as Strategic Program Area Reviews (SPARs) and board retreats. Committee of the Whole Sessions include Budget Sessions and Hearings.*

Effectiveness Measures	Actual 2015	Estimated 2016	Estimated 2017
g) % of residents surveyed satisfied or very satisfied with value you receive for your County taxes.	68%	64%	65%
h) % of residents surveyed satisfied or very satisfied with overall quality of services provided.	86%	84%	86%
i) % residents surveyed satisfied or very satisfied with effectiveness of County communication with the public.	52%	52%	53%
j) % residents surveyed that believe Johnson County Government is well run.	62%	65%	67%
k) % residents surveyed who rate their experience with community engagement activities as "good" or "very good."	61%	65%	67%

## County Manager's Office

### Agency Key Performance Measures (PMs)

Effectiveness Measures - continued	Actual 2015	Estimated 2016	Estimated 2017
l) % of County employees that perceive senior leaders favorably.	53%	**	55%
m) % of County employees that like the work they do.	88%	**	88%
n) % of County employees that are satisfied with their employment.	77%	**	77%
o) % of County employees that perceive senior leaders to have created a work environment that drives high performance.	47%	**	49%
p) % of County Manager's Office employees that perceive senior leaders favorably.	88%	**	88%
q) % of County Manager's Office senior leaders that have created a work environment that drives high performance.	93%	**	93%
r) % of County Manager's Office employees that trust senior leaders.	93%	**	93%
<b><u>Biannual Communications Survey</u></b>			
s) % of residents surveyed satisfied with the information on the County's website.	62%	73%	78%
t) % of residents surveyed aware of the County's use of social media.	16%	34%	44%

*\*\*Measured every 18 months, therefore, there will be no data available in 2016.*

**County Manager's Office**

**Major Services**

	<b>Actual</b>	<b>Budget</b>	<b>Estimated</b>	<b>Requested</b>	<b>Budget</b>	<b>2016-2017</b>
	<b>FY 2015</b>	<b>FY 2016</b>	<b>FY 2016</b>	<b>FY 2017</b>	<b>FY 2017</b>	<b>% Change</b>

**Service #1: General Administration**

To provide executive management and analytical support.

Agency Revenues	\$ 632	\$ 37,350	\$ 37,350	\$ 63,100	\$ 37,350	0.00%
Expenditures	\$ 1,906,372	\$ 2,002,451	\$ 1,970,389	\$ 2,005,616	\$ 2,005,616	1.79%
Difference	\$ (1,905,740)	\$ (1,965,101)	\$ (1,933,039)	\$ (1,942,516)	\$ (1,968,266)	1.82%
FTE Positions	15.50	15.50	14.59	14.25	14.25	-2.33%

**Service #2: Government Relations**

To coordinate implementation of a comprehensive Countywide legislative program.

Agency Revenues	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%
Expenditures	\$ 58,212	\$ 58,212	\$ 58,212	\$ 58,212	\$ 58,212	0.00%
Difference	\$ (58,212)	\$ (58,212)	\$ (58,212)	\$ (58,212)	\$ (58,212)	0.00%
FTE Positions	0.00	0.00	0.00	0.00	0.00	0.00%

**Service #3: Public Information and Communications**

To provide and coordinate citizen and Countywide information.

Agency Revenues	391,788	331,087	331,087	331,087	331,087	0.00%
Expenditures	1,199,140	1,135,881	1,250,529	1,426,746	1,426,746	14.09%
Difference	(807,352)	(804,794)	(919,442)	(1,095,659)	(1,095,659)	19.17%
FTE Positions	6.00	6.00	7.60	7.60	7.60	0.00%

**County Manager's Office**

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**Requests for Additional Resources**

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	<b>Requested FY 2017</b>	<b>Budgeted FY 2017</b>	<b>Requested FY 2018</b>	<b>Projected FY 2018</b>
<hr/>				
<b>Request #1: JoCo Magazine Funds</b>				

The PIO organization within the CMO currently produces three JoCo Magazines and six Best Times annually.

Initially, the JoCo Magazine, which goes to all households in the County, was created with the goal of being a quarterly communication tool to consistently and professionally inform Johnson County residents about Johnson County Government. This request is for an increase in the publication schedule from three to four magazines in 2017. The total requested for JoCo Magazine in 2017 is \$113,800.

Best Times magazine, which goes to all Johnson County residents 60 years of age and over, is produced six times a year, or every other month. To cover the difference between publishing The Best Times and net salary/benefits expense from the ad revenues, \$40,600 is requested.

The total request for 2017 of \$154,400 has been included in the FY 2017 budget.

Agency Revenues	\$ 0	\$ 0	\$ 0	\$ 0
Expenditures	154,400	154,400	154,400	154,400
Difference	\$ (154,400)	\$ (154,400)	\$ (154,400)	\$ (154,400)
FTE Positions	0.00	0.00	0.00	0.00

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**Request #2: Research Partnerships: Criminal Justice**

This request is for additional resources in order to expand research partnerships for Johnson County that will ultimately lead to the implementation of cost-effective community-based interventions. There has never been funding set aside specifically for activities-related criminal justice coordination.

Agency Revenues	\$ 0	\$ 0	\$ 0	\$ 0
Expenditures	25,750	0	25,750	0
Difference	\$ (25,750)	\$ 0	\$ (25,750)	\$ 0
FTE Positions	0.00	0.00	0.00	0.00

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### Countywide Support

	Actual FY 2015	Budget FY 2016	Estimated FY 2016	Requested FY 2017	Budget FY 2017	2016-2017 % Change
<b>Agency Revenues</b>						
Charges for Service	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00 %
<b>Total Agency Fees &amp;</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>0.00 %</b>
Miscellaneous	\$ 124,457	\$ 50,000	\$ 50,000	\$ 82,131	\$ 82,131	64.26 %
Interfund Transfer	\$ 712,931	\$ 715,766	\$ 715,766	\$ 714,027	\$ 714,027	(0.24)%
<b>Total Other Agency</b>	<b>\$ 837,402</b>	<b>\$ 765,766</b>	<b>\$ 765,766</b>	<b>\$ 796,158</b>	<b>\$ 796,158</b>	<b>3.97 %</b>
<b>a) Total Agency Revenues</b>	<b>\$ 837,402</b>	<b>\$ 765,766</b>	<b>\$ 765,766</b>	<b>\$ 796,158</b>	<b>\$ 796,158</b>	<b>3.97 %</b>
<b>Expenditures</b>						
Personnel	\$ 4,913,746	\$ 4,580,000	\$ 4,580,000	\$ 7,048,365	\$ 7,048,365	53.89 %
Contractual Services	\$ 3,274,148	\$ 6,163,618	\$ 4,163,618	\$ 11,238,384	\$ 11,214,184	169.34 %
Commodities	\$ 106,366	\$ 80,800	\$ 80,800	\$ 90,600	\$ 80,800	0.00 %
<b>Subtotal</b>	<b>\$ 8,294,260</b>	<b>\$ 10,824,418</b>	<b>\$ 8,824,418</b>	<b>\$ 18,377,349</b>	<b>\$ 18,343,349</b>	<b>107.87 %</b>
Debt Service	\$ 2,928,769	\$ 0	\$ 0	\$ 0	\$ 0	0.00 %
Lease Payment to PBC	\$ 8,093,019	\$ 9,343,488	\$ 9,356,957	\$ 7,889,762	\$ 7,889,762	(15.68)%
Miscellaneous	\$ 18,575	\$ 0	\$ 0	\$ 0	\$ 0	0.00 %
Interfund Transfers	\$ 4,963,588	\$ 6,493,359	\$ 6,313,695	\$ 6,194,148	\$ 6,194,148	(1.89)%
<b>Subtotal</b>	<b>\$ 16,003,951</b>	<b>\$ 15,836,847</b>	<b>\$ 15,670,652</b>	<b>\$ 14,083,910</b>	<b>\$ 14,083,910</b>	<b>(10.13)%</b>
<b>Expenditures Subtotal</b>	<b>\$ 24,298,211</b>	<b>\$ 26,661,265</b>	<b>\$ 24,495,070</b>	<b>\$ 32,461,259</b>	<b>\$ 32,427,259</b>	<b>32.38 %</b>
Risk Management Charges	\$ 1,367	\$ 2,169	\$ 2,169	\$ 0	\$ 0	(100.00)%
<b>b) Total Expenditures</b>	<b>\$ 24,299,578</b>	<b>\$ 26,663,434</b>	<b>\$ 24,497,239</b>	<b>\$ 32,461,259</b>	<b>\$ 32,427,259</b>	<b>32.37 %</b>
<b>Difference: b) minus a)</b>	<b>\$(23,462,176)</b>	<b>\$(25,897,668)</b>	<b>\$(23,731,473)</b>	<b>\$(31,665,101)</b>	<b>\$(31,631,101)</b>	<b>33.29 %</b>
<b>Tax Revenues</b>						
Ad Valorem Support	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00 %
Other Taxes	\$ 3	\$ 0	\$ 0	\$ 0	\$ 0	0.00 %
<b>Total Tax Revenues</b>	<b>\$ 3</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>0.00 %</b>
<b>FTE Positions</b>						
Fee Funded FTEs	0.00	0.00	0.00	0.00	0.00	0.00 %
Grant Funded FTEs	0.00	0.00	0.00	0.00	0.00	0.00 %
Other FTEs	20.00	20.00	20.00	20.00	20.00	0.00 %
<b>Total FTE Positions</b>	<b>20.00</b>	<b>20.00</b>	<b>20.00</b>	<b>20.00</b>	<b>20.00</b>	<b>0.00 %</b>

### Agency Mission

Countywide Support is an agency for expenditures that benefit the County in general and would not be appropriate in any other agency budget.

### Budget Highlights

Total expenditures for FY 2017, excluding cost allocation, are budgeted to increase by \$7,932,189 (32.38%) compared to FY 2016. This increase is due to the net of the following items: 1) possible funding for the Sheriff to keep pay ranges and hire-in rates competitive to the local market, 2) increase of \$400,000 in Tax Increment Financing, 3) approximately \$4.4 million for Risk Management and Health Care Fund contingency, requests for additional resources, and contingency for future State reductions, 4) increase of \$100,000 for employee payout fund, and 5) an increase of \$5,000 for United Community Services - Community Planning.



## **Countywide Support**

### **Agency Highlights**

The detailed budget for Countywide Support is provided below.

<b>Category</b>	<b>FY 2017 Amount</b>	<b>Description</b>
Employee Payout Fund	\$ 1,400,000	Composed of employee payouts. Payouts include accrued vacation and sick leave for employees who terminate employment with the County.
TIF	2,250,000	Includes amount for estimated property taxes lost due to Tax Increment Financing (TIF) in the County taxing district.
Advertising & Additional Contractual Services	1,107,923	Includes advertising costs for publications for the BOCC, Legal, and Treasurer departments. Includes costs for Countywide internet recruiting services. Contractual services costs include outside legal services, appraisal studies, other contractual services, and pending litigation.
Memberships	200,000	Includes annual memberships/dues to organizations such as: KAC, MARC, and NACo.
Taxes	40,000	Includes special assessment taxes paid on County buildings.
Contributions	1,411,353	Includes contributions to the Arts Council of Johnson County (\$100,000), Soil Conservation (\$25,000), United Community Services Human Service Fund (\$121,275), United Community Services Community Planning (\$50,000), and Evergreen Living Innovations (\$1,110,078).
Supplemental Pension	3,280,000	Funding for the supplemental retirement program for the workforce.
Transfer to Transportation	6,194,148	Composed of a transfer to the Transit program.
PBC Lease Payments	7,889,762	Composed of a portion of the County's lease payments to the Public Building Commission.
Extension Council	770,745	Contract amount = \$748,296
High Performance Organization	150,000	County's on-going Executive and Countywide leadership development efforts toward becoming a higher performing organization (HPO).
Compensation Adjustments	1,609,365	Compensation adjustments.
Airport Payments	461,046	Repayment to Airport and Fire District #1 Airport Service.
Contingency Funding	5,582,117	Contingency for Health Care Fund, Risk Mgmt. Fund, possible State reductions, and requests for additional resources.
Employee Recognition	80,800	Includes increase for the Employee Recognition Program that enhances awards for long-term employees.
<b>Total</b>	<b>\$ 32,427,259</b>	

## Countywide Support

### Requests for Additional Resources

	Requested FY 2017	Budget FY 2017	Requested FY 2018	Budget FY 2018
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#### United Community Services

##### Request #1: Community Planning

Priority:  
n/a

Major  
Service:

Countywide

This request is to increase the funding for managing the Children's Coordinating Council by \$5,000, for a total of \$10,000. The funds support the council's mission to improve the availability and delivery of health and human services for Johnson County children and youth through collaborative planning and information sharing. The council fosters the development of a comprehensive, interconnected service network in order to achieve better outcomes for Johnson County's most vulnerable children and their families. This request is included in the FY 2017 Budget.

Agency Revenues	\$ 0	\$ 0	\$ 0	\$ 0
Expenditures	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000
Difference	\$ (5,000)	\$ (5,000)	\$ (5,000)	\$ (5,000)
Full-time Equivalent Positions	0.00	0.00	0.00	0.00

#### Extension Council

##### Request #2: Adjustment to Extension Council contract

Priority:  
n/a

Major  
Service:

Countywide

The Extension Council had a reduction of two full-time positions immediately before entering into a five-year contract with the county. One of the positions lost was the support staff person responsible for doing the financials for the Council. Currently there is a part-time non-benefits person helping with these tasks. The Director is spending a good portion of time handling the day to day financial responsibilities. This position will allow the Director to concentrate on growing the Extension programming within the county while efficiently handling all aspects of Council finances. This request is not included in the FY 2017 Budget.

Agency Revenues	\$ 0	\$ 0	\$ 0	\$ 0
Expenditures	34,000	0	34,000	0
Difference	\$ (34,000)	\$ 0	\$ (34,000)	\$ 0
Full-time Equivalent Positions	0.00	0.00	0.00	0.00

### Debt Service

	Actual FY 2015	Budget FY 2016	Estimated FY 2016	Requested FY 2017	Budget FY 2017	2016-2017 % Change
<b>Agency Revenues</b>						
Use of Assets	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00 %
<b>Total Agency Fees &amp; Charges</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>0.00 %</b>
Use of Carryover	\$ 0	\$ 3,515	\$ 0	\$ 10,000	\$ 10,000	0.00 %
Interfund Transfer	\$ 1,071,156	\$ 1,065,260	\$ 1,065,260	\$ 1,064,722	\$ 1,064,722	(0.05) %
<b>Total Other Agency Revenues</b>	<b>\$ 1,071,156</b>	<b>\$ 1,068,775</b>	<b>\$ 1,065,260</b>	<b>\$ 1,074,722</b>	<b>\$ 1,074,722</b>	<b>0.89 %</b>
<b>a) Total Agency Revenues</b>	<b>\$ 1,071,156</b>	<b>\$ 1,068,775</b>	<b>\$ 1,065,260</b>	<b>\$ 1,074,722</b>	<b>\$ 1,074,722</b>	<b>0.89 %</b>
<b>Expenditures</b>						
Contractual Services	\$ 0	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	0.00 %
<b>Subtotal</b>	<b>\$ 0</b>	<b>\$ 20,000</b>	<b>\$ 20,000</b>	<b>\$ 20,000</b>	<b>\$ 20,000</b>	<b>0.00 %</b>
Debt Service	\$ 1,088,739	\$ 1,067,450	\$ 1,067,450	\$ 1,744,883	\$ 1,744,883	63.46 %
<b>Subtotal</b>	<b>\$ 1,088,739</b>	<b>\$ 1,067,450</b>	<b>\$ 1,067,450</b>	<b>\$ 1,744,883</b>	<b>\$ 1,744,883</b>	<b>63.46 %</b>
<b>Expenditures Subtotal</b>	<b>\$ 1,088,739</b>	<b>\$ 1,087,450</b>	<b>\$ 1,087,450</b>	<b>\$ 1,764,883</b>	<b>\$ 1,764,883</b>	<b>62.30 %</b>
<b>b) Total Expenditures</b>	<b>\$ 1,090,106</b>	<b>\$ 1,089,619</b>	<b>\$ 1,089,619</b>	<b>\$ 1,764,883</b>	<b>\$ 1,764,883</b>	<b>61.97 %</b>
<b>Difference: b) minus a)</b>	<b>\$ (18,950)</b>	<b>\$ (20,844)</b>	<b>\$ (24,359)</b>	<b>\$ (690,161)</b>	<b>\$ (690,161)</b>	<b>2,733.29 %</b>
<b>Tax Revenues</b>						
Ad Valorem Support	\$ 1,139	\$ 0	\$ 0	\$ 657,604	\$ 657,604	0.00 %
Other Taxes	\$ 10,618	\$ 18,675	\$ 25,242	\$ 32,557	\$ 32,557	28.98 %
<b>Total Tax Revenues</b>	<b>\$ 11,757</b>	<b>\$ 18,675</b>	<b>\$ 25,242</b>	<b>\$ 690,161</b>	<b>\$ 690,161</b>	<b>2,634.18 %</b>
<b>FTE Positions</b>						
Fee Funded FTEs	0.00	0.00	0.00	0.00	0.00	0.00 %
Grant Funded FTEs	0.00	0.00	0.00	0.00	0.00	0.00 %
Other FTEs	0.00	0.00	0.00	0.00	0.00	0.00 %
<b>Total FTE Positions</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00 %</b>

### Agency Mission

Debt Service for County general obligation bonds and notes payable.

### Budget Highlights

FY 2017 expenditures for the Debt Service Fund are budgeted to increase by \$677,433 (62.3%) compared to estimated expenditures for FY 2016. Reserve funds for the Debt Service fund are estimated at \$386,834 as of December 31, 2017.

### Economic Development Programs

	Actual FY 2015	Budget FY 2016	Estimated FY 2016	Requested FY 2017	Budget FY 2017	2016-2017 % Change
<b>Agency Revenues</b>						
Charges for Service	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%
<b>Total Agency Fees &amp; Charges</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>0.00%</b>
Use of Carryover	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%
<b>Total Other Agency Revenues</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>0.00%</b>
<b>a) Total Agency Revenues</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>0.00%</b>
<b>Expenditures</b>						
Contractual Services	\$ 982,175	\$ 982,175	\$ 982,175	\$ 982,175	\$ 982,175	0.00%
<b>Subtotal</b>	<b>\$ 982,175</b>	<b>\$ 982,175</b>	<b>\$ 982,175</b>	<b>\$ 982,175</b>	<b>\$ 982,175</b>	<b>0.00%</b>
<b>Expenditures Subtotal</b>	<b>\$ 982,175</b>	<b>\$ 982,175</b>	<b>\$ 982,175</b>	<b>\$ 982,175</b>	<b>\$ 982,175</b>	<b>0.00%</b>
<b>b) Total Expenditures</b>	<b>\$ 982,175</b>	<b>\$ 982,175</b>	<b>\$ 982,175</b>	<b>\$ 982,175</b>	<b>\$ 982,175</b>	<b>0.00%</b>
<b>Difference: b) minus a)</b>	<b>\$ (982,175)</b>	<b>\$ (982,175)</b>	<b>\$ (982,175)</b>	<b>\$ (982,175)</b>	<b>\$ (982,175)</b>	<b>0.00%</b>
<b>FTE Positions</b>						
Fee Funded FTEs	0.00	0.00	0.00	0.00	0.00	0.00%
Grant Funded FTEs	0.00	0.00	0.00	0.00	0.00	0.00%
Other FTEs	0.00	0.00	0.00	0.00	0.00	0.00%
<b>Total FTE Positions</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00%</b>

### Agency Mission

This agency consists of the two non-profit economic development institutions established by Johnson County to promote economic development in the County: the County Economic Research Institute (CERI) and the Enterprise Center of Johnson County (ECJC). The mission of CERI is to participate in a partnership with chambers of commerce, local and regional economic development organizations, and units of government in order to create and sustain jobs, expand the tax base and promote Johnson County through the provision of basic and applied research. The Enterprise Center's mission is to stimulate business creation and employment in Johnson County by providing value-added resources and services to early stage, high growth-oriented companies.

### Budget Highlights

Total expenditures for FY 2017 are budgeted to remain constant at \$982,175.

## Economic Development Programs

### Major Services

	Actual FY 2015	Budget FY 2016	Estimated FY 2016	Requested FY 2017	Budget FY 2017	2016-2017 % Change
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#### Service #1: County Economic Research Institute (CERI)

The mission of the County Economic Research Institute is to participate in a partnership with chambers of commerce, local and regional economic development organizations, and units of government in order to create and retain jobs, expand the tax base and promote Johnson County through the provision of basic and applied economic research.

Agency Revenues	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%
Expenditures	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	0.00%
Difference	\$ (300,000)	\$ (300,000)	\$ (300,000)	\$ (300,000)	\$ (300,000)	0.00%
FTE Positions	0.00	0.00	0.00	0.00	0.00	0.00%

#### Service #2: Enterprise Center of Johnson County (ECJC)

The Enterprise Center of Johnson County is a business incubator - an entity that provides high-growth potential companies with office space, consulting and advisory services and financing resources - to help them grow and succeed. The Enterprise Center is located in Metropolitan Kansas City, and is an integral part of entrepreneurial development in Johnson County.

Agency Revenues	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%
Expenditures	\$ 682,175	\$ 682,175	\$ 682,175	\$ 682,175	\$ 682,175	0.00%
Difference	\$ (682,175)	\$ (682,175)	\$ (682,175)	\$ (682,175)	\$ (682,175)	0.00%
FTE Positions	0.00	0.00	0.00	0.00	0.00	0.00%

## Facilities

	Actual FY 2015	Budget FY 2016	Estimated FY 2016	Requested FY 2017	Budget FY 2017	2016-2017 % Change
<b>Agency Revenues</b>						
Charges for Service	\$ 798,732	\$ 800,872	\$ 800,872	\$ 833,312	\$ 833,312	4.05 %
Use of Assets	\$ 20	\$ 0	\$ 0	\$ 0	\$ 0	0.00 %
<b>Total Agency Fees &amp; Charges</b>	<b>\$ 798,752</b>	<b>\$ 800,872</b>	<b>\$ 800,872</b>	<b>\$ 833,312</b>	<b>\$ 833,312</b>	<b>4.05 %</b>
Use of Carryover	\$ 0	\$ 385,455	\$ 525,600	\$ 525,600	\$ 525,600	0.00 %
Miscellaneous	\$ 351,772	\$ 327,929	\$ 327,929	\$ 334,488	\$ 334,488	2.00 %
Intrafund Transfers	\$ 6,943,547	\$ 7,065,006	\$ 7,065,006	\$ 7,419,353	\$ 7,419,353	5.02 %
Interfund Transfer	\$ 1,800	\$ 0	\$ 80,057	\$ 115,259	\$ 115,259	43.97 %
<b>Total Other Agency Revenues</b>	<b>\$ 7,297,119</b>	<b>\$ 7,778,390</b>	<b>\$ 7,998,592</b>	<b>\$ 8,394,700</b>	<b>\$ 8,394,700</b>	<b>4.95 %</b>
<b>a) Total Agency Revenues</b>	<b>\$ 8,095,871</b>	<b>\$ 8,579,262</b>	<b>\$ 8,799,464</b>	<b>\$ 9,228,012</b>	<b>\$ 9,228,012</b>	<b>4.87 %</b>
<b>Expenditures</b>						
Personnel	\$ 9,787,682	\$ 10,641,572	\$ 10,566,635	\$ 11,207,481	\$ 11,094,048	4.99 %
Contractual Services	\$ 6,943,641	\$ 7,894,627	\$ 8,128,372	\$ 8,479,226	\$ 8,477,226	4.29 %
Commodities	\$ 1,292,369	\$ 1,248,029	\$ 1,248,029	\$ 1,316,779	\$ 1,313,779	5.27 %
Capital Outlay	\$ 244,283	\$ 48,943	\$ 48,943	\$ 88,943	\$ 88,943	81.73 %
<b>Subtotal</b>	<b>\$ 18,267,975</b>	<b>\$ 19,833,171</b>	<b>\$ 19,991,979</b>	<b>\$ 21,092,429</b>	<b>\$ 20,973,996</b>	<b>4.91 %</b>
Miscellaneous	\$ 154	\$ 0	\$ 0	\$ 0	\$ 0	0.00 %
Intrafund Transfers	\$ 4,451,872	\$ 4,663,004	\$ 4,663,004	\$ 4,911,086	\$ 4,911,086	5.32 %
Transfer to Equipment Reserve	\$ 0	\$ 77,000	\$ 77,000	\$ 77,000	\$ 77,000	0.00 %
Transfer to Capital projects	\$ 2,515,699	\$ 3,373,644	\$ 3,373,644	\$ 3,273,644	\$ 3,273,644	(2.96)%
<b>Subtotal</b>	<b>\$ 6,967,725</b>	<b>\$ 8,113,648</b>	<b>\$ 8,113,648</b>	<b>\$ 8,261,730</b>	<b>\$ 8,261,730</b>	<b>1.83 %</b>
<b>Expenditures Subtotal</b>	<b>\$ 25,235,700</b>	<b>\$ 27,946,819</b>	<b>\$ 28,105,627</b>	<b>\$ 29,354,159</b>	<b>\$ 29,235,726</b>	<b>4.02 %</b>
Vehicle Equivalent Units	\$ 15,073	\$ 13,332	\$ 13,332	\$ 13,723	\$ 13,723	2.93 %
Risk Management Charges	\$ 23,675	\$ 34,333	\$ 34,333	\$ 0	\$ 0	(100.00)%
<b>b) Total Expenditures</b>	<b>\$ 25,274,448</b>	<b>\$ 27,994,484</b>	<b>\$ 28,153,292</b>	<b>\$ 29,367,882</b>	<b>\$ 29,249,449</b>	<b>3.89 %</b>
<b>Difference: b) minus a)</b>	<b>\$ (17,178,577)</b>	<b>\$ (19,415,222)</b>	<b>\$ (19,353,828)</b>	<b>\$ (20,139,870)</b>	<b>\$ (20,021,437)</b>	<b>3.45 %</b>
<b>FTE Positions</b>						
Fee Funded FTEs	0.00	0.00	0.00	0.00	0.00	0.00 %
Grant Funded FTEs	0.00	0.00	0.00	0.00	0.00	0.00 %
Other FTEs	155.70	157.70	157.70	158.66	157.70	0.00 %
<b>Total FTE Positions</b>	<b>155.70</b>	<b>157.70</b>	<b>157.70</b>	<b>158.66</b>	<b>157.70</b>	<b>0.00 %</b>

### Agency Mission

Johnson County Facilities Management creates, maintains and sustains environments and services for County government and the community.

### Budget Highlights

Total expenditures for FY 2017, excluding Transfers, Vehicle Equivalent Units, and Risk Management charges, are budgeted to increase by \$982,017 (4.91%) compared to FY 2016. The increase is due to: 1) \$348,854 increase in contractual services, 2) \$65,750 increase in commodities (\$10,000 of which is one-time), 3) \$40,000 in capital outlay (in total \$464,604 which is the remainder of the funding necessary for operating Arts & Heritage Center), and 4) the budgeted salary and benefit increases included in the budget parameters.

Transfers to Capital Projects include: 1) \$2,000,000 Capital Replacement Program (CRP), 2) \$573,644 Mental Health CRP, 3) 500,000 for Courthouse CRP, 4) \$100,000 for ADA Compliance, and 5) \$100,000 for Mental Health Operations and Space Study.

Transfers to Equipment Reserve remain constant at \$77,000 for 2017 (there was a one-time reduction made for 2015).

FTE remain constant at 157.70 in FY 2017.

## Facilities

Agency Goals & Key Performance Measures (PMS)			
Service Delivery Goals and Associated Objectives			
	Actual 2015	Estimated 2016	Estimated 2017
<b>1) Goal: Maintain County buildings to maximize investment and provide a productive, sanitary, secure and safe environment.</b>			
(A) % of building systems and equipment in CRP which meets or exceeds its useful life.	21%	23%	24%
<b>2) Goal: Maximize the useful life and the functionality of the built environment through excellent strategic planning, design, construction and project management.</b>			
(A) % of project workload managed by PDC associated with approved CIP Projects.	65%	64%	62%
(B) % of occupiable space managed by PDC.	81%	87%	87%
<b>3) Goal: Be the printer of choice for Johnson County Government.</b>			
(A) % of orders going through Print Shop - Market Share.	76%	79%	83%
(B) Difference between revenue and operating expenditures.	(\$20,065)	\$0	\$0
Output and Efficiency Measures			
Output and Efficiency Measures	Actual 2015	Estimated 2016	Estimated 2017
1 a) # of inspections relating to code compliance.	2,253	2,253	2,257
a) # of preventative maintenance work requests.	12,038	12,400	13,000
a) # of CRP Building Systems and Equipment Assets.	727	764	799
a) # on-demand work requests.	14,729.00	15,250	16,000
a) # of buildings maintained by Facilities Dept.	59	59	60
a) Square Footage maintained (External Gross).	2,356,415	2,356,415	2,432,415
a) Square footage cleaned.	1,410,466	1,410,466	1,483,144

## *Facilities*

<b>Agency Goals &amp; Key Performance Measures (PMs)</b>			
<b>Output and Efficiency Measures (Cont.)</b>	<b>Actual 2015</b>	<b>Estimated 2016</b>	<b>Estimated 2017</b>
2 a) # of buildings in SFMP.	174	174	175
a) Total CIP approved projects managed by PDC.	119	125	131
a) Total projects supported by PDC.	183	196	211
b) Total occupiable Square Footage.	2,887,005	2,887,005	2,938,929
b) Total occupiable Square Footage managed by PDC.	2,341,056	2,515,091	2,567,013
3 a) # of complete print requests.	1,813	1,904	1,999
a) # of sheets produced.	1,475,089	1,548,843	1,626,285



## Facilities

### Major Services

	Actual FY 2015	Budget FY 2016	Estimated FY 2016	Requested FY 2017	Budget FY 2017	2016-2017 % Change
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#### Service #1: Maintenance/Building Services

Provide preventive and ongoing building and equipment maintenance and repairs, custodial care, grounds keeping and all fund and inter-department transfers.

Agency Revenues	\$ 4,124,284	\$ 3,084,528	\$ 3,084,528	\$ 3,199,685	\$ 3,199,685	3.73%
Expenditures	\$ 14,286,266	\$ 14,942,214	\$ 14,968,319	\$ 15,438,915	\$ 15,438,915	3.14%
Difference	\$ (10,161,982)	\$ (11,857,686)	\$ (11,883,791)	\$ (12,239,230)	\$ (12,239,230)	2.99%
FTE Positions	126.50	127.50	127.50	127.50	127.50	0.00%

#### Service #2: Planning, Design, and Construction (PDC)

Provide professional and timely support in the planning, design, construction and commissioning of capital projects. Provide design and facility management services for the built environment.

Agency Revenues	\$ 5	\$ 0	\$ 80,057	\$ 115,259	\$ 115,259	43.97%
Expenditures	\$ 1,098,758	\$ 1,180,688	\$ 1,209,640	\$ 1,299,631	\$ 1,299,631	7.44%
Difference	\$ (1,098,753)	\$ (1,180,688)	\$ (1,129,583)	\$ (1,184,372)	\$ (1,184,372)	4.85%
FTE Positions	11.00	12.00	12.00	12.00	12.00	0.00%

#### Service #3: County Internal Services

Process all incoming, outgoing, mass mailings and interoffice mail in a timely and correct manner. Provide courier delivery service between County buildings. Manage the pick-up, storage, and distribution of County surplus property.

Agency Revenues	\$ 17,842	\$ 10,914	\$ 10,914	\$ 10,914	\$ 10,914	0.00%
Expenditures	\$ 512,925	\$ 555,635	\$ 548,548	\$ 563,319	\$ 563,319	2.69%
Difference	\$ (495,083)	\$ (544,721)	\$ (537,634)	\$ (552,405)	\$ (552,405)	2.75%
FTE Positions	5.00	5.00	5.00	5.00	5.00	0.00%

#### Service #4: Energy and Utility Management

Implement and oversee the countywide behavior- based energy management program targeting major utilities to conserve energy and reduce utility costs, and the expenses incurred in 2014 consisted of consulting fees. This major service includes management of utility costs for most County operated facilities. Participating in the behavior- based program but excluded from this major service because they are outside funds of Johnson County Parks & Recreation District, Johnson County Library and Airport. Johnson County Wastewater, Developmental Supports residential properties and Johnson County Transit facilities are not included in the major service or program.

Agency Revenues	\$ 3,532,712	\$ 5,048,459	\$ 5,188,604	\$ 5,436,686	\$ 5,436,686	4.78%
Expenditures	\$ 7,839,948	\$ 9,711,463	\$ 9,851,608	\$ 10,347,772	\$ 10,347,772	5.04%
Difference	\$ (4,307,236)	\$ (4,663,004)	\$ (4,663,004)	\$ (4,911,086)	\$ (4,911,086)	5.32%
FTE Positions	0.00	0.00	0.00	0.00	0.00	0.00%

## ***Facilities***

### **Major Services**

	<b>Actual</b>	<b>Budget</b>	<b>Estimated</b>	<b>Requested</b>	<b>Budget</b>	<b>2016-2017</b>
	<b>FY 2015</b>	<b>FY 2016</b>	<b>FY 2016</b>	<b>FY 2017</b>	<b>FY 2017</b>	<b>% Change</b>

#### **Service #5: Administration Services**

Provides department-wide executive and administrative leadership and support, including financial, budget, Fleet Management, IT services and managing real estate transactions and commercial leases for the County.

Agency Revenues	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%
Expenditures	\$ 1,058,590	\$ 1,120,291	\$ 1,091,468	\$ 1,243,965	\$ 1,125,532	3.12%
Difference	\$ (1,058,590)	\$ (1,120,291)	\$ (1,091,468)	\$ (1,243,965)	\$ (1,125,532)	3.12%
FTE Positions	10.20	10.20	10.20	11.16	10.20	0.00%

#### **Service #6: Printing/Copying Services**

Provide quality printing consultation and cost-efficient offset printing and photocopying services for County departments in the most time efficient manner possible.

Agency Revenues	\$ 421,028	\$ 435,361	\$ 435,361	\$ 465,468	\$ 465,468	6.92%
Expenditures	\$ 439,213	\$ 436,528	\$ 436,044	\$ 460,557	\$ 460,557	5.62%
Difference	\$ (18,185)	\$ (1,167)	\$ (683)	\$ 4,911	\$ 4,911	-819.03%
FTE Positions	3.00	3.00	3.00	3.00	3.00	0.00%

## Facilities

### Requests for Additional Resources

	<u>Requested FY 2017</u>	<u>Budget FY 2017</u>	<u>Requested FY 2018</u>	<u>Projected FY 2018</u>
<b>Request #1: Chief Security Officer</b>		<b>Priority: 1</b>	<b>Major Service:</b>	Physical Security

The Chief Security Officer is the executive responsible for identification, development, implementation and management of the organization's security strategies and programs. This request is to provide strategic planning and day-to-day operations relating to security matters for the public, staff, buildings and grounds. In emergency situations, this position elevates to be a part of the County Leadership team (similar to the shift for the Deputy Director of Emergency Management/Emergency Management Coordinator). This position would serve as security point-of-contact for the County executives and senior staff regarding emergency situations, including crisis planning/response, hazard mitigation and business continuity. The intent of this request is to provide strategic analysis, planning and develop & maintain metrics to gauge the effectiveness of County security hardware, systems and programs. While collaborating with the Sheriff's office, this position would address and apply physical and informational security principles, practices, procedures, laws, regulations and current legislative issues. This request was not funded in the 2017 budget.

Agency Revenues	\$ 0	\$ 0	\$ 0	0
Expenditures	125,237	0	128,249	0
Difference	\$ (125,237)	\$ 0	\$ (128,249)	0
Full-time Equivalent Positions	1.00	0.00	1.00	0.00

## Facilities

### Capital Improvement Program (CIP)

**Title:** Capital Replacement Program (CRP) **Year Placed:** 2017

**Description:** This on-going capital project account has been set up to address the maintenance needs of a large number of the County's buildings. Projects in the 2017 and 2018 request include: replacement of remote terminal units (RTU), upgrades to air handling units (AHU), repairs to heating, ventilating, and air conditioning systems (HVAC), building automation upgrades, pavement repairs, roofing repairs, interior finishes replacement, window upgrades, site wall work, building envelop repairs, floor repair, foundation stabilization work, erosion control, sidewalk/patio repair work, fires suppression system repairs, kitchen equipment replacement, transfer switch replacements, hot water tank replacements, interior steel door replacements, and some small engineering studies. This project is included in the FY 2017 Budget.

Capital Expenditures	FY2017	FY 2018	FY 2019	FY 2020	FY 2021	Project Total
Preliminary Studies	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Design and Construction	\$ 2,000,000	\$ 2,200,000	\$ 2,200,000	\$ 2,200,000	\$ 2,900,000	\$11,500,000
Equipment	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Total	\$ 2,000,000	\$ 2,200,000	\$ 2,200,000	\$ 2,200,000	\$ 2,900,000	\$11,500,000

Operating Expenditures	Total FTE	FY2017	FY 2018	FY 2019	FY 2020
Personnel	0.0	\$ 0	\$ 0	\$ 0	\$ 0
Contractual	0.0	\$ 0	\$ 0	\$ 0	\$ 0
Commodities	0.0	\$ 0	\$ 0	\$ 0	\$ 0
Capital	0.0	\$ 0	\$ 0	\$ 0	\$ 0
On-going Total	0.0	\$ 0	\$ 0	\$ 0	\$ 0
TOTAL	0.0	\$ 0	\$ 0	\$ 0	\$ 0

**Title:** Courthouse CRP **Year Placed:** 2017

**Description:** The purpose of this request is to fund rehabilitation and maintenance projects in the County courthouse. A number of projects have been deferred in recent years due to the fact that the work needed to be done will cause a significant disruption to the operations at the courthouse. Delay on beginning to address these maintenance issues is no longer viewed as a viable option, and a significant re-investment into the courthouse facility has been deemed necessary in order to protect the building as well as provide a safe environment for the public and the employees who work in the courthouse. The 2017 portion of this on-going maintenance project is for work on roof membrane replacements of the 1968 and Tower additions to the building and for some various interior finish upgrades. The amount being shown here is less than what has been requested as the total Courthouse CRP 5 year request was for \$14.1 million. This project is included in the FY 2017 Budget.

Capital Expenditures	FY2017	FY 2018	FY 2019	FY 2020	FY 2021	Project Total
Preliminary Studies	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Design and Construction	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Construction	\$ 500,000	\$ 700,000	\$ 700,000	\$ 700,000	\$ 0	\$ 2,600,000
Equipment	\$	\$	\$	\$	\$	\$
Total	\$ 500,000	\$ 700,000	\$ 700,000	\$ 700,000	\$ 0	\$ 2,600,000

Operating Expenditures	Total FTE	FY2017	FY 2018	FY 2019	FY 2020
Personnel	0.0	\$ 0	\$ 0	\$ 0	\$ 0
Contractual	0.0	\$ 0	\$ 0	\$ 0	\$ 0
Commodities	0.0	\$ 0	\$ 0	\$ 0	\$ 0
Capital	0.0	\$ 0	\$ 0	\$ 0	\$ 0
On-going Total	0.0	\$ 0	\$ 0	\$ 0	\$ 0
TOTAL	0.0	\$ 0	\$ 0	\$ 0	\$ 0

## Facilities

### Capital Improvement Program (CIP)

**Title:** Mental Health CRP

**Year Placed:** 2017

**Description:** The Mental Health's aging facilities are in a state of disrepair due to the lack of funds for scheduled repair and replacement in previous fiscal years. This project funds anticipated repairs/improvements at the Olathe Mental Health, Crisis Support Services, Adolescent Center for Treatment, and The Recovery Place facilities located throughout Johnson County. Projects in the 2017 and 2018 request include: roofing repairs/replacement, replacement of boilers, exterior door replacements, window replacements, installation of window coverings, improved exterior lighting, carpet replacement, replacement of condenser units, replacement of air handler units, some building insulation improvements, fire alarm upgrades, new monument sign, pavement/parking lot work, sidewalk repair, drainage corrections, and repair and replacement of heating, ventilating, and air conditioning systems (HVAC). This on-going project is included in the FY 2017 Budget.

Capital Expenditures	FY2017	FY 2018	FY 2019	FY 2020	FY 2021	Project Total
Preliminary Studies	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Design and Construction	\$ 573,644	\$1,063,644	\$1,063,644	\$1,063,644	\$1,063,644	\$ 4,828,220
Equipment	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Total	\$ 573,644	\$1,063,644	\$1,063,644	\$1,063,644	\$1,063,644	\$ 4,828,220

Operating Expenditures	Total FTE	FY2017	FY 2018	FY 2019	FY 2020
Personnel	0.0	\$ 0	\$ 0	\$ 0	\$ 0
Contractual	0.0	\$ 0	\$ 0	\$ 0	\$ 0
Commodities	0.0	\$ 0	\$ 0	\$ 0	\$ 0
Capital	0.0	\$ 0	\$ 0	\$ 0	\$ 0
On-going Total	0.0	\$ 0	\$ 0	\$ 0	\$ 0
TOTAL	0.0	\$ 0	\$ 0	\$ 0	\$ 0

**Title:** Mental Health Operations and Space Programming Study

**Year Placed:** 2017

**Description:** This project would fund a study to look at Johnson County Mental Health's overall organization, security and space needs. The intent of the study is to provide increased efficiency of operations, look at space utilization and the various existing non-compliant building code and ADA conditions. This project would examine MNH's work processes, security needs, adjacency requirements, building locations, and space. There are security concerns at Mental Health facilities due to a lack of personal protection barriers and video surveillance. The current facilities do not incorporate current county standards which offer zoned areas for staff and public (public, semi-private and private). Currently staff utilizes their private offices to interact with clients. The majority of building spaces at each location are easily accessible to the public. A result of the study will more correctly and adequately allocate space for the needs of current and future county programs administered in each facility. The reconfiguration and remodel in portions of each building would update the flow of work process to align with departmental operations and increase efficiencies. This study is included in the FY 2017 Budget.

Capital Expenditures	FY2017	FY 2018	FY 2019	FY 2020	FY 2021	Project Total
Preliminary Studies	\$ 100,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Design and Construction	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Equipment	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Total	\$ 100,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 100,000

Operating Expenditures	Total FTE	FY2017	FY 2018	FY 2019	FY 2020
Personnel	0.0	\$ 0	\$ 0	\$ 0	\$ 0
Contractual	0.0	\$ 0	\$ 0	\$ 0	\$ 0
Commodities	0.0	\$ 0	\$ 0	\$ 0	\$ 0
Capital	0.0	\$ 0	\$ 0	\$ 0	\$ 0
On-going Total	0.0	\$ 0	\$ 0	\$ 0	\$ 0
TOTAL	0.0	\$ 0	\$ 0	\$ 0	\$ 0

## Facilities

### Capital Improvement Program (CIP)

**Title:** ADA Compliance

**Year Placed:** 2017

**Description:** This project is to address facility issues identified during an ongoing accessibility self-assessment. The funds requested are anticipated to be sufficient for all General Fund buildings, exclusive of the courthouse, which is being addressed separately. All County-sponsored programs and services must be available to all members of the public, regardless of disability, as mandated by the ADA. The ongoing detailed review of all County facilities as well as new ADA regulations indicate numerous and varied modifications are required. This is a multi-year approach to addressing the various ADA issues. Funding for this is included in the 2017 Budget.

Capital Expenditures	FY2017	FY 2018	FY 2019	FY 2020	FY 2021	Project Total
Preliminary Studies	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Design and Construction	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 0	\$ 400,000
Equipment	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Total	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 0	\$ 400,000

Operating Expenditures	Total FTE	FY2017	FY 2018	FY 2019	FY 2020
Personnel	0.0	\$ 0	\$ 0	\$ 0	\$ 0
Contractual	0.0	\$ 0	\$ 0	\$ 0	\$ 0
Commodities	0.0	\$ 0	\$ 0	\$ 0	\$ 0
Capital	0.0	\$ 0	\$ 0	\$ 0	\$ 0
On-going Total	0.0	\$ 0	\$ 0	\$ 0	\$ 0
TOTAL	0.0	\$ 0	\$ 0	\$ 0	\$ 0

**Title:** Elections Parking and Driving Improvements

**Year Placed:** 2018

**Description:** This project is to address parking and driving improvements for the Elections facility. There is a need to establish more parking and safe vehicular egress in and out of the property for all voters, election staff and volunteers. The County purchased adjacent property in 2012 in anticipation for this need. This project will create additional drive-lanes and parking, a second access drive off of Kansas City Road would be incorporated to help control traffic in and out of the property, and create a safer environment for vehicles and pedestrians. It is anticipated that approximately 120 additional parking spaces will be added. This project is included in the 2017 Budget.

Capital Expenditures	FY2017	FY 2018	FY 2019	FY 2020	FY 2021	Project Total
Preliminary Studies	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Design and Construction	\$ 0	\$ 610,000	\$ 0	\$ 0	\$ 0	\$ 610,000
Equipment	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Total	\$ 0	\$ 610,000	\$ 0	\$ 0	\$ 0	\$ 610,000

Operating Expenditures	Total FTE	FY2017	FY 2018	FY 2019	FY 2020
Personnel	0.0	\$ 0	\$ 0	\$ 0	\$ 0
Contractual	0.0	\$ 0	\$ 0	\$ 0	\$ 0
Commodities	0.0	\$ 0	\$ 0	\$ 0	\$ 0
Capital	0.0	\$ 0	\$ 0	\$ 0	\$ 0
On-going Total	0.0	\$ 0	\$ 0	\$ 0	\$ 0
TOTAL	0.0	\$ 0	\$ 0	\$ 0	\$ 0

## Facilities

### Capital Improvement Program (CIP)

**Title:** Major Asset Replacement Projects

**Year Placed:** 2017

**Description:** This project is to address several of the larger capital replacement projects that would normally fit under the Facilities Capital Replacement Program (CRP). Due to the magnitude of cost and the life-span of the replacement it was decided to submit these projects in a separate category. Projects include replacement of the roof at the New Century Adult Detention Center (Phase 1) and Elevator Upgrades at Central Booking. Later years include replacement of the roof at Elections, new roof at the Health Services Building (HSB), new roof at the Transit building, and new roofs for Sheriff's Training and Operations buildings. Currently the projects requested for funding for 2018 and 2019 are not in the 5 year plan, but funding for 2017's requested projects have been placed in the FY 2017 Budget.

Capital Expenditures	FY2017	FY 2018	FY 2019	FY 2020	FY 2021	Project Total
Preliminary Studies	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Design and Construction	\$3,005,000	\$2,499,985	\$ 763,727	\$ 0	\$ 0	\$ 6,268,712
Equipment	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Total	\$3,005,000	\$2,499,985	\$ 763,727	\$ 0	\$ 0	\$ 6,268,712

Operating Expenditures	Total FTE	FY2017	FY 2018	FY 2019	FY 2020
Personnel	0.0	\$ 0	\$ 0	\$ 0	\$ 0
Contractual	0.0	\$ 0	\$ 0	\$ 0	\$ 0
Commodities	0.0	\$ 0	\$ 0	\$ 0	\$ 0
Capital	0.0	\$ 0	\$ 0	\$ 0	\$ 0
On-going Total	0.0	\$ 0	\$ 0	\$ 0	\$ 0
TOTAL	0.0	\$ 0	\$ 0	\$ 0	\$ 0

**Title:** Arc Flash Phase 3: Mitigation

**Year Placed:** N/A

**Description:** This project would fund modifications to existing electrical service systems to reduce the arc flash incident energy in all areas that require Hazard Classification 2 and higher as identified in the Arc Flash Hazard Analysis Phase 2 which is scheduled to be completed by the end of 2015. One of the results of Arc Flash Hazard Analysis Phase 2 scheduled for 2015 will be to categorize and label the hazard level of all electrical equipment that is 'likely to require examination, adjustment, servicing or maintenance *while energized*' (per NFPA 70e). The labels will contain information that will notify County employees and outside contractors who may be required to work on energized electrical equipment, what specific level of Personal Protective Equipment (PPE) they will be required to wear while performing tasks on the equipment. This project is for early funding of remediation work likely to come out of these earlier phases. This request is currently not in the 5 year plan.

Capital Expenditures	FY2017	FY 2018	FY 2019	FY 2020	FY 2021	Project Total
Preliminary Studies	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Design and Construction	\$ 0	\$ 200,000	\$ 0	\$ 0	\$ 0	\$ 200,000
Equipment	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Total	\$ 0	\$ 200,000	\$ 0	\$ 0	\$ 0	\$ 200,000

Operating Expenditures	Total FTE	FY2017	FY 2018	FY 2019	FY 2020
Personnel	0.0	\$ 0	\$ 0	\$ 0	\$ 0
Contractual	0.0	\$ 0	\$ 0	\$ 0	\$ 0
Commodities	0.0	\$ 0	\$ 0	\$ 0	\$ 0
Capital	0.0	\$ 0	\$ 0	\$ 0	\$ 0
On-going Total	0.0	\$ 0	\$ 0	\$ 0	\$ 0
TOTAL	0.0	\$ 0	\$ 0	\$ 0	\$ 0

## Facilities

### Capital Improvement Program (CIP)

**Title:** Concealed Carry Physical Security **Year Placed:** N/A

**Description:** In the summer of 2013 the Kansas Legislature passed House Bill 2052 allowing concealed carry of hand guns in all public businesses. Most of the County buildings are now complying with this legislative change. The County has approved a number of buildings to be exempt from this law. Two of the facilities already have adequate security measures (Courthouse and Justice Annex). This project would cover Mental Health facilities, correctional and law enforcement agencies, Northeast Offices, JCDS, and the Health Services Building. This project would put into place electronic equipment to detect and restrict the carrying of weapons into the building. This request has funding also associated with running this equipment via a service contract. This project was requested in 2017, but not included in the current 5 year CIP.

Capital Expenditures	FY2017	FY 2018	FY 2019	FY 2020	FY 2021	Project Total
Preliminary Studies	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Design and Construction	\$ 1,020,300	\$ 0	\$ 0	\$ 0	\$ 0	\$ 1,020,300
Equipment	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Total	\$ 1,020,300	\$ 0	\$ 0	\$ 0	\$ 0	\$ 1,020,300

Operating Expenditures	Total FTE	FY2017	FY 2018	FY 2019	FY 2020
Personnel	0.0	\$ 0	\$ 0	\$ 0	\$ 0
Contractual	0.0	\$ 0	\$ 725,000	\$ 725,000	\$ 725,000
Commodities	0.0	\$ 0	\$ 0	\$ 0	\$ 0
Capital	0.0	\$ 0	\$ 0	\$ 0	\$ 0
On-going Total	0.0	\$ 0	\$ 0	\$ 0	\$ 0
TOTAL	0.0	\$ 0	\$ 725,000	\$ 725,000	\$ 725,000

**Title:** Northeast Offices Phase III **Year Placed:** 2017

**Description:** This project is to continue the phased remodel at the Northeast Office Building. The first year portion is to build clinic space for a collaboration with Health Partnership Clinic in a portion of the building that use to be former Crime Lab space, and along with finishing off this space there would need to be some parking lot repair to the north lot. The third year portion is to reconfigure and remodel current Mental Health space in the Northeast Offices. If this Phase III remodel is not approved a portion of the project that has some needed mechanical work and the parking lot repair work will be likely incorporated back into a future Capital Replacement Program (CRP) request or be reissued as a stand-alone project. The 2019 and 2020 portions are not included in the 5 year CIP plan, but the 2017 portion that builds clinic space for the Health Partnership Clinic is included in the 2017 Budget.

Capital Expenditures	FY2017	FY 2018	FY 2019	FY 2020	FY 2021	Project Total
Preliminary Studies	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Design and Construction	\$ 1,145,000	\$ 0	\$ 880,000	\$ 540,000	\$ 0	\$ 2,565,000
FF&E	\$ 75,000	\$ 0	\$ 0	\$ 745,000	\$ 0	\$ 820,000
Equipment	\$ 0	\$ 0	\$ 0	\$ 60,000	\$ 0	\$ 60,000
Total	\$ 1,220,000	\$ 0	\$ 880,000	\$ 1,345,000	\$ 0	\$ 3,445,000

Operating Expenditures	Total FTE	FY2017	FY 2018	FY 2019	FY 2020
Personnel	0.0	\$ 0	\$ 0	\$ 0	\$ 0
Contractual	0.0	\$ 0	\$ 0	\$ 0	\$ 0
Commodities	0.0	\$ 0	\$ 0	\$ 0	\$ 0
Capital	0.0	\$ 0	\$ 0	\$ 0	\$ 0
On-going Total	0.0	\$ 0	\$ 0	\$ 0	\$ 0
TOTAL	0.0	\$ 0	\$ 0	\$ 0	\$ 0



## Facilities

### Capital Improvement Program (CIP)

**Title:** New Courthouse **Year Placed:** N/A

**Description:** This project request is to build a new Courthouse and demolish the existing Courthouse. In the fall of 2015 the Board approved SFS architecture to conduct a "Courthouse Concept Development" study. SFS evaluated four different options and presented them to the Board and the Board voted to move forward with the study of a new 28 courtroom facility north of the existing Courthouse. The conclusion for this option based on it being the significantly more cost effective option over time. This option along with the construction of a Coroner Facility will be a part of a 0.25 cent sales tax ballot issue being presented to the Johnson County voters in the fall of 2016. Currently this project is not a part of the 5 year CIP.

Capital Expenditures	FY2017	FY 2018	FY 2019	FY 2020	FY 2021	Project Total
Prelim. Studies & Land	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Design & Const.	\$ 2,000,000	\$ 10,445,010	\$ 83,808,610	\$ 87,562,031	\$ 0	\$183,815,651
Equip./AV/Security	\$ 0	\$ 0	\$ 17,607,305	\$ 0	\$ 0	\$ 17,607,305
FF&E	\$ 0	\$ 0	\$ 0	\$ 6,771,073	\$ 0	\$ 6,771,073
Demo & Courtyard	\$ 0	\$ 0	\$ 0	\$ 0	\$ 5,297,492	\$ 5,297,492
Public Art	\$ 0	\$ 0	\$ 1,000,000	\$ 0	\$ 0	\$ 0
<b>Total</b>	<b>\$ 2,000,000</b>	<b>\$ 10,445,010</b>	<b>\$102,415,915</b>	<b>\$ 94,333,104</b>	<b>\$ 5,297,492</b>	<b>\$214,491,521</b>

Operating Expenditures	Total FTE	FY2017	FY 2018	FY 2019	FY 2020	FY 2021
Personnel	2.0	\$ 125,527	\$ 131,803	\$ 138,394	\$ 145,313	\$ 236,126
Contractual	0.0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 262,995
Commodities	0.0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 112,360
Capital	0.0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
On-going Total	0.0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>TOTAL</b>	<b>2.0</b>	<b>\$ 125,527</b>	<b>\$ 131,803</b>	<b>\$ 138,394</b>	<b>\$ 145,313</b>	<b>\$ 611,481</b>

**Title:** Courthouse Expansion and Renovation **Year Placed:** N/A

**Description:** This project request is to expand and renovate the existing Courthouse in the event the November 2016 ballot is not approved by the taxpayers. The scope of the project is to hire a consultant to develop plans and costs to expand the building to the south and upon completion renovate the existing building. The project duration is anticipated to exceed 10 years. In conclusion the cost to expand and renovate is significantly more expensive over time compared to building a new facility. Currently this project is not a part of the 5 year CIP.

Capital Expenditures	FY2017	FY 2018	FY 2019	FY 2020	FY 2021	Project Total
Preliminary Studies	\$ 500,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 500,000
Design and Const.	\$ 0	\$ 25,000,000	\$ 25,000,000	\$ 25,000,000	\$ 25,000,000	\$215,500,000
Equipment	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>Total</b>	<b>\$ 500,000</b>	<b>\$ 25,000,000</b>	<b>\$ 25,000,000</b>	<b>\$ 25,000,000</b>	<b>\$ 25,000,000</b>	<b>\$216,000,000</b>

Operating Expenditures	Total FTE	FY2017	FY 2018	FY 2019	FY 2020
Personnel	12.0	\$ 788,959	\$925,619	\$962,644	\$1,001,150
Contractual	0.0	\$ 449,343	\$505,905	\$505,905	\$505,905
Commodities	0.0	\$ 93,489	\$128,392	\$128,392	\$128,392
Capital	0.0	\$ 0	\$ 0	\$ 0	\$ 0
On-going Total	0.0	\$ 0	\$ 0	\$ 0	\$ 0
Start Up	0.0	\$ 77,000	\$ 0	\$ 0	\$ 0
<b>TOTAL</b>	<b>12.0</b>	<b>\$ 1,408,791</b>	<b>\$ 1,559,916</b>	<b>\$ 1,596,941</b>	<b>\$ 1,635,447</b>

## Facilities

### Capital Improvement Program (CIP)

**Title:** Coroner Facility **Year Placed:** N/A

**Description:** There was a study conducted in late 2015 to investigate organizational and physical options for a facility for the Coroner that would be owned and managed by the County with the goal to provide the highest quality and most consistent forensic pathology services and appropriate morgue facilities for the citizens of Johnson County. The study concluded that Johnson County would need a Coroner facility of approximately 29,000 square feet and a location near the current Crime Lab and Public Health and Environment was the most logical placement of the facility. This item will be included on the fall ballot proposing a 0.25 cent sales tax to help build this facility and a new County Courthouse. This project is not currently in the 5 year CIP.

Capital Expenditures	FY2017	FY 2018	FY 2019	FY 2020	FY 2021	Project Total
Preliminary Studies	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Design and Construction	\$ 2,000,000	\$ 8,500,000	\$ 8,500,000	\$ 0	\$ 0	\$ 19,000,000
Equipment	\$ 0	\$ 0	\$ 1,140,000	\$ 0	\$ 0	\$ 1,140,000
FF&E	\$ 0	\$ 0	\$ 650,000	\$ 0	\$ 0	\$ 650,000
Public	\$ 0	\$ 0	\$ 210,000	\$ 0	\$ 0	\$ 210,000
Total	\$ 2,000,000	\$ 8,500,000	\$ 10,500,000	\$ 0	\$ 0	\$ 21,000,000

Operating Expenditures	Total FTE	FY2017	FY 2018	FY 2019	FY 2020
Personnel	2.0	\$ 0	\$ 0	\$ 88,555	\$ 154,309
Contractual	0.0	\$ 0	\$ 0	\$ 59,402	\$ 149,381
Commodities	0.0	\$ 0	\$ 0	\$ 2,992	\$ 7,396
Capital	0.0	\$ 0	\$ 0	\$ 0	\$ 0
On-going Total	0.0	\$ 0	\$ 0	\$ 0	\$ 0
Start Up	0.0	\$ 0	\$ 0	\$ 15,000	\$ 0
TOTAL	0.0	\$ 0	\$ 0	\$ 165,949	\$ 311,086

**Title:** County Branding - Signage **Year Placed:** N/A

**Description:** This request is to upgrade existing signage to align with Johnson County branding and signage standards at various locations. Signage includes interior and exterior building signage, campus signage, and wayfinding. In an effort to better serve our patrons, alignment of signage standards will offer consistent visual cues and information to ensure locating the services, buildings, and campuses serving their needs are efficiently identified; therefore, unifying all County efforts. Currently this need is being met inconsistently and in some instances are even lacking. The goal of this request is to reinforce the County brand and in turn, the County's commitment to excellence. This project is not in the 5 year CIP.

Capital Expenditures	FY2017	FY 2018	FY 2019	FY 2020	FY 2021	Project Total
Preliminary Studies	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Design and Construction	\$ 0	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 600,000
Construction	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Equipment	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Total	\$ 0	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 600,000

Operating Expenditures	Total FTE	FY2017	FY 2018	FY 2019	FY 2020
Personnel	0.0	\$ 0	\$ 0	\$ 0	\$ 0
Contractual	0.0	\$ 0	\$ 0	\$ 0	\$ 0
Commodities	0.0	\$ 0	\$ 0	\$ 0	\$ 0
Capital	0.0	\$ 0	\$ 0	\$ 0	\$ 0
On-going Total	0.0	\$ 0	\$ 0	\$ 0	\$ 0
TOTAL	0.0	\$ 0	\$ 0	\$ 0	\$ 0

## Facilities

### Capital Improvement Program (CIP)

<b>Title:</b>	<b>Energy Retrofit</b>	<b>Year Placed:</b>	<b>N/A</b>
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**Description:** This project addresses a number of energy retrofit opportunities that exist in County-owned facilities. The first year of the project was 2012 which addressed lighting retrofits which should yield a five year payback, later years projects addresses a number of mechanical, electrical, and plumbing retrofits which should have a payback of 10 years or less. This program has been funded in the past few years but is currently not in the 5-year CIP.

Capital Expenditures	FY2017	FY 2018	FY 2019	FY 2020	FY 2021	Project Total
Preliminary Studies	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Design and Construction	\$ 0	\$ 0	\$ 500,000	\$ 500,000	\$ 500,000	\$ 1,500,000
Equipment	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Total	\$ 0	\$ 0	\$ 500,000	\$ 500,000	\$ 500,000	\$ 1,500,000

Operating Expenditures	Total FTE	FY2017	FY 2018	FY 2019	FY 2020
Personnel	0.0	\$ 0	\$ 0	\$ 0	\$ 0
Contractual	0.0	\$ 0	\$ 0	\$ 0	\$ 0
Commodities	0.0	\$ 0	\$ 0	\$ 0	\$ 0
Capital	0.0	\$ 0	\$ 0	\$ 0	\$ 0
On-going Total	0.0	\$ 0	\$ 0	\$ 0	\$ 0
TOTAL	0.0	\$ 0	\$ 0	\$ 0	\$ 0

### Fleet Services

	Actual FY 2015	Budget FY 2016	Estimated FY 2016	Requested FY 2017	Budget FY 2017	2016-2017 % Change
<b>Agency Revenues</b>						
Charges for Service	\$ 2,558,112	\$ 3,221,771	\$ 3,221,771	\$ 2,929,038	\$ 2,929,038	(9.09)%
Use of Assets	\$ 10,500	\$ 0	\$ 0	\$ 0	\$ 0	0.00 %
<b>Total Agency Fees &amp; Charges</b>	<b>\$ 2,568,612</b>	<b>\$ 3,221,771</b>	<b>\$ 3,221,771</b>	<b>\$ 2,929,038</b>	<b>\$ 2,929,038</b>	<b>(9.09)%</b>
Use of Carryover	\$ 0	\$ 464,544	\$ 464,544	\$ 0	\$ 0	(100.00)%
Interfund Transfer	\$ 755,835	\$ 802,534	\$ 802,534	\$ 902,534	\$ 902,534	12.46 %
Cost Allocation	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00 %
<b>Total Other Agency Revenues</b>	<b>\$ 755,835</b>	<b>\$ 1,267,078</b>	<b>\$ 1,267,078</b>	<b>\$ 902,534</b>	<b>\$ 902,534</b>	<b>(28.77)%</b>
<b>a) Total Agency Revenues</b>	<b>\$ 3,324,447</b>	<b>\$ 4,488,849</b>	<b>\$ 4,488,849</b>	<b>\$ 3,831,572</b>	<b>\$ 3,831,572</b>	<b>(14.64)%</b>
<b>Expenditures</b>						
Personnel	\$ 963,015	\$ 1,099,365	\$ 1,089,156	\$ 1,138,190	\$ 1,138,190	4.50 %
Contractual Services	\$ 457,468	\$ 349,312	\$ 360,180	\$ 379,511	\$ 379,511	5.37 %
Commodities	\$ 1,158,457	\$ 1,553,171	\$ 1,552,512	\$ 1,591,365	\$ 1,591,365	2.50 %
Capital Outlay	\$ 837,661	\$ 1,477,467	\$ 1,477,467	\$ 711,968	\$ 711,968	(51.81)%
<b>Subtotal</b>	<b>\$ 3,416,601</b>	<b>\$ 4,479,315</b>	<b>\$ 4,479,315</b>	<b>\$ 3,821,034</b>	<b>\$ 3,821,034</b>	<b>(14.70)%</b>
Intrafund Transfers	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00 %
<b>Subtotal</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>0.00 %</b>
<b>Expenditures Subtotal</b>	<b>\$ 3,416,601</b>	<b>\$ 4,479,315</b>	<b>\$ 4,479,315</b>	<b>\$ 3,821,034</b>	<b>\$ 3,821,034</b>	<b>(14.70)%</b>
Vehicle Equivalent Units	\$ 4,827	\$ 6,149	\$ 6,149	\$ 3,214	\$ 3,214	(47.73)%
Risk Management Charges	\$ 3,177	\$ 3,385	\$ 3,385	\$ 7,324	\$ 7,324	116.37 %
<b>b) Total Expenditures</b>	<b>\$ 3,424,605</b>	<b>\$ 4,488,849</b>	<b>\$ 4,488,849</b>	<b>\$ 3,831,572</b>	<b>\$ 3,831,572</b>	<b>(14.64)%</b>
<b>Difference: b) minus a)</b>	<b>\$ (100,158)</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>0.00 %</b>
<b>FTE Positions</b>						
Fee Funded FTEs	0.00	0.00	0.00	0.00	0.00	0.00 %
Grant Funded FTEs	0.00	0.00	0.00	0.00	0.00	0.00 %
Other FTEs	13.80	13.80	13.80	13.80	13.80	0.00 %
<b>Total FTE Positions</b>	<b>13.80</b>	<b>13.80</b>	<b>13.80</b>	<b>13.80</b>	<b>13.80</b>	<b>0.00 %</b>

### Agency Mission

To provide County departments and agencies with vehicles and equipment necessary to provide services to their stakeholders in a safe, efficient and reliable manner.

### Budget Highlights

Total expenditures for FY 2017, excluding Transfers, Vehicle Equivalent Units, Risk Management charges and cost allocation, are budgeted to decrease by \$658,281 (14.70%) compared to FY 2016. The decrease is due to: 1) \$765,499 decrease in capital outlay, 2) \$38,853 increase in commodities, 3) \$19,331 increase in contractual services, and 4) the budgeted salary and benefit increases included in the budget parameters.

FTEs for FY 2017 are budgeted to remain constant at 13.80 FTE.

## Fleet Services

Agency Goals & Key Performance Measures (PMs)			
Service Delivery Goals and Associated Performance Measures			
	Actual 2015	Estimated 2016	Estimated 2017
<b>1) Goal: To provide County departments with vehicles and equipment necessary for them to provide services to their Stakeholders in a safe, efficient, and reliable manner.</b>			
(A) Replacement cost of fleet units exceeding the replacement schedule.	\$8,414,423	\$8,400,000	\$8,232,000
(B) % of fleet units that meet the Preventative Maintenance compliance rate of 95%.	n/a	85%	85%
(C) % of scheduled vs. unscheduled repairs completed.	57%	59%	59%
(D) % regular availability of fleet units to their user departments.	97%	97%	97%

*\*Numbers based on units managed by Fleet Services and tracked in the Dossier system*

Output and Efficiency Measures			
Output and Efficiency Measures	Actual 2015	Estimated 2016	Estimated 2017
1) # of Vehicles in the Fleet.	579	565	555
# of completed internal repair orders.	2,829	2,900	2,900
# of completed external repair orders.	476	400	400
a) 1/2 average scheduled fleet age (years).	4.83	4.67	4.67
a) Average remaining years in fleet replacement cycle.	3.0	3.2	3.5
b) Annual cost to support current fleet replacement schedule (scheduled depreciation).	\$2,526,470	\$2,285,952	\$2,200,572
b) Annual dollars supporting current fleet (current depreciation).	\$1,710,557	\$1,464,816	\$1,464,816
c) # of fleet units with defined preventative maintenance schedules.	525	565	555
c) # of fleet where preventative maintenance is completed, within compliance, on time.	na	475	475
d) # of scheduled repairs.	2,132	2,200	2,200
d) # of unscheduled repairs.	1,580	1,500	1,500
e) Total annual hours of vehicle availability.	1,375,704	1,350,000	1,350,000
e) # of hours of downtime of total fleet.	40,312	40,000	40,000

## ***Fleet Services***

<b>Major Services</b>						
	<b>Actual</b>	<b>Budget</b>	<b>Estimated</b>	<b>Requested</b>	<b>Budget</b>	<b>2016-2017</b>
	<b>FY 2015</b>	<b>FY 2016</b>	<b>FY 2016</b>	<b>FY 2017</b>	<b>FY 2017</b>	<b>% Change</b>
<b>Service #1: Fleet Services</b>						
Provide County departments and agencies with management and administration of vehicles and equipment necessary to provide services to their stakeholders in a safe, efficient and reliable manner.						
Agency Revenues	\$ 3,324,447	\$ 4,488,849	\$ 4,488,849	\$ 3,831,572	\$ 3,831,572	-14.64%
Expenditures	\$ 3,416,601	\$ 4,479,315	\$ 4,479,315	\$ 3,821,034	\$ 3,821,034	-14.70%
Difference	\$ (92,154)	\$ 9,534	\$ 9,534	\$ 10,538	\$ 10,538	10.53%
FTE Positions	13.80	13.80	13.80	13.80	13.80	0.00%

### Human Resources

	Actual FY 2015	Budget FY 2016	Estimated FY 2016	Requested FY 2017	Budget FY 2017	2016-2017 % Change
<b>Agency Revenues</b>						
Charges for Service	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00 %
<b>Total Agency Fees &amp; Charges</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>0.00 %</b>
Miscellaneous	\$ 11	\$ 72,500	\$ 72,500	\$ 15,000	\$ 15,000	(79.31)%
<b>Total Other Agency Revenues</b>	<b>\$ 11</b>	<b>\$ 72,500</b>	<b>\$ 72,500</b>	<b>\$ 15,000</b>	<b>\$ 15,000</b>	<b>(79.31)%</b>
<b>a) Total Agency Revenues</b>	<b>\$ 11</b>	<b>\$ 72,500</b>	<b>\$ 72,500</b>	<b>\$ 15,000</b>	<b>\$ 15,000</b>	<b>(79.31)%</b>
<b>Expenditures</b>						
Personnel	\$ 1,818,054	\$ 1,858,075	\$ 1,866,513	\$ 2,316,590	\$ 2,045,991	9.62 %
Contractual Services	\$ 198,879	\$ 226,654	\$ 226,654	\$ 241,766	\$ 219,266	(3.26)%
Commodities	\$ 16,650	\$ 52,571	\$ 52,571	\$ 28,209	\$ 28,209	(46.34)%
Capital Outlay	\$ 0	\$ 22,500	\$ 22,500	\$ 5,000	\$ 5,000	(77.78)%
<b>Subtotal</b>	<b>\$ 2,033,583</b>	<b>\$ 2,159,800</b>	<b>\$ 2,168,238</b>	<b>\$ 2,591,565</b>	<b>\$ 2,298,466</b>	<b>6.01 %</b>
Miscellaneous	\$ 130	\$ 0	\$ 0	\$ 0	\$ 0	0.00 %
Transfer to Equipment Reserve	\$ 11,080	\$ 11,080	\$ 11,080	\$ 19,080	\$ 13,080	18.05 %
<b>Subtotal</b>	<b>\$ 11,210</b>	<b>\$ 11,080</b>	<b>\$ 11,080</b>	<b>\$ 19,080</b>	<b>\$ 13,080</b>	<b>18.05 %</b>
<b>Expenditures Subtotal</b>	<b>\$ 2,044,793</b>	<b>\$ 2,170,880</b>	<b>\$ 2,179,318</b>	<b>\$ 2,610,645</b>	<b>\$ 2,311,546</b>	<b>6.07 %</b>
Risk Management Charges	\$ 2,510	\$ 4,009	\$ 4,009	\$ 0	\$ 0	(100.00)%
<b>b) Total Expenditures</b>	<b>\$ 2,047,303</b>	<b>\$ 2,174,889</b>	<b>\$ 2,183,327</b>	<b>\$ 2,610,645</b>	<b>\$ 2,311,546</b>	<b>5.87 %</b>
<b>Difference: b) minus a)</b>	<b>\$ (2,047,292)</b>	<b>\$ (2,102,389)</b>	<b>\$ (2,110,827)</b>	<b>\$ (2,595,645)</b>	<b>\$ (2,296,546)</b>	<b>8.80 %</b>
<b>FTE Positions</b>						
Fee Funded FTEs	0.00	0.00	0.00	0.00	0.00	0.00 %
Grant Funded FTEs	0.00	0.00	0.00	0.00	0.00	0.00 %
Other FTEs	18.81	18.81	18.81	23.01	20.01	6.38 %
<b>Total FTE Positions</b>	<b>18.81</b>	<b>18.81</b>	<b>18.81</b>	<b>23.01</b>	<b>20.01</b>	<b>6.38 %</b>

### Agency Mission

The Department of Human Resources' mission is to support the County's mission by partnering with Johnson County departments and agencies to deliver superior customer service and to maximize the potential of our greatest asset - our employees.

### Budget Highlights

Total expenditures for FY 2017, excluding transfers and Risk Management charges, are budgeted to increase by \$130,228 (6.01%) compared to FY 2016. The increase is due to: 1) 1.00 additional budgeted FTE, and 2) the budgeted salary and benefit increases included in the budget parameters.

Transfer to Equipment Reserve is budgeted to increase by \$2,000 to a total of \$13,080 in order to provide space and equipment for the additional staff member.

FTEs for FY 2017 increase by 1.20 to 20.01 FTE.

## Human Resources

### Agency Goals & Objectives

Service Delivery Goals <i>and Associated Objectives</i>	Associated PM's:
<b><u>Talent &amp; Performance Management</u></b>	
1) <b>Deliver employee training and development programs that effectively meet the staffing needs of departments/agencies.</b> *Maintain the number of employees attending HR-sponsored training programs. *Deliver quality employee development programs that effectively meet the skill development.	a, j b, k
2) <b>Provide responsive recruitment and retention assistance to meet the staffing needs of departments/agencies.</b>	d, k, m, n
<b><u>Policy and Legal Compliance</u></b>	
3) <b>Provide timely assistance to departments/agencies regarding employee relations.</b> *Increase the response rate of separated employees participating in exit surveys. *Promptly and thoroughly investigate and appropriately address employee relations issues.	c f, h, l
<b><u>Workforce Metrics and Rewards</u></b>	
4) <b>Provide responsive and consistent compensation and HRMA assistance to departments/agencies.</b> *Complete classification reviews timely.	e, g

### Agency Key Performance Measures (PMs)

Output	Actual 2015	Estimated 2016	Estimated 2017
a) # of employees attending HR-sponsored training.	4,613	4,000	4,000
b) # of HR-sponsored training/development classes.	175	150	150
c) # of FMLA cases managed.	1,306	1,300	1,300
d) # of recruitments.	523	600	600
e) # of classification reviews completed.	78	78	78
f) # of full employee relations investigations completed.	62	60	60
<b><u>Efficiency/Cost Measures</u></b>			
g) Days to complete a classification review.	9.89	10	10
h) % of employee relations investigations completed within 90 days.	26%	25%	25%
<b><u>Effectiveness Measures</u></b>			
i) % training evaluations >4.0/5.0 scale.	97%	97%	97%
j) % of new employees attending NEO.	99%	95%	95%
k) % of exit surveys completed.	31%	32%	32%
l) % disputes upheld.	100%	85%	85%
m) % of employees successfully completing introductory period.	84%	85%	86%
n) % turnover.	13%	13%	13%



## Human Resources

### Major Services

	Actual	Budget	Estimated	Requested	Budget	2016-2017
	FY 2015	FY 2016	FY 2016	FY 2017	FY 2017	% Change

#### Service #1: Talent

Provides direct client support to departments/agencies in the areas of recruitment and retention and develops strategies to address current and anticipated workforce trends. Develops and conducts employee training and development programs.

Agency Revenues	\$ 104	\$ 72,500	\$ 72,500	\$ 15,000	\$ 15,000	-79.31%
Expenditures	\$ 833,609	\$ 894,040	\$ 845,905	\$ 1,044,906	\$ 905,451	7.04%
Difference	\$ (833,505)	\$ (821,540)	\$ (773,405)	\$ (1,029,906)	\$ (890,451)	15.13%
FTE Positions	7.61	7.61	7.61	9.71	8.71	14.45%

#### Service #2: Policy

Provides direct employee relations support to departments/agencies, including the development and application of HR Policies and Procedures and oversight of employment-related legal matters (FLSA, FMLA, etc.).

Agency Revenues	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%
Expenditures	\$ 683,276	\$ 717,040	\$ 751,603	\$ 870,194	\$ 791,534	5.31%
Difference	\$ (683,276)	\$ (717,040)	\$ (751,603)	\$ (870,194)	\$ (791,534)	5.31%
FTE Positions	6.20	6.20	6.20	8.30	6.30	1.61%

#### Service #3: Workforce Metrics and Rewards

Provides direct client support to departments/agencies in the areas of classification and compensation, including administration and oversight of the County's compensation program and other service and performance recognition programs.

Agency Revenues	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%
Expenditures	\$ 527,908	\$ 559,800	\$ 581,810	\$ 695,545	\$ 614,561	5.63%
Difference	\$ (527,908)	\$ (559,800)	\$ (581,810)	\$ (695,545)	\$ (614,561)	5.63%
FTE Positions	5.00	5.00	5.00	5.00	5.00	0.00%

## Human Resources

### Requests for Additional Resources

	Requested FY 2017	Budget FY 2017	Requested FY 2018	Projected FY 2018
<b>Request #1: Senior Learning &amp; Development Specialist</b>			<b>Priority: 1</b>	<b>Major Service:</b> Human Resources

Departments and agencies increasingly include HRD in strategic initiatives related to staffing, employee engagement, retention, and increasing performance. As a result of this increase in demand, coupled with a net reduction in FTE's of 14.5% during the recession, HRD is not able to keep up with organizational expectations related to training, proactive customer support, assistance providing data resources/ information and making process improvements to the services we provide. The position will help fill this need. This position will help the department meet these needs and expectations. This request was funded in the FY 2017 budget.

Agency Revenues	\$ 0	\$ 0	\$ 0	\$ 0
Expenditures	\$ 105,473	\$ 105,473	\$ 98,080	\$ 98,080
Difference	\$ (105,473)	\$ (105,473)	\$ (98,080)	\$ (98,080)
Full-time Equivalent Positions	1.00	1.00	1.00	1.00

<b>Request #2: Senior HR Partner</b>			<b>Priority: 2</b>	<b>Major Service:</b> Human Resources
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Since 2008, demands upon the HR Department have steadily increased. Eight years ago, departments rarely sought assistance outside of those areas where they were required to do so as was evidenced by the external assessment performed on the department at that time. The assessment also found that HRD was grossly understaffed to meet the needs of a County this size. As a result of this increase in demand, coupled with a net reduction in FTE's of 14.5% during the recession, HRD is not able to keep up with organizational expectations related to training, proactive customer support, assistance providing data resources/ information and making process improvements to the services we provide. This request is for one Senior HR Partner to improve HR's capacity to meet current and future Countywide staffing needs and to provide timely and proactive assistance to departments/agencies regarding employee relations needs. This request was not included in the FY 2017 budget.

Agency Revenues	\$ 0	\$ 0	\$ 0	\$ 0
Expenditures	\$ 105,473	\$ 0	\$ 98,080	\$ 0
Difference	\$ (105,473)	\$ 0	\$ (98,080)	\$ 0
Full-time Equivalent Positions	1.00	0.00	1.00	0.00

## Human Resources

### Requests for Additional Resources

	Requested FY 2017	Budget FY 2017	Requested FY 2018	Projected FY 2018
<b>Request #3: Sr. HR Management Systems Specialist</b>		<b>Priority: 3</b>	<b>Major Service:</b>	Human Resources

Over time, HRD has become a critical partner in this organization. Departments and agencies increasingly include HRD in strategic initiatives related to staffing, employee engagement, retention, and increasing performance. As a result of this increase in demand, coupled with a net reduction in FTE's of 14.5% during the recession, HRD is not able to keep up with organizational expectations related to training, proactive customer support, assistance providing data resources/ information and making process improvements to the services we provide. Therefore, there are needs in many areas of Human Resources, and RAR's are being submitted for several positions. This request is for one Sr. Human Resources Management Systems (HRMS) Specialist to improve HR's capacity to meet current and future Countywide HR data and information needs. This request was not included in the FY 2017 budget.

Agency Revenues	\$ 0	\$ 0	\$ 0	\$ 0
Expenditures	\$ 124,969	\$ 0	\$ 118,161	\$ 0
Difference	\$ (124,969)	\$ 0	\$ (118,161)	\$ 0
Full-time Equivalent Positions	1.00	0.00	1.00	0.00

<b>Request #4: Human Resources Assistant</b>	<b>Priority: 4</b>	<b>Major Service:</b>	Human Resources
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Over time, HRD has become a critical partner in this organization. Departments and agencies willingly include HRD in strategic initiatives related to staffing, employee engagement, retention, and increasing performance. As a result of this increase in demand, coupled with a net reduction in FTE's of 14.5% during the recession, HRD is not able to keep up with organizational expectations related to training, proactive customer support, assistance providing data resources/ information and making process improvements to the services we provide. Therefore, there are needs in many areas of Human Resources, and RAR's are being submitted for several positions. This request is for one HR Assistant to improve HR's capacity to meet current and future Countywide assistance with FMLA and referenced checks (much of this has been centralized over the past few years) as well as with training and development needs. This request was not included in the FY 2017 budget.

Agency Revenues	\$ 0	\$ 0	\$ 0	\$ 0
Expenditures	\$ 68,659	\$ 0	\$ 62,479	\$ 0
Difference	\$ (68,659)	\$ 0	\$ (62,479)	\$ 0
Full-time Equivalent Positions	1.00	0.00	1.00	0.00

**Legal**

	<b>Actual FY 2015</b>	<b>Budget FY 2016</b>	<b>Estimated FY 2016</b>	<b>Requested FY 2017</b>	<b>Budget FY 2017</b>	<b>2016-2017 % Change</b>
<b>Agency Revenues</b>						
Charges for Service	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00 %
<b>Total Agency Fees &amp; Charges</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>0.00 %</b>
Miscellaneous	\$ 18,532	\$ 12,935	\$ 12,935	\$ 13,193	\$ 13,193	1.99 %
<b>Total Other Agency Revenues</b>	<b>\$ 18,532</b>	<b>\$ 12,935</b>	<b>\$ 12,935</b>	<b>\$ 13,193</b>	<b>\$ 13,193</b>	<b>1.99 %</b>
<b>a) Total Agency Revenues</b>	<b>\$ 18,532</b>	<b>\$ 12,935</b>	<b>\$ 12,935</b>	<b>\$ 13,193</b>	<b>\$ 13,193</b>	<b>1.99 %</b>
<b>Expenditures</b>						
Personnel	\$ 1,814,891	\$ 1,840,579	\$ 1,895,219	\$ 1,955,391	\$ 1,955,391	3.17 %
Contractual Services	\$ 54,889	\$ 93,235	\$ 93,235	\$ 93,235	\$ 93,235	0.00 %
Commodities	\$ 71,465	\$ 27,700	\$ 27,700	\$ 27,700	\$ 27,700	0.00 %
<b>Subtotal</b>	<b>\$ 1,941,245</b>	<b>\$ 1,961,514</b>	<b>\$ 2,016,154</b>	<b>\$ 2,076,326</b>	<b>\$ 2,076,326</b>	<b>2.98 %</b>
Transfer to Equipment Reserve	\$ 9,954	\$ 9,954	\$ 9,954	\$ 9,954	\$ 9,954	0.00 %
<b>Subtotal</b>	<b>\$ 9,954</b>	<b>\$ 9,954</b>	<b>\$ 9,954</b>	<b>\$ 9,954</b>	<b>\$ 9,954</b>	<b>0.00 %</b>
<b>Expenditures Subtotal</b>	<b>\$ 1,951,199</b>	<b>\$ 1,971,468</b>	<b>\$ 2,026,108</b>	<b>\$ 2,086,280</b>	<b>\$ 2,086,280</b>	<b>2.97 %</b>
Vehicle Equivalent Units	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00 %
Risk Management Charges	\$ 1,858	\$ 2,949	\$ 2,949	\$ 0	\$ 0	(100.00)%
<b>b) Total Expenditures</b>	<b>\$ 1,953,057</b>	<b>\$ 1,974,417</b>	<b>\$ 2,029,057</b>	<b>\$ 2,086,280</b>	<b>\$ 2,086,280</b>	<b>2.82 %</b>
<b>Difference: b) minus a)</b>	<b>\$ (1,934,525)</b>	<b>\$ (1,961,482)</b>	<b>\$ (2,016,122)</b>	<b>\$ (2,073,087)</b>	<b>\$ (2,073,087)</b>	<b>2.83 %</b>
<b>FTE Positions</b>						
Fee Funded FTEs	0.00	0.00	0.00	0.00	0.00	0.00 %
Grant Funded FTEs	0.00	0.00	0.00	0.00	0.00	0.00 %
Other FTEs	14.50	14.50	14.50	14.50	14.50	0.00 %
<b>Total FTE Positions</b>	<b>14.50</b>	<b>14.50</b>	<b>14.50</b>	<b>14.50</b>	<b>14.50</b>	<b>0.00 %</b>

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**Agency Mission**

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To provide quality legal services for and on behalf of Johnson County Government and its officials, effectively representing the legal interests of the County and assisting County officials in the administration and delivery of services to citizens.

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**Budget Highlights**

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Total expenditures for FY 2017, excluding transfers and Risk Management charges, are budgeted to increase by \$60,172 (2.98%) compared to FY 2016. This increase is due to the budgeted salary and benefit increases included in the budget parameters.

Transfers to Equipment Reserve remain constant at \$9,954.

FTEs for FY 2017 are budgeted to remain constant at 14.50.

## Legal

### Agency Goals & Objectives

Service Delivery Goals and Associated Objectives	Associated PM's:
1) <b>Provide high quality and responsive legal services in a professional and friendly manner.</b>	a, b
* Provide accessibility to staff and services.	a, b
* Respond to calls and e-mails within 24 hours.	a
* Establish realistic objectives and timelines for delivery of legal services.	a
* Provide quality product that officials readily accept and successfully act upon.	a, b
2) <b>Represent the interests of the County and its officials in legal proceedings and act to minimize risk and ensure compliance of laws and policies.</b>	a, b
* Appear at and present position of County in legal proceedings.	a, b

### Agency Key Performance Measures (PMs)

Output	Actual 2015	Estimated 2016	Estimated 2017
a) N/A	n/a	n/a	n/a

### Efficiency/Cost Measures

a) N/A	n/a	n/a	n/a
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### Effectiveness Measures

a) % of times that targeted goals and deadlines are met.	95%	95%	95%
b) Positive feedback in Legal Needs Assessment meetings with departments.	95%	95%	95%

NOTE: Our goal is 90% or better on all of the above measures.

*Legal*

**Major Services**

	<b>Actual</b>	<b>Budget</b>	<b>Estimated</b>	<b>Requested</b>	<b>Budget</b>	<b>2016-2017</b>
	<b>FY 2015</b>	<b>FY 2016</b>	<b>FY 2016</b>	<b>FY 2017</b>	<b>FY 2017</b>	<b>% Change</b>

**Service #1: Legal Services**

Provide legal advice and opinions to departments and officials, prepare/review legal documents, and make recommendations on procedures and actions of County departments and officials.

Agency Revenues	\$ 18,532	\$ 12,935	\$ 12,935	\$ 13,193	\$ 13,193	1.99%
Expenditures	\$ 1,951,199	\$ 1,971,468	\$ 2,026,108	\$ 2,086,280	\$ 2,086,280	2.97%
Difference	\$(1,932,667)	\$(1,958,533)	\$(1,932,108)	\$ (1,990,484)	\$(1,990,484)	3.02%
FTE Positions	14.50	14.50	14.50	14.50	14.50	0.00%

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**Capital Improvement Program (CIP)**


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**e-Mail e-Discovery Replacement****Year Placed:****N/A****Description:**

This project would replace the County's current e-mail/digital communication e-discovery product. Federal and state law mandate that parties to litigation or reasonably foreseeable litigation must, first, retain and maintain potentially discoverable records including electronically stored information (ESI), and, if suit or administrative action proceeds, search and produce any discoverable records or ESI. The retention and maintenance of ESI is an affirmative duty. The failure to hold, maintain, and produce such records is, in sum, treated as the intentional destruction of incriminating evidence. In 2009, Johnson County purchased and implemented Mimosa's NearPoint software – and attendant storage needs – to meet the County's affirmative legal obligations with regard to email and digital communication systems. Since then, NearPoint has been sold multiple times; the current owner of the NearPoint product rights is supporting the product, but long term support remains uncertain. Moreover, NearPoint has become a dated and increasingly cumbersome product. This replacement is not currently in the 5-year CIP.

<b>Capital Expenditures</b>	<b>FY 2017</b>	<b>FY 2018</b>	<b>FY 2019</b>	<b>FY 2020</b>	<b>FY 2021</b>	<b>Project Total</b>
Software Purchase	\$ 228,400	\$ 0	\$ 0	\$ 0	\$ 0	\$ 228,400
Data Conversion	\$ 480,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 480,000
Consulting	\$ 60,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 60,000
<b>Total</b>	<b>\$ 768,400</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 768,400</b>

<b>Operating Expenditures</b>	<b>Total FTE</b>	<b>FY 2017</b>	<b>FY 2018</b>	<b>FY 2019</b>	<b>FY 2020</b>
Personnel	0.0	\$ 0	\$ 0	\$ 0	\$ 0
Contractual	0.0	\$ 0	\$ 0	\$ 0	\$ 0
Commodities	0.0	\$ 0	\$ 0	\$ 0	\$ 0
Capital	0.0	\$ 0	\$ 0	\$ 0	\$ 0
On-going Total	0.0	\$ 0	\$ 0	\$ 0	\$ 0
Start UP	0.0	\$ 0	\$ 0	\$ 0	\$ 0
<b>TOTAL</b>	<b>0.0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>

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### Risk Management

	Actual FY 2015	Budget FY 2016	Estimated FY 2016	Requested FY 2017	Budget FY 2017	2016-2017 % Change
<b>Agency Revenues</b>						
Charges for Service	\$ 1,577,071	\$ 2,174,770	\$ 2,174,770	\$ 1,081,688	\$ 1,081,688	(50.26)%
<b>Total Agency Fees &amp; Charges</b>	<b>\$ 1,577,071</b>	<b>\$ 2,174,770</b>	<b>\$ 2,174,770</b>	<b>\$ 1,081,688</b>	<b>\$ 1,081,688</b>	<b>(50.26)%</b>
Use of Carryover	\$ 0	\$ 0	\$ 0	\$ 1,225,101	\$ 1,225,101	0.00 %
Miscellaneous	\$ 84,637	\$ 10,185	\$ 10,185	\$ 10,389	\$ 10,389	2.00 %
Intrafund Transfers	\$ 1,425,163	\$ 1,576,739	\$ 1,576,739	\$ 1,672,873	\$ 1,672,873	6.10 %
Interest	\$ 15,913	\$ 18,988	\$ 18,014	\$ 22,518	\$ 22,518	25.00 %
<b>Total Other Agency Revenues</b>	<b>\$ 1,525,713</b>	<b>\$ 1,605,912</b>	<b>\$ 1,604,938</b>	<b>\$ 2,930,881</b>	<b>\$ 2,930,881</b>	<b>82.62 %</b>
<b>a) Total Agency Revenues</b>	<b>\$ 3,102,784</b>	<b>\$ 3,780,682</b>	<b>\$ 3,779,708</b>	<b>\$ 4,012,569</b>	<b>\$ 4,012,569</b>	<b>6.16 %</b>
<b>Expenditures</b>						
Personnel	\$ 374,083	\$ 402,373	\$ 402,197	\$ 417,227	\$ 417,227	3.74 %
Contractual Services	\$ 1,804,790	\$ 1,783,158	\$ 1,783,158	\$ 1,904,134	\$ 1,904,134	6.78 %
Commodities	\$ 4,093	\$ 8,445	\$ 8,445	\$ 8,445	\$ 8,445	0.00 %
Capital Outlay	\$ 0	\$ 9,000	\$ 9,000	\$ 9,000	\$ 9,000	0.00 %
<b>Subtotal</b>	<b>\$ 2,182,966</b>	<b>\$ 2,202,976</b>	<b>\$ 2,202,800</b>	<b>\$ 2,338,806</b>	<b>\$ 2,338,806</b>	<b>6.17 %</b>
Intrafund Transfers	\$ 1,425,163	\$ 1,576,739	\$ 1,576,739	\$ 1,672,873	\$ 1,672,873	6.10 %
<b>Subtotal</b>	<b>\$ 1,425,163</b>	<b>\$ 1,576,739</b>	<b>\$ 1,576,739</b>	<b>\$ 1,672,873</b>	<b>\$ 1,672,873</b>	<b>6.10 %</b>
<b>Expenditures Subtotal</b>	<b>\$ 3,608,129</b>	<b>\$ 3,779,715</b>	<b>\$ 3,779,539</b>	<b>\$ 4,011,679</b>	<b>\$ 4,011,679</b>	<b>6.14 %</b>
Vehicle Equivalent Units	\$ 328	\$ 247	\$ 247	\$ 169	\$ 169	(31.58)%
Risk Management Charges	\$ 687	\$ 720	\$ 720	\$ 721	\$ 721	0.14 %
<b>b) Total Expenditures</b>	<b>\$ 3,609,144</b>	<b>\$ 3,780,682</b>	<b>\$ 3,780,506</b>	<b>\$ 4,012,569</b>	<b>\$ 4,012,569</b>	<b>6.14 %</b>
<b>Difference: b) minus a)</b>	<b>\$ (506,360)</b>	<b>\$ 0</b>	<b>\$ (798)</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>(100.00)%</b>
<b>Tax Revenues</b>						
Ad Valorem Support	\$ 75	\$ 0	\$ 0	\$ 0	\$ 0	1.82 %
Other Taxes	\$ 2,037	\$ 0	\$ 3,775	\$ 0	\$ 0	0.79 %
<b>Total Tax Revenues</b>	<b>\$ 2,112</b>	<b>\$ 0</b>	<b>\$ 3,775</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>1.70 %</b>
<b>FTE Positions</b>						
Fee Funded FTEs	0.00	0.00	0.00	0.00	0.00	0.00 %
Grant Funded FTEs	0.00	0.00	0.00	0.00	0.00	0.00 %
Other FTEs	4.50	4.50	4.50	4.50	4.50	0.00 %
<b>Total FTE Positions</b>	<b>4.50</b>	<b>4.50</b>	<b>4.50</b>	<b>4.50</b>	<b>4.50</b>	<b>0.00 %</b>

### Agency Mission

To preserve County assets and public service capabilities by protecting the County against financial consequences of losses which may be catastrophic in nature. This will be achieved through cooperative partnership with departments and agencies and by establishing and maintaining employee awareness of Risk Management and safety techniques.

### Budget Highlights

Total expenditures for FY 2017, excluding transfers, Risk Management and Vehicle Equivalent Unit charges, are budgeted to increase by \$136,006 (6.17%) compared to FY 2016. This net increase is due to net impact of: 1) increased costs for insurance coverage, and 2) the budgeted salary and benefit increases included in the budget parameters.

FTEs for FY 2017 are budgeted to remain constant at 4.50.



## Risk Management

### Agency Goals & Objectives

#### Service Delivery Goals and Associated Performance Measures

	Actual 2015	Estimated 2016	Estimated 2017
1) <b>Maintain and work to reduce the County's cost of workers' compensation claims.</b>			
(A) Frequency rate = (Total # Lost Time Claims X 200,000) / Total Hours Worked. *	1.15	1.4	1.39
(B) Severity Rate = (Total # Lost Time WC Days X 200,000) / Total Hours Worked. *	16.25	20.68	20.6
(C) WC Average Experience Modification Rate. **	0.98	1.01	1.01
2) <b>Maintain and reduce the frequency and severity of vehicle accidents, mitigating the resulting cost effective excess insurance coverage.</b>			
(A) Frequency rate = # vehicle accidents per 1,000,000 miles driven.	6.09	6.20	6.44
(B) Severity rate - total vehicle accident cost per 1,000 miles driven.	\$11.42	\$11.46	\$11.96
3) <b>Maintain the County's highly protected risk classification to limit losses and continued access to lowest property insurance rates.</b>			
(A) FM Global RiskMark Score. ***	88%	89%	89%
4) <b>Manage the County's total cost of risk and attempt to maintain and when possible reduce the cost, based on changes in County exposures and insurance market.</b>			
(A) Total Cost of Risk per \$1,000 of County Expenditures.	6.08	5.75	TBD

#### Agency Key Performance Measures (PMs)

Output and Efficiency Measures	Actual 2015	Estimated 2016	Estimated 2017
1) a. Total # of WC claims filed and managed.	221	290	296
b. Workers compensation medical cost savings.	\$692,480	\$677,371	\$678,896
c. # of employees attending Risk Mgmt safety training.	177	185	190
2) a. # of motor vehicle records (MVRs) reviewed.	1,152	1,400	1,400
b. # of designated drivers attending driver safety training.	588	610	588
3) a. # of safety and loss prevention inspections conducted.	152	154	154
4) a. Total cost of risk.	\$4,166,695	\$4,272,676	\$4,368,220

\* The 200,000 = 100 employees working 40 hrs/wk @ 50 wks/year.

\*\* Experience Modifier = Three years actual incurred losses compared to industry average losses incurred.

\*\*\* RiskMark is based on implementation of recommendations, i.e., fire equipment, natural hazards, human element.

## ***Risk Management***

### **Major Services**

<b>Actual</b>	<b>Budget</b>	<b>Estimated</b>	<b>Requested</b>	<b>Budget</b>	<b>2016-2017</b>
<b>FY 2015</b>	<b>FY 2016</b>	<b>FY 2016</b>	<b>FY 2017</b>	<b>FY 2017</b>	<b>% Change</b>

#### **Service #1: Risk Management and Safety**

Develop, recommend and implement appropriate management techniques to prevent, avoid and reduce loss exposures to the County. Provide for the safety of employees by monitoring work conditions, recommending engineering and personal protective controls, implementing programs and conducting training which supports safe work practices. Coordinate with Emergency Management & Communications (EMC) to assure that emergency response plans are written, modified as needed and exercised.

Agency Revenues	\$ 409,723	\$ 458,904	\$ 458,904	\$ 474,021	\$ 474,021	3.29%
Expenditures	\$ 399,779	\$ 457,937	\$ 457,761	\$ 473,131	\$ 473,131	3.36%
Difference	\$ 9,944	\$ 967	\$ 1,143	\$ 890	\$ 890	-22.13%
FTE Positions	4.50	4.50	4.50	4.50	4.50	0.00%

#### **Service #2: Risk Financing**

Develop, recommend and administer alternatives to insuring or retaining the financial protection to the varied exposures to loss.

Agency Revenues	\$ 1,296,302	\$ 1,417,369	\$ 1,417,369	\$ 1,518,186	\$ 1,518,186	7.11%
Expenditures	\$ 1,296,303	\$ 1,417,369	\$ 1,417,369	\$ 1,518,186	\$ 1,518,186	7.11%
Difference	\$ (1)	\$ 0	\$ 0	\$ 0	\$ 0	0.00%
FTE Positions	0.00	0.00	0.00	0.00	0.00	0.00%

#### **Service #3: Claims Management**

Provides direct client support to departments/agencies in the areas of classification and compensation, including administration and oversight of the County's compensation program and other service and performance recognition programs.

Agency Revenues	\$ 1,396,759	\$ 1,904,409	\$ 1,903,435	\$ 2,020,362	\$ 2,020,362	6.14%
Expenditures	\$ 1,912,047	\$ 1,904,409	\$ 1,904,409	\$ 2,020,362	\$ 2,020,362	6.09%
Difference	\$ (515,288)	\$ 0	\$ (974)	\$ 0	\$ 0	-100.00%
FTE Positions	0.00	0.00	0.00	0.00	0.00	0.00%

### Technology & Innovation

	Actual FY 2015	Budget FY 2016	Estimated FY 2016	Requested FY 2017	Budget FY 2017	2016-2017 % Change
<b>Agency Revenues</b>						
Licenses and Permits	\$ 254,717	\$ 313,056	\$ 313,056	\$ 319,317	\$ 319,317	2.00 %
Charges for Service	\$ 289,429	\$ 276,000	\$ 276,000	\$ 281,520	\$ 281,520	2.00 %
<b>Total Agency Fees &amp; Charges</b>	<b>\$ 544,146</b>	<b>\$ 589,056</b>	<b>\$ 589,056</b>	<b>\$ 600,837</b>	<b>\$ 600,837</b>	<b>2.00 %</b>
Miscellaneous	\$ 60,062	\$ 0	\$ 0	\$ 0	\$ 0	0.00 %
Interfund Transfer	\$ 927,748	\$ 580,919	\$ 580,919	\$ 580,919	\$ 580,919	0.00 %
<b>Total Other Agency Revenues</b>	<b>\$ 987,810</b>	<b>\$ 580,919</b>	<b>\$ 580,919</b>	<b>\$ 580,919</b>	<b>\$ 580,919</b>	<b>0.00 %</b>
<b>a) Total Agency Revenues</b>	<b>\$ 1,531,956</b>	<b>\$ 1,169,975</b>	<b>\$ 1,169,975</b>	<b>\$ 1,181,756</b>	<b>\$ 1,181,756</b>	<b>1.01 %</b>
<b>Expenditures</b>						
Personnel	\$ 8,935,810	\$ 9,946,597	\$ 9,860,934	\$ 10,553,952	\$ 10,436,999	5.84 %
Contractual Services	\$ 3,286,692	\$ 3,479,118	\$ 3,450,359	\$ 3,340,638	\$ 3,336,638	(3.30)%
Commodities	\$ 164,410	\$ 250,628	\$ 280,387	\$ 238,528	\$ 235,778	(15.91)%
Capital Outlay	\$ 67,000	\$ 32,500	\$ 31,500	\$ 31,500	\$ 31,500	0.00 %
<b>Subtotal</b>	<b>\$ 12,453,912</b>	<b>\$ 13,708,843</b>	<b>\$ 13,623,180</b>	<b>\$ 14,164,618</b>	<b>\$ 14,040,915</b>	<b>3.07 %</b>
Miscellaneous	\$ 12,902	\$ 0	\$ 0	\$ 0	\$ 0	0.00 %
Transfer to Equipment Reserve	\$ 113,000	\$ 43,000	\$ 43,000	\$ 43,000	\$ 43,000	0.00 %
Transfer to Capital projects	\$ 1,600,000	\$ 2,000,000	\$ 2,000,000	\$ 1,900,000	\$ 1,900,000	(5.00)%
<b>Subtotal</b>	<b>\$ 1,725,902</b>	<b>\$ 2,043,000</b>	<b>\$ 2,043,000</b>	<b>\$ 1,943,000</b>	<b>\$ 1,943,000</b>	<b>(4.89)%</b>
<b>Expenditures Subtotal</b>	<b>\$ 14,179,814</b>	<b>\$ 15,751,843</b>	<b>\$ 15,666,180</b>	<b>\$ 16,107,618</b>	<b>\$ 15,983,915</b>	<b>2.03 %</b>
Vehicle Equivalent Units	\$ 493	\$ 524	\$ 524	\$ 482	\$ 482	(8.02)%
Risk Management Charges	\$ 10,406	\$ 16,659	\$ 16,659	\$ 0	\$ 0	(100.00)%
<b>b) Total Expenditures</b>	<b>\$ 14,190,713</b>	<b>\$ 15,769,026</b>	<b>\$ 15,683,363</b>	<b>\$ 16,108,100</b>	<b>\$ 15,984,397</b>	<b>1.92 %</b>
<b>Difference: b) minus a)</b>	<b>\$ (12,658,757)</b>	<b>\$ (14,599,051)</b>	<b>\$ (14,513,388)</b>	<b>\$ (14,926,344)</b>	<b>\$ (14,802,641)</b>	<b>1.99 %</b>
<b>FTE Positions</b>						
Fee Funded FTEs	0.00	0.00	0.00	0.00	0.00	0.00 %
Grant Funded FTEs	0.00	0.00	0.00	0.00	0.00	0.00 %
Other FTEs	84.63	84.63	84.63	95.55	94.55	11.72 %
<b>Total FTE Positions</b>	<b>84.63</b>	<b>84.63</b>	<b>84.63</b>	<b>95.55</b>	<b>94.55</b>	<b>11.72 %</b>

### Agency Mission

The Department of Technology and Innovation will deliver innovative and reliable technology solutions and services to advance the objectives of County staff, elected officials, and the community. We will endeavor to provide these innovative solutions to technology challenges in a cost effective and efficient manner while providing technology through leadership to County operations.

### Budget Highlights

Total expenditures for FY 2017, excluding transfers, Risk Management charges, and Vehicle Equivalent Unit charges, are budgeted to increase by \$417,735 (3.07%) compared to FY 2016. The increase is due to the net impact of: 1) a one-time decrease of \$150,000 from the 2016 budget, 2) a \$148,522 increase for 2.0 FTE Help Desk staff, 3) a \$103,785 increase for a Security Risk & Compliance Analyst, 4) a \$78,014 increase for a Human Service Data Analyst, and 5) the budgeted salary and benefit increases included in the budget parameters.

Transfers to Equipment Reserve are budgeted at \$43,000. Transfers to Capital Projects include \$1,700,000 for Infrastructure Maintenance and \$200,000 for the Fiber Master Plan.

FTEs for FY 2017 are budgeted to increase to 94.55 due to the addition of 4.0 FTE through RARs.

## Technology & Innovation

### Agency Goals & Objectives

Service Delivery Goals and Associated Objectives	Associated PM's:
1) Provide effective and efficient information technology services in support of County.	a

### Agency Key Performance Measures (PMs)

Output	Actual 2015	Estimated 2016	Estimated 2017
a) # of user requests.	26,534	27,000	27,500
b) # of needs assessments.	25	25	25
c) # of business process improvement recommendations.	187	180	180
d) # of new applications.	8	5	5
e) # of new websites.	9	12	15
f) # of new functionality introduced.	69	78	78
g) % uptime.	99.9%	99.95%	99.95%

### Efficiency/Cost Measures

a) # of change requests to systems.	168	600	600
b) # of implemented solutions.	244	250	260
c) # of changes to existing data/reports.	125	130	130
d) # of spam emails blocked.	7.8 Million	8 Million	8 Million
e) % of downtime.	0.1%	0.05%	0.05%

### Effectiveness Measures

a) % of recommendations acted upon.	95%	90%	90%
b) % of implemented solutions showing measurable process improvements or efficiency increases.	2,100	2,000	2,000
c) # of security breaches.	2	0	0
d) # of spam filter failures.	361	425	500
e) % of unplanned downtime.	0.05%	0.05%	0.05%
f) customer satisfaction survey.	4.85	4.8	4.8

## Technology & Innovation

### Major Services

	Actual	Budget	Estimated	Requested	Budget	2016-2017
	FY 2015	FY 2016	FY 2016	FY 2017	FY 2017	% Change

#### Service #1: Administration

The Administrative Services Division provides administrative support for the department.

Agency Revenues	\$ 225,080	\$ 260,000	\$ 260,000	\$ 265,420	\$ 265,420	2.08%
Expenditures	\$ 1,269,836	\$ 1,496,121	\$ 1,579,984	\$ 1,690,857	\$ 1,690,857	7.02%
Difference	\$ (1,044,756)	\$ (1,236,121)	\$ (1,319,984)	\$ (1,425,437)	\$ (1,425,437)	7.99%
FTE Positions	8.00	8.00	9.00	9.96	9.96	10.67%

#### Service 2: Enterprise Services

The Enterprise Services division provides technology solutions in the areas of application development and support business process analysis and improvement, database development/administration and project management.

Agency Revenues	\$ 327,146	\$ 329,056	\$ 329,056	\$ 335,417	\$ 335,417	1.93%
Expenditures	\$ 6,334,326	\$ 7,123,287	\$ 6,546,498	\$ 6,860,984	\$ 6,737,281	2.91%
Difference	\$ (6,007,180)	\$ (6,794,231)	\$ (6,217,442)	\$ (6,525,567)	\$ (6,401,864)	2.97%
FTE Positions	53.63	53.63	48.63	49.63	48.63	0.00%

#### Service #3: Infrastructure Services

To identify, list and value all taxable and exempt commercial personal property in Johnson County, in accordance with the Uniform Standards of Professional Appraisal Practices (USPAP) and Kansas Statutes.

Agency Revenues	\$ 979,730	\$ 580,919	\$ 580,919	\$ 580,919	\$ 580,919	0.00%
Expenditures	\$ 6,575,652	\$ 7,132,435	\$ 7,539,698	\$ 7,555,777	\$ 7,555,777	0.21%
Difference	\$ (5,595,922)	\$ (6,551,516)	\$ (6,958,779)	\$ (6,974,858)	\$ (6,974,858)	0.23%
FTE Positions	30.00	30.00	34.08	35.96	35.96	5.52%

## Technology & Innovation

### Requests for Additional Resources

	Requested FY 2017	Budget FY 2017	Requested FY 2018	Projected FY 2018
<b>Request #1: Risk &amp; Compliance Analyst</b>		<b>Priority: 1</b>	<b>Major Service:</b>	<b>Security</b>
Johnson County Government has a need for IT Risk & Compliance resource to provide services pertaining to internal compliance, HIPAA, and Payment Card Industry (PCI). This position will be responsible for performing internal compliance audits around these requirements and providing guidance for remediation, scoping and documentation of controls and deficiencies to ensure Johnson County Government and its departments/agencies remain in compliance with internal, Federal, and contractual requirements. This request was funded for FY 2017.				
Agency Revenues	\$ 0	\$ 0	\$ 0	\$ 0
Expenditures	103,785	103,785	109,976	109,976
Difference	\$ (103,785)	\$ (103,785)	\$ (109,976)	\$ (109,976)
Full-time Equivalent Positions	1.00	1.00	1.00	1.00
<b>Request #2: Developer Analyst IV</b>		<b>Priority: 2</b>	<b>Major Service:</b>	<b>Application &amp; Development</b>
This enterprise initiative continues to expand, as the County's Enterprise Content Management (Document Management) software - ImageNow is implemented in departments throughout the organization, while additional outstanding department requests await for DTI staff resources for implementation. Funding for this request was not included in the FY 2017 budget.				
Agency Revenues	\$ 0	\$ 0	\$ 0	\$ 0
Expenditures	123,703	0	125,119	0
Difference	\$ (123,703)	\$ 0	\$ (125,119)	\$ 0
Full-time Equivalent Positions	0.00	0.00	0.00	0.00
<b>Request #3: Human Services Data Analyst</b>		<b>Priority: 3</b>	<b>Major Service:</b>	<b>Infrastructure</b>
Since 2008 AIMS has devoted approximately one-half of an existing FTE to provide technical leadership to a novel data sharing initiative of the Health and Human Service (HHS) programs of Johnson County, now known as My Resource Connection, or MyRC. As use of MyRC becomes more widespread and additional data sources come online, AIMS strains to meet the demands for technical support and enhancements. Additionally, given that MyRC figures prominently in addressing a BOCC Strategic Priority - "Secure Adequate Safety Net Services and Encourage Self-Sufficiency" - it is important to adequately staff technical support for MyRC. This request was funded for FY 2017.				
Agency Revenues	\$ 0	\$ 0	\$ 0	\$ 0
Expenditures	78,014	78,014	86,786	86,786
Difference	\$ (78,014)	\$ (78,014)	\$ (86,786)	\$ (86,786)
Full-time Equivalent Positions	0.00	0.00	0.00	0.00
<b>Request #4: 2.0 Help Desk Staff</b>		<b>Priority: 4</b>	<b>Major Service:</b>	<b>Support Center</b>
This request is for two (2) additional Technical Support Analyst (901121) for the DTI Support Center to begin June 1, 2016 of the fiscal year, 2016. There are currently five technical support analysts supporting Johnson County users. Current staffing levels are not able keep up with the demand for fast and efficient technology support. These positions will be funded by the collected income from Shared Services / City Support and will enhance the level of service DTI can provide while also significantly reducing the amount of overtime currently being paid due to staff shortage. This request was funded for FY 2017.				
Agency Revenues	\$ 0	\$ 0	\$ 0	\$ 0
Expenditures	148,522	148,522	155,071	155,071
Difference	\$ (148,522)	\$ (148,522)	\$ (155,071)	\$ (155,071)
Full-time Equivalent Positions	0.00	0.00	0.00	0.00

## Technology & Innovation

### Capital Improvement Program (CIP)

<b>Title:</b>	<b>Infrastructure Maintenance</b>	<b>Year Placed:</b>	<b>2017</b>
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**Description:** This is the on-going capital replacement project account that has been set up to deal with the maintenance of the County's ITS infrastructure. Some of the 2017 projects include: upgrades to data switches, replacement of old routers, upgrade LAN servers, UPS/wireless replacement, replacement of UPS wireless component replacement, and upgrades to hardware and software. Funding for this project has been included in the FY 2017 Budget.

Capital Expenditures	FY2017	FY 2018	FY 2019	FY 2020	FY 2021	Project Total
Preliminary Studies	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Design and Construction	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Equipment	\$1,700,000	\$1,100,000	\$1,100,000	\$1,100,000	\$1,100,000	\$6,100,000
<b>Total</b>	<b>\$1,700,000</b>	<b>\$1,100,000</b>	<b>\$1,100,000</b>	<b>\$1,100,000</b>	<b>\$1,100,000</b>	<b>\$6,100,000</b>

Operating Expenditures	Total FTE	FY2016	FY 2017	FY 2018	FY 2019
Personnel	0.0	\$ 0	\$ 0	\$ 0	\$ 0
Contractual	0.0	\$ 0	\$ 0	\$ 0	\$ 0
Commodities	0.0	\$ 0	\$ 0	\$ 0	\$ 0
Capital	0.0	\$ 0	\$ 0	\$ 0	\$ 0
On-going Total	0.0	\$ 0	\$ 0	\$ 0	\$ 0
Start Up	0.0	\$ 0	\$ 0	\$ 0	\$ 0
<b>TOTAL</b>	<b>0.0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>

<b>Title:</b>	<b>Fiber Master Plan</b>	<b>Year Placed:</b>	<b>N/A</b>
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**Description:** The project is to expand the County fiber network to areas of the County not currently covered. The goal is to provide a County-wide fiber network backbone to support all public organizations in the delivery of their services to Johnson County residents. Our vision is to invite all public entities (cities, school districts, higher education institutions, fire districts) and possibly some private sector groups to participate in a cost sharing model. Work completed in the previous year has resulted in several successful collaborative projects. This approach has been well received among County departments and partner public entities and is our go-forward strategy for continued expansion of the fiber system. Funding for this project has been included in the FY 2017 Budget.

Capital Expenditures	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	Project Total
Preliminary Studies	\$	\$	\$	\$	\$	\$
Design	\$	\$	\$	\$	\$	\$
Construction	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 1,000,000
Total	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 1,000,000

Operating Expenditures	Total FTE	FY 2017	FY 2018	FY 2019	FY 2020
Personnel	0.0	\$ 0	\$ 0	\$ 0	\$ 0
Contractual	0.0	\$ 0	\$ 39,000	\$ 39,000	\$ 39,000
Commodities	0.0	\$ 0	\$ 0	\$ 0	\$ 0
Capital	0.0	\$ 0	\$ 0	\$ 0	\$ 0
On-going Total	0.0	\$ 0	\$ 0	\$ 0	\$ 0
Start Up	0.0	\$ 0	\$ 0	\$ 0	\$ 0
<b>TOTAL</b>	0.0	\$ 0	\$ 39,000	\$ 39,000	\$ 39,000

## Technology & Innovation

### Capital Improvement Program (CIP)

**Title:** Disaster Recovery

**Year Placed:**

N/A

**Description:** Many services provided today by various County departments are totally dependent on computer systems and applications located in the primary County Data Center. In the event the primary County Data Center was to become unavailable, many of those services could not be performed or would be severely limited with manual processes. There is no contingency plan for the County Data Center in place today. With limited funding, DTI has moved forward on DR/BC for several critical systems in a “bare bones” solution set. In order to provide a fully resilient, recoverable system additional investment will be required. This request is not funded in the FY 2017 Budget.

Capital Expenditures	Year 1	Year 2	Year 3	Year 4	Year 5	Project Total
Hardware	\$ 0	\$ 627,814	\$ 200,000	\$ 200,000	\$ 200,000	\$ 1,227,814
Licensing	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Support	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Design and Construction	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Equipment	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>Total</b>	<b>\$ 0</b>	<b>\$ 627,814</b>	<b>\$ 200,000</b>	<b>\$ 200,000</b>	<b>\$ 200,000</b>	<b>\$ 1,227,814</b>

Operating Expenditures	Total FTE	Year 1	Year 2	Year 3	Year 4
Personnel	0.0	\$ 0	\$ 0	\$ 0	\$ 0
Contractual	0.0	\$ 0	\$ 0	\$ 0	\$ 0
Commodities	0.0	\$ 0	\$ 0	\$ 0	\$ 0
Capital	0.0	\$ 0	\$ 0	\$ 0	\$ 0
On-going Total	0.0	\$ 0	\$ 0	\$ 0	\$ 0
Start Up	0.0	\$ 400,000	\$ 240,326	\$ 0	\$ 0
<b>TOTAL</b>	<b>0.0</b>	<b>\$ 400,000</b>	<b>\$ 240,326</b>	<b>\$ 0</b>	<b>\$ 0</b>

**Title:** Document Management

**Year Placed:**

**N/A**

**Description:** This project provides funding to further implement document management technologies for various departmental needs. In 2007 ITS implemented this technology for District Court Trustee, and began working with Motor Vehicle. In 2008 Treasurer, Motor Vehicle, and Health and Environment began using the technology. Appraiser received this technology in 2009. The request represents the implementation of document management technologies to the remaining departments that have requested it. This request is not funded in the FY 2017 Budget.

Capital Expenditures	Year 1	Year 2	Year 3	Year 4	Year 5	Project Total
Scanning Services	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Software Costs	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Licensing	\$ 71,250	\$ 77,085	\$ 81,447	\$ 0	\$ 0	\$ 229,782
Training	\$ 4,200	\$ 4,284	\$ 4,370	\$ 0	\$ 0	\$ 12,854
Hardware	\$ 8,300	\$ 11,900	\$ 20,200	\$ 0	\$ 0	\$ 40,400
Professional Services	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Total	\$ 83,750	\$ 93,269	\$ 106,017	\$ 0	\$ 0	\$ 283,036

Operating Expenditures	Total FTE	Year 1	Year 2	Year 3
Personnel	0.0	\$ 0	\$ 0	\$ 0
Contractual	0.0	\$ 0	\$ 0	\$ 0
Commodities	0.0	\$ 0	\$ 0	\$ 0
Capital	0.0	\$ 0	\$ 0	\$ 0
Start Up	0.0	\$ 0	\$ 0	\$ 0
<b>TOTAL</b>	<b>0.0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>



**Technology & Innovation**

**Capital Improvement Program (CIP)**

<b>Title:</b>	<b>Data Loss Prevention</b>	<b>Year Placed:</b>	<b>N/A</b>
<b>Description:</b>	Data Loss Prevention (DLP) solution, which enables the organization to identify, monitor, and protect sensitive information. By implementing a DLP solution the County will be able to address current deficiencies in knowing where confidential data like Health Information Protection and Accountability Act (HIPAA) and Payment Card Industry Data Security Standard (PCI-DSS) as well as associate Personally Identifiable Information (PII) is being maintained or transmitted. This will allow the County to better understand the utilization of this confidential data and provide an avenue to produce or implement the appropriate controls to ensure County compliance with regulatory requirements. This request is not funded in the FY 2017 Budget.		

<b>Capital Expenditures</b>	<b>Year 1</b>	<b>Year 2</b>	<b>Year 3</b>	<b>Year 4</b>	<b>Year 5</b>	<b>Project Total</b>
Software	\$ 145,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 145,000
Hardware	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Consulting	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>Total</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 145,000</b>

<b>Operating Expenditures</b>	<b>Total FTE</b>	<b>Year 1</b>	<b>Year 2</b>	<b>Year 3</b>
Personnel	0.0	\$ 0	\$ 0	\$ 0
Contractual	0.0	\$ 27,500	\$ 29,500	\$ 31,500
Commodities	0.0	\$ 0	\$ 0	\$ 0
Capital	0.0	\$ 0	\$ 0	\$ 0
On-going Total	0.0	\$ 0	\$ 0	\$ 0
Start Up	0.0	\$ 0	\$ 0	\$ 0
<b>TOTAL</b>	<b>0.0</b>	<b>\$ 27,500</b>	<b>\$ 29,500</b>	<b>\$ 31,500</b>

<b>Title:</b>	<b>Phone Set Replacement</b>	<b>Year Placed:</b>	<b>N/A</b>
<b>Description:</b>	This request is to proactively plan for the systematic replacement of desktop phone. Cisco periodically drops support of certain phone models as the newer models hit the market. The current models of phones have been in place since approximately 2006. Cisco has since discontinued support on all but a couple of the models that have been deployed. This lack of support does not necessarily mean the phone set does not work on the current software/hardware configuration of the PBX, but Cisco will not support any required software fix to maintain the use of these models. This request is to systematically start replacing the oldest, non-supported phones across the county with a supported desktop phone, or as an alternative option, to replace the existing phone with an approved headset and microphone for employees to use Jabber Voice over their PC's. This request is not funded in the FY 2017 Budget.		

<b>Capital Expenditures</b>	<b>Year 1</b>	<b>Year 2</b>	<b>Year 3</b>	<b>Year 4</b>	<b>Year 5</b>	<b>Project Total</b>
Software	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Hardware	\$ 255,000	\$ 255,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 810,000
Licensing	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Support	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Installation	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>Total</b>	<b>\$ 255,000</b>	<b>\$ 255,000</b>	<b>\$ 100,000</b>	<b>\$ 100,000</b>	<b>\$ 100,000</b>	<b>\$ 810,000</b>

<b>Operating Expenditures</b>	<b>Total FTE</b>	<b>Year 1</b>	<b>Year 2</b>	<b>Year 3</b>
Personnel	0.0	\$ 0	\$ 0	\$ 0
Contractual	0.0	\$ 0	\$ 3,000	\$ 3,000
Commodities	0.0	\$ 0	\$ 0	\$ 0
Capital	0.0	\$ 0	\$ 0	\$ 0
On-going Total	0.0	\$ 0	\$ 0	\$ 0
Start Up	0.0	\$ 0	\$ 0	\$ 0
<b>TOTAL</b>	<b>0.0</b>	<b>\$ 0</b>	<b>\$ 3,000</b>	<b>\$ 3,000</b>

### Treasury & Financial Management

	Actual FY 2015	Budget FY 2016	Estimated FY 2016	Requested FY 2017	Budget FY 2017	2016-2017 % Change
<b>Agency Revenues</b>						
Charges for Service	\$ 29,846	\$ 80,599	\$ 80,599	\$ 82,211	\$ 82,211	2.00 %
<b>Total Agency Fees &amp; Charges</b>	<b>\$ 29,846</b>	<b>\$ 80,599</b>	<b>\$ 80,599</b>	<b>\$ 82,211</b>	<b>\$ 82,211</b>	<b>2.00 %</b>
Miscellaneous	\$ 6,086	\$ 28,000	\$ 28,000	\$ 68,000	\$ 68,000	142.86 %
<b>Total Other Agency Revenues</b>	<b>\$ 6,086</b>	<b>\$ 28,000</b>	<b>\$ 28,000</b>	<b>\$ 68,000</b>	<b>\$ 68,000</b>	<b>142.86 %</b>
<b>a) Total Agency Revenues</b>	<b>\$ 35,932</b>	<b>\$ 108,599</b>	<b>\$ 108,599</b>	<b>\$ 150,211</b>	<b>\$ 150,211</b>	<b>38.32 %</b>
<b>Expenditures</b>						
Personnel	\$ 4,022,721	\$ 4,208,043	\$ 4,231,176	\$ 4,390,398	\$ 4,390,398	3.76 %
Contractual Services	\$ 1,333,104	\$ 1,560,468	\$ 1,560,548	\$ 1,711,048	\$ 1,700,548	8.97 %
Commodities	\$ 58,032	\$ 122,685	\$ 122,605	\$ 122,605	\$ 122,605	0.00 %
Capital Outlay	\$ 0	\$ 3,598	\$ 3,598	\$ 3,598	\$ 3,598	0.00 %
<b>Subtotal</b>	<b>\$ 5,413,857</b>	<b>\$ 5,894,794</b>	<b>\$ 5,917,927</b>	<b>\$ 6,227,649</b>	<b>\$ 6,217,149</b>	<b>5.06 %</b>
Miscellaneous	\$ 2,971	\$ 1,234	\$ 1,234	\$ 1,234	\$ 1,234	0.00 %
Transfer to Equipment	\$ 0	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	0.00 %
<b>Subtotal</b>	<b>\$ 2,971</b>	<b>\$ 6,234</b>	<b>\$ 6,234</b>	<b>\$ 6,234</b>	<b>\$ 6,234</b>	<b>0.00 %</b>
<b>Expenditures Subtotal</b>	<b>\$ 5,416,828</b>	<b>\$ 5,901,028</b>	<b>\$ 5,924,161</b>	<b>\$ 6,233,883</b>	<b>\$ 6,223,383</b>	<b>5.05 %</b>
Vehicle Equivalent Units	0	0	0	0	0	0.00 %
Risk Management Charges	13,552	19,631	19,631	0	0	(100.00)%
<b>b) Total Expenditures</b>	<b>\$ 5,430,380</b>	<b>\$ 5,920,659</b>	<b>\$ 5,943,792</b>	<b>\$ 6,233,883</b>	<b>\$ 6,223,383</b>	<b>4.70 %</b>
<b>Difference: b) minus a)</b>	<b>\$ (5,394,448)</b>	<b>\$ (5,812,060)</b>	<b>\$ (5,835,193)</b>	<b>\$ (6,083,672)</b>	<b>\$ (6,073,172)</b>	<b>4.08 %</b>
<b>FTE Positions</b>						
Fee Funded FTEs	0.00	0.00	0.00	0.00	0.00	0.00 %
Grant Funded FTEs	0.00	0.00	0.00	0.00	0.00	0.00 %
Other FTEs	47.75	47.75	47.75	47.75	47.75	0.00 %
<b>Total FTE Positions</b>	<b>47.75</b>	<b>47.75</b>	<b>47.75</b>	<b>47.75</b>	<b>47.75</b>	<b>0.00 %</b>

### Agency Mission

Treasury and Financial Management is responsible for providing the citizens, departments, agencies and employees of Johnson County with superior financial administrative services in terms of quality, timeliness, efficiency, and value while maintaining the highest levels of customer service satisfaction and accountability. This department provides entity-wide financial reporting and financial information services, bills, collects and distributes tax monies, administers an open and competitive procurement process, facilitates the surplus disposal process, issues and administers vehicle registrations and vehicle titles, maintains risk management and insurance programs, pays County obligations, directs the centralized accounting and payroll processes, administers employee benefit programs, and performs daily cash management and investment services.

### Budget Highlights

Expenditures for FY 2017, excluding transfers and Risk Management charges, are budgeted to increase by \$299,222 (5.06%) compared to FY 2016. The increase is due the net impact of: 1) \$100,000 to expand Wellness funding to include spouses and children, and 2) the budgeted salary and benefit increases included in the budget parameters.

FY 2017 Transfers to Equipment Reserve remain constant \$5,000.

FTEs for FY 2017 remain constant at 47.75.

## Treasury & Financial Management

### Agency Goals & Objectives

	Actual 2015	Estimated 2016	Estimated 2017
<b>Service Delivery Goals and Associated Objectives</b>			
1) Increase number of property tax payments that are processed electronically by mortgage company, mail (Lockbox) and/or online to reduce manual processing.			
A) # of property tax payments processed by Mortgage Company.	209,826	211,875	212,440
B) # of property tax payments processed by Lockbox.	125,257	123,750	124,080
C) # of property tax payments processed online.	22,246	23,438	24,440
D) # of property tax payments processed manually by TFM staff.	16,700	15,938	15,040
2) Increase number of Collections Unit payments that are processed online or through our electronic return check representment process to reduce manual processing.			
A) # of Collections Unit payments processed online.	652	700	750
B) # of Collections Unit payments collected through electronic representment.	\$601	\$610	\$620
C) # of Collections Unit payments processed manually by TFM staff.	\$1,175	\$1,125	\$975
3) Respond to customer service phone calls in a prompt and efficient manner.			
A) CISCO CUIC: # of customer service phone calls handled.	22,785	21,646	20,563
B) CISCO CUIC: average speed to answer customer service phone calls.	0:00:43	0:00:40	0:00:37
C) CISCO CUIC: average handle time.	0:02:45	0:02:40	0:02:35
D) CISCO CUIC: # of calls abandoned.	687	655	620
4) Provide accurate financial reporting for stakeholders.			
A) Produce CAFR within 180 days of the fiscal year end.	Yes	Yes	Yes
B) Produce a CAFR that has an unmodified audit opinion.	Yes	Yes	Yes
C) Produce a CAFR that will win the GFOA Certificate of Achievement for Excellence in Financial Reporting.	Yes	Yes	Yes
5) Provide Efficient and Effective Cash Management Services.			
A) Retain Expanded Investment Powers authority with the State of Kansas.	Yes	Yes	Yes
B) Portfolio Return on Investment in excess of State Municipal Investment Pool (5 year rolling average \$ amount).	2,638,118	1,932,576	2,004,140
6) Provide Efficient and Effective Cash Management Services.			
A) Retain Expanded Investment Powers authority with the State of Kansas.	NA	30%	35%
B) Portfolio Return on Investment in excess of State Municipal Investment Pool (5 year rolling average \$ amount).	Yes	Yes	Yes
7) Ensure financial transactions of the County are processed efficiently.			
A) % of supplier payments paid electronically.	30%	33%	35%
B) % of purchases paid by purchasing card.	69%	69%	69%

## ***Treasury & Financial Management***

### **Agency Key Performance Measures (PMs)**

<b>Output and Efficiency Measures</b>	<b>Actual 2015</b>	<b>Estimated 2016</b>	<b>Estimated 2017</b>
1) Property Tax collection delinquency rate.	0.93%	0.9%	0.9%
2) # of tax bills printed.	276,231	275,000	274,500
3) # of tax receipts printed and mailed to taxpayers.	37,861	37,000	36,000
4) Total \$ of NSF checks collected through electronic representment.	211,346	215,000	220,000
5) % of month closed within established deadlines.	60%	75%	75%
6) # of days to close fiscal year end.	43	35	35

## Treasury & Financial Management

Major Services						
	Actual	Budget	Estimated	Requested	Budget	2016-2017
	FY 2015	FY 2016	FY 2016	FY 2017	FY 2017	% Change
<b>Service #1: Administration and Support</b>						
Provide executive, administrative, and technical support to the divisions of Treasury and Financial Management.						
Agency Revenues	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%
Expenditures	\$ 867,603	\$ 868,015	\$ 883,238	\$ 925,294	\$ 925,294	4.76%
Difference	\$ (867,603)	\$ (868,015)	\$ (883,238)	\$ (925,294)	\$ (925,294)	4.76%
FTE Positions	6.50	6.50	6.50	6.50	6.50	0.00%
<b>Service #2: Financial Operations</b>						
Coordinate, process, and issue payments for payroll and accounts payable functions of the County.						
Agency Revenues	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%
Expenditures	\$ 887,541	\$ 918,453	\$ 923,805	\$ 903,196	\$ 903,196	-2.23%
Difference	\$ (887,541)	\$ (918,453)	\$ (923,805)	\$ (903,196)	\$ (903,196)	-2.23%
FTE Positions	12.75	12.75	12.75	12.75	12.75	0.00%
<b>Service #3: Purchasing and Materials Management</b>						
Coordinate strategic sourcing of County procurements and disposal/reassignment of surplus property.						
Agency Revenues	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%
Expenditures	\$ 455,113	\$ 474,126	\$ 472,071	\$ 496,649	\$ 496,649	5.21%
Difference	\$ (455,113)	\$ (474,126)	\$ (472,071)	\$ (496,649)	\$ (496,649)	5.21%
FTE Positions	5.00	5.00	5.00	5.00	5.00	0.00%
<b>Service #4: Accounting and Financial Reporting</b>						
Analyze, record, and report the financial transactions and positions of the County.						
Agency Revenues	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%
Expenditures	\$ 707,296	\$ 761,377	\$ 757,910	\$ 788,928	\$ 788,928	4.09%
Difference	\$ (707,296)	\$ (761,377)	\$ (757,910)	\$ (788,928)	\$ (788,928)	4.09%
FTE Positions	6.00	6.00	6.00	6.00	6.00	0.00%
<b>Service # 5: Employee Benefits</b>						
Administer employee benefit programs for County personnel and retirees.						
Agency Revenues	\$ 0	\$ 28,000	\$ 28,000	\$ 68,000	\$ 68,000	142.86%
Expenditures	\$ 1,107,794	\$ 1,398,716	\$ 1,397,590	\$ 1,551,609	\$ 1,551,609	11.02%
Difference	\$ (1,107,794)	\$ (1,370,716)	\$ (1,369,590)	\$ (1,483,609)	\$ (1,483,609)	8.33%
FTE Positions	4.00	4.00	4.00	4.00	4.00	0.00%

## Treasury & Financial Management

Major Services						
	Actual	Budget	Estimated	Requested	Budget	2016-2017
	FY 2015	FY 2016	FY 2016	FY 2017	FY 2017	% Change
<b>Service #6: Cash Management</b>						
Manage short and long-term investment portfolios for the County and manage natural gas acquisition for major facilities.						
Agency Revenues	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%
Expenditures	\$ 93,572	\$ 107,234	\$ 107,229	\$ 112,609	\$ 112,609	5.02%
Difference	\$ (93,572)	\$ (107,234)	\$ (107,229)	\$ (112,609)	\$ (112,609)	5.02%
FTE Positions	1.00	1.00	1.00	1.00	1.00	0.00%
<b>Service #7: Tax Division</b>						
Billing, collecting, depositing and distribution of the tax roll with required maintenance. Maintenance includes processing subsequent and abated billings, refunding overpayments due to appeals or Board of Tax Appeal orders and handling corrections on taxpayer accounts. Communicate with mortgage and title companies along with taxing services to ensure accurate billing of taxes. Provide customer service to anyone with questions or concerns about taxes. Prepare distributions of all taxes collected by the Treasurer on the behalf of all taxing authorities within Johnson County.						
Agency Revenues	\$ 9,223	\$ 7,168	\$ 7,168	\$ 7,311	\$ 7,311	1.99%
Expenditures	\$ 774,182	\$ 865,826	\$ 872,090	\$ 909,762	\$ 909,762	4.32%
Difference	\$ (764,959)	\$ (858,658)	\$ (864,922)	\$ (902,451)	\$ (902,451)	4.34%
FTE Positions	8.50	8.50	8.50	8.50	8.50	0.00%
<b>Service #8: Treasury Management</b>						
Balance daily activity of revenues and expenses, reconciliation of bank accounts and the safekeeping of public funds. Handle all countywide banking duties including relationships with institutions, contracting and scheduling for courier services, communications with county departments regarding banking issues and questions, and the opening and closing of bank accounts. Responsible for online and offline recording of all financial activity within the Treasurer's Department along with the reconciliations of all tax, investment and cash accounts.						
Agency Revenues	\$ 3,255	\$ 2,530	\$ 2,530	\$ 2,580	\$ 2,580	1.98%
Expenditures	\$ 273,241	\$ 305,586	\$ 307,797	\$ 321,093	\$ 321,093	4.32%
Difference	\$ (269,986)	\$ (303,056)	\$ (305,267)	\$ (318,513)	\$ (318,513)	4.34%
FTE Positions	3.00	3.00	3.00	3.00	3.00	0.00%
<b>Service #9: Collections Unit</b>						
Countywide revenue recovery efforts on JCW delinquent accounts, Motor Vehicle insufficient funds checks, personal property warrants and identified tag discrepancies. Maintenance includes tracking and identifying customers, sending out mailings, phone calls, reporting to the credit bureaus and other legal measures.						
Agency Revenues	\$ 22,369	\$ 70,058	\$ 70,058	\$ 71,459	\$ 71,459	2.00%
Expenditures	\$ 159,406	\$ 99,833	\$ 99,833	\$ 99,833	\$ 99,833	0.00%
Difference	\$ (137,037)	\$ (29,775)	\$ (29,775)	\$ (28,374)	\$ (28,374)	-4.71%
FTE Positions	0.00	0.00	0.00	0.00	0.00	0.00%

## Treasury & Financial Management

### Major Services

	Actual	Budget	Estimated	Requested	Budget	2016-2017
	FY 2015	FY 2016	FY 2016	FY 2017	FY 2017	% Change

#### Service #10: Accounts Receivable

The Accounts Receivable Division is responsible for countywide accounts receivable through the Oracle application. Departments currently utilizing this module are Treasurer, Records and Tax Administration, Med- Act, Appraiser, Technology and Innovation, Developmental Supports, Human Services, and the Airport Commission.

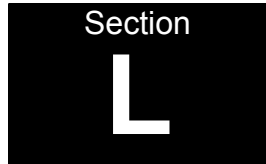
Agency Revenues	\$ 1,085	\$ 843	\$ 843	\$ 861	\$ 861	2.14%
Expenditures	\$ 91,080	\$ 101,862	\$ 102,598	\$ 107,030	\$ 107,030	4.32%
Difference	\$ (89,995)	\$ (101,019)	\$ (101,755)	\$ (106,169)	\$ (106,169)	4.34%
FTE Positions	1.00	1.00	1.00	1.00	1.00	0.00%

## Treasury & Financial Management

### Requests for Additional Resources

	Requested FY 2017	Budget FY 2017	Requested FY 2018	Budget FY 2018
<b>Request #1: Expand Wellness Funding</b>				
		<b>Priority: 1</b>	<b>Major Service:</b>	Benefit Programs
<p>Johnson County offers fitness program credits to all full-time and part-time benefits eligible employees that can be used to pay for wellness classes and/or memberships at select fitness centers. The County's Wellness Program is separate from the Health Care Fund and is a component of a regular operating budget in TFM. Currently, the Fitness Program has a budget of \$476,000 that is used to pay for the redemption of fitness credits. Funding is requested to be increased by \$140,000. It is believed that the County's Wellness Programs have been the significant cost reduction driver in reducing claims paid. The 2015 Health Care Fund claim data validates that spouses are costing the Medical Plan 20.1% more than employees on a per member per month basis. This has been a historical trend and is not anticipated to abate unless action is taken. In 2015, JCPRD developed and implemented JCPRD U, a holistic wellness program for children. In response to increasing County's claims costs, spouses will be included in the County's outcomes-based wellness strategy. To enable the desired health improvement of spouses, they require access to the same fitness programs that employees have access to but currently have to share fitness credits with the family unit. With the additional funding, the County will be able to increase the fitness credit allotment from 12 to 15 for employees covered under the County's medical plan and from 5 to 6 for employees not enrolled.</p>				
Agency Revenues	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000
Expenditures	140,000	140,000	140,000	140,000
Difference	\$ (100,000)	\$ (100,000)	\$ (100,000)	\$ (100,000)
FTE Positions	0.0	0.0	0.0	0.0





# Records & Taxation

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## **This Section Includes:**

- Appraiser (Page L-2)
- Election Office (Page L-8)
- Motor Vehicle (Page L-13)
- Records & Tax Administration (Page L-17)

## Appraiser

	Actual FY 2015	Budget FY 2016	Estimated FY 2016	Requested FY 2017	Budget FY 2017	2016-2017 % Change
<b>Agency Revenues</b>						
Charges for Service	\$ 52,638	\$ 52,286	\$ 52,286	\$ 53,332	\$ 53,332	2.00 %
<b>Total Agency Fees &amp; Charges</b>	<b>\$ 52,638</b>	<b>\$ 52,286</b>	<b>\$ 52,286</b>	<b>\$ 53,332</b>	<b>\$ 53,332</b>	<b>2.00 %</b>
Miscellaneous	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00 %
<b>Total Other Agency Revenues</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>0.00 %</b>
<b>a) Total Agency Revenues</b>	<b>\$ 52,638</b>	<b>\$ 52,286</b>	<b>\$ 52,286</b>	<b>\$ 53,332</b>	<b>\$ 53,332</b>	<b>2.00 %</b>
<b>Expenditures</b>						
Personnel	\$ 5,961,600	\$ 6,422,300	\$ 6,337,829	\$ 6,699,350	\$ 6,699,350	5.70 %
Contractual Services	\$ 327,355	\$ 326,988	\$ 332,663	\$ 324,513	\$ 324,513	(2.45)%
Commodities	\$ 93,896	\$ 85,075	\$ 79,400	\$ 78,250	\$ 78,250	(1.45)%
Capital Outlay	\$ 23,100	\$ 0	\$ 0	\$ 0	\$ 0	0.00 %
<b>Subtotal</b>	<b>\$ 6,405,951</b>	<b>\$ 6,834,363</b>	<b>\$ 6,749,892</b>	<b>\$ 7,102,113</b>	<b>\$ 7,102,113</b>	<b>5.22 %</b>
Transfer to Equipment Reserve	\$ 0	\$ 51,623	\$ 51,623	\$ 51,623	\$ 51,623	0.00 %
Transfer to Capital projects	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00 %
<b>Subtotal</b>	<b>\$ 0</b>	<b>\$ 51,623</b>	<b>\$ 51,623</b>	<b>\$ 51,623</b>	<b>\$ 51,623</b>	<b>0.00 %</b>
<b>Expenditures Subtotal</b>	<b>\$ 6,405,951</b>	<b>\$ 6,885,986</b>	<b>\$ 6,801,515</b>	<b>\$ 7,153,736</b>	<b>\$ 7,153,736</b>	<b>5.18 %</b>
Vehicle Equivalent Units	\$ 4,006	\$ 3,268	\$ 3,268	\$ 2,640	\$ 2,640	(19.22)%
Risk Management Charges	\$ 10,709	\$ 15,580	\$ 15,580	\$ 0	\$ 0	(100.00)%
<b>b) Total Expenditures</b>	<b>\$ 6,420,666</b>	<b>\$ 6,904,834</b>	<b>\$ 6,820,363</b>	<b>\$ 7,156,376</b>	<b>\$ 7,156,376</b>	<b>4.93 %</b>
<b>Difference: b) minus a)</b>	<b>\$ (6,368,028)</b>	<b>\$ (6,852,548)</b>	<b>\$ (6,768,077)</b>	<b>\$ (7,103,044)</b>	<b>\$ (7,103,044)</b>	<b>4.95 %</b>
<b>FTE Positions</b>						
Fee Funded FTEs	0.00	0.00	0.00	0.00	0.00	0.00 %
Grant Funded FTEs	0.00	0.00	0.00	0.00	0.00	0.00 %
Other FTEs	86.00	86.00	86.00	87.40	87.40	1.63 %
<b>Total FTE Positions</b>	<b>86.00</b>	<b>86.00</b>	<b>86.00</b>	<b>87.40</b>	<b>87.40</b>	<b>1.63 %</b>

### Agency Mission

The mission of the Office of the Appraiser is to achieve equalization among all classes of property by maintaining the highest standards in appraisal practices and law, guided by the goals of providing quality service to the public, developing high-performance employees by creating career ladders that recognize achievement, and by managing County growth through the creation of automated programs which expedite the work flow.

### Budget Highlights

Total expenditures for FY 2017, excluding transfers, Vehicle Equivalent Units, Risk Management charges and cost allocation, are budgeted to increase by \$352,221 (5.22%) compared to FY 2016. This increase is primarily due to the 1) 1.0 FTE Agricultural Land Specialist, 2) 0.4 FTE Administrative Support I, and 3) the budgeted salary and benefit increases included in the budget parameters.

Transfers to Equipment Reserve remain constant at \$51,623.

FTEs for FY 2017 are budgeted to increase by 1.4 FTE, from 86.0 FTE to 87.4 FTE, due to the addition of a Residential Agricultural Land Specialist and a part-time Administrative Support I.

## Appraiser

### Agency Goals & Objectives

Service Delivery Goals and Associated Objectives	Associated PM's:
<b><u>Real Estate and Personal Property Valuation</u></b>	
1) <b>Annually provide accurate Real Estate appraisals for all Johnson County property.</b>	
Annual appraisals will be within 90% to 110% of market.	d
Coefficient of Dispersion (COD) will be less than 20% annually.	e
Number of properties appealed.	b
Number of clerical errors/tax grievances per statutes 79-332a, 79-1422, 79-1427a or 79-1702.	c
Reduce error-related costs.	c
Reduce (high volume) stress-related turnover in FTEs.	a
2) <b>Annually provide accurate Personal Property appraisals for all Johnson County personal property.</b>	
Number of properties appealed.	b
Number of clerical errors/tax grievances per statutes 79-332a, 79-1422, 79-1427a or 79-1702.	c
3) <b>Expedite services and provide current information on assessment procedures.</b>	
Reduce number of calls transferred during the appraisal cycle.	g,h,i
Increase public awareness and knowledge of appraisal process.	g,h,i

### Agency Key Performance Measures (PMs)

Output	Actual 2015	Estimated 2016	Estimated 2017
<b><u>Efficiency/Cost Measures</u></b>			
a) Cost per parcel w/o allocation.	29.50	30.79	32.04
a) Cost per parcel w/ allocation.	34.66	36.96	38.11
a) Parcels per Appraiser/Residential (RE).	10,687	11,529	11,706
Parcels per Appraiser/Commercial (COMM).	2,266	2,273	2,318
Parcels per Appraiser/Commercial Personal Property (CPP).	3,210	3,067	2,900
Parcels per Appraiser/Individual Personal Property (IPP).	3,497	3,375	3,250
a) # of parcels/Residential Real Estate.	192,361	196,000	199,000
a) # of parcels/Commercial Real Estate.	24,926	25,000	25,500
a) # of parcels/Commercial Personal Property.	9,631	9,200	8,700
a) # of parcels/Individual Personal Property.	13,989	13,500	13,000
b) # of real estate appeals (Residential, commercial, informal).	5,276	5,100	5,000
b) # of real estate Payments Under Protest.	1,657	1,750	1,800
b) # of Personal Property (PP) Certificate of Value Notice appeals.	87	95	105
c) # of clerical errors/tax grievances real estate.	23	25	28
# of clerical errors/personal property.	5	10	10

*\*Note that an increase in the number of parcels per Appraiser does not constitute an improvement. However, it is a measurement which needs close monitoring due to the adverse effects of the increased work load (increased stress level, turnover, sick leave usage) which may indicate a need to increase the FTE levels for our operation in order to maintain high performance standards.*

## Appraiser

### Agency Key Performance Measures (PMs)

Efficiency/Cost Measures			Actual 2015	Estimated 2016	Estimated 2017
d) Median Ratio	<b>Confid Interval</b>				
	Res RE	91.9 - 95.4	93.5	94.0	94.0
	Comm RE	80.3 - 91.2	85.2	87.0	89.0
e) COD	<b>Confid Interval</b>				
	Res RE	7.4 - 8.9	8.2	8.5	8.6
	Comm RE	21.1 - 26.8	24.1	20.0	20.0
g) Phone logs			15,183	14,800	14,500
h) Appraisals viewed via the web			294,169	300,000	310,000
i) Survey (% Approval Good + Excellent)			93%	90%	90%

## Appraiser

### Major Services

	Actual FY 2015	Budget FY 2016	Estimated FY 2016	Requested FY 2017	Budget FY 2017	2016-2017 % Change
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#### Service #1: Administration

To support and manage the business functions of the Appraiser's office, including budget, personnel and property tax exemptions.

Agency Revenues	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%
Expenditures	\$ 858,405	\$ 908,393	\$ 838,278	\$ 859,038	\$ 859,038	2.48%
Difference	\$ (858,405)	\$ (908,393)	\$ (838,278)	\$ (859,038)	\$ (859,038)	2.48%
FTE Positions	7.00	7.00	6.00	6.00	6.00	0.00%

#### Service 2: Applications

To provide on-going maintenance and computer/application support to the Appraiser's Office staff, in order to promote efficiency and productivity.

Agency Revenues	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%
Expenditures	\$ 294,290	\$ 383,832	\$ 384,309	\$ 397,467	\$ 397,467	3.42%
Difference	\$ (294,290)	\$ (383,832)	\$ (384,309)	\$ (397,467)	\$ (397,467)	3.42%
FTE Positions	4.00	4.00	4.00	4.00	4.00	0.00%

#### Service #3: Personal Property

To identify, list and value all taxable and exempt commercial personal property in Johnson County, in accordance with the Uniform Standards of Professional Appraisal Practices (USPAP) and Kansas Statutes.

Agency Revenues	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%
Expenditures	\$ 636,664	\$ 664,104	\$ 647,936	\$ 679,088	\$ 679,088	4.81%
Difference	\$ (636,664)	\$ (664,104)	\$ (647,936)	\$ (679,088)	\$ (679,088)	4.81%
FTE Positions	9.00	9.00	9.00	9.40	9.40	4.44%

#### Service #4: Commercial Real Estate

To develop accurate and equitable value estimates for commercial real estate in accordance with Uniform Standards of Professional Appraisal Practices (USPAP) and KSA 79-503A.

Agency Revenues	\$ 143	\$ 414	\$ 414	\$ 414	\$ 414	0.00%
Expenditures	\$ 1,643,595	\$ 1,612,982	\$ 1,774,651	\$ 1,842,497	\$ 1,842,497	3.82%
Difference	\$ (1,643,452)	\$ (1,612,568)	\$ (1,774,237)	\$ (1,842,083)	\$ (1,842,083)	3.82%
FTE Positions	20.00	20.00	22.00	22.00	22.00	0.00%

#### Service #5: Residential Real Estate

To develop accurate and equitable value estimates for residential real estate in accordance with Uniform Standards of Professional Appraisal Practices (USPAP) and KSA 79-503A

Agency Revenues	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%
Expenditures	\$ 2,196,821	\$ 2,442,535	\$ 2,380,385	\$ 2,559,943	\$ 2,559,943	7.54%
Difference	\$ (2,196,821)	\$ (2,442,535)	\$ (2,380,385)	\$ (2,559,943)	\$ (2,559,943)	7.54%
FTE Positions	33.00	33.00	33.00	34.00	34.00	3.03%

**Appraiser**

<b>Major Services</b>						
	<b>Actual</b>	<b>Budget</b>	<b>Estimated</b>	<b>Requested</b>	<b>Budget</b>	<b>2016-2017</b>
	<b>FY 2015</b>	<b>FY 2016</b>	<b>FY 2016</b>	<b>FY 2017</b>	<b>FY 2017</b>	<b>% Change</b>
<b>Service #6: Support Services</b>						
To efficiently and effectively service the needs of Johnson County property owners, along with providing internal support to all divisions within the department.						
Agency Revenues	\$ 52,495	\$ 51,872	\$ 51,872	\$ 52,918	\$ 52,918	2.02%
Expenditures	\$ 776,176	\$ 874,140	\$ 775,956	\$ 815,703	\$ 815,703	5.12%
Difference	\$ (723,681)	\$ (822,268)	\$ (724,084)	\$ (762,785)	\$ (762,785)	5.34%
FTE Positions	13.00	13.00	12.00	12.00	12.00	0.00%

**Appraiser**

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**Requests for Additional Resources**

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	<b>Requested FY 2017</b>	<b>Budget FY 2017</b>	<b>Requested FY 2018</b>	<b>Projected FY 2018</b>
<b>Request #1: Residential Agricultural Land Specialist</b>			<b>Major Service:</b>	Residential Real Estate
		<b>Priority: 1</b>		

The workflow and annual responsibilities for Agricultural class properties within Johnson County as related to the maintenance of records, valuation of, and defense of those values has grown to such a point that a full time staff position is needed to perform said duties and allow existing residential staff to adequately perform their regular appraisal duties. It is important to ensure that land parcels in the county are correctly classified with their appropriate use. The responsibilities associated with this ongoing project have grown significantly and it is becoming increasingly difficult to accomplish these duties without a full time person dedicated primarily to agricultural land. The correct classification and use of parcels are necessary to ensure proper assessment of their value and subsequently proper taxation. Funding for this request has been included in the FY 2017 budget.

Agency Revenues	\$ 0	\$ 0	\$ 0	0
Expenditures	68,573	68,573	\$ 71,660	\$ 71,660
Difference	\$ (68,573)	\$ (68,573)	\$ (71,660)	(71,660)
Full-time Equivalent Positions	1.00	1.00	1.00	1.00

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<b>Request #2: Personal Property Admin. Support I</b>		<b>Priority: 2</b>	<b>Major Service:</b>	Personal Property
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Personal Property needs a temporary/seasonal employee each year from January through May. Approximately 24,000 renditions are mailed to property owners Dec. 31. The Administrative Support I would open the renditions as they are completed and returned, alphabetize and pass on to the appraisers and eventually file the documents. The main purpose of this job is to provide the required support necessary to meet current business needs pertaining to the valuation of Commercial and Individual Personal Property for the Appraiser's office and allow the Personal Property staff to focus on valuation processes. This position would take responsibility for all Personal Property mail and filing duties during the first six months of the year. Funding for this request has been included in the FY 2017 budget.

Agency Revenues	\$ 9,300	\$ 9,300	\$ 9,300	\$ 9,300
Expenditures	\$ 13,301	\$ 13,301	\$ 13,698	\$ 13,698
Difference	\$ (4,001)	\$ (4,001)	\$ (4,398)	\$ (4,398)
Full-time Equivalent Positions	0.40	0.40	0.40	0.40

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## Election Office

	Actual FY 2015	Budget FY 2016	Estimated FY 2016	Requested FY 2017	Budget FY 2017	2016-2017 % Change
<b>Agency Revenues</b>						
Charges for Service	\$ 761,075	\$ 110,111	\$ 110,111	\$ 608,266	\$ 608,266	452.41 %
<b>Total Agency Fees &amp; Charges</b>	<b>\$ 761,075</b>	<b>\$ 110,111</b>	<b>\$ 110,111</b>	<b>\$ 608,266</b>	<b>\$ 608,266</b>	<b>452.41 %</b>
Intergovernmental	\$ 0	\$ 35,000	\$ 35,000	\$ 0	\$ 0	(100.00)%
Miscellaneous	\$ 60,109	\$ 0	\$ 0	\$ 0	\$ 0	0.00 %
<b>Total Other Agency Revenues</b>	<b>\$ 60,109</b>	<b>\$ 35,000</b>	<b>\$ 35,000</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>(100.00)%</b>
<b>a) Total Agency Revenues</b>	<b>\$ 821,184</b>	<b>\$ 145,111</b>	<b>\$ 145,111</b>	<b>\$ 608,266</b>	<b>\$ 608,266</b>	<b>319.17 %</b>
<b>Expenditures</b>						
Personnel	\$ 1,448,688	\$ 2,665,270	\$ 2,626,019	\$ 1,582,853	\$ 1,582,853	(39.72)%
Contractual Services	\$ 724,609	\$ 1,146,959	\$ 1,146,959	\$ 930,140	\$ 930,140	(18.90)%
Commodities	\$ 145,267	\$ 379,228	\$ 414,228	\$ 129,228	\$ 129,228	(68.80)%
Capital Outlay	\$ 0	\$ 10,189	\$ 10,189	\$ 10,189	\$ 10,189	0.00 %
<b>Subtotal</b>	<b>\$ 2,318,564</b>	<b>\$ 4,201,646</b>	<b>\$ 4,197,395</b>	<b>\$ 2,652,410</b>	<b>\$ 2,652,410</b>	<b>(36.81)%</b>
Miscellaneous	\$ (1,726)	\$ 0	\$ 0	\$ 0	\$ 0	0.00 %
Intrafund Transfers	\$ 68,000	\$ 0	\$ 0	\$ 0	\$ 0	0.00 %
Transfer to Equipment Reserve	\$ 0	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	0.00 %
<b>Subtotal</b>	<b>\$ 66,274</b>	<b>\$ 25,000</b>	<b>\$ 25,000</b>	<b>\$ 25,000</b>	<b>\$ 25,000</b>	<b>0.00 %</b>
<b>Expenditures Subtotal</b>	<b>\$ 2,384,838</b>	<b>\$ 4,226,646</b>	<b>\$ 4,222,395</b>	<b>\$ 2,677,410</b>	<b>\$ 2,677,410</b>	<b>(36.59)%</b>
Vehicle Equivalent Units	\$ 1,445	\$ 962	\$ 962	\$ 1,052	\$ 1,052	9.36 %
Risk Management Charges	\$ 5,729	\$ 8,381	\$ 8,381	\$ 0	\$ 0	(100.00)%
<b>b) Total Expenditures</b>	<b>\$ 2,392,012</b>	<b>\$ 4,235,989</b>	<b>\$ 4,231,738</b>	<b>\$ 2,678,462</b>	<b>\$ 2,678,462</b>	<b>(36.71)%</b>
<b>Difference: b) minus a)</b>	<b>\$ (1,570,828)</b>	<b>\$ (4,090,878)</b>	<b>\$ (4,086,627)</b>	<b>\$ (2,070,196)</b>	<b>\$ (2,070,196)</b>	<b>(49.34)%</b>
<b>FTE Positions</b>						
Fee Funded FTEs	0.00	0.00	0.00	0.00	0.00	0.00 %
Grant Funded FTEs	0.00	0.00	0.00	0.00	0.00	0.00 %
Other FTEs	17.00	17.00	17.00	17.00	17.00	0.00 %
<b>Total FTE Positions</b>	<b>17.00</b>	<b>17.00</b>	<b>17.00</b>	<b>17.00</b>	<b>17.00</b>	<b>0.00 %</b>

### Agency Mission

The Election Office serves the public by administering the election process and promoting voter participation as required by Kansas Statute.

### Budget Highlights

Total expenditures for 2017, excluding transfers, Vehicle Equivalent Units, and Risk Management charges are budgeted to decrease by \$978,166 (23.3%) compared to FY 2016. The decrease is due to: 1) a reduction of \$2,100,000 one-time funds for expenses related to the 2016 Presidential election cycle, 2) a \$97,000 increase for the License/Maintenance and the Verizon Data Plan for PollPad, 3) a \$31,800 increase for the License/Maintenance for Poll Chief, and 4) the budgeted salary and benefit increases included in the budget parameters.

FY 2017 Transfers to Equipment Reserve remain constant at \$25,000.

FTEs for FY 2017 remain constant at 17.00.



## Election Office

### Agency Goals & Objectives

Service Delivery Goals and Associated Objectives	Associated PM's:
1) Administer the Election process.	a,b,c,d,e,f,g ,h,i,k,l,m
2) Promote voter participation.	j,n,o

### Agency Key Performance Measures (PMs)

Output	Actual 2015	Estimated 2016	Estimated 2017
a) Staff overtime required for election administration.	20,948	100,000	25,000
b) # of elections.	9	5	2
c) Provisional ballots processed.	7,479	15,000	3,000
d) Voter registration.	377,417	412,000	380,000
e) Cancellations.	4,780	30,000	5,000
f) Candidate filings.	180	1,200	200
g) Jurisdictional changes.	53	20	30
h) April voter turnout.	10.01%	10.00%	n/a
i) Maps produced.	2,372	5,000	3,500
j) Military and overseas ballots.	54	5,000	250
k) Election workers.	1,129	5,000	5,000
l) Training sessions.	12	70	70
m) Advance voters.	10,403	135,000	20,000

#### Efficiency/Cost Measures

n) Voters served per filled FTE.	23,588	23,529	26,000
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#### Effectiveness Measures

o) Average time results reported.	8:21pm	10:30pm	8:30pm
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## ***Election Office***

### **Major Services**

	<b>Actual FY 2015</b>	<b>Budget FY 2016</b>	<b>Estimated FY 2016</b>	<b>Requested FY 2017</b>	<b>Budget FY 2017</b>	<b>2016-2017 % Change</b>
<b>Service #1: Election Administration and Voter List</b>						
The Election Office conducts elections for all jurisdictions in the County. The number of elections varies each year and can include Countywide elections or special elections for specific districts. Preparation for an election includes voting machine testing and programming, paper ballot design and printing, and coordination of the three election processes for each election, in person advance voting, by mail advance voting and election day precinct voting. The Election Office maintains all records of registered voters in Johnson County. The maintenance of the voter registration file must comply with state and federal election statutes and laws, and include processing all voter name, address, and party affiliation changes; National Voter Registration Act (NVRA) mandated confirmation mailings for list maintenance; processing of annexations, ward and district boundary changes, and maintenance of on-line street index.						
Agency Revenues	\$ 821,184	\$ 110,111	\$ 145,111	\$ 608,266	\$ 608,266	319.17%
Expenditures	\$ 2,384,838	\$ 4,226,646	\$ 4,222,395	\$ 2,677,410	\$ 2,677,410	-36.59%
Difference	\$ (1,563,654)	\$ (4,116,535)	\$ (4,077,284)	\$ (2,069,144)	\$ (2,069,144)	-49.25%
FTE Positions	17.00	17.00	17.00	17.00	17.00	0.00%

## Election Office

Requests for Additional Resources				
	Requested FY 2017	Budget FY 2017	Requested FY 2018	Projected FY 2018
<b>Request #1: Annual PollPad Maintenance</b>		<b>Priority: 1</b>	<b>Major Service:</b>	<b>Election Administration</b>
KNOWiNK's PollPad, purchased as a part of a 2016 CIP project, is the Election Office's electronic poll book system. As a part of the three-year contract with KNOWiNK, the county agreed to an annual renewal of the system's software license, service agreement, and internet service plan, which will require additional resources in the amount of \$97,000/FY. The requested \$97,000 would allow the Election Office to renew its software license, service agreement, and internet service plan with KNOWiNK (PollPad), ensuring continued fulfillment of the county's three-year contract with KNOWiNK and successful operation of the Election Office's electronic poll book system. This request has been funded in the FY 2017 Countywide Budget.				
Agency Revenues	\$ 0	\$ 0	\$ 0	\$ 0
Expenditures	97,000	97,000	97,000	97,000
Difference	\$ (97,000)	\$ (97,000)	\$ (97,000)	\$ (97,000)
Full-time Equivalent Positions	0.00	0.00	0.00	0.00

<b>Request #2: Annual PollChief Maintenance</b>		<b>Priority: 2</b>	<b>Major Service:</b>	<b>Election Administration</b>
PollChief, purchased as a part of a 2015 CIP project, is the Election Office's election management system, which allows the office to track election workers, polling locations, and election-related supplies and equipment. As a part of the maintenance of the PollChief system, an annual renewal is required of \$31,800/FY. The requested \$31,800 would allow the Election Office to renew its use of PollChief's five service modules: Platform, Poll Worker Management, Poll Worker Portal, Asset Management, and Help Desk/Call Center. The renewal would ensure continued operation of the election management system and successful administration of elections. This request has been funded in the FY 2017 Countywide Budget.				
Agency Revenues	\$ 0	\$ 0	\$ 0	\$ 0
Expenditures	31,800	31,800	31,800	31,800
Difference	\$ (31,800)	\$ (31,800)	\$ (31,800)	\$ (31,800)
Full-time Equivalent Positions	0.00	0.00	0.00	0.00

**Election Office**

**Capital Improvement Program (CIP)**

**Title:**           **Advanced Voting Machines**

**Year Placed:**       **2017**

**Description:** The requested funding will support the purchase of Johnson County's "next generation" voting machines and equipment, replacing the current fleet of machines and equipment that have been in service since 2004. The existing fleet of 2,407 Direct Recording Electronic (DRE) touchscreen voting machines is a model that is no longer in production. In fact, the original vendor of the machines is out-of-business, leaving Johnson County without a maintenance agreement and with an ever-increasing expense for equipment repairs. As the existing fleet ages, Johnson County relies on 400 refurbished machines, acquired in 2012, to meet the county's short-term growth and account for needed replacements. Sedgwick County led the effort with participation from Johnson County, Shawnee County, and Wyandotte County. The collaboration, beginning in the final months of 2015, was an effort to determine the necessary equipment and services to implement and support a new countywide voting system through two statewide elections in each County. This request has been funded in the FY 2017 Budget.

<b>Capital Expenditures</b>	<b>FY 2017</b>	<b>FY 2018</b>	<b>FY 2019</b>	<b>FY 2020</b>	<b>FY 2021</b>	<b>Project Total</b>
Preliminary Studies	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Design and Construction	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Equipment	\$ 13,115,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 13,115,000
Total	\$ 13,115,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 13,115,000

<b>Operating Expenditures</b>	<b>Total FTE</b>	<b>FY2016</b>	<b>FY 2017</b>	<b>FY 2018</b>	<b>FY 2019</b>
Personnel	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Contractual	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Commodities	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Capital	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
On-going Total	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Start Up	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
TOTAL	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

### Motor Vehicle

	Actual FY 2015	Budget FY 2016	Estimated FY 2016	Requested FY 2017	Budget FY 2017	2016-2017 % Change
<b>Agency Revenues</b>						
Licenses and Permits	\$ 51,165	\$ 33,820	\$ 52,189	\$ 52,841	\$ 52,841	1.25 %
Charges for Service	\$ 4,318,096	\$ 4,525,038	\$ 4,405,018	\$ 5,058,234	\$ 5,058,234	14.83 %
<b>Total Agency Fees &amp; Charges</b>	<b>\$ 4,369,261</b>	<b>\$ 4,558,858</b>	<b>\$ 4,457,207</b>	<b>\$ 5,111,075</b>	<b>\$ 5,111,075</b>	<b>14.67 %</b>
Miscellaneous	\$ 994	\$ 52,936	\$ 1,000	\$ 1,000	\$ 1,000	0.00 %
<b>Total Other Agency Revenues</b>	<b>\$ 994</b>	<b>\$ 52,936</b>	<b>\$ 1,000</b>	<b>\$ 1,000</b>	<b>\$ 1,000</b>	<b>0.00 %</b>
<b>a) Total Agency Revenues</b>	<b>\$ 4,370,255</b>	<b>\$ 4,611,794</b>	<b>\$ 4,458,207</b>	<b>\$ 5,112,075</b>	<b>\$ 5,112,075</b>	<b>14.67 %</b>
<b>Expenditures</b>						
Personnel	\$ 3,908,778	\$ 4,068,304	\$ 3,936,536	\$ 4,501,549	\$ 4,165,327	5.81 %
Contractual Services	\$ 599,409	\$ 415,985	\$ 415,985	\$ 463,235	\$ 463,235	11.36 %
Commodities	\$ 41,196	\$ 78,961	\$ 78,961	\$ 78,961	\$ 78,961	0.00 %
Capital Outlay	\$ 0	\$ 17,924	\$ 17,924	\$ 17,924	\$ 17,924	0.00 %
<b>Subtotal</b>	<b>\$ 4,549,383</b>	<b>\$ 4,581,174</b>	<b>\$ 4,449,406</b>	<b>\$ 5,061,669</b>	<b>\$ 4,725,447</b>	<b>6.20 %</b>
Miscellaneous	\$ 110	\$ 14,000	\$ 14,000	\$ 14,000	\$ 14,000	0.00 %
Intrafund Transfers	\$ 16,800	\$ 0	\$ 0	\$ 0	\$ 0	0.00 %
Transfer to Equipment Reserve	\$ 0	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	0.00 %
<b>Subtotal</b>	<b>\$ 16,910</b>	<b>\$ 39,000</b>	<b>\$ 39,000</b>	<b>\$ 39,000</b>	<b>\$ 39,000</b>	<b>0.00 %</b>
<b>Expenditures Subtotal</b>	<b>\$ 4,566,293</b>	<b>\$ 4,620,174</b>	<b>\$ 4,488,406</b>	<b>\$ 5,100,669</b>	<b>\$ 4,764,447</b>	<b>6.15 %</b>
Vehicle Equivalent Units	\$ 887	\$ 837	\$ 837	\$ 790	\$ 790	(5.62)%
Cost Allocation	\$ 423,358	\$ 448,402	\$ 448,402	\$ 359,703	\$ 359,703	(19.78)%
<b>b) Total Expenditures</b>	<b>\$ 4,990,538</b>	<b>\$ 5,069,413</b>	<b>\$ 4,937,645</b>	<b>\$ 5,461,162</b>	<b>\$ 5,124,940</b>	<b>3.79 %</b>
<b>Difference: b) minus a)</b>	<b>\$ (620,283)</b>	<b>\$ (457,619)</b>	<b>\$ (479,438)</b>	<b>\$ (349,087)</b>	<b>\$ (12,865)</b>	<b>(97.32)%</b>
<b>FTE Positions</b>						
Fee Funded FTEs	0.00	0.00	0.00	0.00	0.00	0.00 %
Grant Funded FTEs	0.00	0.00	0.00	0.00	0.00	0.00 %
Other FTEs	68.00	68.00	68.00	74.50	68.50	0.74 %
<b>Total FTE Positions</b>	<b>68.00</b>	<b>68.00</b>	<b>68.00</b>	<b>74.50</b>	<b>68.50</b>	<b>0.74 %</b>

### Agency Mission

The Motor Vehicle Division of Treasury and Financial Management works as an "agent" of the State of Kansas in administering vehicle registrations and vehicle titles. Motor Vehicle is responsible for the collection and distribution of registration and title fees, sales tax and personal property tax for the state, County, cities and all other taxing entities that levy tax and/or fees. Motor Vehicle transactions are processed online, through the mail, and at two office locations for walk-in customers.

### Budget Highlights

Total expenditures for FY 2017, excluding transfers, Vehicle Equivalent Units, and cost allocation charges, are budgeted to increase by \$276,041 (6.2%) compared to FY 2016. This net increase is due to 1) the rental increase for the Olathe Motor Vehicle Facility, 2) the addition of a 0.5 FTE Motor Vehicle Specialist, and 3) the budgeted salary and benefit increases included in the budget parameters.

FY 2017 Transfers to Equipment Reserve remain constant at \$25,000.

FTEs for FY 2017 increase from 68.0 to 68.5 FTE due to the addition of a 0.5 FTE Motor Vehicle Specialist.

## Motor Vehicle

### Agency Goals & Performance Measures

Output	Actual 2015	Estimated 2016	Estimated 2017
1) Goal: Increase number of vehicle registration renewals processed electronically by mail (Lockbox) and online (Web Tags).			
A) Performance Measure: MOVRS: # of renewal transactions processed by mail (Lockbox), online (Web Tags) and back office (fleet).	346,689	353,623	360,695
B) Performance Measure: MOVRS: # of mail (Lockbox), online (Web Tags) and back office (fleet) renewal transactions processed per FTE .	115,563	117,874	120,232
C) Performance Measure: MOVRS: # of registration renewal transactions processed in the front offices.	103,563	105,634	107,747
2) Goal: Provide accurate and efficient processing of vehicle transactions.			
A) Performance Measure: % of title transaction corrected.	5.5%	5.5%	5.5%
B) Performance Measure: QLess: average customer wait time for service.	1:16:50	1:16:50	1:16:50
C) Performance Measure: QLess: average customer transaction duration.	0:12:37	0:12:37	0:12:37
D) Performance Measure: Community Survey: Perceptions of Service Delivery: JO CO MV phone text messaging system is a good customer.	74% - Strongly Agree & Agree	75% - Strongly Agree & Agree	75% - Strongly Agree & Agree
3) Goal: Respond to customer phone calls 913-826-1800.			
A) Performance Measure: CISCO CUIC: # of customer service phone calls.	80,371	80,242	80,114
B) Performance Measure: CISCO CUIC: average speed to answer.	0:05:42	0:05:42	0:05:42
C) Performance Measure: CISCO CUIC: average handle time.	0:03:15	0:03:15	0:03:15
D) Performance Measure: CISCO CUIC: # of calls abandoned.	25,222	11,638	11,620

### Output and Efficiency Measures

Outputs and Efficiency Measures	Actual 2015	Estimated 2016	Estimated 2017
1) # of vehicle registration renewals.	450,252	450,945	457,168
2) # of vehicle titles.	119,495	121,108	126,606
3) # of misc. transactions.	115,162	115,162	115,162
4) # of commercial vehicles * data is derived from KCOVRS.	10,775	10,775	10,775
5) # of antique vehicles *data is derived from MVS.	5,765	5,765	5,765
6) # of total transactions.	701,449	703,755	715,476
7) # hours of overtime worked.	3,098	3,098	3,098
8) Daily absenteeism rate.	16%	16%	16%
9) Staff turnover rate.	16.18%	10%	10%

## Motor Vehicle

Major Services						
	Actual FY 2015	Budget FY 2016	Estimated FY 2016	Requested FY 2017	Budget FY 2017	2016-2017 % Change
<b>Service #1: Process Titles and Renewals</b>						
Process title work submitted by customers upon purchases of motor vehicles in compliance with Kansas state statutes. Process renewals of vehicle registrations submitted by customers by mail, on-line, electronically or otherwise in compliance with Kansas state statutes.						
Agency Revenues	\$ 3,534,765	\$ 3,730,128	\$ 3,605,903	\$ 4,249,121	\$ 4,249,121	17.84 %
Expenditures	\$ 3,693,326	\$ 3,736,905	\$ 3,636,307	\$ 4,111,775	\$ 3,775,553	3.83 %
Difference	\$ (158,561)	\$ (6,777)	\$ 873	\$ 65,342	\$ 65,342	7,384.77 %
FTE Positions	55.00	55.00	55.00	61.50	55.50	0.91 %
<b>Service #2: Financial Reporting</b>						
Confirm accuracy of transactional information in the County's motor vehicle system. These responsibilities include consolidated balancing of the daily business and cash receipts. Responsible for online and offline recording of all financial activity within the Division of Motor Vehicles along with the reconciliations of accounts specific to DMV operations.						
Agency Revenues	\$ 128,537	\$ 135,641	\$ 131,124	\$ 132,762	\$ 132,762	1.25 %
Expenditures	\$ 134,303	\$ 135,887	\$ 131,093	\$ 152,137	\$ 152,137	16.05 %
Difference	\$ (5,766)	\$ (246)	\$ 31	\$ (19,375)	\$ (19,375)	-62,600.00 %
FTE Positions	2.00	2.00	2.00	2.00	2.00	0.00 %
<b>Service #3: Phone Support and Administrative Assistance</b>						
Provide administrative assistance by handling all outgoing calls to the Department of Revenue to receive clarification of rules and regulations for specialists. Answer customer inquiries and provide information to taxpayer questions about DMV operations.						
Agency Revenues	\$ 385,611	\$ 406,923	\$ 393,371	\$ 398,287	\$ 398,287	1.25 %
Expenditures	\$ 402,908	\$ 407,662	\$ 393,276	\$ 456,413	\$ 456,413	16.05 %
Difference	\$ (17,297)	\$ (739)	\$ 95	\$ (58,126)	\$ (58,126)	-61,285.26 %
FTE Positions	6.00	6.00	6.00	6.00	6.00	0.00 %
<b>Service #4: Inventory, Archives, and Supplies Coordination</b>						
Maintains and coordinates the inventory for decals and license plates, archives and supplies for both Mission and Olathe MV.						
Agency Revenues	\$ 64,268	\$ 67,820	\$ 65,562	\$ 66,381	\$ 66,381	1.25 %
Expenditures	\$ 67,151	\$ 67,944	\$ 65,546	\$ 76,069	\$ 76,069	16.05 %
Difference	\$ (2,883)	\$ (124)	\$ 16	\$ (9,688)	\$ (9,688)	-60,650.00 %
FTE Positions	1.00	1.00	1.00	1.00	1.00	0.00 %
<b>Service #5: Titling Approval</b>						
Maintains, reviews, approves and corrects all title applications for vehicles for Mission, Olathe and Admin locations processing vehicle registrations and titles.						
Agency Revenues	\$ 257,074	\$ 271,282	\$ 262,247	\$ 265,524	\$ 265,524	1.25 %
Expenditures	\$ 268,605	\$ 271,776	\$ 262,184	\$ 304,275	\$ 304,275	16.05 %
Difference	\$ (11,531)	\$ (494)	\$ 63	\$ (38,751)	\$ (38,751)	-61,609.52 %
FTE Positions	4.00	4.00	4.00	4.00	4.00	0.00 %

## Motor Vehicle

### Requests for Additional Resources

	Requested FY 2017	Budget FY 2017	Requested FY 2018	Projected FY 2018
<b>Request #1:      Motor Vehicle Specialists (6.5 FTES)</b>			<b>Priority: 1</b>	<b>Major Service:</b> Process Titles and Renewals

Johnson County Motor Vehicle works as an agent for the State of Kansas and the County collecting over \$150 million in property tax, fees and sales tax for the state, county, cities, schools and various other taxing authorities. As the "face of Johnson County", Motor Vehicle processed over 684,000 transactions in 2015 and provides service to an estimated 570,000 residents with a staff of 68. Motor Vehicle is requesting the authorization of 6.5 additional full-time employees at a grade 13 Motor Vehicle Specialist which is estimated at \$55,941 per FTE including benefits for a total estimated cost of \$355,378. The request is also for the Board to authorize charging the \$5 transaction fee on the remaining in-office transactions. This fee would not be charged on registration renewals processed through the mail or online. This request is partially funded in the FY 2017 budget.

Agency Revenues	\$ 598,641	\$ 598,160	\$ 616,104	\$ 598,160
Expenditures	\$ 357,408	\$ 21,186	\$ 373,860	\$ 22,027
Difference	\$ 241,233	\$ 576,974	\$ 242,244	\$ 576,133
Full-time Equivalent Positions	6.50	0.50	6.50	0.50

<b>Request #2:      Rent Increase</b>			<b>Priority: 2</b>	<b>Major Service:</b> All
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Johnson County Motor Vehicle collects over \$150 million in property tax, fees and sales taxes for the state, county, cities, schools and various other taxing authorities. Motor Vehicle processed over 684,000 in 2015 transactions and provided service to an estimated 570,000 residents with a staff of 68 and three office locations. The current lease for the Olathe Motor Vehicle Office increases in each year 2016-2019. The increased amounts are beyond what is currently budgeted for rent and common area maintenance costs. The Olathe Motor Vehicle Office processes approximately 150,000 transactions each year and in order to accommodate customers that come into the office we must maintain our current lease for walk-in customers.

Agency Revenues	\$ 0	\$ 0	\$ 0	\$ 0
Expenditures	\$ 47,250	\$ 47,250	\$ 56,250	\$ 47,250
Difference	\$ (47,250)	\$ (47,250)	\$ (56,250)	\$ (47,250)
Full-time Equivalent Positions	0.00	0.00	0.00	0.00



## Records & Taxation Administration

	Actual FY 2015	Budget FY 2016	Estimated FY 2016	Requested FY 2017	Budget FY 2017	2016-2017 % Change
<b>Agency Revenues</b>						
Licenses and Permits	\$ (50)	\$ 575	\$ 575	\$ 587	\$ 587	2.09 %
Charges for Service	\$ 198,997	\$ 260,411	\$ 260,411	\$ 265,619	\$ 265,619	2.00 %
<b>Total Agency Fees &amp; Charges</b>	<b>\$ 198,947</b>	<b>\$ 260,986</b>	<b>\$ 260,986</b>	<b>\$ 266,206</b>	<b>\$ 266,206</b>	<b>2.00 %</b>
Miscellaneous	\$ 144	\$ 0	\$ 0	\$ 0	\$ 0	0.00 %
Interfund Transfer	\$ 123,500	\$ 123,500	\$ 123,500	\$ 123,500	\$ 123,500	0.00 %
<b>Total Other Agency Revenues</b>	<b>\$ 123,644</b>	<b>\$ 123,500</b>	<b>\$ 123,500</b>	<b>\$ 123,500</b>	<b>\$ 123,500</b>	<b>0.00 %</b>
<b>a) Total Agency Revenues</b>	<b>\$ 322,591</b>	<b>\$ 384,486</b>	<b>\$ 384,486</b>	<b>\$ 389,706</b>	<b>\$ 389,706</b>	<b>1.36 %</b>
<b>Expenditures</b>						
Personnel	\$ 2,281,229	\$ 2,414,856	\$ 2,453,882	\$ 2,585,849	\$ 2,585,849	5.38 %
Contractual Services	\$ 15,261	\$ 92,273	\$ 92,273	\$ 92,273	\$ 92,273	0.00 %
Commodities	\$ 11,533	\$ 69,381	\$ 69,381	\$ 69,381	\$ 69,381	0.00 %
Capital Outlay	\$ 0	\$ 27,549	\$ 27,549	\$ 27,549	\$ 27,549	0.00 %
<b>Subtotal</b>	<b>\$ 2,308,023</b>	<b>\$ 2,604,059</b>	<b>\$ 2,643,085</b>	<b>\$ 2,775,052</b>	<b>\$ 2,775,052</b>	<b>4.99 %</b>
Miscellaneous	\$ 1	\$ 0	\$ 0	\$ 0	\$ 0	0.00 %
Transfer to Equipment Reserve	\$ 0	\$ 5,321	\$ 5,321	\$ 5,321	\$ 5,321	0.00 %
<b>Subtotal</b>	<b>\$ 1</b>	<b>\$ 5,321</b>	<b>\$ 5,321</b>	<b>\$ 5,321</b>	<b>\$ 5,321</b>	<b>0.00 %</b>
<b>Expenditures Subtotal</b>	<b>\$ 2,308,024</b>	<b>\$ 2,609,380</b>	<b>\$ 2,648,406</b>	<b>\$ 2,780,373</b>	<b>\$ 2,780,373</b>	<b>4.98 %</b>
Vehicle Equivalent Units	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00 %
Risk Management Charges	\$ 3,935	\$ 6,095	\$ 6,095	\$ 0	\$ 0	(100.00)%
<b>b) Total Expenditures</b>	<b>\$ 2,311,959</b>	<b>\$ 2,615,475</b>	<b>\$ 2,654,501</b>	<b>\$ 2,780,373</b>	<b>\$ 2,780,373</b>	<b>4.74 %</b>
<b>Difference: b) minus a)</b>	<b>\$ (1,989,368)</b>	<b>\$ (2,230,989)</b>	<b>\$ (2,270,015)</b>	<b>\$ (2,390,667)</b>	<b>\$ (2,390,667)</b>	<b>5.32 %</b>
<b>FTE Positions</b>						
Fee Funded FTEs	0.00	0.00	0.00	0.00	0.00	0.00 %
Grant Funded FTEs	0.00	0.00	0.00	0.00	0.00	0.00 %
Other FTEs	37.00	37.00	38.00	38.00	38.00	0.00 %
<b>Total FTE Positions</b>	<b>37.00</b>	<b>37.00</b>	<b>38.00</b>	<b>38.00</b>	<b>38.00</b>	<b>0.00 %</b>

### Agency Mission

Our mission is to provide the taxpayer, our employer, with quality service and efficient operating procedures. It is our duty to provide these services in a trusted and secure environment that protects the interests of the taxpayer. Through dedicated personnel and emerging technology, we continue to strive for excellence in these endeavors.

### Budget Highlights

Total expenditures for FY 2017, excluding Risk Management charges and cost allocation, are budgeted to increase by \$131,967 (5.0%) compared to FY 2016. This net increase is due to the budgeted salary and benefit increases included in the budget parameters.

FY 2017 Transfers to Equipment Reserve are budgeted to remain constant at \$5,321.

FTEs for FY 2017 increase by 1.0 FTE due to the transfer of one full-time equivalent position (FTE), Clerk of the Board, from the County Manager's Office to the Department of Records and Tax Administration effective April 1, 2016.

## Records & Taxation Administration

### Agency Goals & Performance Measures

	Actual 2015	Estimated 2016	Estimated 2017
1) <i>Goal: To provide accurate and timely parcel processing for the tax poll.</i>			
A) <i>Average RTA parcel processing time.</i>	4 min	4.15 min	4 min
B) <i>% of parcel changes that reach final verification without error.</i>	97%	97%	97%
2) <i>Goal: To provide an interactive and accurate recording process for Land Record Instruments.</i>			
A) <i>% of instruments that reach final verification without error.</i>	92%	96%	97%
3) <i>Goal: To provide timely responses to our customers which include general public government entities and business partners.</i>			
A) <i>Average call length.</i>	1:03	1:02	1:02

### Output and Efficiency Measures

Outputs and Efficiency Measures	Actual 2015	Estimated 2016	Estimated 2017
1) A # of parcel record changes.	55,304	60,000	62,000
1) B # of parcel changes reviewed without error.	52,417	57,000	60,000
2) A # of documents recorded.	118,923	119,500	120,900
2) B # of documents recorded without error.	109,409	114,720	117,273
3) A # of calls answered.	108,401	111,500	112,500

## Records & Taxation Administration

Major Services						
	Actual FY 2015	Budget FY 2016	Estimated FY 2016	Requested FY 2017	Budget FY 2017	2016-2017 % Change
<b>Service #1: Administration</b>						
Create, maintain and calculate real, personal and state assessed tax rolls. Provide valuation and tax reports to taxing authorities, prepare tax abstract, maintain tax units. Manage department administrative functions including payroll, all accounting functions and correspondence.						
Agency Revenues	\$ 322,591	\$ 383,969	\$ 383,969	\$ 389,179	\$ 389,179	1.36%
Expenditures	\$ 325,969	\$ 533,679	\$ 597,101	\$ 635,255	\$ 635,255	6.39%
Difference	\$ (3,378)	\$ (149,710)	\$ (213,132)	\$ (246,076)	\$ (246,076)	15.46%
FTE Positions	4.00	4.00	5.00	5.00	5.00	0.00%
<b>Service #2: Mapping and Technology</b>						
Provide all base level mapping changes, update mapping database, provide customer support for mapping inquiries, manage department PC, printer, scanner and plotter equipment, manage department specific software applications. Provide initial and final tax roll changes and maintenance.						
Agency Revenues	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%
Expenditures	\$ 760,989	\$ 813,004	\$ 801,077	\$ 836,312	\$ 836,312	4.40%
Difference	\$ (760,989)	\$ (813,004)	\$ (801,077)	\$ (836,312)	\$ (836,312)	4.40%
FTE Positions	12.00	12.00	12.00	12.00	12.00	0.00%
<b>Service #3: Customer Service</b>						
Provide telephone, e-mail and postal mail support and response. Process all postal mail documents for recording. Manage COTA cases and process affidavits.						
Agency Revenues	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%
Expenditures	\$ 364,695	\$ 401,021	\$ 398,541	\$ 418,272	\$ 418,272	4.95%
Difference	\$ (364,695)	\$ (401,021)	\$ (398,541)	\$ (418,272)	\$ (418,272)	4.95%
FTE Positions	7.00	7.00	7.00	7.00	7.00	0.00%
<b>Service #4: Recording Maintenance</b>						
Process all title company documents for recording. Complete recording process for postal mail documents, provide document scanning.						
Agency Revenues	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%
Expenditures	\$ 691,228	\$ 582,139	\$ 585,026	\$ 612,755	\$ 612,755	4.74%
Difference	\$ (691,228)	\$ (582,139)	\$ (585,026)	\$ (612,755)	\$ (612,755)	4.74%
FTE Positions	10.00	10.00	10.00	10.00	10.00	0.00%
<b>Service #5: Archives and Record Management</b>						
Manage all County documents according to retention and destruction policies. Provide customer service as needed. Maintain security for all stored records.						
Agency Revenues	\$ 0	\$ 517	\$ 517	\$ 527	\$ 527	1.93%
Expenditures	\$ 165,143	\$ 279,537	\$ 266,661	\$ 277,779	\$ 277,779	4.17%
Difference	\$ (165,143)	\$ (279,020)	\$ (266,144)	\$ (277,252)	\$ (277,252)	4.17%
FTE Positions	4.00	4.00	4.00	4.00	4.00	0.00%



# Public Safety, Judicial & Emergency Services

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## Controlled Substance

	Actual FY 2015	Budget FY 2016	Estimated FY 2016	Requested FY 2017	Budget FY 2017	2016-2017 % Change
<b>Agency Revenues</b>						
Licenses and Permits	\$ 0	\$ 0	\$ 0	\$ 0	0	0.00 %
Charges for Service	\$ 0	\$ 0	\$ 0	\$ 0	0	0.00 %
<b>Total Agency Fees &amp; Charges</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>0</b>	<b>0.00 %</b>
Use of Carryover	\$ 0	\$ 144,629	\$ 144,314	\$ 59,044	\$ 59,044	(59.09)%
Interest	\$ 1,023	\$ 843	\$ 1,158	\$ 1,447	\$ 1,447	24.96 %
<b>Total Other Agency Revenues</b>	<b>\$ 1,023</b>	<b>\$ 145,472</b>	<b>\$ 145,472</b>	<b>\$ 60,491</b>	<b>\$ 60,491</b>	<b>(58.42)%</b>
<b>a) Total Agency Revenues</b>	<b>\$ 1,023</b>	<b>\$ 145,472</b>	<b>\$ 145,472</b>	<b>\$ 60,491</b>	<b>\$ 60,491</b>	<b>(58.42)%</b>
<b>Expenditures</b>						
Contractual Services	\$ 0	\$ 150,472	\$ 150,472	\$ 65,491	\$ 65,491	(56.48)%
Commodities	\$ 0	\$ 0	\$ 0	\$ 0	0	0.00 %
Capital Outlay	\$ 0	\$ 0	\$ 0	\$ 0	0	0.00 %
<b>Subtotal</b>	<b>\$ 0</b>	<b>\$ 150,472</b>	<b>\$ 150,472</b>	<b>\$ 65,491</b>	<b>\$ 65,491</b>	<b>(56.48)%</b>
Transfer to Capital projects	\$ 0	\$ 0	\$ 0	\$ 0	0	0.00 %
<b>Subtotal</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>0</b>	<b>0.00 %</b>
<b>Expenditures Subtotal</b>	<b>\$ 0</b>	<b>\$ 150,472</b>	<b>\$ 150,472</b>	<b>\$ 65,491</b>	<b>\$ 65,491</b>	<b>(56.48)%</b>
<b>b) Total Expenditures</b>	<b>\$ 0</b>	<b>\$ 150,472</b>	<b>\$ 150,472</b>	<b>\$ 65,491</b>	<b>\$ 65,491</b>	<b>(56.48)%</b>
<b>Difference: b) minus a)</b>	<b>\$ 1,023</b>	<b>\$ (5,000)</b>	<b>\$ (5,000)</b>	<b>\$ (5,000)</b>	<b>\$ (5,000)</b>	<b>0.00 %</b>
<b>Tax Revenues</b>						
Ad Valorem Support	\$ 0	\$ 0	\$ 0	\$ 0	0	0.00 %
Other Taxes	\$ 5,419	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	0.00 %
<b>Total Tax Revenues</b>	<b>\$ 5,419</b>	<b>\$ 5,000</b>	<b>\$ 5,000</b>	<b>\$ 5,000</b>	<b>\$ 5,000</b>	<b>0.00 %</b>
<b>FTE Positions</b>						
Fee Funded FTEs	0.00	0.00	0.00	0.00	0.00	0.00 %
Grant Funded FTEs	0.00	0.00	0.00	0.00	0.00	0.00 %
Other FTEs	0.00	0.00	0.00	0.00	0.00	0.00 %
<b>Total FTE Positions</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00 %</b>

### Agency Mission

To provide non-tax funds for the purchase of new law enforcement services and equipment.

### Budget Highlights

Revenues from Controlled Substance can only be used for public safety purposes.

This fund does not receive any revenue from property taxes.

### Corrections

	Actual FY 2015	Budget FY 2016	Estimated FY 2016	Requested FY 2017	Budget FY 2017	2016-2017 % Change
<b>Agency Revenues</b>						
Charges for Service	\$ 2,707,627	\$ 3,057,688	\$ 3,064,546	\$ 3,026,459	\$ 3,026,459	(1.24)%
<b>Total Agency Fees &amp; Charges</b>	<b>\$ 2,707,627</b>	<b>\$ 3,057,688</b>	<b>\$ 3,064,546</b>	<b>\$ 3,026,459</b>	<b>\$ 3,026,459</b>	<b>(1.24)%</b>
Use of Carryover	\$ 0	\$ 1,287,173	\$ 1,282,173	\$ 1,574,173	\$ 1,574,173	22.77 %
Intergovernmental	\$ 4,728,848	\$ 6,112,936	\$ 6,071,534	\$ 7,065,755	\$ 7,065,755	16.38 %
Miscellaneous	\$ 125,099	\$ 32,570	\$ 32,570	\$ 32,570	\$ 32,570	0.00 %
Intrafund Transfers	\$ 6,906,731	\$ 7,487,127	\$ 7,487,127	\$ 7,494,928	\$ 7,494,928	0.10 %
Interfund Transfer	\$ 632	\$ 2,500	\$ 2,500	\$ 15,000	\$ 15,000	500.00 %
<b>Total Other Agency Revenues</b>	<b>\$ 11,761,310</b>	<b>\$ 14,922,306</b>	<b>\$ 14,875,904</b>	<b>\$ 16,182,426</b>	<b>\$ 16,182,426</b>	<b>8.78 %</b>
<b>a) Total Agency Revenues</b>	<b>\$ 14,468,937</b>	<b>\$ 17,979,994</b>	<b>\$ 17,940,450</b>	<b>\$ 19,208,885</b>	<b>\$ 19,208,885</b>	<b>7.07 %</b>
<b>Expenditures</b>						
Personnel	\$ 20,107,198	\$ 21,845,780	\$ 21,904,654	\$ 22,968,147	\$ 22,968,147	4.86 %
Contractual Services	\$ 2,520,809	\$ 4,845,772	\$ 4,596,217	\$ 5,692,867	\$ 5,692,867	23.86 %
Commodities	\$ 676,861	\$ 2,146,084	\$ 2,066,758	\$ 1,361,206	\$ 1,361,206	(34.14)%
Capital Outlay	\$ 3,750	\$ 0	\$ 0	\$ 0	\$ 0	0.00 %
<b>Subtotal</b>	<b>\$ 23,308,618</b>	<b>\$ 28,837,636</b>	<b>\$ 28,567,629</b>	<b>\$ 30,022,220</b>	<b>\$ 30,022,220</b>	<b>5.09 %</b>
Miscellaneous	\$ 5,656	\$ 9,700	\$ 9,700	\$ 9,700	\$ 9,700	0.00 %
Interfund Transfers	\$ 464,338	\$ 150,000	\$ 255,666	\$ 541,000	\$ 541,000	111.60 %
Intrafund Transfers	\$ 461,860	\$ 510,000	\$ 510,000	\$ 135,000	\$ 135,000	(73.53)%
Transfer to Equipment Reserve	\$ 193,004	\$ 326,450	\$ 326,450	\$ 326,450	\$ 326,450	0.00 %
<b>Subtotal</b>	<b>\$ 1,124,858</b>	<b>\$ 996,150</b>	<b>\$ 1,101,816</b>	<b>\$ 1,012,150</b>	<b>\$ 1,012,150</b>	<b>(8.14)%</b>
<b>Expenditures Subtotal</b>	<b>\$ 24,433,476</b>	<b>\$ 29,833,786</b>	<b>\$ 29,669,445</b>	<b>\$ 31,034,370</b>	<b>\$ 31,034,370</b>	<b>4.60 %</b>
Vehicle Equivalent Units	\$ 13,135	\$ 11,769	\$ 11,769	\$ 13,222	\$ 13,222	12.35 %
Risk Management Charges	\$ 137,177	\$ 223,687	\$ 223,687	\$ 0	\$ 0	(100.00)%
<b>b) Total Expenditures</b>	<b>\$ 24,583,788</b>	<b>\$ 30,069,242</b>	<b>\$ 29,904,901</b>	<b>\$ 31,047,592</b>	<b>\$ 31,047,592</b>	<b>3.82 %</b>
<b>Difference: b) minus a)</b>	<b>\$ (10,114,851)</b>	<b>\$ (12,089,248)</b>	<b>\$ (11,964,451)</b>	<b>\$ (11,838,707)</b>	<b>\$ (11,838,707)</b>	<b>(1.05)%</b>
<b>FTE Positions</b>						
Fee Funded FTEs	5.45	5.45	8.61	8.61	8.61	0.00 %
Grant Funded FTEs	55.90	55.90	58.73	58.73	58.73	0.00 %
Other FTEs	247.30	247.30	246.30	246.30	246.30	0.00 %
<b>Total FTE Positions</b>	<b>308.65</b>	<b>308.65</b>	<b>313.64</b>	<b>313.64</b>	<b>313.64</b>	<b>0.00 %</b>

### Agency Mission

The Johnson County Department of Corrections, as part of the criminal justice system and County government, contributes to the public safety by exercising reasonable, safe, secure, and humane supervision of offenders through progressive, effective, and sound correctional services.

### Budget Highlights

Total expenditures for FY 2017, excluding Transfers, Vehicle Equivalent Units, Risk Management charges and cost allocation, are budgeted to increase by \$1,454,592 (5.09%) compared to FY 2016. This increase is due to the effect of: 1) \$500,000 in reductions based on program savings from previous year, 2) \$600,000 for Kansas Department of Corrections funded youth wraparound mentoring services, and 3) the budgeted salary and benefits increases included in the budget parameters.

FY 2017 Transfers to Equipment Reserve remain constant at \$326,450.

FTEs for FY 2017 remain constant at 313.64.

## Corrections

### Agency Goals & Objectives

<b>Service Delivery Goals and Associated Objectives</b>	<b>Associated PMs:</b>
<b>1) Increase the percentage of adult probation clients who are successfully discharged from Johnson County Department of Corrections programs.</b> * Achieve a 75% rate of successful discharge among the department's adult felony probation population. In the alternative, improve the successful discharge rate by 3% in comparison to the previous year's outcome.	o
<b>2) Utilize evidence based strategies to reduce the risk offenders present to the community.</b> * Improve adult offender LSI-R ratings through the use of evidence-based strategies.	p
<b>3) Provide a structured, supervised living environment for high-risk adult offenders as an alternative to incarceration in state and County detention facilities.</b> * Increase the rate of successful discharge from the Adult Residential Center. * Increase the average daily percentage of beds filled at the Adult Residential Center from those that would otherwise be detained in state and County detention facilities. * Increase the rate of offender success once discharged from the Adult Residential Center.	q a,b,c,j r,s
<b>4) Provide cost effective and productive community-based alternatives to incarceration for adult offenders.</b> * Increase the percentage of adult offenders who successfully complete their required term of House Arrest. * Ensure that the average Johnson County Ad Valorem tax supported probationer cost per day for the Adult Intensive Supervision remains below 10% of the average cost per day to incarcerate an offender in a Kansas Prison * Increase percentage of adult program costs recovered through client reimbursements.	t n k,l,m,n
<b>5) Hold court ordered juveniles in a safe and secure detention setting and provide programs aimed at changing offender behavior.</b> * Comply with all licensing regulations at the Juvenile Detention Center. * Ensure there are no escapes from the Juvenile Detention Center.	v u
<b>6) Provide productive alternatives to incarceration for juvenile offenders.</b> * Increase the number of juvenile offenders who successfully complete House Arrest.	w
<b>7) Enhance community safety and promote behavioral change in juvenile offenders through effective case management.</b> * Reduce recidivism among juveniles who are released from Intensive Supervision. * Reduce recidivism among juveniles who are released from Juvenile Case Management.	x y
<b>8) Foster an engaged, highly motivated, competent and productive departmental workforce.</b> * Reduce employee turnover.	z,aa,bb



## Corrections

### Agency Key Performance Measures (PMs)

Outputs	Actual 2015	Estimated 2016	Estimated 2017
a) Average daily population in Adult Residential Center Program.	150	152	153
b) Average daily population in Adult Work Release Program.	51	52	53
c) Average daily population in Adult Therapeutic Community.	41	42	43
d) Average daily population for Adult Intensive Supervision.	581	564	548
e) Average daily population for Juvenile Intensive Supervision.	78	76	84
f) Average daily population for Juvenile Case Management.	72	67	44
g) Average daily population in Juvenile Detention Center.	21	19	18
h) Average daily population for Juvenile House Arrest.	41	41	43
i) Average daily population for Adult House Arrest.	302	337	347
<b>Efficiency/Cost Measures</b>			
j) Average daily % of beds filled at Adult Residential Facility.*	70%	69%	70%
k) % of Adult Residential Probation program cost recovered through client reimbursements.	6.6%	6.6%	6.7%
l) % of Adult Work Release program cost recovered through client reimbursements.	17%	17%	18%
m) % of Adult House Arrest program cost recovered through client reimbursements.	53%	52%	53%
n) Expressed as a %, the average Johnson County Ad Valorem tax supported probationer cost per day in the Adult Intensive Supervision Program compared to the average inmate cost per day in a Kansas prison.**	\$4.31/\$70.09 6.1%	6.5%	6.9%
<b>Effectiveness Measures</b>			
o) % of discharged adult community corrections clients successfully released from supervision.***	70%	72%	75%
p) % of discharged adult offenders with improvement in their total LSI-R ratings at discharge reassessment.	69%	71%	73%
q) % of offenders at the Adult Residential Center who are successfully discharged. (All Programs)	70%	70%	71%
r) % of offenders who are successfully released from the Adult Residential Center and are charged with a new offense in Johnson County District Court within 12 months of release.	14%	15%	17%

## Corrections

### Agency Key Performance Measures (PMs)

Effectiveness Measures		Actual 2015	Estimated 2016	Estimated 2017
s)	% of Therapeutic Community participants who are successfully released from the program and are charged with a new offense in Johnson County District Court within 12 months of release.	13.5%	13.7%	13.0%
t)	% of adult offenders who successfully complete their required terms of House Arrest.	87%	87%	88%
u)	# of escapes from the Juvenile Detention Center.	0	0	0
v)	# of licensing violations cited at the Juvenile Detention Center.	2	2	2
w)	% of juvenile offenders who successfully complete House Arrest.	87%	88%	89%
x)	% of juvenile offenders who are successfully released from Intensive Supervision and are charged with a new offense in Johnson County District Court within 12 months. ****	20%	19%	19%
y)	% of juvenile offenders who are successfully released from the Case Management Unit and are charged with a new offense in Johnson County District Court within 12 months.	32%	35%	35%
z)	Employee turnover rate. (all)	21%	20%	19%
aa)	Voluntary employee turnover rate.	16.0%	15.3%	14.5%
bb)	% of Department of Corrections workforce indicating a high degree of engagement (per the County's DDI Employee Engagement Survey). *****	67.2%	NA	70.2%

\* Percentage of facility currently in use for the housing of clients.

\*\* The average daily cost for Kansas prisons is based upon the State fiscal year ending June 30th, 2015.

\*\*\* Calculation for the State Fiscal Year 2015. Indicates all discharges not resulting in probation revocation and incarceration in a Kansas prison as defined in KSA 75-52,112.

\*\*\*\* Juvenile status offenses (truancies, runaways) are not counted among new offenses.

\*\*\*\*\* The next Employee Engagement Surveys are conducted semi-annually

## Corrections

### Major Services

	Actual FY 2015	Budget FY 2016	Estimated FY 2016	Requested FY 2017	Budget FY 2017	2016-2017 %Change
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#### Service #1: Adult Residential Center

The Adult Residential Center provides a structured, supervised living environment for high-risk adult offenders as a cost-effective alternative to incarceration in state prison and County detention facilities. The program allows offenders to maintain employment in the community so that they can pay towards their debts while developing good work habits. Educational and treatment programs are offered to the offenders during their stays. The offenders pay income taxes and are required to pay per diem to the County to help offset the costs of the program.

Agency Revenues	\$ 5,037,388	\$ 6,327,353	\$ 6,543,412	\$ 6,614,138	\$ 6,614,138	1.08 %
Expenditures	\$ 6,705,388	\$ 8,085,147	\$ 8,078,880	\$ 8,289,680	\$ 8,289,680	2.61 %
Difference	\$ (1,668,000)	\$ (1,757,794)	\$ (1,535,468)	\$ (1,675,542)	\$ (1,675,542)	9.12 %
FTE Positions	88.28	88.28	88.68	88.68	88.68	0.00 %

#### Service #2: Juvenile Detention Center

The Juvenile Detention Center maintains a safe and secure setting for youth who have been apprehended by law enforcement and need to be detained pending further Court action for criminal offenses and for Children in Need of Care who are awaiting more appropriate placements. Various educational and treatment programs are offered to youth during their stays in detention.

Agency Revenues	\$ 3,712,719	\$ 4,450,074	\$ 4,450,073	\$ 4,435,517	\$ 4,435,517	-0.33 %
Expenditures	\$ 5,132,210	\$ 6,049,408	\$ 5,861,053	\$ 5,625,084	\$ 5,625,084	-4.03 %
Difference	\$ (1,419,491)	\$ (1,599,334)	\$ (1,410,980)	\$ (1,189,567)	\$ (1,189,567)	-15.69 %
FTE Positions	62.81	62.81	62.81	62.81	62.81	0.00 %

#### Service #3: Adult Intensive Supervision

The Adult Intensive Supervision Program provides monitoring of adult felony offenders placed under supervision by the Court as a cost-effective alternative to incarceration. It allows the offenders to remain in the community with their families and maintain employment to pay towards their debts. The reduced caseload size (as compared to the District's Court Services probation) allows Intensive Supervision Officers to effectively address the offenders' criminogenic needs. The County is required to perform this function by state law.

Agency Revenues	\$ 1,734,368	\$ 2,144,202	\$ 2,102,800	\$ 2,171,212	\$ 2,171,212	3.25 %
Expenditures	\$ 2,219,948	\$ 2,890,145	\$ 2,842,783	\$ 3,157,971	\$ 3,157,971	11.09 %
Difference	\$ (485,580)	\$ (745,943)	\$ (739,983)	\$ (986,759)	\$ (986,759)	33.35 %
FTE Positions	29.66	29.66	29.15	29.15	29.15	0.00 %

#### Service #4: Juvenile Intensive Supervision

The Juvenile Intensive Supervision Program provides monitoring and program services to high-risk, high-need youth adjudicated for felony and misdemeanor offenses. Some youth who have been discharged from state correctional facilities under conditional release are also supervised by this program. This is a cost-effective alternative to incarceration in the County's juvenile detention center and in state juvenile correctional facilities. The County is required to perform this function by state law.

Agency Revenues	\$ 458,125	\$ 565,559	\$ 565,559	\$ 1,530,235	\$ 1,530,235	170.57 %
Expenditures	\$ 579,161	\$ 699,341	\$ 662,246	\$ 1,095,018	\$ 1,905,018	187.66 %
Difference	\$ (121,036)	\$ (133,782)	\$ (96,687)	\$ 435,217	\$ (374,783)	287.63 %
FTE Positions	7.35	7.35	6.95	6.95	6.95	0.00 %

## Corrections

### Major Services

	<b>Actual FY 2015</b>	<b>Budget FY 2016</b>	<b>Estimated FY 2016</b>	<b>Requested FY 2017</b>	<b>Budget FY 2017</b>	<b>2016-2017 %Change</b>
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#### Service #5: Juvenile Case Management

The Juvenile Case Management Program provides supervision services for youth in the custody of the Kansas Juvenile Justice Authority. Case Managers supervise youth who are in transition back into the community. Staff also facilitate placements into and supervise youth assigned to out-of-home placements. The County is required to perform this function by state law.

Agency Revenues	\$ 377,790	\$ 463,667	\$ 463,667	\$ 500,051	\$ 500,051	7.85%
Expenditures	\$ 595,910	\$ 705,102	\$ 740,852	\$ 726,214	\$ 726,214	-1.98%
Difference	\$ (218,120)	\$ (241,435)	\$ (277,185)	\$ (226,163)	\$ (226,163)	-18.41%
FTE Positions	7.25	7.25	7.65	7.65	7.65	0.00%

#### Service #6: Juvenile Intake and Assessment

The Johnson County Juvenile Intake and Assessment Center provides assessment services to youth who have been arrested or have otherwise been in contact with Johnson County law enforcement officials. Staff assess the risk and needs of each youth presented to them, make immediate decisions regarding appropriate placement of the youth, and make referrals to community programs for the needs of the juveniles and their families. These services will be performed by Corrections, Court Services, and through various contracts for specific services. The County is required to perform this function by state law.

Agency Revenues	\$ 814,688	\$ 925,000	\$ 925,000	\$ 1,025,000	\$ 1,025,000	10.81%
Expenditures	\$ 1,490,350	\$ 1,680,225	\$ 1,889,686	\$ 1,642,650	\$ 1,642,650	-13.07%
Difference	\$ (675,662)	\$ (755,225)	\$ (964,686)	\$ (617,650)	\$ (617,650)	-35.97%
FTE Positions	14.45	14.45	18.95	18.95	18.95	0.00%

#### Service #7: Therapeutic Community

The Therapeutic Community is a long-term (6-month) substance abuse treatment program designed to treat offenders who have histories of multiple failed attempts at substance abuse treatment and multiple arrests for substance abuse related offenses. This program helps offenders build the skills and attitudes necessary to maintain lifestyles free of drugs and crimes. This program is a last resort for each offender prior to incarceration in a state correctional facility. It allows them to remain near their families as they work on their personal and familial needs.

Agency Revenues	\$ 427,070	\$ 278,650	\$ 278,650	\$ 278,650	\$ 278,650	0.00%
Expenditures	\$ 1,358,688	\$ 1,637,304	\$ 1,609,721	\$ 1,632,297	\$ 1,632,297	1.40%
Difference	\$ (931,618)	\$ (1,358,654)	\$ (1,331,071)	\$ (1,353,647)	\$ (1,353,647)	1.70%
FTE Positions	18.59	18.59	18.59	18.59	18.59	0.00%

#### Service #8: Adult House Arrest

The Adult House Arrest Program serves as a highly-structured enhancement to community-based supervision and a low-cost alternative to incarceration. Offenders under the supervision of this program are permitted restricted movement within the community to maintain employment and attend school. The offenders are required to pay towards the cost of this supervision.

Agency Revenues	\$ 876,225	\$ 1,026,795	\$ 1,026,795	\$ 1,069,588	\$ 1,069,588	4.17%
Expenditures	\$ 1,357,317	\$ 1,713,016	\$ 1,731,164	\$ 1,796,084	\$ 1,796,084	3.75%
Difference	\$ (481,092)	\$ (686,221)	\$ (704,369)	\$ (726,496)	\$ (726,496)	3.14%
FTE Positions	11.55	11.55	12.05	12.05	12.05	0.00%

## Corrections

### Major Services

	<u>Actual</u>	<u>Budget</u>	<u>Estimated</u>	<u>Requested</u>	<u>Budget</u>	<u>2016-2017</u>
	<u>FY 2015</u>	<u>FY 2016</u>	<u>FY 2016</u>	<u>FY 2017</u>	<u>FY 2017</u>	<u>%Change</u>

#### Service #9: Juvenile House Arrest

The Juvenile House Arrest Program provides a highly-structured enhancement to community-based supervision and a low-cost alternative to detention. The program restricts the movements of the offenders assigned while allowing the juveniles to remain at home and participate in school and other pro-social activities.

Agency Revenues	\$ 56,864	\$ 140,234	\$ 140,234	\$ 140,234	\$ 140,234	0.00 %
Expenditures	\$ 436,018	\$ 549,227	\$ 597,008	\$ 569,996	\$ 569,996	-4.52 %
Difference	\$ (379,154)	\$ (408,993)	\$ (456,774)	\$ (429,762)	\$ (429,762)	-5.91 %
FTE Positions	4.00	4.00	4.50	4.50	4.50	0.00 %

#### Service #10: Work Release

This is a program that was implemented in October 2007 to serve as an alternative to incarceration for the target population of 4th time DUI offenders. Inmates sentenced to work release placement must maintain full-time employment in the community while paying towards their debts. The inmates pay income taxes and are required to pay per diem to the County to help offset the costs of the program. In late 2009, the program also began accepting state work release inmates through an agreement with the Kansas Department of Corrections. In 2010, state law was changed to allow all misdemeanants to participate, not just DUI.

Agency Revenues	\$ 323,918	\$ 340,741	\$ 340,741	\$ 340,741	\$ 340,741	0.00 %
Expenditures	\$ 1,546,633	\$ 1,802,929	\$ 1,762,413	\$ 1,767,053	\$ 1,767,053	0.26 %
Difference	\$ (1,222,715)	\$ (1,462,188)	\$ (1,421,672)	\$ (1,426,312)	\$ (1,426,312)	0.33 %
FTE Positions	18.22	18.22	17.82	17.82	17.82	0.00 %

#### Service #11: Assessment for Bond Supervision

This program provides assessment services to the Court to determine the risk of alleged adult criminal offenders to the community prior to being placed under Bond Supervision. The actual supervision is conducted by the District's Court Services following appropriate assessment and placement.

Agency Revenues	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00 %
Expenditures	\$ 193,657	\$ 226,687	\$ 223,520	\$ 233,255	\$ 233,255	4.36 %
Difference	\$ (193,657)	\$ (226,687)	\$ (223,520)	\$ (233,255)	\$ (233,255)	4.36 %
FTE Positions	2.66	2.66	2.66	2.66	2.66	0.00 %

#### Service #12: Probation Intake Program

This program provides initial intake services for Community Corrections Adult Intensive Supervision, the District Court's Probation Services, and Work Release. Staff provide intake instructions to offenders and also conduct urinalyses for the Court. This program is located within the District's Courthouse as the initial stop for offenders to set them on the right track for supervision services. The program also assists the Court and attorneys with their questions about processes and services.

Agency Revenues	\$ 6,478	\$ 8,670	\$ 8,670	\$ 8,670	\$ 8,670	0.00 %
Expenditures	\$ 145,941	\$ 168,031	\$ 167,182	\$ 174,156	\$ 174,156	4.17 %
Difference	\$ (139,463)	\$ (159,361)	\$ (158,512)	\$ (165,486)	\$ (165,486)	4.40 %
FTE Positions	2.13	2.13	2.13	2.13	2.13	0.00 %

## Corrections

### Major Services

	<u>Actual</u>	<u>Budget</u>	<u>Estimated</u>	<u>Requested</u>	<u>Budget</u>	<u>2016-2017</u>
	<u>FY 2015</u>	<u>FY 2016</u>	<u>FY 2016</u>	<u>FY 2017</u>	<u>FY 2017</u>	<u>%Change</u>

#### Service #13: Juvenile Prevention Grants

The Kansas Department of Corrections, Juvenile Services Division, provides funding to the County each year specifically for the purpose of providing programs that will prevent youth from becoming involved in the criminal justice system. Based upon a survey of needs, the Juvenile Corrections Advisory Board makes recommendations to the Board of Commissioners as to how the funds will be utilized in Johnson County.

Agency Revenues	\$ 81,848	\$ 175,049	\$ 175,049	\$ 175,049	\$ 175,049	0.00%
Expenditures	\$ 81,848	\$ 175,049	\$ 175,049	\$ 175,049	\$ 175,049	0.00%
Difference	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%
FTE Positions	0.00	0.00	0.00	0.00	0.00	0.00%

#### Service #14: Foundations

Foundations is a Youth Residential Center II (YRCII). It is licensed for a capacity of 30 beds, to house juveniles between the ages of 14-19 that have been court ordered into the custody of the Kansas Department of Corrections. The main objective of Foundations is to reintegrate clients into the community as successful, productive citizens. This is accomplished by the following goals: a) Providing an environment that will enhance the client's ability to achieve a higher level of functioning; b) Avoiding future placement in a more highly structured facility; c) Improving and teaching the clients decision making, coping skills, social skills, and; d) Addressing any underlying problems which are affecting the client in order to transition successfully back into their family or community.

Agency Revenues	\$ 561,456	\$ 1,134,000	\$ 919,800	\$ 919,800	\$ 919,800	0.00%
Expenditures	\$ 2,590,407	\$ 3,452,175	\$ 3,327,890	\$ 4,149,863	\$ 4,149,863	24.70%
Difference	\$ (2,028,951)	\$ (2,318,175)	\$ (2,408,090)	\$ (3,230,063)	\$ (3,230,063)	34.13%
FTE Positions	41.70	41.70	41.70	41.70	41.70	0.00%

### District Attorney

	Actual FY 2015	Budget FY 2016	Estimated FY 2016	Requested FY 2017	Budget FY 2017	2016-2017 % Change
<b>Agency Revenues</b>						
Charges for Service	\$ 474,554	\$ 502,500	\$ 502,500	\$ 512,550	\$ 512,550	2.00 %
Use of Assets	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00 %
<b>Total Agency Fees &amp; Charges</b>	<b>\$ 474,554</b>	<b>\$ 502,500</b>	<b>\$ 502,500</b>	<b>\$ 512,550</b>	<b>\$ 512,550</b>	<b>2.00 %</b>
Use of Carryover	\$ 0	\$ 113,397	\$ 113,397	\$ 113,397	\$ 113,397	0.00 %
Intergovernmental	\$ 38,980	\$ 51,494	\$ 51,494	\$ 53,836	\$ 53,836	4.55 %
Miscellaneous	\$ 96,688	\$ 79,600	\$ 79,600	\$ 79,662	\$ 79,662	0.08 %
<b>Total Other Agency Revenues</b>	<b>\$ 143,455</b>	<b>\$ 244,491</b>	<b>\$ 244,491</b>	<b>\$ 246,895</b>	<b>\$ 246,895</b>	<b>0.98 %</b>
<b>a) Total Agency Revenues</b>	<b>\$ 618,009</b>	<b>\$ 746,991</b>	<b>\$ 746,991</b>	<b>\$ 759,445</b>	<b>\$ 759,445</b>	<b>1.67 %</b>
<b>Expenditures</b>						
Personnel	\$ 7,070,162	\$ 7,429,461	\$ 7,342,116	\$ 7,628,575	\$ 7,628,575	3.90 %
Contractual Services	\$ 340,712	\$ 491,228	\$ 493,978	\$ 493,978	\$ 493,978	0.00 %
Commodities	\$ 79,140	\$ 112,783	\$ 109,759	\$ 110,069	\$ 110,069	0.28 %
Capital Outlay	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00 %
<b>Subtotal</b>	<b>\$ 7,490,014</b>	<b>\$ 8,033,472</b>	<b>\$ 7,945,853</b>	<b>\$ 8,232,622</b>	<b>\$ 8,232,622</b>	<b>3.61 %</b>
Miscellaneous	\$ 440	\$ 0	\$ 0	\$ 0	\$ 0	0.00 %
Intrafund Transfers	\$ 7,787	\$ 0	\$ 0	\$ 0	\$ 0	0.00 %
Transfer to Equipment Reserve	\$ 47,000	\$ 47,000	\$ 47,000	\$ 47,000	\$ 47,000	0.00 %
<b>Subtotal</b>	<b>\$ 55,227</b>	<b>\$ 47,000</b>	<b>\$ 47,000</b>	<b>\$ 47,000</b>	<b>\$ 47,000</b>	<b>0.00 %</b>
<b>Expenditures Subtotal</b>	<b>\$ 7,545,241</b>	<b>\$ 8,080,472</b>	<b>\$ 7,992,853</b>	<b>\$ 8,279,622</b>	<b>\$ 8,279,622</b>	<b>3.59 %</b>
Vehicle Equivalent Units	\$ 657	\$ 547	\$ 547	\$ 642	\$ 642	17.37 %
Risk Management Charges	\$ 11,195	\$ 18,079	\$ 18,079	\$ 0	\$ 0	(100.00)%
<b>b) Total Expenditures</b>	<b>\$ 7,557,093</b>	<b>\$ 8,099,098</b>	<b>\$ 8,011,479</b>	<b>\$ 8,280,264</b>	<b>\$ 8,280,264</b>	<b>3.35 %</b>
<b>Difference: b) minus a)</b>	<b>\$ (6,939,084)</b>	<b>\$ (7,352,107)</b>	<b>\$ (7,264,488)</b>	<b>\$ (7,520,819)</b>	<b>\$ (7,520,819)</b>	<b>3.53 %</b>
<b>FTE Positions</b>						
Fee Funded FTEs	0.00	0.00	0.00	0.00	0.00	0.00 %
Grant Funded FTEs	0.75	0.75	0.75	0.75	0.75	0.00 %
Other FTEs	91.71	91.71	91.71	91.71	91.71	0.00 %
<b>Total FTE Positions</b>	<b>92.46</b>	<b>92.46</b>	<b>92.46</b>	<b>92.46</b>	<b>92.46</b>	<b>0.00 %</b>

### Agency Mission

The District Attorney's Office seeks to protect the public safety, preserve the interests of justice and provide a voice for victims' rights. The department achieves this by implementing the following values: 1) maintain a high level of personal integrity and professionalism; 2) cooperate with the public and outside agencies in a supportive manner; 3) determine the appropriate disposition for each individual on a case by case basis; 4) strive to maintain an efficient, yet good-natured work environment; and 5) treat others with fairness and sensitivity.

### Budget Highlights

Total expenditures for FY 2017, excluding transfers, Risk Management charges and cost allocation, are budgeted to increase by \$286,769 (3.61%) compared to FY 2016. This increase is due to: 1) a \$310 increase in commodities on the grant side of District Attorney, and 2) the budgeted salary and benefit increases included in the budget parameters.

An additional \$35,000 for District Attorney expenses related to on-going medical evidence collection was added to Countywide for FY 2017.

Transfers to Equipment Reserve remain constant at \$47,000.

FTEs for FY 2017 remain constant at 92.46.

# District Attorney

## Agency Goals & Objectives

Service Delivery Goals and Associated Objectives	Associated PMs:
1) <b>Protect the safety of the public</b> *File criminal actions against offenders where probable cause exists *Vigorously prosecute criminal case filings through to conviction *Effectively investigate and prosecute consumer fraud cases	a
2) <b>Advocate for victims' rights</b> *Provide victim notification of charges filed and scheduled court dates. *Provide satisfactory victim services to victims in all crime categories	b
3) <b>Cooperate with partner agencies</b> *Review all case referrals for prosecutorial action or further investigation as needed *Provide law enforcement officer training to enhance officer effectiveness and efficiency	c
4) <b>Responsibly manage public funds</b> *Generate revenue where appropriate through collection of service and other fees *Allow for alternatives to incarceration where appropriate	d

### Agency Key Performance Measures (PMs)

Outputs	Actual 2015	Estimated 2016	Estimated 2017
a) # of criminal, domestic violence, and juvenile offender cases filed	6,345	6,500	6,550
b) # of victim notification letters mailed	34,332	35,000	35,000
c) # of criminal, domestic violence, and juvenile offender reports reviewed	8,780	8,800	8,850
d) Total agency general fund revenue	\$491,456	\$500,000	\$550,000
<b>Efficiency/Cost Measures</b>			
a) # of cases filed per prosecutor, excluding traffic infractions	235	235	240
b) Annual personnel savings of victim support services donated through volunteer recruitment and retention	\$106,693	\$110,000	\$110,000
c) Cost of otherwise cost prohibitive legal training hours provided to law enforcement	\$11,750	\$11,000	\$11,000
d) % of juvenile offender reports offered pre-file alternatives to entering the Juvenile Justice System	13%	13%	13%
<b>Effectiveness Measures</b>			
a) % of cases resulting in conviction at jury trial	55%	60%	60%
b) % of victim surveys reflecting (very) good service received	81%	80%	80%
c) % of cases reviewed referred for further investigation	3%	4%	4%
d) % of filed criminal or domestic violence cases granted diversion	10%	11%	11%



***District Attorney***

**Major Services**

	<b>Actual FY 2015</b>	<b>Budget FY 2016</b>	<b>Estimated FY 2016</b>	<b>Requested FY 2017</b>	<b>Budget FY 2017</b>	<b>2016-2017 %Change</b>
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**Service #1: Prosecution**

Protect the safety of the public in the review, management, and prosecution of criminal, domestic violence, juvenile offender, Child in Need of Care, and truancy actions.

Agency Revenues	\$ 491,456	\$ 505,600	\$ 505,600	\$ 515,712	\$ 515,712	0.02
Expenditures	\$ 6,943,972	\$ 7,085,334	\$ 7,013,011	\$ 7,265,520	\$ 7,265,520	0.04
Difference	\$ (6,452,516)	\$ (6,579,734)	\$ (6,507,411)	\$ (6,749,808)	\$ (6,749,808)	0.04
FTE Positions	81.25	81.25	81.25	81.25	81.25	0.00

**Service #2: Victim Assistance**

Provide statutorily mandated services to victims and witnesses of crime occurring in Johnson County.

Agency Revenues	\$ 40,309	\$ 80,103	\$ 80,103	\$ 82,397	\$ 82,397	0.03
Expenditures	\$ 406,947	\$ 567,616	\$ 555,288	\$ 580,942	\$ 580,942	0.05
Difference	\$ (366,638)	\$ (487,513)	\$ (475,185)	\$ (498,545)	\$ (498,545)	0.05
FTE Positions	8.98	8.98	8.98	8.98	8.98	0.00

**Service #3: Economic Crime**

Investigate allegations of economic crime and/or consumer fraud.

Agency Revenues	86,244	161,288	161,288	161,336	161,336	0.00
Expenditures	35,959	162,389	162,115	161,729	161,729	0.00
Difference	\$ 50,285	\$ (1,101)	\$ (827)	\$ (393)	\$ (393)	(0.52)
FTE Positions	0.00	0.00	0.00	0.00	0.00	0.00

**Service #4: Administration**

Provide general administrative support to the District Attorney's Office.

Agency Revenues	0	0	0	0	0	0.00
Expenditures	158,363	265,133	262,439	271,431	271,431	0.03
Difference	\$ (158,363)	\$ (265,133)	\$ (262,439)	\$ (271,431)	\$ (271,431)	0.03
FTE Positions	2.23	2.23	2.23	2.23	2.23	0.00

### District Attorney Forfeited Property Fund

	Actual FY 2015	Budget FY 2016	Estimated FY 2016	Requested FY 2017	Budget FY 2017	2016-2017 % Change
<b>Agency Revenues</b>						
Charges for Service	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%
Use of Assets	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%
<b>Total Agency Fees &amp; Charges</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>0.00%</b>
Use of Carryover	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%
Miscellaneous	\$ 12,976	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	0.00%
Interest	\$ 743	\$ 742	\$ 841	\$ 1,051	\$ 1,051	24.97%
<b>Total Other Agency Revenues</b>	<b>\$ 13,719</b>	<b>\$ 25,742</b>	<b>\$ 25,841</b>	<b>\$ 26,051</b>	<b>\$ 26,051</b>	<b>0.81%</b>
<b>a) Total Agency Revenues</b>	<b>\$ 13,719</b>	<b>\$ 25,742</b>	<b>\$ 25,841</b>	<b>\$ 26,051</b>	<b>\$ 26,051</b>	<b>0.81%</b>
<b>Expenditures</b>						
Personnel	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%
Contractual Services	\$ 0	\$ 13,742	\$ 13,742	\$ 13,742	\$ 13,742	0.00%
Commodities	\$ 12,724	\$ 12,000	\$ 12,099	\$ 12,309	\$ 12,309	1.74%
Capital Outlay	\$ 18,189	\$ 0	\$ 0	\$ 0	\$ 0	0.00%
<b>Subtotal</b>	<b>\$ 30,913</b>	<b>\$ 25,742</b>	<b>\$ 25,841</b>	<b>\$ 26,051</b>	<b>\$ 26,051</b>	<b>0.81%</b>
Miscellaneous	\$ 1,000	\$ 0	\$ 0	\$ 0	\$ 0	0.00%
<b>Subtotal</b>	<b>\$ 1,000</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>0.00%</b>
<b>Expenditures Subtotal</b>	<b>\$ 31,913</b>	<b>\$ 25,742</b>	<b>\$ 25,841</b>	<b>\$ 26,051</b>	<b>\$ 26,051</b>	<b>0.81%</b>
<b>b) Total Expenditures</b>	<b>\$ 31,913</b>	<b>\$ 25,742</b>	<b>\$ 25,841</b>	<b>\$ 26,051</b>	<b>\$ 26,051</b>	<b>0.81%</b>
<b>Difference: b) minus a)</b>	<b>\$ (18,194)</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>0.00%</b>
<b>FTE Positions</b>						
Fee Funded FTEs	0.00	0.00	0.00	0.00	0.00	0.00%
Grant Funded FTEs	0.00	0.00	0.00	0.00	0.00	0.00%
Other FTEs	0.00	0.00	0.00	0.00	0.00	0.00%
<b>Total FTE Positions</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00%</b>

#### Agency Mission

To provide funds received from forfeiture of assets in drug related cases for training purposes and contributions to non-profit agencies, which deal in public safety and crime prevention issues.

#### Budget Highlights

Total expenditures for FY 2017 are budgeted at \$26,051. This fund does not receive any revenue from property taxes.

### District Court Trustee

	Actual FY 2015	Budget FY 2016	Estimated FY 2016	Requested FY 2017	Budget FY 2017	2016-2017 % Change
<b>Agency Revenues</b>						
Charges for Service	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00 %
Use of Assets	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00 %
<b>Total Agency Fees &amp; Charges</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>0.00 %</b>
Use of Carryover	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00 %
Intergovernmental	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00 %
Miscellaneous	\$ 1,115,499	\$ 2,340,562	\$ 2,249,362	\$ 2,206,690	\$ 2,206,690	(1.90)%
<b>Total Other Agency Revenues</b>	<b>\$ 1,115,499</b>	<b>\$ 2,340,562</b>	<b>\$ 2,249,362</b>	<b>\$ 2,206,690</b>	<b>\$ 2,206,690</b>	<b>(1.90)%</b>
<b>a) Total Agency Revenues</b>	<b>\$ 1,115,499</b>	<b>\$ 2,340,562</b>	<b>\$ 2,249,362</b>	<b>\$ 2,206,690</b>	<b>\$ 2,206,690</b>	<b>(1.90)%</b>
<b>Expenditures</b>						
Personnel	\$ 983,843	\$ 2,030,290	\$ 1,939,090	\$ 1,896,418	\$ 1,896,418	(2.20)%
Contractual Services	\$ 35,577	\$ 172,422	\$ 172,422	\$ 167,901	\$ 167,901	(2.62)%
Commodities	\$ 11,083	\$ 52,850	\$ 52,850	\$ 57,371	\$ 57,371	8.55 %
Capital Outlay	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00 %
<b>Subtotal</b>	<b>\$ 1,030,503</b>	<b>\$ 2,255,562</b>	<b>\$ 2,164,362</b>	<b>\$ 2,121,690</b>	<b>\$ 2,121,690</b>	<b>(1.97)%</b>
Miscellaneous	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00 %
Interfund Transfers	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00 %
Intrafund Transfers	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00 %
<b>Subtotal</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>0.00 %</b>
<b>Expenditures Subtotal</b>	<b>\$ 1,030,503</b>	<b>\$ 2,255,562</b>	<b>\$ 2,164,362</b>	<b>\$ 2,121,690</b>	<b>\$ 2,121,690</b>	<b>(1.97)%</b>
Vehicle Equivalent Units	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00 %
Risk Management Charges	\$ 2,863	\$ 3,703	\$ 3,703	\$ 0	\$ 0	(100.00)%
Cost Allocation	\$ 835,852	\$ 491,363	\$ 85,000	\$ 85,000	\$ 85,000	0.00 %
<b>b) Total Expenditures</b>	<b>\$ 1,869,218</b>	<b>\$ 2,750,628</b>	<b>\$ 2,253,065</b>	<b>\$ 2,206,690</b>	<b>\$ 2,206,690</b>	<b>(2.06)%</b>
<b>Difference: b) minus a)</b>	<b>\$ (753,719)</b>	<b>\$ (410,066)</b>	<b>\$ (3,703)</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>(100.00)%</b>
<b>FTE Positions</b>						
Fee Funded FTEs	0.00	0.00	0.00	0.00	0.00	0.00 %
Grant Funded FTEs	0.00	0.00	0.00	0.00	0.00	0.00 %
Other FTEs	29.50	29.50	29.50	27.50	27.50	(6.78)%
<b>Total FTE Positions</b>	<b>29.50</b>	<b>29.50</b>	<b>29.50</b>	<b>27.50</b>	<b>27.50</b>	<b>(6.78)%</b>

### Agency Mission

The Office of the District Court Trustee was established in 1972, and is responsible for enforcement of all Johnson County support orders as well as any other court orders referred by another court. The Trustee is empowered to pursue all civil remedies in establishing and enforcing the payment of support. The Office of the District Court Trustee accounts for all support payments as ordered by the court.

### Budget Highlights

Total expenditures for FY 2017, excluding transfers and Risk Management charges, are budgeted to decrease by \$42,672 (1.97%) compared to FY 2016. This decrease in large part is due to two positions being moved to District Court Services and the budgeted salary and benefit increases included in the budget parameters for the remaining positions.

FTEs have been reduced by 2.00 FTE as two mediator positions have been moved to District Court Services, so the new FTE count for 2017 is at 27.50.

## District Court Trustee

### Agency Goals & Objectives

Service Delivery Goals and Associated Objectives			Associated PMs
1	Record and account for all support payments as ordered by the Court. Monitor payments passing through the Kansas Payment Center and reconcile with District Court Trustee system		a
2	Enforce through all available civil means, all support orders through Johnson County. Provide timely and efficient court hearings, and provide assistance to the public through the use of pro se legal forms		b
3	Maintain and seek to improve current levels of public service through technology, professional development and public awareness		c
4	Ensure continued compliance with Federal and State laws, statutes and regulations		d

Agency Key Performance Measures (PMs)			
Outputs	Actual 2015	Estimated 2016	Estimated 2017
a) Length of time to process payments and update records	24 hours	24 hours	24 hours
b) Length of time to wait for court hearings on private motions or contempt matters	4 to 6 weeks	4 to 6 weeks	4 to 6 weeks
c) Collaboration/partnerships with other agencies	1 to 30 days	1 to 30 days	1 to 30 days
d) Length of time to process case documents	24 to 48 hours	24 to 48 hours	24 to 48 hours

Efficiency/Cost Measures			
a) Length of time to process payments and update records	24 hours	24 hours	24 hours
b) Length of time to wait for court hearings on private motions or contempt matters	30 to 60 days	30 to 60 days	30 to 60 days
c) Length of time between implementation and completion	1 to 30 days	1 to 30 days	1 to 30 days
d) Length of time to process case documents	24 to 48 hours	24 to 48 hours	24 to 48 hours

Effectiveness Measures			
a) Review and reconcile DCT records with Kansas Payment Center	100%	100%	100%
b) Monitor Court review hearing dockets	100%	100%	100%
c) Established timelines for project improvements service delivery, professional development	90%	90%	90%
d) Ensure compliance with laws and regulations	100%	100%	100%

## **District Court Trustee**

### **Major Services**

	<b>Actual FY 2015</b>	<b>Budget FY 2016</b>	<b>Estimated FY 2016</b>	<b>Requested FY 2017</b>	<b>Budget FY 2017</b>	<b>2016-2017 %Change</b>
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#### **Service #1: Support Enforcement**

Record and account for all support payments as ordered by the Court. Monitor payments passing through the Kansas Payment Center and reconcile with District Court Trustee system.

Agency Revenues	\$ 505,116	\$ 1,258,184	\$ 1,140,696	\$ 1,098,024	\$ 1,098,024	-3.74%
Expenditures	\$ 418,601	\$ 1,173,184	\$ 1,055,696	\$ 1,013,024	\$ 1,013,024	-4.04%
Difference	\$ 86,515	\$ 85,000	\$ 85,000	\$ 85,000	\$ 85,000	0.00%
FTE Positions	15.00	15.00	15.00	13.00	13.00	-13.33%

#### **Service #2: Public Service**

Enforce through all available civil means, all support orders through Johnson County. Provide timely and efficient court hearings, and provide assistance to the public through the use of pro se packets.

Agency Revenues	\$ 321,941	\$ 701,782	\$ 715,858	\$ 715,858	\$ 715,858	0.00%
Expenditures	\$ 353,460	\$ 701,782	\$ 715,858	\$ 715,858	\$ 715,858	0.00%
Difference	\$ (31,519)	\$ 0	\$ 0	\$ 0	\$ 0	0.00%
FTE Positions	9.50	9.50	9.50	9.50	9.50	0.00%

#### **Service #3: Court Hearings**

Maintain and seek to improve current levels of public service through technology, professional development and public awareness.

Agency Revenues	\$ 143,267	\$ 223,924	\$ 230,480	\$ 230,480	\$ 230,480	0.00%
Expenditures	\$ 143,267	\$ 223,924	\$ 230,480	\$ 230,480	\$ 230,480	0.00%
Difference	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%
FTE Positions	3.00	3.00	3.00	3.00	3.00	0.00%

#### **Service #4: Statute Compliance**

Ensure continued compliance with Federal and State laws, statutes and regulations.

Agency Revenues	\$ 145,175	\$ 156,672	\$ 162,328	\$ 162,328	\$ 162,328	0.00%
Expenditures	\$ 115,175	\$ 156,672	\$ 162,328	\$ 162,328	\$ 162,328	0.00%
Difference	\$ 30,000	\$ 0	\$ 0	\$ 0	\$ 0	0.00%
FTE Positions	2.00	2.00	2.00	2.00	2.00	0.00%

### District Courts

	Actual FY 2015	Budget FY 2016	Estimated FY 2016	Requested FY 2017	Budget FY 2017	2016-2017 % Change
<b>Agency Revenues</b>						
Charges for Service	\$ 1,365,369	\$ 1,207,740	\$ 1,207,740	\$ 1,236,003	\$ 1,236,003	2.34 %
<b>Total Agency Fees &amp; Charges</b>	<b>\$ 1,365,369</b>	<b>\$ 1,207,740</b>	<b>\$ 1,207,740</b>	<b>\$ 1,236,003</b>	<b>\$ 1,236,003</b>	<b>2.34 %</b>
Use of Carryover	\$ 0	\$ 235,025	\$ 235,025	\$ 243,814	\$ 243,814	3.74 %
Intergovernmental	\$ 156,748	\$ 188,178	\$ 188,178	\$ 586,803	\$ 586,803	211.83 %
Miscellaneous	\$ 264,453	\$ 499,136	\$ 499,136	\$ 499,136	\$ 499,136	0.00 %
Interfund Transfers	\$ 469,157	\$ 510,000	\$ 510,000	\$ 135,000	\$ 135,000	(73.53)%
Intrafund Transfers	\$ 4,531	\$ 0	\$ 0	\$ 0	\$ 0	0.00 %
<b>Total Other Agency Revenues</b>	<b>\$ 894,889</b>	<b>\$ 1,432,339</b>	<b>\$ 1,432,339</b>	<b>\$ 1,464,753</b>	<b>\$ 1,464,753</b>	<b>2.26 %</b>
<b>a) Total Agency Revenues</b>	<b>\$ 2,260,258</b>	<b>\$ 2,640,079</b>	<b>\$ 2,640,079</b>	<b>\$ 2,700,756</b>	<b>\$ 2,700,756</b>	<b>2.30 %</b>
<b>Expenditures</b>						
Personnel	\$ 2,371,695	\$ 2,524,066	\$ 2,259,742	\$ 2,545,483	\$ 2,479,507	9.73 %
Contractual Services	\$ 3,431,822	\$ 3,177,788	\$ 3,584,038	\$ 3,533,521	\$ 3,490,297	(2.62)%
Commodities	\$ 185,791	\$ 233,051	\$ 224,207	\$ 211,657	\$ 211,657	(5.60)%
<b>Subtotal</b>	<b>\$ 5,989,308</b>	<b>\$ 5,934,905</b>	<b>\$ 6,067,987</b>	<b>\$ 6,290,661</b>	<b>\$ 6,181,461</b>	<b>1.87 %</b>
Miscellaneous	\$ 7,346	\$ 8,100	\$ 8,100	\$ 8,100	\$ 8,100	0.00 %
Transfer to Equipment Reserve	\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000	0.00 %
<b>Subtotal</b>	<b>\$ 67,346</b>	<b>\$ 68,100</b>	<b>\$ 68,100</b>	<b>\$ 68,100</b>	<b>\$ 68,100</b>	<b>0.00 %</b>
<b>Expenditures Subtotal</b>	<b>\$ 6,056,654</b>	<b>\$ 6,003,005</b>	<b>\$ 6,136,087</b>	<b>\$ 6,358,761</b>	<b>\$ 6,249,561</b>	<b>1.85 %</b>
Risk Management Charges	\$ 17,301	\$ 27,849	\$ 27,849	\$ 0	\$ 0	(100.00)%
<b>b) Total Expenditures</b>	<b>\$ 6,073,955</b>	<b>\$ 6,030,854</b>	<b>\$ 6,163,936</b>	<b>\$ 6,358,761</b>	<b>\$ 6,249,561</b>	<b>1.39 %</b>
<b>Difference: b) minus a)</b>	<b>\$ (3,813,697)</b>	<b>\$ (3,390,775)</b>	<b>\$ (3,523,857)</b>	<b>\$ (3,658,005)</b>	<b>\$ (3,548,805)</b>	<b>0.71 %</b>
<b>FTE Positions</b>						
Fee Funded FTEs	14.94	13.94	13.94	15.94	15.94	14.35 %
Grant Funded FTEs	11.90	12.25	12.25	7.50	7.50	(38.78)%
Other FTEs	12.00	13.00	13.00	15.00	14.00	7.69 %
<b>Total FTE Positions</b>	<b>38.84</b>	<b>39.19</b>	<b>39.19</b>	<b>38.44</b>	<b>37.44</b>	<b>(4.47)%</b>

### Agency Mission

The Tenth Judicial District has general original jurisdiction over all civil and criminal cases, including divorce and domestic relations, damage suits, probate and administration of estates, guardianships, conservatorships, care of the mentally ill, juvenile matters, and small claims. It is the Tenth Judicial District's intent to create a court environment for the public that deserves community respect by providing superior customer/public services, impartiality and accessibility.

### Budget Highlights

Total expenditures for FY 2017, excluding transfers, Risk Management, and cost allocation charges, are budgeted to increase by \$113,474 (1.85%) compared to FY 2016. This increase includes a \$111,251 decrease in contractual services (\$62,562 of which was contractual services which is being converted into another interpretive services position), 2) \$21,394 decrease in commodities, and 3) the budgeted salary and benefit increases included in the budget parameters to go along with the gains and losses in FTE.

Transfers to Equipment Reserve remain constant at \$60,000.

FTEs for FY 2017 are budgeted to decrease from 39.19 to 37.44 (a decrease of 1.75 FTE). This decrease is due to a transfer of 4.75 FTE to Corrections, 2.00 FTE added from District Court Trustee transfer, and the additional 1.00 FTE for Interpretive Services.

**District Courts**

## District Court Case Filings 2006-2015

Category	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015
Regular Civil	4,922	5,002	5,666	6,237	6,008	5,377	4,772	4,139	3,373	3,131
Civil Divorce	2,397	2,419	2,434	2,515	2,519	2,506	2,387	2,235	2,205	2,202
Protection Abuse	773	772	781	774	792	705	768	797	733	810
Protection Stalking	492	571	539	581	552	591	489	512	460	443
Other Domestic Civil	1,581	1,556	1,560	1,561	1,634	1,749	1,562	1,205	1,383	1,329
Limited Actions	12,825	17,096	18,140	17,369	17,579	13,756	11,960	11,435	10,346	9,909
Miscellaneous Civil	4,106	4,927	4,773	5,951	3,844	4,516	4,021	5,376	4,654	3,209
Felony Criminal	2,185	2,272	2,197	2,193	2,274	2,085	1,992	1,921	1,882	2,160
Misd. Criminal	1,527	1,045	1,012	964	924	755	755	1,070	856	900
Felony Dom. Violence	254	261	195	180	215	207	212	209	209	228
Misd. Dom. Violence	1,712	1,773	1,683	1,488	1,382	1,513	1,503	1,411	1,385	1,406
Traffic	17,932	18,185	16,256	14,077	13,993	13,654	12,074	12,179	13,263	10,936
Felony Juv. Offender	353	411	335	353	325	298	311	268	267	268
Misd. Juv. Offender	2,221	2,164	1,929	2,198	2,106	1,803	1,807	1,551	1,320	1,383
Truancy	190	190	200	146	272	225	99	159	153	212
CINC	405	365	334	451	570	561	649	594	580	527
Probate Estates	930	923	1,059	960	919	980	1,031	1,035	1,061	1,122
Guardian/Conservator	181	179	202	206	227	210	208	229	199	219
Adoptions	336	321	352	304	293	262	254	267	298	242
Care and Treatment	115	122	130	175	151	162	176	193	145	126

## District Courts

### Major Services

	Actual FY 2015	Budget FY 2016	Estimated FY 2016	Requested FY 2017	Budget FY 2017	2016-2017 %Change
<b>Service #1: District Court Administration</b>						
Charged with carrying out the duties of the trial court in compliance with the laws of the State of Kansas and under the administrative authority of the Kansas Supreme Court and Office of Judicial Administration.						
Agency Revenues	\$ 617,018	\$ 681,761	\$ 679,358	\$ 693,484	\$ 693,484	2.08%
Expenditures	\$ 1,231,483	\$ 1,472,739	\$ 1,533,643	\$ 1,738,538	\$ 1,658,768	8.16%
Difference	\$ (614,465)	\$ (790,978)	\$ (854,285)	\$ (1,045,054)	\$ (965,284)	12.99%
FTE Positions	12.00	13.00	13.00	15.00	14.00	7.69%

### Service #2: Statutory Fees

Identifies specific budget items that are the statutory responsibility of Johnson County to provide. They include, but are not limited to, jury fees and mileage, legal notices, attorney appointments, witness fees, transcript fees, language interpreters, and court ordered evaluations.

Agency Revenues	\$ 610	\$ 34,642	\$ 34,642	\$ 34,796	\$ 34,796	0.44%
Expenditures	\$ 2,771,325	\$ 2,284,715	\$ 2,297,515	\$ 2,262,897	\$ 2,233,197	-2.80%
Difference	\$ (2,770,715)	\$ (2,250,073)	\$ (2,262,873)	\$ (2,228,101)	\$ (2,198,401)	-2.85%
FTE Positions	0.00	0.00	0.00	0.00	0.00	0.00%

### Service #3: Clerk of the District Court

The Clerk of the District Court oversees, on behalf of the District Court, all cases filed, court documents (including preservation of records and notices to parties), collection and distribution of money, access to records, and issuance of marriage licenses.

Agency Revenues	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%
Expenditures	\$ 98,340	\$ 131,588	\$ 110,500	\$ 110,500	\$ 110,500	0.00%
Difference	\$ (98,340)	\$ (131,588)	\$ (110,500)	\$ (110,500)	\$ (110,500)	0.00%
FTE Positions	0.00	0.00	0.00	0.00	0.00	0.00%

### Service #4: Court Services

Authorized by Kansas Statutes, Court Services provides investigative reports to the District Court to assist judges with sentencing decisions, correctional services to offenders placed on probation, mediation and home assessments regarding children in contested custody disputes.

Agency Revenues	\$ 6,191	\$ 0	\$ 0	\$ 0	\$ 0	0.00%
Expenditures	\$ 143,791	\$ 229,555	\$ 213,950	\$ 219,950	\$ 219,950	2.80%
Difference	\$ (137,600)	\$ (229,555)	\$ (213,950)	\$ (219,950)	\$ (219,950)	2.80%
FTE Positions	0.00	0.00	0.00	0.00	0.00	0.00%



## District Courts

### Major Services

	Actual FY 2015	Budget FY 2016	Estimated FY 2016	Requested FY 2017	Budget FY 2017	2016-2017 %Change
<b>Service #5: District Court Reporters</b>						
Provides for the capturing of a verbatim record of District Court proceedings and provides certified transcripts which are used by appellate courts, parties to the proceedings, and upon request from other parties. Court Reporters are also charged with receiving and marking of evidence (exhibits) in a judicial proceeding.						
Agency Revenues	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%
Expenditures	\$ 46,998	\$ 51,133	\$ 54,400	\$ 54,400	\$ 54,400	0.00%
Difference	\$ (46,998)	\$ (51,133)	\$ (54,400)	\$ (54,400)	\$ (54,400)	0.00%
FTE Positions	0.00	0.00	0.00	0.00	0.00	0.00%

### Service #6: Grant Programs

The District Court through its Court Services Department has pursued and obtained a number of grants to improve and sustain programs related to domestic violence (crimes against women) Youth Court, Juvenile Drug Court, CINC Mediation, and probation services.

Agency Revenues	630,436	787,501	787,501	811,126	811,126	3.00%
Expenditures	630,436	782,116	787,501	811,126	811,126	3.00%
Difference	\$ —	\$ 5,385	\$ 0	\$ 0	\$ 0	0.00%
FTE Positions	11.90	12.25	12.25	7.50	7.50	-38.78%

### Service #7: Fee Based Services

A number of programs offered through the District Court are subject to fees paid by the party(ies) receiving the services. These include, but are not limited to, juvenile diversion, domestic service programs, bond supervision, and service provider programs.

Agency Revenues	1,006,003	1,136,175	1,138,578	1,161,350	1,161,350	2.00%
Expenditures	1,134,281	1,051,159	1,138,578	1,161,350	1,161,620	2.02%
Difference	\$ (128,278)	\$ 85,016	\$ 0	\$ 0	\$ (270)	0.00%
FTE Positions	14.94	13.94	13.94	15.94	15.94	14.35%

## District Courts

### Requests for Additional Resources

	Requested FY 2017	Budget FY 2017	Requested FY 2018	Projected FY 2018
<b>Request #1: Magistrate Supplement</b>		<b>Priority: 1</b>	<b>Major Service:</b>	<b>Judiciary</b>

The District Court is requesting additional supplemental compensation for four District Magistrate Judges in the amount of \$3,000 per judge. This amount would be inclusive of employer contributions/deductions. There has been no request for supplemental increases over the past three years. The district court is requesting this salary adjustment in an effort to keep these positions from falling too far below the market value.

District Magistrate Judges provide a vital function to the citizens of Johnson County addressing high volume caseloads with large dockets (traffic, small claims, misdemeanor domestic violence, limited actions, probate, and criminal 1<sup>st</sup> appearances). These cases require timely resolution within time standards adopted by the Kansas Supreme Court. Recently these critical judges have taken on additional responsibilities that were once reserved for district court judges. In many respects the magistrate judges are the first, and often the only, judge litigants will encounter when appearing before the court. As the only urban district in Kansas deploying law trained district magistrate judges, supplemental compensation is critical to the recruitment and retention of these positions. The state has made no adjustment in compensation since 2009. The County supplement was adjusted last in 2014 with a modest \$3,000 increase.

Agency Revenues	\$ 0	\$ 0	\$ 0	\$ 0
Expenditures	\$ 12,000	\$ 12,000	\$ 12,000	\$ 12,000
Difference	\$ (12,000)	\$ (12,000)	\$ (12,000)	\$ (12,000)
Full-time Equivalent Positions	0.00	0.00	0.00	0.00

<b>Request #2: Cellular Phone Charges</b>	<b>Priority: 2</b>	<b>Major Service:</b>	<b>Judiciary</b>
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The District Court is requesting cellular phone supplement for the 23 District Court and District Magistrate Judges in the amount of \$49 per month per judge. This amount would be inclusive of employer contributions/deductions. There has been no request for cellular phone reimbursements in the past. The District Court is requesting this reimbursement based on the mandatory use of personal cellular phone to conduct official judicial business.

By order of the Chief Judge of the District Court, all judges are required to use personal cellular phones to conduct official court business including receiving phone calls, accessing the Justice Information Management System (JIMS), and answering judicial e-mail. All judges are required to remain on-call to respond to county business outside normal business hours. The purpose of this request is to compensate judges for their use of personal cellular phones to be benefit of the County. The request asks for a \$49 per month supplement that is supported by cellular phone receipts. Failing to approve this request would be contrary to the standard policy of the County to provide cellular phone payments to staff that are expected to use their personal cellular phones for official County business.

Agency Revenues	\$ 0	\$ 0	\$ 0	\$ 0
Expenditures	\$ 13,524	\$ 0	\$ 13,524	\$ 0
Difference	\$ (13,524)	\$ 0	\$ (13,524)	\$ 0
Full-time Equivalent Positions	0.00	0.00	0.00	0.00

## District Courts

Requests for Additional Resources				
	Requested FY 2017	Budget FY 2017	Requested FY 2018	Projected FY 2018
<b>Request #3: CINC Fees</b>		<b>Priority: 3</b>	<b>Major Service:</b>	<b>Judiciary</b>

The District Court is requesting to marginally increase the statutory fee line item for Juvenile Child in Need of Care (CINC) cases to \$850,000. This request is in response to the new contract system that has been instituted as of March 1, 2016. The District Court is requesting this increase to accommodate the 24 contracts and additional expenditures for conflict of interest or appeals.

This request falls under the statutory requirements to provide legal counsel for those who cannot afford legal representation. CINC cases require multiple attorneys representing a minor child and parents. Due to the number of attorneys that must be involved in each CINC case, the cost of these cases is higher than any other case that requires the court to appoint counsel.

Until March 1, 2016 all CINC cases were based on hourly billing. CINC expenditures have increased year after year, reaching a peak of \$1.3M in 2015. In an effort to curb these statutory expenditures, the District Court moved to a contract system. 24 attorneys are assigned to CINC cases at a flat rate of \$42,000 or \$21,000 depending on caseload. The Court requires \$840,000 to cover the costs of these contracts. There are additional costs for CINC representation for conflict of interest and appeals that require counsel outside the contract system to be appointed. We roughly estimate \$10,000 for appeals and outside counsel. Thus, we are requesting the 2017 CINC fees to be increased from \$820,300 to \$850,000. Please note, this request to increase to \$850,000 is a \$530,000 DECREASE from 2015 spending.

This request is based on hours of collaboration between the District Court and CMO's office to reach an adequate level of compensation for contract attorneys while ensuring the ability to attract high quality attorneys. Failing to fund this request will require us to take funds out of other areas in the budget because CINC fees are mandated to be paid under Kansas law.

Agency Revenues	\$ 0	\$ 0	\$ 0	\$ 0
Expenditures	\$ 29,700	\$ 0	\$ 29,700	\$ 0
Difference	\$ (29,700)	\$ 0	\$ (29,700)	\$ 0
Full-time Equivalent Positions	0.00	0.00	0.00	0.00

<b>Request #4: Interpretation Services</b>	<b>Priority: 4</b>	<b>Major Service:</b>	<b>DCA</b>
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Currently, we have one FTE who coordinates foreign language services for the Courts, Department of Corrections and Court Services. While the current Coordinator is also a Spanish interpreter and actively interprets on a daily basis, the need for foreign language services continue to remain high. Even though Spanish is by far the most commonly encountered language in our court system, interpreters in over 30 different languages are requested each year. This request seeks to add one additional FTE to supplement the work of the Coordinator.

By adding an additional FTE to provide interpretation services, we will reduce the total amount of statutory fees paid to contract interpreters. This request will not place a new financial burden on the County, but instead defray some of the statutorily required costs associated with providing interpretation.

Currently, the District Court provides interpretation services at a level that cannot effectively be maintained by only one employee. Therefore we rely on a dedicated pool of contract interpreters. With an additional FTE, we project that the need for three on-call contract interpreters can be reduced to one and a half. We believe we can cover the total compensation costs currently in the statutory fees line for foreign language interpretive services. Should this request not be approved, we will continue to operate with one county-funded interpreter and charge approximately \$200,000 in statutory fees for foreign language interpreters to the County.

Agency Revenues	\$ 62,565	\$ 62,565	\$ 69,692	\$ 69,692
Expenditures	\$ 62,565	\$ 62,565	\$ 69,692	\$ 69,692
Difference	\$ 0	\$ 0	\$ 0	\$ 0
Full-time Equivalent Positions	1.00	1.00	1.00	1.00

## District Courts

Requests for Additional Resources				
	Requested FY 2017	Budget FY 2017	Requested FY 2018	Projected FY 2018
<b>Request #5: Intensive Supervision Officer</b>		<b>Priority: 5</b>	<b>Major Service:</b>	<b>Court Services</b>
<p>This request is for one (1) additional Intensive Supervision Officer at Court Services. Currently this team is filled by 4 County employees who are paid solely from the County. These positions supervise high risk clients convicted of misdemeanor charges. Intensive supervision currently supervises 260 convicted clients at any one time. A full time case load for this program is 40 clients, but at this time is averaging 65 clients, which is a 37.5% increase in work load. Two of the positions have also taken on additional duties (Overland Park Project and Provider Monitor) which is putting an additional strain on the other two case managers as they have to increase their current workload.</p> <p>Due to an increased work load over time and additional duties assigned, the goal of this request is to add one additional staff to help absorb the work load and bring the supervision back to manageable levels.</p> <p>The work load of Intensive Supervision has not declined and the increase in work load puts an undue stress to the client and officer in meeting obligations to the community. The ISP officers routinely meet and discuss court orders as well as working with other public service agencies for treatment and financial support. If another position is not approved, caseloads will continue to rise and the officer's ability to make a sustainable impact on the client and community will be hampered.</p>				
Agency Revenues	\$ 0	\$ 0	\$ 0	\$ 0
Expenditures	\$ 63,479	\$ 0	\$ 70,604	\$ 0
Difference	\$ (63,479)	\$ 0	\$ (70,604)	\$ 0
Full-time Equivalent Positions	1.00	0.00	1.00	0.00

## District Courts

### Capital Improvement Program (CIP)

**Title:** Justice Annex Additional Interview/Mediation Rooms      **Year Placed:** N/A

**Description:** The Justice Annex has unfinished space that was planned to be finished in the future for additional interview and mediation rooms in the District Court Services suite. Finishing the space will provide an additional six interview/mediation rooms for the increased need required for private meeting rooms. This project will include removing an existing wall that separates this space, installation of walls, finishes, HVAC, electrical and voice/data, and furniture. This request has been made for 2017, but is currently not in the 5-year CIP.

Capital Expenditures	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	Project Total
Preliminary Studies	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Design and Construction	\$ 158,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 158,000
Equipment	\$ 25,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 25,000
<b>Total</b>	<b>\$ 183,000</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 183,000</b>

Operating Expenditures	Total FTE	FY 2017	FY 2018	FY 2019	FY 2020
Personnel	0.0	\$ 0	\$ 0	\$ 0	\$ 0
Contractual	0.0	\$ 0	\$ 0	\$ 0	\$ 0
Commodities	0.0	\$ 0	\$ 0	\$ 0	\$ 0
Capital	0.0	\$ 0	\$ 0	\$ 0	\$ 0
On-going Total	0.0	\$ 0	\$ 0	\$ 0	\$ 0
Start UP	0.0	\$ 0	\$ 0	\$ 0	\$ 0
<b>TOTAL</b>	<b>0.0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>

### Justice Information Management Systems

	Actual FY 2015	Budget FY 2016	Estimated FY 2016	Requested FY 2017	Budget FY 2017	2016-2017 % Change
<b>Agency Revenues</b>						
Charges for Service	\$ 8,775	\$ 8,126	\$ 8,125	\$ 8,288	\$ 8,288	2.01 %
<b>Total Agency Fees &amp; Charges</b>	<b>\$ 8,775</b>	<b>\$ 8,126</b>	<b>\$ 8,125</b>	<b>\$ 8,288</b>	<b>\$ 8,288</b>	<b>2.01 %</b>
Miscellaneous	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00 %
<b>Total Other Agency Revenues</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>0.00 %</b>
<b>a) Total Agency Revenues</b>	<b>\$ 8,775</b>	<b>\$ 8,126</b>	<b>\$ 8,125</b>	<b>\$ 8,288</b>	<b>\$ 8,288</b>	<b>2.01 %</b>
<b>Expenditures</b>						
Personnel	\$ 1,636,427	\$ 1,777,470	\$ 1,804,462	\$ 2,040,054	\$ 1,947,268	7.91 %
Contractual Services	\$ 732,851	\$ 795,215	\$ 795,215	\$ 520,215	\$ 520,215	(34.58)%
Commodities	\$ 197,830	\$ 268,686	\$ 268,686	\$ 268,686	\$ 268,686	0.00 %
Capital Outlay	\$ 32,735	\$ 0	\$ 0	\$ 0	\$ 0	0.00 %
<b>Subtotal</b>	<b>\$ 2,599,843</b>	<b>\$ 2,841,371</b>	<b>\$ 2,868,363</b>	<b>\$ 2,828,955</b>	<b>\$ 2,736,169</b>	<b>(4.61)%</b>
Miscellaneous	\$ 7,059	\$ 0	\$ 0	\$ 0	\$ 0	0.00 %
Transfer to Equipment Reserve	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00 %
Transfer to Capital projects	\$ 300,000	\$ 150,000	\$ 150,000	\$ 115,000	\$ 115,000	(23.33)%
<b>Subtotal</b>	<b>\$ 307,059</b>	<b>\$ 150,000</b>	<b>\$ 150,000</b>	<b>\$ 115,000</b>	<b>\$ 115,000</b>	<b>(23.33)%</b>
<b>Expenditures Subtotal</b>	<b>\$ 2,906,902</b>	<b>\$ 2,991,371</b>	<b>\$ 3,018,363</b>	<b>\$ 2,943,955</b>	<b>\$ 2,851,169</b>	<b>(5.54)%</b>
Vehicle Equivalent Units	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00 %
Risk Management Charges	\$ 1,811	\$ 3,499	\$ 3,499	\$ 0	\$ 0	(100.00)%
<b>b) Total Expenditures</b>	<b>\$ 2,908,713</b>	<b>\$ 2,994,870</b>	<b>\$ 3,021,862</b>	<b>\$ 2,943,955</b>	<b>\$ 2,851,169</b>	<b>(5.65)%</b>
<b>Difference: b) minus a)</b>	<b>\$ (2,899,938)</b>	<b>\$ (2,986,744)</b>	<b>\$ (3,013,737)</b>	<b>\$ (2,935,667)</b>	<b>\$ (2,842,881)</b>	<b>(5.67)%</b>
<b>FTE Positions</b>						
Fee Funded FTEs	0.00	0.00	0.00	0.00	0.00	0.00 %
Grant Funded FTEs	0.00	0.00	0.00	0.00	0.00	0.00 %
Other FTEs	18.00	18.00	18.00	20.00	19.00	5.56 %
<b>Total FTE Positions</b>	<b>18.00</b>	<b>18.00</b>	<b>18.00</b>	<b>20.00</b>	<b>19.00</b>	<b>5.56 %</b>

#### Agency Mission

The Justice Information Management System (JIMS) Department strives to provide quality, comprehensive information technology solutions and services to JIMS users and to the public. We seek to provide modern information technology infrastructure that enhances communications and productivity through innovative applications of technology. JIMS works to support these products and services, and to ensure a timely, accurate, and cost effective information system.

#### Budget Highlights

Total expenditures for FY 2017, excluding transfers and Risk Management charges, are budgeted to decrease by \$132,194 (4.61%) compared to FY 2016. The decrease is due to: 1) savings in contractual service realized as a result of CIP, and 2) transfer of operating resources to capital projects.

Transfers to Capital Projects include \$115,000 for security cameras.

One additional FTE is budgeted for FY 2017, increasing total FTEs to 19.00.

## Justice Information Management Systems

### Agency Goals & Objectives

<b>Service Delivery Goals and Associated Objectives</b>	<b>Associated PMs:</b>
1) Provide support to assist JIMS agencies in improvement of operational efficiencies.	
* Provide and maintain desktop support for JIMS users.	j,k
* Assist in the integration of local law enforcement agencies into JIMS.	q
* Ensure 24/7 access.	l
* Maintain data storage, security, and data integrity.	l,r
* Provide ongoing training for new Applications.	n,q
2) Provide access to outside agencies.	
* Ensure 24/7 access.	l
* Provide training and user manuals for outside users.	q
3) Ensure regulatory compliance of data reporting.	
* Send accurate and timely reports to OJA.	m,r
* Send accurate and timely reports to KBI.	m,r
* Send accurate and timely reports to DMV.	m,r

### Agency Key Performance Measures (PMs)

<b>Outputs</b>	<b>Actual 2015</b>	<b>Estimated 2016</b>	<b>Estimated 2017</b>
a) Switches and firewalls maintained and supported.	145	140	135
b) Servers physical/virtual maintained and supported.	74	79	84
c) PCs deployed and decommissioned.	540	550	560
d) PCs maintained and supported.	\$1,275	\$1,285	\$1,295
e) Printers/Scanners maintained and supported.	570	575	580
f) Users supported (4,200 Attorneys).	1,250	1,270	1,275
g) Help Desk Tickets received in a day.	220	240	250
h) Application requests in a month.	10	15	15
i) Data and statistics requested in a month.	25	30	30
<b>Efficiency/Cost Measures</b>			
j) % of PCs/printers installed within 10 days.	15%	15%	10%
k) Average response time to help desk tickets.	< 5 Minutes	< 5 Minutes	< 5 Minutes
l) % of time data unavailable when requested.	1%	1%	1%
m) % of data sent to state agencies in a timely manner.	75%	90%	95%
n) % of App. changes requests completed in a week.	25%	20%	10%
o) % of data or statistics completed in 24 hours.	90%	85%	80%
<b>Effectiveness Measures</b>			
q) % of outside users successfully getting access on-line.	99%	99%	99%
r) % of data sent to state agencies with no return errors.	75%	75%	60%

## Justice Information Management Systems

### Major Services

	Actual FY 2015	Budget FY 2016	Estimated FY 2016	Requested FY 2017	Budget FY 2017	2016-2017 %Change
<b>Service #1: JIMS</b>						
1) User support of multiple integrated programs and support of hardware to assist in improvement of operational efficiency. 2) Maintaining data storage, security, and data integrity as well as providing 24/7 on-line system access. 3) Provision of various training for agencies and staff. 4) Assistance and provision of recommendations to agencies for new technology solutions.						
Agency Revenues	\$ 8,775	\$ 8,126	\$ 8,125	\$ 8,288	\$ 8,288	2.01%
Expenditures	\$ 2,906,902	\$ 2,991,371	\$ 3,018,363	\$ 2,943,955	\$ 2,851,169	-5.54%
Difference	\$ (2,898,127)	\$ (2,983,245)	\$ (3,010,238)	\$ (2,935,667)	\$ (2,842,881)	-5.56%
FTE Positions	18.00	18.00	18.00	20.00	19.00	5.56%



## Justice Information Management Systems

### Requests for Additional Resources

	Requested FY 2017	Budget FY 2017	Requested FY 2018	Projected FY 2018
<b>Request #1: Tech Lan Analyst II</b>			<b>Priority: 1</b>	<b>Major Service:</b> JIMS
<p>Add one LAN Analyst II position to respond to Help Desk tickets, deploy and decommission PC/Printers (1,700), 3<sup>rd</sup> Party Vendor Applications, and the support of over 800 other devices (phones, I-pads, laptops, AV, Digital Recording etc.). Helpdesk tickets have doubled in the last 4 years, up to 250 per day, while the desktop applications have grown from 50 to 150 in the past 5 years. This position will help us meet the department's strategic goal "to fix it right the first time" in a timely manner for the users. This request was included in the FY 2017 budget.</p>				
Agency Revenues	\$ 0	\$ 0	\$ 0	0
Expenditures	82,670	82,670	90,806	90,806
Difference	\$ (82,670)	\$ (82,670)	\$ (90,806)	(90,806)
Full-time Equivalent Positions	1.00	1.00	1.00	1.00

**Request #2: Programmer Dev. Analyst III** **Priority: 2** **Major Service:** JIMS

This position will maintain and support the JIMS applications. The employee will also develop new applications and implement new services for the departments we support. We've created and continue to support many applications for the departments, increasing their efficiency and allowing them to operate with fewer FTEs. New programming staff has not been added during the last 11 years and the existing staff struggles to meet the growing demand for services. It is imperative that we have the resources to maintain the applications that we created to date and while continuing to partner with the departments to help streamline their business processes. This request was not included in the FY 2017 budget.

Agency Revenues	\$ 0	\$ 0	\$ 0	\$ 0
Expenditures	\$ 92,786	\$ 0	\$ 101,958	\$ 0
Difference	\$ (92,786)	\$ 0	\$ (101,958)	\$ 0
Full-time Equivalent Positions	1.00	0.00	1.00	0.00

## Justice Information Management Systems

### Capital Improve Program (CIP)

#### Infrastructure Maintenance

Year Placed: **2017**

**Description:**

This request is an on-going capital replacement project account to deal with the maintenance of the JIMS' ITS infrastructure. It is necessary to replace this equipment as it begins to reach the end of its useful life, and in addition the growth and demand for ITS support from the agencies and departments that JIMS serves has been phenomenal. The FY 2017 request supports replacement of two Storage Area Network (SAN) replacements and a Video Conferencing unit. The 2018 request would do some server replacements and more Video Conferencing replacements. This request of \$644,000 was funded in the FY 2017 CIP initially but was subsequently added to the FY 2016 CIP.

Capital Expenditures	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	Project Total
Preliminary Studies	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Design and Construction	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Equipment	\$ 0	\$ 180,000	\$ 180,000	\$ 180,000	\$ 180,000	\$ 720,000
Total	\$ 0	\$ 180,000	\$ 180,000	\$ 180,000	\$ 180,000	\$ 720,000

Operating Expenditures	Total FTE	FY 2017	FY 2018	FY 2019	FY 2020
Personnel	0.0	\$ 0	\$ 0	\$ 0	\$ 0
Contractual	0.0	\$ 0	\$ 0	\$ 0	\$ 0
Commodities	0.0	\$ 0	\$ 0	\$ 0	\$ 0
Capital	0.0	\$ 0	\$ 0	\$ 0	\$ 0
On-going Total	0.0	\$ 0	\$ 0	\$ 0	\$ 0
Start UP	0.0	\$ 0	\$ 0	\$ 0	\$ 0
TOTAL	0.0	\$ 0	\$ 0	\$ 0	\$ 0

**Title:** Courthouse Technology Upgrade

Year Placed: **NA**

**Description:**

The purpose of this request is to bring the District Court courtrooms up to the 21<sup>st</sup> century. The JIMS department will be coordinating the technology upgrade to be done at the same time as the courtrooms are to be remodeled by Facilities. Currently, of the 23 existing courtrooms, only one has the technology built in as part of the design of the courtroom. The rest of the courtrooms have a makeshift setup to support the technical needs of the court. This project would include audio-visual presentation, sound reinforcement, audio recording, video conferencing, flat panels for gallery display, connections for attorneys at both their counsel tables and at the lectern. This 2017 request is not in the current forecasted 5-year CIP as it does not fit within the current fiscal constraints.

Capital Expenditures	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	Project Total
Preliminary Studies	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Design and Construction	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Equipment	\$ 349,000	\$ 1,589,100	\$ 662,500	\$ 1,185,200	\$ 311,100	\$ 4,096,900
Total	\$ 349,000	\$ 1,589,100	\$ 662,500	\$ 1,185,200	\$ 311,100	\$ 4,096,900

Operating Expenditures	Total FTE	FY 2017	FY 2018	FY 2019	FY 2020
Personnel	0.0	\$ 0	\$ 0	\$ 0	\$ 0
Contractual	0.0	\$ 0	\$ 0	\$ 0	\$ 0
Commodities	0.0	\$ 0	\$ 0	\$ 0	\$ 0
Capital	0.0	\$ 0	\$ 0	\$ 0	\$ 0
On-going Total	0.0	\$ 0	\$ 0	\$ 0	\$ 0
Start UP	0.0	\$ 0	\$ 0	\$ 0	\$ 0
TOTAL	0.0	\$ 0	\$ 0	\$ 0	\$ 0

## Justice Information Management Systems

### Capital Improve Program (CIP)

**Title:**                      **Security Camera Replacement**                                      **Year Placed:**     **2017**

**Description:**     This request would pro-actively replace the aging equipment for the County's Security Camera infrastructure. Several years ago JIMS took over the maintenance of the Camera's software, servers, countywide and the NVR (Network Video Recorder) equipment at the Crime Lab and CCC building. Currently it is the responsibility of the various building occupants to maintain the physical cameras and the DVR (Digital Video Recorder)/NVR equipment. The current procedure for this equipment is to be replaced after it breaks. This request would also allow the JIMS department to support the Cameras, DVR/NVR throughout the County. This would put the replacement cycle on a routine basis and help ensure the equipment is properly maintained as JIMS would act as the department responsible for the security camera system. A portion of this request was funded in 2016. This is included in the FY 2017 CIP.

<b>Capital Expenditures</b>	<b>FY 2017</b>	<b>FY 2018</b>	<b>FY 2019</b>	<b>FY 2020</b>	<b>FY 2021</b>	<b>Project Total</b>
Preliminary Studies	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Design and Construction	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Equipment	\$ 115,000	\$ 125,000	\$ 125,000	\$ 0	\$ 0	\$ 365,000
<b>Total</b>	<b>\$ 115,000</b>	<b>\$ 125,000</b>	<b>\$ 125,000</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 365,000</b>

<b>Operating Expenditures</b>	<b>Total FTE</b>	<b>FY 2017</b>	<b>FY 2018</b>	<b>FY 2019</b>	<b>FY 2020</b>
Personnel	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Contractual	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Commodities	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Capital	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
On-going Total	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Start UP	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>TOTAL</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>

### Law Library

	Actual FY 2015	Budget FY 2016	Estimated FY 2016	Requested FY 2017	Budget FY 2017	2016-2017 % Change
<b>Agency Revenues</b>						
Charges for Service	\$ 0	\$ 0	\$ 0	\$ 0	0	0.00 %
<b>Total Agency Fees &amp; Charges</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>0</b>	<b>0.00 %</b>
Miscellaneous	\$ 320,359	\$ 347,699	\$ 334,574	\$ 350,281	\$ 350,281	4.69 %
<b>Total Other Agency Revenues</b>	<b>\$ 320,359</b>	<b>\$ 347,699</b>	<b>\$ 334,574</b>	<b>\$ 350,281</b>	<b>\$ 350,281</b>	<b>4.69 %</b>
<b>a) Total Agency Revenues</b>	<b>\$ 320,359</b>	<b>\$ 347,699</b>	<b>\$ 334,574</b>	<b>\$ 350,281</b>	<b>\$ 350,281</b>	<b>4.69 %</b>
<b>Expenditures</b>						
Personnel	\$ 320,359	\$ 347,699	\$ 334,574	\$ 350,281	\$ 350,281	4.69 %
<b>Subtotal</b>	<b>\$ 320,359</b>	<b>\$ 347,699</b>	<b>\$ 334,574</b>	<b>\$ 350,281</b>	<b>\$ 350,281</b>	<b>4.69 %</b>
Miscellaneous	\$ 0	\$ 0	\$ 0	\$ 0	0	0.00 %
<b>Subtotal</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>0</b>	<b>0.00 %</b>
<b>Expenditures Subtotal</b>	<b>\$ 320,359</b>	<b>\$ 347,699</b>	<b>\$ 334,574</b>	<b>\$ 350,281</b>	<b>\$ 350,281</b>	<b>4.69 %</b>
Vehicle Equivalent Units	\$ 0	\$ 0	\$ 0	\$ 0	0	0.00 %
Risk Management Charges	\$ 1,148	\$ 1,854	\$ 1,854	\$ 0	0	(100.00)%
<b>b) Total Expenditures</b>	<b>\$ 321,507</b>	<b>\$ 349,553</b>	<b>\$ 336,428</b>	<b>\$ 350,281</b>	<b>\$ 350,281</b>	<b>4.12 %</b>
<b>Difference: b) minus a)</b>	<b>\$ (1,148)</b>	<b>\$ (1,854)</b>	<b>\$ (1,854)</b>	<b>\$ 0</b>	<b>0</b>	<b>(100.00)%</b>
<b>FTE Positions</b>						
Fee Funded FTEs	0.00	0.00	0.00	0.00	0.00	0.00 %
Grant Funded FTEs	0.00	0.00	0.00	0.00	0.00	0.00 %
Other FTEs	4.96	4.96	4.96	4.96	4.96	0.00 %
<b>Total FTE Positions</b>	<b>4.96</b>	<b>4.96</b>	<b>4.96</b>	<b>4.96</b>	<b>4.96</b>	<b>0.00 %</b>

### Agency Mission

The mission of the Johnson County Law Library is to make available to judges, attorneys, County officials, and all citizens of the County, outstanding legal resources and services that will enable users to perform at the highest level of research and practice.

### Budget Highlights

Total expenditures for FY 2017, excluding cost allocation and Risk Management charges, are budgeted to increase by \$15,707 (4.69%) compared to FY 2016. The increase is due to the budgeted salary and benefit increases included in the budget parameters.

FTEs for FY 2017 remain constant at 4.96.

## Law Library

### Agency Goals & Objectives

#### Service Delivery Goals and Associated Objectives

#### Associated PM's:

1) Provide attorneys with reference services

a

2) Provide unrepresented persons with reference services.

b

### Agency Key Performance Measures (PMs)

Output	Actual 2015	Estimated 2016	Estimated 2017
a) Reference services to attorneys	4,099	4,100	4,100
b) Reference services to unrepresented persons	3,075	3,100	3,100

#### Efficiency/Cost Measures

n/a

#### Effectiveness Measures

n/a

## Law Library

Major Services						
	Actual FY 2015	Budget FY 2016	Estimated FY 2016	Requested FY 2017	Budget FY 2017	2016-2017 % Change
<b>Service #1: Legal Referral and Circulation</b>						
Assist attorneys, judges and the public to use the Law Library's outstanding collection of print and electronic resources to research legal questions and find forms. Resources include federal and state statutes, case reporters, treatises, form books, fill-in-the-blank form packets, web page links and a full Westlaw online legal research service. Refer the public to Kansas Legal Services and the Kansas Bar Association for attorney services and legal advice. Check out library materials to attorneys registered with the Law Library for a two week period. Provide child support calculation software, computers, photocopying, fax service, conference room, phone rooms, and reading room.						
Agency Revenues	\$ 320,359	\$ 347,699	\$ 334,574	\$ 350,281	\$ 350,281	4.69%
Expenditures	\$ 320,359	\$ 347,699	\$ 334,574	\$ 350,281	\$ 350,281	4.69%
Difference	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%
FTE Positions	4.96	4.96	4.96	4.96	4.96	0.00%

### District Attorney Prosecutor Training and Assistance

	Actual FY 2015	Budget FY 2016	Estimated FY 2016	Requested FY 2017	Budget FY 2017	2016-2017 % Change
<b>Agency Revenues</b>						
Charges for Service	\$ 0	\$ 29,000	\$ 29,000	\$ 29,000	\$ 29,000	0.00%
Use of Assets	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%
<b>Total Agency Fees &amp; Charges</b>	<b>\$ 0</b>	<b>\$ 29,000</b>	<b>\$ 29,000</b>	<b>\$ 29,000</b>	<b>\$ 29,000</b>	<b>0.00%</b>
Use of Carryover	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%
Miscellaneous	\$ 22,669	\$ 0	\$ 0	\$ 0	\$ 0	0.00%
<b>Total Other Agency Revenues</b>	<b>\$ 22,669</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>0.00%</b>
<b>a) Total Agency Revenues</b>	<b>\$ 22,669</b>	<b>\$ 29,000</b>	<b>\$ 29,000</b>	<b>\$ 29,000</b>	<b>\$ 29,000</b>	<b>0.00%</b>
<b>Expenditures</b>						
Personnel	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%
Contractual Services	\$ 28,950	\$ 29,000	\$ 29,000	\$ 29,000	\$ 29,000	0.00%
Commodities	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%
Capital Outlay	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%
<b>Subtotal</b>	<b>\$ 28,950</b>	<b>\$ 29,000</b>	<b>\$ 29,000</b>	<b>\$ 29,000</b>	<b>\$ 29,000</b>	<b>0.00%</b>
Miscellaneous	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%
<b>Subtotal</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>0.00%</b>
<b>Expenditures Subtotal</b>	<b>\$ 28,950</b>	<b>\$ 29,000</b>	<b>\$ 29,000</b>	<b>\$ 29,000</b>	<b>\$ 29,000</b>	<b>0.00%</b>
<b>b) Total Expenditures</b>	<b>\$ 28,950</b>	<b>\$ 29,000</b>	<b>\$ 29,000</b>	<b>\$ 29,000</b>	<b>\$ 29,000</b>	<b>0.00%</b>
<b>Difference: b) minus a)</b>	<b>\$ (6,281)</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>0.00%</b>
<b>FTE Positions</b>						
Fee Funded FTEs	0.00	0.00	0.00	0.00	0.00	0.00%
Grant Funded FTEs	0.00	0.00	0.00	0.00	0.00	0.00%
Other FTEs	0.00	0.00	0.00	0.00	0.00	0.00%
<b>Total FTE Positions</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00%</b>

#### Agency Mission

This agency receives part of the court costs assessed in every case. Its proceeds are used for training programs for the District Attorney's Office.

#### Budget Highlights

Proceeds to the Prosecuting Attorney Fund are budgeted at \$29,000 for FY 2017. This agency does not receive any County support.

**Public Safety Sales Tax**

	<b>Actual FY 2015</b>	<b>Budget FY 2016</b>	<b>Estimated FY 2016</b>	<b>Requested FY 2017</b>	<b>Budget FY 2017</b>	<b>2016-2017 % Change</b>
<b>Agency Revenues</b>						
Use of Assets	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00 %
<b>Total Agency Fees &amp; Charges</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>0.00 %</b>
Use of Carryover	\$ 0	\$ 0	\$ 852,647	\$ 0	\$ 0	(100.00)%
Interest	\$ 8,693	\$ 8,834	\$ 9,841	\$ 12,301	\$ 12,301	25.00 %
<b>Total Other Agency Revenues</b>	<b>\$ 8,693</b>	<b>\$ 8,834</b>	<b>\$ 862,488</b>	<b>\$ 12,301</b>	<b>\$ 12,301</b>	<b>(98.57)%</b>
<b>a) Total Agency Revenues</b>	<b>\$ 8,693</b>	<b>\$ 8,834</b>	<b>\$ 862,488</b>	<b>\$ 12,301</b>	<b>\$ 12,301</b>	<b>(98.57)%</b>
<b>Expenditures</b>						
Intrafund Transfers	\$ 20,882,340	\$ 21,959,782	\$ 21,959,782	\$ 21,565,930	\$ 21,565,930	(1.79)%
<b>Subtotal</b>	<b>\$ 20,882,340</b>	<b>\$ 21,959,782</b>	<b>\$ 21,959,782</b>	<b>\$ 21,565,930</b>	<b>\$ 21,565,930</b>	<b>(1.79)%</b>
<b>Expenditures Subtotal</b>	<b>\$ 20,882,340</b>	<b>\$ 21,959,782</b>	<b>\$ 21,959,782</b>	<b>\$ 21,565,930</b>	<b>\$ 21,565,930</b>	<b>(1.79)%</b>
<b>b) Total Expenditures</b>	<b>\$ 20,882,340</b>	<b>\$ 21,959,782</b>	<b>\$ 21,959,782</b>	<b>\$ 21,565,930</b>	<b>\$ 21,565,930</b>	<b>(1.79)%</b>
<b>Difference: b) minus a)</b>	<b>\$ (20,873,647)</b>	<b>\$ (21,950,948)</b>	<b>\$ (21,097,294)</b>	<b>\$ (21,553,629)</b>	<b>\$ (21,553,629)</b>	<b>2.16 %</b>
<b>Tax Revenues</b>						
Ad Valorem Support	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00 %
Other Taxes	\$ 20,855,026	\$ 21,950,948	\$ 21,097,294	\$ 21,553,629	\$ 21,553,629	2.16 %
<b>Total Tax Revenues</b>	<b>\$ 20,855,026</b>	<b>\$ 21,950,948</b>	<b>\$ 21,097,294</b>	<b>\$ 21,553,629</b>	<b>\$ 21,553,629</b>	<b>2.16 %</b>
<b>FTE Positions</b>						
Fee Funded FTEs	0.00	0.00	0.00	0.00	0.00	0.00 %
Grant Funded FTEs	0.00	0.00	0.00	0.00	0.00	0.00 %
Other FTEs	0.00	0.00	0.00	0.00	0.00	0.00 %
<b>Total FTE Positions</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00 %</b>

**Agency Mission**

This non-operating agency was created in 1995 to account for the proceeds and uses of the one-quarter cent Public Safety Sales Tax, the compensating use tax, and investment interest which it earns.

**Budget Highlights**

The Intrafund Transfers are made to cover operations in the Sheriff and Corrections departments.



**Public Safety Sales Tax II**

	<b>Actual FY 2015</b>	<b>Budget FY 2016</b>	<b>Estimated FY 2016</b>	<b>Requested FY 2017</b>	<b>Budget FY 2017</b>	<b>2016-2017 % Change</b>
<b>Agency Revenues</b>						
Use of Assets	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00 %
<b>Total Agency Fees &amp;</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>0.00 %</b>
Use of Carryover	\$ 0	\$ 445,845	\$ 118,076	\$ 0	\$ 0	(100.00)%
Interest	\$ 31,363	\$ 40,924	\$ 35,505	\$ 44,381	\$ 44,381	25.00 %
<b>Total Other Agency</b>	<b>\$ 31,363</b>	<b>\$ 486,769</b>	<b>\$ 153,581</b>	<b>\$ 44,381</b>	<b>\$ 44,381</b>	<b>(71.10)%</b>
<b>a) Total Agency</b>	<b>\$ 31,363</b>	<b>\$ 486,769</b>	<b>\$ 153,581</b>	<b>\$ 44,381</b>	<b>\$ 44,381</b>	<b>(71.10)%</b>
<b>Expenditures</b>						
Capital Outlay	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00 %
<b>Subtotal</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>0.00 %</b>
Lease Payment to	\$ 9,703,686	\$ 9,650,616	\$ 9,650,616	\$ 9,676,780	\$ 9,676,780	0.27 %
Intrafund Transfers	\$ 12,507,841	\$ 12,787,101	\$ 11,600,259	\$ 11,921,230	\$ 11,921,230	2.77 %
<b>Subtotal</b>	<b>\$ 22,211,527</b>	<b>\$ 22,437,717</b>	<b>\$ 21,250,875</b>	<b>\$ 21,598,010</b>	<b>\$ 21,598,010</b>	<b>1.63 %</b>
<b>Expenditures</b>	<b>\$ 22,211,527</b>	<b>\$ 22,437,717</b>	<b>\$ 21,250,875</b>	<b>\$ 21,598,010</b>	<b>\$ 21,598,010</b>	<b>1.63 %</b>
<b>b) Total Expenditures</b>	<b>\$ 22,211,527</b>	<b>\$ 22,437,717</b>	<b>\$ 21,250,875</b>	<b>\$ 21,598,010</b>	<b>\$ 21,598,010</b>	<b>1.63 %</b>
<b>Difference: b) minus</b>	<b>\$ (22,180,164)</b>	<b>\$ (21,950,948)</b>	<b>\$ (21,097,294)</b>	<b>\$ (21,553,629)</b>	<b>\$ (21,553,629)</b>	<b>2.16 %</b>
<b>Tax Revenues</b>						
Ad Valorem Support	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00 %
Other Taxes	\$ 20,855,029	\$ 21,950,948	\$ 21,097,294	\$ 21,553,629	\$ 21,553,629	2.16 %
<b>Total Tax Revenues</b>	<b>\$ 20,855,029</b>	<b>\$ 21,950,948</b>	<b>\$ 21,097,294</b>	<b>\$ 21,553,629</b>	<b>\$ 21,553,629</b>	<b>2.16 %</b>
<b>FTE Positions</b>						
Fee Funded FTEs	0.00	0.00	0.00	0.00	0.00	0.00 %
Grant Funded FTEs	0.00	0.00	0.00	0.00	0.00	0.00 %
Other FTEs	0.00	0.00	0.00	0.00	0.00	0.00 %
<b>Total FTE Positions</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00 %</b>

**Agency Mission**

This non-operating agency was created in 2009 to account for the proceeds and uses of the one-quarter cent Public Safety Sales Tax II, the compensating use tax, and investment interest which it earns. This sales tax was approved on August 5, 2008 by the voters of Johnson County.

**Budget Highlights**

Total expenditures for FY 2017 are budgeted at \$21,598,010, an increase of 1.63% over the estimated 2016 expenditures. Of the budgeted expenditures, \$9,676,780 is scheduled for debt service related to the four approved capital projects, and the intrafund transfers will cover operations within the Sheriff's Office, Corrections and Facilities departments for costs associated with these four projects. This fund does not receive any revenue from property taxes. Reserves are anticipated to be fully expended by the end of FY 2016.

### Sheriff

	Actual FY 2015	Budget FY 2016	Estimated FY 2016	Requested FY 2017	Budget FY 2017	2016-2017 % Change
<b>Agency Revenues</b>						
Charges for Service	\$ 2,980,621	\$ 2,670,035	\$ 2,710,943	\$ 2,929,164	\$ 2,929,164	8.05 %
<b>Total Agency Fees &amp; Charges</b>	<b>\$ 2,980,621</b>	<b>\$ 2,670,035</b>	<b>\$ 2,710,943</b>	<b>\$ 2,929,164</b>	<b>\$ 2,929,164</b>	<b>8.05 %</b>
Use of Carryover	\$ 0	\$ 1,480,020	\$ 655,000	\$ 914,013	\$ 914,013	39.54 %
Intergovernmental	\$ 421,603	\$ 533,384	\$ 343,001	\$ 363,201	\$ 363,201	5.89 %
Miscellaneous	\$ 538,154	\$ 414,300	\$ 414,350	\$ 434,039	\$ 434,039	4.75 %
Intrafund Transfers	\$ 24,230,026	\$ 24,857,754	\$ 23,670,912	\$ 23,483,965	\$ 23,483,965	(0.79)%
<b>Total Other Agency Revenues</b>	<b>\$ 25,189,783</b>	<b>\$ 27,285,458</b>	<b>\$ 25,083,263</b>	<b>\$ 25,195,218</b>	<b>\$ 25,195,218</b>	<b>0.45 %</b>
<b>a) Total Agency Revenues</b>	<b>\$ 28,170,404</b>	<b>\$ 29,955,493</b>	<b>\$ 27,794,206</b>	<b>\$ 28,124,382</b>	<b>\$ 28,124,382</b>	<b>1.19 %</b>
<b>Expenditures</b>						
Personnel	\$ 59,475,469	\$ 60,949,219	\$ 59,967,283	\$ 61,522,469	\$ 61,522,469	2.59 %
Contractual Services	\$ 9,411,764	\$ 11,804,374	\$ 10,979,354	\$ 11,291,705	\$ 11,291,705	2.84 %
Commodities	\$ 2,475,474	\$ 3,184,789	\$ 3,185,285	\$ 3,158,587	\$ 3,158,587	(0.84)%
Capital Outlay	\$ 304,400	\$ 0	\$ 0	\$ 0	\$ 0	0.00 %
<b>Subtotal</b>	<b>\$ 71,667,107</b>	<b>\$ 75,938,382</b>	<b>\$ 74,131,922</b>	<b>\$ 75,972,761</b>	<b>\$ 75,972,761</b>	<b>2.48 %</b>
Miscellaneous	\$ 1,051	\$ 1,000	\$ 1,000	\$ 1,350	\$ 1,350	35.00 %
Transfer to Capital projects	\$ 0	\$ 150,000	\$ 0	\$ 0	\$ 0	0.00 %
<b>Subtotal</b>	<b>\$ 1,051</b>	<b>\$ 151,000</b>	<b>\$ 1,000</b>	<b>\$ 1,350</b>	<b>\$ 1,350</b>	<b>35.00 %</b>
<b>Expenditures Subtotal</b>	<b>\$ 71,668,158</b>	<b>\$ 76,089,382</b>	<b>\$ 74,132,922</b>	<b>\$ 75,974,111</b>	<b>\$ 75,974,111</b>	<b>2.48 %</b>
Risk Management Charges	\$ 405,983	\$ 654,510	\$ 654,510	\$ 0	\$ 0	(100.00)%
<b>b) Total Expenditures</b>	<b>\$ 72,074,141</b>	<b>\$ 76,743,892</b>	<b>\$ 74,787,432</b>	<b>\$ 75,974,111</b>	<b>\$ 75,974,111</b>	<b>1.59 %</b>
<b>Difference: b) minus a)</b>	<b>\$ (43,903,737)</b>	<b>\$ (46,788,399)</b>	<b>\$ (46,993,226)</b>	<b>\$ (47,849,729)</b>	<b>\$ (47,849,729)</b>	<b>1.82 %</b>
<b>FTE Positions</b>						
Fee Funded FTEs	0.00	0.00	0.00	0.00	0.00	0.00 %
Grant Funded FTEs	1.00	1.00	1.00	1.00	1.00	0.00 %
Other FTEs	655.53	655.98	656.03	656.03	656.03	0.00 %
<b>Total FTE Positions</b>	<b>656.53</b>	<b>656.98</b>	<b>657.03</b>	<b>657.03</b>	<b>657.03</b>	<b>0.00 %</b>

### Agency Mission

The mission of the Johnson County Sheriff's Office is to protect life and property, deter criminal activity, enforce state laws, and maintain civil order while operating safe and secure detention facilities. By utilizing the highest level of ethics, honor, integrity, and commitment, and in partnership with the community, we shall provide the highest level of law enforcement services to the citizens of Johnson County.

### Budget Highlights

Total expenditures for FY 2017, excluding transfers and Risk Management charges, are budgeted to increase by \$1,840,839 (2.48%) compared to FY 2016. This increase is due to the budgeted salary and benefit increases included in the budget parameters. Contractual increases for medical and food services as well as miscellaneous contractual services for a total of \$748,000 have been included in Countywide for FY 2017. Additional funding for the Sheriff to keep pay ranges and hire-in rates competitive to the local market has been included in Countywide.

FTEs for FY 2017 are budgeted to remain constant at 657.03 FTEs.

**Agency Goals & Objectives**

<b>Service Delivery Goals and Associated Objectives</b>	<b>Associated PMs:</b>
<b>Policing Services</b>	
1) <b>Reduce the opportunities for offenders to victimize citizens.</b> * Remain vigilant and take initiative to investigate unusual activities.	j
2) <b>Provide law enforcement and emergency response services.</b> * Increase citizen satisfaction with policing services. * Maintain a quality response to service requests.	j,k,l,s t
3) <b>Provide expert criminal investigation services.</b> * Maintain proactive investigations of drug crimes and internet crimes. * Maintain quality investigations of reported crimes.	m,n,u m,n,u
4) <b>Maintain the quality of public safety communications services.</b> * Maintain professional police dispatching services.	o,p,v
5) <b>Ensure the quality of services provided by the department.</b> * Maintain quality training for sworn staff.	q,r

**Agency Key Performance Measures (PMs)**

<b>Outputs</b>	<b>Actual 2015</b>	<b>Estimated 2016</b>	<b>Estimated 2017</b>
a) # of calls for service including self-initiated (patrol).	44,498	45,390	46,300
b) Average response time to emergency calls (minutes).	6.5	7.0	7.0
c) Amount of revenue generated from vehicle registration unit.	\$282,192	\$287,840	\$293,600
d) # of cases assigned to general investigations unit.	688	700	710
e) # of cases assigned for internet crimes.	726	762	800
f) # of calls for service including self-initiated (dispatch).	293,907	299,790	305,790
g) # of 911 calls received.	83,873	85,550	87,260
h) # of training hours received by employees.	5,396	5,500	5,610
i) Total # of specialized instructional hours provided by Personnel/ Training Unit.	2,827	2,880	2,940
<b>Efficiency/Cost Measures</b>			
j) % change in # of calls for service (patrol).	4%	2%	2%
k) Change in average response time to emergency calls (min.)	-7%	50%	0%
l) % change in revenue by vehicle registration unit.	-17%	2%	2%
m) % change in # of cases for general investigations unit.	11%	2%	1%
n) % change in investigation cases cleared.	282%	5%	5%
o) % change in # of calls for service (dispatch).	0%	2%	2%
p) % change in # of 911 calls received.	3%	2%	2%
q) % change in # of training hours received by employees.	(8)%	2%	2%
r) % change in instructional hours provided by Personnel/Training Units.	67%	2%	2%
<b>Effectiveness Measures</b>			
s) % of survey responses rating perception of safety in neighborhood as "feel safe from crime and violence."	96%	96%	98%
t) % of survey responses with satisfactory or better rating for "quality of public safety."	91%	91%	92%
u) % of assigned cases completed during year.	98%	98%	98%
v) % of 9-1-1 calls answered in less than 10 seconds.	100%	100%	100%

**Sheriff**

**Agency Goals & Objectives**

<b>Service Delivery Goals and Associated Objectives</b>	<b>Associated PMs:</b>
<b>Forensics Laboratory</b>	
1) <b>Provide scientific analysis related to biological evidence associated with crimes committed in Johnson County</b>	
* Maintain the quality of DNA analysis of biological evidence	i
* Increase the number of samples receiving DNA analysis	a,e
2) <b>Provide scientific analysis related to chemical and physical evidence associated with crimes committed in Johnson County</b>	
* Maintain quality analysis of evidentiary items	b,f,j
* Maintain timely completion of requested evidence analysis	k
3) <b>Facilitate the identification and apprehension of serious offenders</b>	
* Prioritize laboratory resources to provide investigative analysis services in major cases	g,l
* Provide timely and expert crime scene processing services in major crime investigations	h,k,l

**Agency Key Performance Measures (PMs)**

<b>Outputs</b>	<b>Actual 2015</b>	<b>Estimated 2016</b>	<b>Estimated 2017</b>
a) Total # of samples receiving DNA analysis	2,751	2,806	2,862
b) Total # of items of evidence examined	19,352	19,739	20,134
c) Total # of case examinations completed	4,130	4,213	4,297
d) Total # of case examinations pending	1,240	1,265	1,290
<b>Efficiency/Cost Measures</b>			
e) % change in # of samples receiving DNA analysis	11%	2%	2%
f) % change in # of items of evidence examined	0%	2%	2%
g) % change in # of case examinations completed	0%	2%	2%
h) % change in # of case examinations pending	48%	2%	2%
<b>Effectiveness Measures</b>			
i) % of DAB Quality Assurance Standards met (DNA Advisory Board)	100%	100%	100%
j) % of ASCLD/LAB Accreditation Standards met (American Society of Crime Lab Directors / Laboratory Accreditation Board)	100%	100%	100%
k) % responders to survey rating the overall laboratory timeliness as satisfactory or better	93%	100%	100%
l) % responders to survey rating the overall laboratory experience as satisfactory or better	100%	100%	100%

**Sheriff**

**Agency Goals & Objectives**

<b>Service Delivery Goals and Associated Objectives</b>	<b>Associated PMs:</b>
<b>Detention Services</b>	
1) <b>Provide secure custody of persons charged with violations of state and municipal laws</b>	
* Maintain an effective inmate management system	j,k,l,m,n,s,t
* Ensure safe and secure inmate movement outside the detention facilities	o,p,u,v
2) <b>Contribute to the effective operation of the court system</b>	
* Ensure inmates appear at all required court proceedings	o,q,r,w

**Agency Key Performance Measures (PMs)**

<b>Outputs</b>	<b>Actual 2015</b>	<b>Estimated 2016</b>	<b>Estimated 2017</b>
a) # of inmates booked	14,907	15,210	15,510
b) Average daily population	690	730	740
c) Average # of inmates boarded per day to other jails	0	0	0
d) Total inmate man-days in custody	266,555	271,890	277,330
e) Average length of inmate stay (days)	19.1	17.5	17.4
f) Miles driven to transport inmates (out of County only)	0	0	0
g) Total # of inmates transported (in County)	13,180	13,310	13,440
h) Inmate court appearances, in person	8,486	8,400	8,320
i) Inmate court appearances, by video	11,287	4,910	5,120
<b>Efficiency/Cost Measures</b>			
j) Average # of inmates booked per day	41	42	42
k) Change in average daily population	-3	40	10
l) Change in average # of inmates boarded out per day to other jails	0	0	0
m) Change in inmate man-days in custody	-1,715	5,335	5,440
n) Change in average length of stay (days)	1.4	-1.6	-0.1
o) Change in miles driven to transport inmates	0	0	0
p) Change in # of inmates transported	-365	130	130
q) # of inmate court appearances in person per week	163	162	160
r) # of inmate court appearances by video per week	217	94	98
<b>Effectiveness Measures</b>			
s) % of inmates classified within 72 hours	100%	100%	100%
t) % of inmates held without escape	100%	100%	100%
u) % of capacity in Johnson County jails	65%	68%	69%
v) % of inmates transported without injury or escape	100%	100%	100%
w) % of inmates presented in court as scheduled	100%	100%	100%

# Sheriff

## Agency Goals & Objectives

Service Delivery Goals and Associated Objectives			Associated PMs:
<b>Court Services</b>			
1) <b>Provide for a safe and orderly courthouse environment</b>			
* Maintain an effective entry security screening process			j,s
* Maintain public order in the courthouse			k,t
* Maintain an active warrant service program			l,u
2) <b>Provide for the apprehension of persons named in warrants and court orders</b>			
* Increase the number of persons arrested on warrants			m,n,v,w
3) <b>Contribute to the effective operation of the judicial system</b>			
* Maintain the timely and lawful service of civil process and court orders			o,p,x,y
4) <b>Collect delinquent property taxes owed to Johnson County</b>			
* Execute delinquent tax warrants received from the County Treasurer			q,r,z
<b>Agency Key Performance Measures (PMs)</b>			
Outputs	Actual 2015	Estimated 2016	Estimated 2017
a) # of persons screened for entry into courthouse and annex per day	397,286	405,230	413,330
b) # of security requests handled by courthouse unit per day	1,050	1,070	1,090
c) # of warrant arrests by courthouse security unit per day	565	580	590
d) Total # of warrants received per day	6,747	6,880	7,020
e) % of warrants executed successfully	5,084	5,190	5,290
f) # of civil process and orders attempted	23,164	23,630	24,100
g) # of civil process and orders served	28,019	28,580	29,150
h) # of tax warrants executed	1,792	1,830	1,870
i) \$ collected from Sheriff's collection actions	\$366,367	\$374,140	\$382,320
<b>Efficiency/Cost Measures</b>			
j) # of persons screened for entry into courthouse - average per day	1,088	1,110	1,132
k) # of security requests handled by courthouse unit - average per day	2.9	2.9	3.0
l) # of warrant arrests by courthouse security unit - average per day	1.5	1.6	1.6
m) Average # of warrants received per day	18.5	18.8	19.2
n) % of warrants executed successfully	75%	75%	75%
o) # of civil process and orders attempted per day	93	95	96
p) Ratio of service to attempts for civil process and orders	121%	121%	121%
q) % of tax warrants executed	88%	88%	88%
r) Average amount collected per tax warrant executed	\$204	\$204	\$204
<b>Effectiveness Measures</b>			
s) Safety of all building tenants and visitors maintained	100%	100%	100%
t) Average response time of less than 2 minutes maintained	100%	100%	100%
u) % of warrant arrests booked into jail	100%	100%	100%
v) Warrants are processed within 12 hours of receipt	100%	100%	100%
w) Successfully executed warrants are timely (within 7 days)	100%	100%	100%
x) Service of civil papers attempted timely (within 7 days)	100%	100%	100%
y) All civil papers are attempted / served per statute	100%	100%	100%
z) All tax warrants are attempted / served per statute	100%	100%	100%

## Sheriff

### Major Services

	Actual FY 2015	Budget FY 2016	Estimated FY 2016	Requested FY 2017	Budget FY 2017	2016-2017 %Change
<b>Service #1: Policing/Administrative Services</b>						
Policing/Administrative Services provides for safe communities in Johnson County through community policing partnerships and delivery of quality law enforcement services and provide for centralized support services for the Sheriff's Office.						
Agency Revenues	\$ 1,101,176	\$ 1,069,284	\$ 1,108,811	\$ 1,044,589	\$ 1,044,589	-5.79%
Expenditures	\$ 20,212,888	\$ 21,105,824	\$ 20,806,222	\$ 21,266,178	\$ 21,266,178	2.21%
Difference	\$ (19,111,712)	\$ (20,036,540)	\$ (19,697,411)	\$ (20,221,589)	\$ (20,221,589)	2.66%
FTE Positions	172.48	172.48	174.01	174.28	174.28	0.16%

### Service #2: Laboratory Services

Laboratory Services provides high quality scientific analysis of biological, chemical, digital and physical evidence associated with crimes committed in Johnson County.

Agency Revenues	\$ 518,467	\$ 766,255	\$ 403,733	\$ 570,751	\$ 570,751	41.37%
Expenditures	\$ 5,128,315	\$ 5,418,487	\$ 5,364,564	\$ 5,670,127	\$ 5,670,127	5.70%
Difference	\$ (4,609,848)	\$ (4,652,232)	\$ (4,960,831)	\$ (5,099,376)	\$ (5,099,376)	2.79%
FTE Positions	40.00	40.00	41.50	41.50	41.50	0.00%

### Service #3: Detention Services

Detention Services contribute to the public safety and to the effective operation of the courts by providing for the secure custody and movement of persons charged with violations of state and municipal laws.

Agency Revenues	\$ 26,058,084	\$ 27,422,043	\$ 25,701,162	\$ 25,857,265	\$ 25,857,265	0.61%
Expenditures	\$ 39,361,297	\$ 41,632,429	\$ 40,374,114	\$ 41,210,183	\$ 41,210,183	2.07%
Difference	\$ (13,303,213)	\$ (14,210,386)	\$ (14,672,952)	\$ (15,352,918)	\$ (15,352,918)	4.63%
FTE Positions	375.05	375.05	373.52	373.25	373.25	-0.07%

### Service #4: Court Services

Court Services executes arrest warrants and civil court process issued by the District Courts and provide for a safe and orderly courthouse environment.

Agency Revenues	\$ 440,706	\$ 657,911	\$ 540,500	\$ 607,897	\$ 607,897	12.47%
Expenditures	\$ 6,387,981	\$ 7,339,232	\$ 6,994,612	\$ 7,234,213	\$ 7,234,213	3.43%
Difference	\$ (5,947,275)	\$ (6,681,321)	\$ (6,454,112)	\$ (6,626,316)	\$ (6,626,316)	2.67%
FTE Positions	69.00	69.00	68.00	68.00	68.00	0.00%

### Service #5: Coroner Services

Coroner Services provides for the medical investigation of human deaths occurring in Johnson County and for the issuance of cremation permits and death certificates.

Agency Revenues	\$ 51,971	\$ 40,000	\$ 40,000	\$ 43,880	\$ 43,880	9.70%
Expenditures	\$ 577,677	\$ 593,410	\$ 593,410	\$ 593,410	\$ 593,410	0.00%
Difference	\$ (525,706)	\$ (553,410)	\$ (553,410)	\$ (549,530)	\$ (549,530)	-0.70%
FTE Positions	0.00	0.00	0.00	0.00	0.00	0.00%

**Sheriff**

**Requests for Additional Resources**

	<b>Requested FY 2017</b>	<b>Budget FY 2017</b>	<b>Requested FY 2018</b>	<b>Projected FY 2018</b>
<b>Request #1: Contractual Services</b>		<b>Priority: 1</b>	<b>Major Service:</b>	<b>All</b>
<p>Each year, there are many services and commodities that are purchased under contractual arrangements. It is common for these contracts to include an annual price increase, most ranging from 3% to 5%. It is not realistic to cover the cost of these contracts without additional funds, and this request is for funding to cover the expected cost of these services and commodities in the 2017 budget. An increase in funding is requested in the amount of \$498,000 for inmate medical, \$211,900 for Inmate Food, \$51,900 for other contractual services, \$10,400 for maintenance agreement increases and \$54,000 for computer replacements for a total of \$826,200. This request was partially funded within Countywide budget.</p>				
Agency Revenues	\$ 0	\$ 0	\$ 0	\$ 0
Expenditures	\$ 826,200	\$ 748,000	\$ 1,178,900	\$ 748,000
Difference	\$ (826,200)	\$ (748,000)	\$ (1,178,900)	\$ (748,000)
Full-time Equivalent Positions	0.00	0.00	0.00	0.00



**Sheriff**

**Capital Improvement Program (CIP)**

<b>Title:</b>	<b>Vehicle Storage Facility</b>	<b>Year Placed:</b>	<b>NA</b>
<b>Description:</b>	The Sheriff's Office needs secured and conditioned vehicle storage to protect them from theft and vandalism, as well as prolong the life expectancies and to maintain operational readiness of the Sheriff's Office Command Vehicle, SER response vehicles, DUI Enforcement vehicle and numerous other vehicles. Many of these vehicles have sensitive electronics and equipment requiring a climate control facility to extend the life of the specialized vehicles and to allow for an immediate response in emergencies. This project was requested for funding in 2017, but is not included within the current 5 year CIP.		

<b>Capital Expenditures</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>Project Total</b>
Preliminary Studies	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Design and Construction	\$ 890,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 890,000
Equipment	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Total	\$ 890,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 890,000

<b>Operating Expenditures</b>	<b>Total FTE</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	
Personnel	0.0	\$ 0	\$ 0	\$ 0	\$ 0	
Contractual	0.0	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	
Commodities	0.0	\$ 0	\$ 0	\$ 0	\$ 0	
Capital	0.0	\$ 0	\$ 0	\$ 0	\$ 0	
On-going Total	0.0	\$ 0	\$ 0	\$ 0	\$ 0	
Start UP	0.0	\$ 0	\$ 0	\$ 0	\$ 0	
TOTAL	0.0	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$

### Sheriff Forfeited Property

	Actual FY 2015	Budget FY 2016	Estimated FY 2016	Requested FY 2017	Budget FY 2017	2016-2017 % Change
<b>Agency Revenues</b>						
Charges for Service	\$ 0	\$ 0	\$ 0	\$ 0	0	0.00 %
<b>Total Agency Fees &amp; Charges</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>0</b>	<b>0.00 %</b>
Use of Carryover	\$ 0	\$ 871,640	\$ 859,375	\$ 420,042	\$ 420,042	(51.12)%
Miscellaneous	\$ 170,354	\$ 60,000	\$ 60,000	\$ 66,100	\$ 66,100	10.17 %
Interest	\$ 5,842	\$ 4,387	\$ 6,613	\$ 8,266	\$ 8,266	25.00 %
<b>Total Other Agency Revenues</b>	<b>\$ 176,196</b>	<b>\$ 936,027</b>	<b>\$ 925,988</b>	<b>\$ 494,408</b>	<b>\$ 494,408</b>	<b>(46.61)%</b>
<b>a) Total Agency Revenues</b>	<b>\$ 176,196</b>	<b>\$ 936,027</b>	<b>\$ 925,988</b>	<b>\$ 494,408</b>	<b>\$ 494,408</b>	<b>(46.61)%</b>
<b>Expenditures</b>						
Commodities	\$ 0	\$ 936,027	\$ 925,988	\$ 494,408	\$ 494,408	(46.61)%
<b>Subtotal</b>	<b>\$ 0</b>	<b>\$ 936,027</b>	<b>\$ 925,988</b>	<b>\$ 494,408</b>	<b>\$ 494,408</b>	<b>(46.61)%</b>
Interfund Transfers	\$ 0	\$ 0	\$ 0	\$ 0	0	0.00 %
<b>Subtotal</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>0</b>	<b>0.00 %</b>
<b>Expenditures Subtotal</b>	<b>\$ 0</b>	<b>\$ 936,027</b>	<b>\$ 925,988</b>	<b>\$ 494,408</b>	<b>\$ 494,408</b>	<b>(46.61)%</b>
<b>b) Total Expenditures</b>	<b>\$ 0</b>	<b>\$ 936,027</b>	<b>\$ 925,988</b>	<b>\$ 494,408</b>	<b>\$ 494,408</b>	<b>(46.61)%</b>
<b>Difference: b) minus a)</b>	<b>\$ 176,196</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>0</b>	<b>0.00 %</b>
<b>FTE Positions</b>						
Fee Funded FTEs	0.00	0.00	0.00	0.00	0.00	0.00 %
Grant Funded FTEs	0.00	0.00	0.00	0.00	0.00	0.00 %
Other FTEs	0.00	0.00	0.00	0.00	0.00	0.00 %
<b>Total FTE Positions</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00 %</b>

### Agency Mission

To provide non-tax funds for the purchase of new law enforcement services and equipment.

### Budget Highlights

Revenues from Sheriff Forfeited Property can only be used for public safety purposes.

This fund does not receive any revenue from property taxes.

### Weapons Licensure

	Actual FY 2015	Budget FY 2016	Estimated FY 2016	Requested FY 2017	Budget FY 2017	2016-2017 % Change
<b>Agency Revenues</b>						
Licenses and Permits	\$ 55,478	\$ 0	\$ 0	\$ 45,000	\$ 45,000	0.00%
<b>Total Agency Fees &amp; Charges</b>	<b>\$ 55,478</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 45,000</b>	<b>\$ 45,000</b>	<b>0.00%</b>
Use of Carryover	\$ 0	\$ 60,439	\$ 0	\$ 56,075	\$ 56,075	0.00%
<b>Total Other Agency Revenues</b>	<b>\$ 0</b>	<b>\$ 60,439</b>	<b>\$ 0</b>	<b>\$ 56,075</b>	<b>\$ 56,075</b>	<b>0.00%</b>
<b>a) Total Agency Revenues</b>	<b>\$ 55,478</b>	<b>\$ 60,439</b>	<b>\$ 0</b>	<b>\$ 101,075</b>	<b>\$ 101,075</b>	<b>0.00%</b>
<b>Expenditures</b>						
Contractual Services	\$ 65	\$ 0	\$ 0	\$ 0	\$ 0	0.00%
Commodities	\$ 171,060	\$ 60,439	\$ 0	\$ 101,075	\$ 101,075	0.00%
<b>Subtotal</b>	<b>\$ 171,125</b>	<b>\$ 60,439</b>	<b>\$ 0</b>	<b>\$ 101,075</b>	<b>\$ 101,075</b>	<b>0.00%</b>
Interfund Transfers	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%
<b>Subtotal</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>0.00%</b>
<b>Expenditures Subtotal</b>	<b>\$ 171,125</b>	<b>\$ 60,439</b>	<b>\$ 0</b>	<b>\$ 101,075</b>	<b>\$ 101,075</b>	<b>0.00%</b>
Vehicle Equivalent Units	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%
<b>b) Total Expenditures</b>	<b>\$ 171,125</b>	<b>\$ 60,439</b>	<b>\$ 0</b>	<b>\$ 101,075</b>	<b>\$ 101,075</b>	<b>0.00%</b>
<b>Difference: b) minus a)</b>	<b>\$ (115,647)</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>0.00%</b>
<b>FTE Positions</b>						
Fee Funded FTEs	0.00	0.00	0.00	0.00	0.00	0.00%
Grant Funded FTEs	0.00	0.00	0.00	0.00	0.00	0.00%
Other FTEs	0.00	0.00	0.00	0.00	0.00	0.00%
<b>Total FTE Positions</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00%</b>

### Agency Mission

To provide non-tax funds for the purchase of new law enforcement and criminal prosecution services. This fund is governed by the provisions of KSA 75-7c01 et.seq.

### Budget Highlights

Revenues from Weapons Licensure can only be used for public safety purposes.

This fund does not receive any revenue from property taxes.

## 911 Fund

	Actual FY 2015	Budget FY 2016	Estimated FY 2016	Requested FY 2017	Budget FY 2017	2016-2017 % Change
<b>Agency Revenues</b>						
Charges for Service	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00 %
<b>Total Agency Fees &amp; Charges</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>0.00 %</b>
Use of Carryover	\$ 0	\$ 970,882	\$ 459,314	\$ 662,587	\$ 662,587	44.26 %
Interest	\$ 29,653	\$ 29,118	\$ 40,686	\$ 47,413	\$ 47,413	16.53 %
<b>Total Other Agency Revenues</b>	<b>\$ 29,653</b>	<b>\$ 1,000,000</b>	<b>\$ 500,000</b>	<b>\$ 710,000</b>	<b>\$ 710,000</b>	<b>42.00 %</b>
<b>a) Total Agency Revenues</b>	<b>\$ 29,653</b>	<b>\$ 1,000,000</b>	<b>\$ 500,000</b>	<b>\$ 710,000</b>	<b>\$ 710,000</b>	<b>42.00 %</b>
<b>Expenditures</b>						
Contractual Services	\$ 2,593,734	\$ 3,800,000	\$ 3,800,000	\$ 4,000,000	\$ 4,000,000	5.26 %
Commodities	\$ 105,865	\$ 0	\$ 0	\$ 0	\$ 0	0.00 %
Capital Outlay	\$ 0	\$ 1,200,000	\$ 1,200,000	\$ 1,066,000	\$ 1,066,000	(11.17) %
<b>Subtotal</b>	<b>\$ 2,699,599</b>	<b>\$ 5,000,000</b>	<b>\$ 5,000,000</b>	<b>\$ 5,066,000</b>	<b>\$ 5,066,000</b>	<b>1.32 %</b>
Interfund Transfers	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00 %
Transfer to Capital projects	\$ 0	\$ 0	\$ 0	\$ 234,000	\$ 234,000	0.00 %
<b>Subtotal</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 234,000</b>	<b>\$ 234,000</b>	<b>0.00 %</b>
<b>Expenditures Subtotal</b>	<b>\$ 2,699,599</b>	<b>\$ 5,000,000</b>	<b>\$ 5,000,000</b>	<b>\$ 5,300,000</b>	<b>\$ 5,300,000</b>	<b>6.00 %</b>
<b>b) Total Expenditures</b>	<b>\$ 2,699,599</b>	<b>\$ 5,000,000</b>	<b>\$ 5,000,000</b>	<b>\$ 5,300,000</b>	<b>\$ 5,300,000</b>	<b>6.00 %</b>
<b>Difference: b) minus a)</b>	<b>\$ (2,669,946)</b>	<b>\$ (4,000,000)</b>	<b>\$ (4,500,000)</b>	<b>\$ (4,590,000)</b>	<b>\$ (4,590,000)</b>	<b>2.00 %</b>
<b>Tax Revenues</b>						
Ad Valorem Support	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00 %
Other Taxes	\$ 4,142,882	\$ 4,000,000	\$ 4,500,000	\$ 4,590,000	\$ 4,590,000	2.00 %
<b>Total Tax Revenues</b>	<b>\$ 4,142,882</b>	<b>\$ 4,000,000</b>	<b>\$ 4,500,000</b>	<b>\$ 4,590,000</b>	<b>\$ 4,590,000</b>	<b>2.00 %</b>
<b>FTE Positions</b>						
Fee Funded FTEs	0.00	0.00	0.00	0.00	0.00	0.00 %
Grant Funded FTEs	0.00	0.00	0.00	0.00	0.00	0.00 %
Other FTEs	0.00	0.00	0.00	0.00	0.00	0.00 %
<b>Total FTE Positions</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00 %</b>

### Agency Mission

To provide funding for enhanced 9-1-1 services throughout Johnson County.

### Budget Highlights

On January 1, 2012, a statutory 911 fee of \$0.53 per month was established for each communication device capable of accessing 911 was collected by the Kansas Local Collection Point Administrator and remitted in accordance with the statutory distribution formula to each Public Safety Answering Point (PSAP) jurisdiction providing 911 service to its constituents. Effective October 1, 2015, the uniform fee of \$0.53 per month was increased to \$0.60 per month. Under Interlocal Cooperation Agreements between the County and the cities operating PSAPS, such 911 fees will be received by the County and administered in separate accounts for each jurisdiction. Expenditures are for costs of the 911 system, for equipment used to receive, process and distribute 911 calls to emergency responders, and for maintenance and operation of the Countywide Radio System. Reserve funds are estimated to be \$5,659,142 on December 31, 2017 and will be used for maintenance and enhancements to the 9-1-1 and Countywide Radio System.

## 911 Telephone

	Actual FY 2015	Budget FY 2016	Estimated FY 2016	Requested FY 2017	Budget FY 2017	2016-2017 % Change
<b>Agency Revenues</b>						
Charges for Service	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00 %
<b>Total Agency Fees &amp; Charges</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>0.00 %</b>
Use of Carryover	\$ 0	\$ 292,835	\$ 0	\$ 69,812	\$ 69,812	0.00 %
Interest	\$ 3,979	\$ 8,132	\$ 419	\$ 406	\$ 406	(3.10)%
<b>Total Other Agency Revenues</b>	<b>\$ 3,979</b>	<b>\$ 300,967</b>	<b>\$ 419</b>	<b>\$ 70,218</b>	<b>\$ 70,218</b>	<b>16,658.47 %</b>
<b>a) Total Agency Revenues</b>	<b>\$ 3,979</b>	<b>\$ 300,967</b>	<b>\$ 419</b>	<b>\$ 70,218</b>	<b>\$ 70,218</b>	<b>16,658.47 %</b>
<b>Expenditures</b>						
Contractual Services	\$ 741,186	\$ 300,967	\$ 419	\$ 70,218	\$ 70,218	16,658.47 %
Commodities	\$ 163,202	\$ 0	\$ 0	\$ 0	\$ 0	0.00 %
Capital Outlay	\$ 926	\$ 0	\$ 0	\$ 0	\$ 0	0.00 %
<b>Subtotal</b>	<b>\$ 905,314</b>	<b>\$ 300,967</b>	<b>\$ 419</b>	<b>\$ 70,218</b>	<b>\$ 70,218</b>	<b>16,658.47 %</b>
Interfund Transfers	\$ 197,380	\$ 0	\$ 0	\$ 0	\$ 0	0.00 %
Transfer to Capital projects	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00 %
<b>Subtotal</b>	<b>\$ 197,380</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>0.00 %</b>
<b>Expenditures Subtotal</b>	<b>\$ 1,102,694</b>	<b>\$ 300,967</b>	<b>\$ 419</b>	<b>\$ 70,218</b>	<b>\$ 70,218</b>	<b>16,658.47 %</b>
Vehicle Equivalent Units	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00 %
<b>b) Total Expenditures</b>	<b>\$ 1,102,694</b>	<b>\$ 300,967</b>	<b>\$ 419</b>	<b>\$ 70,218</b>	<b>\$ 70,218</b>	<b>16,658.47 %</b>
<b>Difference: b) minus a)</b>	<b>\$ (1,098,715)</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>0.00 %</b>
<b>Tax Revenues</b>						
Ad Valorem Support	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00 %
Other Taxes	\$ 109,083	\$ 0	\$ 0	\$ 0	\$ 0	0.00 %
<b>Total Tax Revenues</b>	<b>\$ 109,083</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>0.00 %</b>
<b>FTE Positions</b>						
Fee Funded FTEs	0.00	0.00	0.00	0.00	0.00	0.00 %
Grant Funded FTEs	0.00	0.00	0.00	0.00	0.00	0.00 %
Other FTEs	0.00	0.00	0.00	0.00	0.00	0.00 %
<b>Total FTE Positions</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00 %</b>

### Agency Mission

To provide funding for enhanced 9-1-1 services throughout Johnson County.

### Budget Highlights

This agency does not receive any revenues from property taxes. Until December 31, 2011, the 9-1-1 charge on wireline telephone service was set at 2% of the base tariff rate billed by the telephone carriers. Beginning January 1, 2012, this fee was replaced with a new statutory 911 fee of \$.53 per month established by the 2011 legislature under Senate Bill #50. The new 911 fee of \$.53 is deposited into the authorized 911 Fund approved by the BOCC. Remaining funds in the 9-1-1 Telephone account are used for the costs of the 911 system, for equipment used in the reception and processing of 911 calls by public safety dispatch centers, and for public safety radio system maintenance and equipment. Reserve funds are estimated to be \$0 as of December 31, 2017.

### 911 Wireless Telephone

	Actual FY 2015	Budget FY 2016	Estimated FY 2016	Requested FY 2017	Budget FY 2017	2016-2017 % Change
<b>Agency Revenues</b>						
Charges for Service	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00 %
<b>Total Agency Fees &amp; Charges</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>0.00 %</b>
Use of Carryover	\$ 0	\$ 97,622	\$ 0	\$ 283,396	\$ 283,396	0.00 %
Interest	\$ 1,570	\$ 2,378	\$ 1,690	\$ 1,750	\$ 1,750	3.55 %
<b>Total Other Agency Revenues</b>	<b>\$ 1,570</b>	<b>\$ 100,000</b>	<b>\$ 1,690</b>	<b>\$ 285,146</b>	<b>\$ 285,146</b>	<b>16,772.54 %</b>
<b>a) Total Agency Revenues</b>	<b>\$ 1,570</b>	<b>\$ 100,000</b>	<b>\$ 1,690</b>	<b>\$ 285,146</b>	<b>\$ 285,146</b>	<b>16,772.54 %</b>
<b>Expenditures</b>						
Contractual Services	\$ (3,731)	\$ 100,000	\$ 0	\$ 285,146	\$ 285,146	0.00 %
<b>Subtotal</b>	<b>\$ (3,731)</b>	<b>\$ 100,000</b>	<b>\$ 0</b>	<b>\$ 285,146</b>	<b>\$ 285,146</b>	<b>0.00 %</b>
Interfund Transfers	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00 %
Transfer to Capital projects	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00 %
<b>Subtotal</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>0.00 %</b>
<b>Expenditures Subtotal</b>	<b>\$ (3,731)</b>	<b>\$ 100,000</b>	<b>\$ 0</b>	<b>\$ 285,146</b>	<b>\$ 285,146</b>	<b>0.00 %</b>
<b>b) Total Expenditures</b>	<b>\$ (3,731)</b>	<b>\$ 100,000</b>	<b>\$ 0</b>	<b>\$ 285,146</b>	<b>\$ 285,146</b>	<b>0.00 %</b>
<b>Difference: b) minus a)</b>	<b>\$ 5,301</b>	<b>\$ 0</b>	<b>\$ 1,690</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>(100.00)%</b>
<b>FTE Positions</b>						
Fee Funded FTEs	0.00	0.00	0.00	0.00	0.00	0.00 %
Grant Funded FTEs	0.00	0.00	0.00	0.00	0.00	0.00 %
Other FTEs	0.00	0.00	0.00	0.00	0.00	0.00 %
<b>Total FTE Positions</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00 %</b>

### Agency Mission

To provide funding for enhanced 9-1-1 services throughout Johnson County.

### Budget Highlights

This agency does not receive any revenues from property taxes. The fee assessed under law through December 31, 2011 was a \$.25 Local 911 fee and a \$.25 State Grant 911 fee collected monthly for each wireless and VoIP phone based in Johnson County. Beginning January 1, 2012, this fee was replaced with a new statutory 911 fee of \$.53 per month established by the 2011 legislature under Senate Bill #50. The new 911 fee of \$.53 is deposited into the authorized 911 Fund approved by the BOCC. Remaining funds in the 911 Wireless Telephone account are used in accordance with statutory restrictions for the cost of providing wireless and VoIP 911 service and for equipment directly related to the reception and processing of wireless and VoIP 911 calls by public safety dispatch centers, and for public safety radio system equipment and maintenance. Reserve funds are estimated to be \$0 as of December 31, 2017.

### Emergency Management & Communications

	Actual FY 2015	Budget FY 2016	Estimated FY 2016	Requested FY 2017	Budget FY 2017	2016-2017 % Change
<b>Agency Revenues</b>						
Charges for Service	\$ 93,130	\$ 81,260	\$ 81,260	\$ 91,924	\$ 91,924	13.12 %
Use of Assets	\$ 53,492	\$ 54,210	\$ 54,210	\$ 57,285	\$ 57,285	5.67 %
<b>Total Agency Fees &amp; Charges</b>	<b>\$ 146,622</b>	<b>\$ 135,470</b>	<b>\$ 135,470</b>	<b>\$ 149,209</b>	<b>\$ 149,209</b>	<b>10.14 %</b>
Intergovernmental	\$ 94,019	\$ 92,552	\$ 94,019	\$ 94,019	\$ 94,019	0.00 %
Miscellaneous	\$ 270,704	\$ 357,625	\$ 357,625	\$ 454,655	\$ 454,655	27.13 %
Interfund Transfer	\$ 197,380	\$ 0	\$ 0	\$ 0	\$ 0	0.00 %
<b>Total Other Agency Revenues</b>	<b>\$ 562,103</b>	<b>\$ 450,177</b>	<b>\$ 451,644</b>	<b>\$ 548,674</b>	<b>\$ 548,674</b>	<b>21.48 %</b>
<b>a) Total Agency Revenues</b>	<b>\$ 708,725</b>	<b>\$ 585,647</b>	<b>\$ 587,114</b>	<b>\$ 697,883</b>	<b>\$ 697,883</b>	<b>18.87 %</b>
<b>Expenditures</b>						
Personnel	\$ 4,228,047	\$ 4,695,226	\$ 4,577,504	\$ 4,991,828	\$ 4,763,616	4.07 %
Contractual Services	\$ 515,707	\$ 538,946	\$ 540,581	\$ 536,581	\$ 536,581	(0.74)%
Commodities	\$ 139,664	\$ 145,801	\$ 145,801	\$ 144,701	\$ 144,701	(0.75)%
<b>Subtotal</b>	<b>\$ 4,883,418</b>	<b>\$ 5,379,973</b>	<b>\$ 5,263,886</b>	<b>\$ 5,673,110</b>	<b>\$ 5,444,898</b>	<b>3.44 %</b>
Miscellaneous	\$ (12)	\$ 0	\$ 0	\$ 0	\$ 0	0.00 %
Intrafund Transfers	\$ 66,282	\$ 0	\$ 0	\$ 0	\$ 0	0.00 %
Transfer to Equipment Reserve	\$ 0	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	0.00 %
Transfer to Capital projects	\$ 197,380	\$ 0	\$ 0	\$ 178,820	\$ 178,820	0.00 %
<b>Subtotal</b>	<b>\$ 263,650</b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>	<b>\$ 228,820</b>	<b>\$ 228,820</b>	<b>357.64 %</b>
<b>Expenditures Subtotal</b>	<b>\$ 5,147,068</b>	<b>\$ 5,429,973</b>	<b>\$ 5,313,886</b>	<b>\$ 5,901,930</b>	<b>\$ 5,673,718</b>	<b>6.77 %</b>
Vehicle Equivalent Units	\$ 6,404	\$ 2,953	\$ 2,953	\$ 4,837	\$ 4,837	63.80 %
Risk Management Charges	\$ 13,774	\$ 27,532	\$ 27,532	\$ 0	\$ 0	(100.00)%
<b>b) Total Expenditures</b>	<b>\$ 5,167,246</b>	<b>\$ 5,460,458</b>	<b>\$ 5,344,371</b>	<b>\$ 5,906,767</b>	<b>\$ 5,678,555</b>	<b>6.25 %</b>
<b>Difference: b) minus a)</b>	<b>\$ (4,458,521)</b>	<b>\$ (4,874,811)</b>	<b>\$ (4,757,257)</b>	<b>\$ (5,208,884)</b>	<b>\$ (4,980,672)</b>	<b>4.70 %</b>
<b>FTE Positions</b>						
Fee Funded FTEs	0.00	0.00	0.00	0.00	0.00	0.00 %
Grant Funded FTEs	1.00	1.00	1.00	1.00	1.00	0.00 %
Other FTEs	48.00	48.00	48.00	51.00	48.00	0.00 %
<b>Total FTE Positions</b>	<b>49.00</b>	<b>49.00</b>	<b>49.00</b>	<b>52.00</b>	<b>49.00</b>	<b>0.00 %</b>

#### Agency Mission

To provide for effective countywide emergency services through the provision of professional 911 and public safety communication services and infrastructure, and through the administration of a comprehensive, countywide emergency management program.

#### Budget Highlights

Total expenditures for FY 2017, excluding transfers, Vehicle Equivalent Units, Risk Management charges and cost allocation, are budgeted to increase by \$181,012 (3.44%) compared to FY 2016. The increase is due to the budgeted salary and benefit increases included in the budget parameters.

Transfers to Equipment Reserve remain constant at \$50,000.

FTEs for FY 2017 remain constant at 49.00.

## Emergency Management & Communications

### Agency Goals & Objectives

#### Service Delivery Goals and Associated Performance Measures

		Actual 2015	Estimated 2016	Estimated 2017
<b>Operations</b>				
1)	Ensure that all emergency calls for service are processed efficiently.			
(A)	% of all emergency calls processed meeting NFPA standards of 60 seconds or less (Goal 90%).	97%	90%	90%
(B)	% of Medical calls processed meeting NFPA standards of 60 seconds or less (Goal 90%).	97%	90%	90%
(C)	% of all emergency calls processed meeting NFPA standards of 90 seconds or less (Goal 95%).	N/A	98%	98%
(D)	% of Medical calls processed meeting NFPA standards of 90 seconds or less (Goal 95%).	N/A	98%	98%
2)	Ensure that all emergency calls for service are processed effectively.			
(A)	Ensure that a minimum of 3% of medical calls are reviewed for quality.	2%	3%	3%
(B)	Ensure that emergency calls reviewed meet customer service compliance standards of 98%.	99%	99%	99%
(C)	Ensure that a minimum of 3% of callers are surveyed via customer satisfaction survey.	3%	3%	3%
(D)	Maintain a % customer survey satisfaction of 99% or higher.	99%	99%	99%
3)	Continue developing/providing continuing education training in an effective manner.			
(A)	Utilization of Emergency Communications Center (ECC) staff to provide continuing education for ECC staff based on QA results and relevant topics (% of continuing education training provided by ECC staff).	75%	80%	85%
(B)	Utilization of Emergency Communications Center (ECC) staff to provide outreach to external stakeholders (% of continuing education training provided by ECC staff).	N/A	75%	80%
<b>Output and Efficiency Measures</b>				
Outputs and Efficiency Measures		Actual 2015	Estimated 2016	Estimated 2017
1)	# of phone calls answered by dispatchers.	116,382	117,546	118,721
2)	# of 911 calls.	45,459	50,005	55,005
3)	# of calls for service.	56,544	57,109	57,680
4)	# of calls for service dispatched.	54,406	54,950	55,500
5)	# of emergency medical calls dispatched.	42,439	42,863	43,292
6)	% of flagged high priority medical calls received.	38%	38%	38%
7)	% of flagged high priority fire calls received.	4%	4%	4%
8)	Maintain response plan changes (# of response changes).	250	200	200



## Emergency Management & Communications

### Agency Goals & Objectives

#### Service Delivery Goals and Associated Performance Measures

Countywide Communications & Technical Infrastructure	Actual 2015	Estimated 2016	Estimated 2017
1) <i>Provide a shared radio system infrastructure for use by government agencies.</i>			
(A) <i>Maintain radio system uptime (% of uptime radio system).</i>	100%	100%	100%
(B) <i>Maintain jail radio system infrastructure (% of uptime).</i>	100%	100%	100%
2) <i>Maintain operational effectiveness</i>			
% refresh and updates to IT systems including CAD and Station Alerting.	99%	99%	99%
3) <i>Maintain the quality and reliability of radio system services.</i>			
(A) <i>Program X# radio devices annually for users.</i>	4,000	3,500	3,500

#### Output and Efficiency Measures

Outputs and Efficiency Measures	2015	2016	2017
1) # of radios on trunked radio systems.	8,200	8,300	8,400
2) # of radios on jail radio system.	344	369	375
3) # of Uninterruptible Power Supply (UPS) supported.	30	30	30
4) # of generators supported.	13	13	13
5) # of servers supported.			
a) Physical host servers.	8	9	9
b) Virtual servers ran by host servers.	28	31	38
6) # of busy responses to users on trunked radio.	8	9	0

## Emergency Management & Communications

### Agency Goals & Objectives

#### Service Delivery Goals and Associated Performance Measures

Emergency Management	Actual 2015	Estimated 2016	Estimated 2017
1) <i>Develop and maintain the County's all-hazard emergency planning program.</i>			
(A) <i>Coordinate the development and maintenance of countywide emergency plans (Hazard Analysis, CEOP, Mitigation, Debris Management, LEPC, etc.), ensuring they are updated on schedule and meet 100% of the requirements (1,092).</i>	100%	100%	100%
2) <i>Develop and maintain Johnson County Government's disaster response capabilities and ensure that the County Emergency Operations Center (EOC) is operationally ready.</i>			
(A) <i>Ensure 100% of EOC positions have at least three individuals trained and ready to staff the position for EOC activations.</i>	75%	80%	95%
3) <i>Develop and maintain the County's community preparedness program.</i>			
(A) <i>Increase the number of individuals educated/trained to prepare for disasters increases by 10% annually.</i>	2062	2228	2451
4) <i>Develop and maintain Johnson County's Government Preparedness Program.</i>			
(A) <i>Develop and maintain an effective workplace crisis planning program, ensuring 100% of Johnson County Government buildings have an Emergency Response Plan in place.</i>	68%	72%	76%
(B) <i>Coordinate the County's Workplace Safety Coordinator Program, maintaining one Coordinator per department in every building they regularly occupy.</i>	93%	93%	95%
(C) <i>Develop and maintain the County's employee emergency notification system; ensuring 100% of the County's employees can be notified in an emergency.</i>	100%	100%	100%
(D) <i>Develop and maintain the County's Continuity of Operations Program (COOP), ensuring 100% of departments have a COOP plan.</i>	80%	95%	100%

#### Output and Efficiency Measures

Outputs and Efficiency Measures	Actual 2015	Estimated 2016	Estimated 2017
1) # of trained EOC Responders.	68	76	81
2) # of individuals educated/trained to prepare for disasters.	2,026	2,228	2,451
3) # of community education & outreach events conducted.	27	28	31
4) # of connections through social media.	7,538	8,291	10,518
5) # of emergency management exercises conducted.	20	20	20
6) # of County department COOP plans established.	33	36	38

## ***Emergency Management & Communications***

<b>Outputs and Efficiency Measures (con't)</b>		<b>Actual 2015</b>	<b>Estimated 2016</b>	<b>Estimated 2017</b>
8)	# of workplace safety coordinator trainings provided.	10	8	8
9)	# of facility emergency response plans reviewed/updated.	36	36	38
10)	# of new facility emergency response plans created.	3	1 to 2	1 to 2
11)	# of facility evacuation drills conducted and evaluated.	6	6	6
12)	# of trained Workplace Safety Coordinators.	136	135	138
13)	# of JC Employees in emergency notification system.	4,442	4,442	4,442
14)	% of emergency planning requirements (1,092) met.	1,092	1,092	1,092
15)	% of time critical systems are operational (8,740 hrs).	100%	100%	100%
16)	% of training and exercise requirements met (86).	100%	100%	100%
17)	% of time employee notification capability operational (8,740 hrs).	100%	100%	100%

## Emergency Management & Communications

### Major Services

	Actual FY 2015	Budget FY 2016	Estimated FY 2016	Requested FY 2017	Budget FY 2017	2016-2017 %Change
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#### Service #1: Emergency Communications

Emergency Communications receives all emergency calls for service, including 9-1-1 and 10-digit calls, and manages the responses and resource coverage for 11 fire departments in Johnson County, Med-Act and Miami County EMS.

Agency Revenues	\$ 299,785	\$ 188,013	\$ 188,013	\$ 181,752	\$ 181,752	-3.33%
Expenditures	\$ 2,892,326	\$ 3,165,314	\$ 3,196,027	\$ 3,656,261	\$ 3,500,587	9.53%
Difference	\$ (2,592,541)	\$ (2,977,301)	\$ (3,008,014)	\$ (3,474,509)	\$ (3,318,835)	10.33%
FTE Positions	31.00	31.00	32.00	34.00	32.00	0.00%

#### Service #2: Countywide Communications

Countywide Communications provides reliable, multi-agency radio and data communications system infrastructure for use by over 40 local government agencies.

Agency Revenues	\$ 314,828	\$ 119,910	\$ 119,910	\$ 180,798	\$ 180,798	50.78%
Expenditures	\$ 1,277,955	\$ 1,275,681	\$ 1,133,612	\$ 1,162,235	\$ 1,162,235	2.52%
Difference	\$ (963,127)	\$ (1,155,771)	\$ (1,013,702)	\$ (981,437)	\$ (981,437)	-3.18%
FTE Positions	10.00	10.00	9.00	9.00	9.00	0.00%

#### Service #3: Emergency Management

The Emergency Management division coordinates the countywide activities required to mitigate, prepare for, respond to, and recover from emergencies/disasters in Johnson County and ensures the County is compliant with emergency management laws and regulations.

Agency Revenues	\$ 94,112	\$ 92,552	\$ 94,019	\$ 94,019	\$ 94,019	0.00%
Expenditures	\$ 576,143	\$ 609,943	\$ 608,240	\$ 697,530	\$ 624,992	2.75%
Difference	\$ (482,031)	\$ (517,391)	\$ (514,221)	\$ (603,511)	\$ (530,973)	3.26%
FTE Positions	6.00	6.00	6.00	7.00	6.00	0.00%

#### Service #4: EMS Medical Director System Program

The EMS Medical Director Program provides comprehensive, patient-centered, evidenced-based medical oversight to 9 fire departments, Med-Act, and the ECC, ensuring that up-to-date, quality patient care is delivered for every EMS event in Johnson County.

Agency Revenues	\$ 0	\$ 185,172	\$ 185,172	\$ 241,314	\$ 241,314	30.32%
Expenditures	\$ 400,644	\$ 379,035	\$ 376,007	\$ 385,904	\$ 385,904	2.63%
Difference	\$ (400,644)	\$ (193,863)	\$ (190,835)	\$ (144,590)	\$ (144,590)	-24.23%
FTE Positions	2.00	2.00	2.00	2.00	2.00	0.00%

## Emergency Management & Communications

### Requests for Additional Resources

	Requested FY 2017	Budgeted FY 2017	Requested FY 2018	Projected FY 2018
<b>Request #1:</b> Emergency Communications Specialist I positions			<b>Priority: 1</b>	<b>Major Service:</b> Emergency Communications

This request is for two additional Grade 14 Emergency Communications Specialist I positions in the ECC Division, which are needed to establish adequate fixed position relief factor for staffing. These positions are needed to address increasing overtime costs and to provide sufficient staff capability to meet growing requirements of technical advances and standards; performance management of dispatcher continuing emergency medical training and certification; manage the 9 month initial dispatcher training program and the continuing in-service training program; administer the comprehensive and growing Quality Assurance Program in conjunction with the Medical Director and key stakeholders in user agencies; maintain a 911 Public Education outreach program, and provide direction to the Tactical Communications Team and usage of the County Communications Mobile Command vehicle that is deployed to major incidents. Funding for this request is not included in the FY 2017 budget.

Agency Revenues	\$ 0	\$ 0	\$ 0	\$ 0
Expenditures	\$ 155,673	\$ 0	\$ 162,499	\$ 0
Difference	\$ (155,673)	\$ 0	\$ (162,499)	\$ 0
Full-time Equivalent Positions	2.00	0.00	2.00	0.00

<b>Request #2:</b> Support Services Position			<b>Priority: 2</b>	<b>Major Service:</b> Emergency Management
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This request is for an additional Unit Manager IV (Grade 16) position in the Emergency Management Division. This support services position is needed to address the growing workload related to the administration of NotifyJoCo and other Emergency Management requirements. The position will help ensure Johnson County Government is able to adequately fulfill its role as the administrator of the NotifyJoCo system. Specifically, the position will increase customer service by reducing citizen response time from 5-7 days to 24 hours; collect, analyze, & address user feedback; and enhance user training & guidance. The position will also help ensure the accuracy and effectiveness of the NotifyJoCo system by identifying and resolving incomplete or inaccurate data; performing routine performance evaluations, and evaluating impacts and functionality of vendor enhancements. The position will also help support the growing list of NotifyJoCo participating agencies and county departments utilizing the system. This will be accomplished by supporting the initial setup process, managing requests for assistance, developing and maintaining training resources, and identifying and addressing areas for improvement. The addition of this position will help ensure NotifyJoCo requirements are met. Funding for this request is not included in the FY 2017 budget.

Agency Revenues	\$ 0	\$ 0	\$ 0	\$ 0
Expenditures	\$ 72,538	\$ 0	\$ 75,788	\$ 0
Difference	\$ (72,538)	\$ 0	\$ (75,788)	\$ 0
Full-time Equivalent Positions	1.00	0.00	1.00	0.00

## Emergency Management & Communications

### Capital Improvement Program (CIP)

<b>Title:</b>	<b>County Communications Center Technology</b>	<b>Year Placed:</b>	<b>2017</b>
<b>Description:</b>	<p>This on-going capital project account would replace and enhance the specialized equipment to include servers, PC's, peripherals and specialized audio visual and electronic equipment used in the County Communications Center. It funds the replacement of components and systems as needed to keep them current, maintainable, and at peak operating performance. This project is essential to public safety by maintaining and improving a reliable communications infrastructure for receiving and processing emergency calls and for dispatching needed resources in response to those calls, thereby meeting the emergency response and care needs of the public. Items in the 2017 and 2018 request include: placement of computers, computer aided design (CAD) workstations, plotters, monitors, servers, and other system related AV components. This project is included in the FY 2017 Budget.</p>		

<b>Capital Expenditures</b>	<b>FY 2017</b>	<b>FY 2018</b>	<b>FY 2019</b>	<b>FY 2020</b>	<b>FY 2021</b>	<b>Project Total</b>
Design and Construction	\$ 178,820	\$ 180,000	\$ 180,000	\$ 180,000	\$ 268,832	\$ 987,652
Equipment	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>Total</b>	<b>\$ 178,820</b>	<b>\$ 180,000</b>	<b>\$ 180,000</b>	<b>\$ 180,000</b>	<b>\$ 268,832</b>	<b>\$ 987,652</b>
<b>Operating Expenditures</b>	<b>Total FTE</b>	<b>FY 2017</b>	<b>FY 2018</b>	<b>FY 2019</b>	<b>FY 2020</b>	
Personnel	0.0	\$ 0	\$ 0	\$ 0	\$ 0	
Contractual	0.0	\$ 0	\$ 0	\$ 0	\$ 0	
Commodities	0.0	\$ 0	\$ 0	\$ 0	\$ 0	
Capital	0.0	\$ 0	\$ 0	\$ 0	\$ 0	
On-going Total	0.0	\$ 0	\$ 0	\$ 0	\$ 0	
Start Up	0.0	\$ 0	\$ 0	\$ 0	\$ 0	
<b>TOTAL</b>	<b>0.0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	

<b>Title:</b>	<b>Countywide Radio System Infrastructure</b>	<b>Year Placed:</b>	<b>2017</b>
<b>Description:</b>	<p>This project funds the maintenance and mobile data terminal (MDT) replacements for the Countywide Radio System Channel Expansion CIP. This project will replace uninterrupted power supply (UPS) equipment, microwaves, batteries associated with the UPS system, and heating, ventilating, and air conditioning units associated with the radio system. The plan is to use 911 Funds to fund this much needed maintenance and replacement. This project is included in the FY 2017 Budget.</p>		

<b>Capital Expenditures</b>	<b>FY 2017</b>	<b>FY 2018</b>	<b>FY 2019</b>	<b>FY 2020</b>	<b>FY 2021</b>	<b>Project Total</b>
Construction	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Equipment	\$ 234,000	\$ 207,000	\$ 255,000	\$ 186,000	\$ 79,000	\$ 961,000
<b>Total</b>	<b>\$ 234,000</b>	<b>\$ 207,000</b>	<b>\$ 255,000</b>	<b>\$ 186,000</b>	<b>\$ 79,000</b>	<b>\$ 961,000</b>
<b>Operating Expenditures</b>	<b>Total FTE</b>	<b>FY 2017</b>	<b>FY 2018</b>	<b>FY 2019</b>	<b>FY 2020</b>	
Personnel	0.0	\$ 0	\$ 0	\$ 0	\$ 0	
Contractual	0.0	\$ 0	\$ 0	\$ 0	\$ 0	
Commodities	0.0	\$ 0	\$ 0	\$ 0	\$ 0	
Capital	0.0	\$ 0	\$ 0	\$ 0	\$ 0	
On-going Total	0.0	\$ 0	\$ 0	\$ 0	\$ 0	
Start UP	0.0	\$ 0	\$ 0	\$ 0	\$ 0	
<b>TOTAL</b>	<b>0.0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	

## Emergency Management & Communications

### Capital Improvement Program (CIP)

<b>Title:</b>	<b>Station Alerting System</b>	<b>Year Placed:</b>	<b>2018</b>
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**Description:** This project would replace the existing outdated Fire/EMS station alerting system that is currently in use. Johnson County EMC would work with the Fire Departments and EMS provider to replace the current system with a new system that would be compatible with the existing digital P25 countywide radio system that was implemented throughout the County in June 2010. The new Fire/EMS station alerting system will remedy existing notification and vendor supply problems, improve response time as well as ensure responder and public safety. This project was requested for 2018 funding and has been placed in 2018.

Capital Expenditures	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	Project Total
Construction	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Equipment	\$ 0	\$ 1,123,364	\$ 0	\$ 0	\$ 0	\$ 1,123,364
Total		\$ 1,123,364				
Operating Expenditures	Total FTE	FY 2017	FY 2018	FY 2019	FY 2020	
Personnel	0.0	\$ 0	\$ 0	\$ 0	\$ 0	
Contractual	0.0	\$ 0	\$ 104,781	\$ 104,781	\$ 104,781	
Commodities	0.0	\$ 0	\$ 0	\$ 0	\$ 0	
Capital	0.0	\$ 0	\$ 0	\$ 0	\$ 0	
On-going Total	0.0	\$ 0	\$ 0	\$ 0	\$ 0	
Start UP	0.0	\$ 0	\$ 0	\$ 0	\$ 0	
TOTAL	0.0	\$ 0	\$ 104,781	\$ 104,781	\$ 104,781	

### Med-Act

	Actual FY 2015	Budget FY 2016	Estimated FY 2016	Requested FY 2017	Budget FY 2017	2016-2017 % Change
<b>Agency Revenues</b>						
Charges for Service	\$ 7,777,063	\$ 7,624,951	\$ 7,826,468	\$ 7,982,537	\$ 7,982,537	1.99 %
<b>Total Agency Fees &amp; Charges</b>	<b>\$ 7,777,063</b>	<b>\$ 7,624,951</b>	<b>\$ 7,826,468</b>	<b>\$ 7,982,537</b>	<b>\$ 7,982,537</b>	<b>1.99 %</b>
Miscellaneous	\$ 43,154	\$ 37,000	\$ 36,000	\$ 37,080	\$ 37,080	3.00 %
<b>Total Other Agency Revenues</b>	<b>\$ 43,154</b>	<b>\$ 37,000</b>	<b>\$ 36,000</b>	<b>\$ 37,080</b>	<b>\$ 37,080</b>	<b>3.00 %</b>
<b>a) Total Agency Revenues</b>	<b>\$ 7,820,217</b>	<b>\$ 7,661,951</b>	<b>\$ 7,862,468</b>	<b>\$ 8,019,617</b>	<b>\$ 8,019,617</b>	<b>2.00 %</b>
<b>Expenditures</b>						
Personnel	\$ 14,125,651	\$ 14,779,350	\$ 14,427,687	\$ 15,658,610	\$ 14,936,033	3.52 %
Contractual Services	\$ 1,007,176	\$ 1,244,343	\$ 1,244,343	\$ 1,245,993	\$ 1,245,993	0.13 %
Commodities	\$ 1,083,947	\$ 1,212,498	\$ 1,212,498	\$ 1,213,848	\$ 1,210,848	(0.14)%
Capital Outlay	\$ 48,368	\$ 0	\$ 0	\$ 0	\$ 0	0.00 %
<b>Subtotal</b>	<b>\$ 16,265,142</b>	<b>\$ 17,236,191</b>	<b>\$ 16,884,528</b>	<b>\$ 18,118,451</b>	<b>\$ 17,392,874</b>	<b>3.01 %</b>
Intrafund Transfers	\$ 45,000	\$ 0	\$ 0	\$ 0	\$ 0	0.00 %
Transfer to Equipment Reserve	\$ 831,781	\$ 821,497	\$ 821,497	\$ 821,497	\$ 821,497	0.00 %
Transfer to Capital projects	\$ 116,400	\$ 460,698	\$ 460,698	\$ 116,400	\$ 116,400	(74.73)%
<b>Subtotal</b>	<b>\$ 993,181</b>	<b>\$ 1,282,195</b>	<b>\$ 1,282,195</b>	<b>\$ 937,897</b>	<b>\$ 937,897</b>	<b>(26.85)%</b>
<b>Expenditures Subtotal</b>	<b>\$ 17,258,323</b>	<b>\$ 18,518,386</b>	<b>\$ 18,166,723</b>	<b>\$ 19,056,348</b>	<b>\$ 18,330,771</b>	<b>0.90 %</b>
Vehicle Equivalent Units	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00 %
Risk Management Charges	\$ 27,670	\$ 46,623	\$ 46,623	\$ 0	\$ 0	(100.00)%
<b>b) Total Expenditures</b>	<b>\$ 17,285,993</b>	<b>\$ 18,565,009</b>	<b>\$ 18,213,346</b>	<b>\$ 19,056,348</b>	<b>\$ 18,330,771</b>	<b>0.64 %</b>
<b>Difference: b) minus a)</b>	<b>\$ (9,465,776)</b>	<b>\$ (10,903,058)</b>	<b>\$ (10,350,878)</b>	<b>\$ (11,036,731)</b>	<b>\$ (10,311,154)</b>	<b>(0.38)%</b>
<b>FTE Positions</b>						
Fee Funded FTEs	0.00	0.00	0.00	0.00	0.00	0.00 %
Grant Funded FTEs	0.00	0.00	0.00	0.00	0.00	0.00 %
Other FTEs	136.53	136.53	136.53	138.45	136.53	0.00 %
<b>Total FTE Positions</b>	<b>136.53</b>	<b>136.53</b>	<b>136.53</b>	<b>138.45</b>	<b>136.53</b>	<b>0.00 %</b>

### Agency Mission

Med-Act's mission is to provide and assure the highest level of emergency medical services in an effective, caring and professional manner.

### Budget Highlights

Total expenditures for FY 2017, excluding transfers and Risk Management charges, are budgeted to increase by \$508,346 (3.01%) compared to FY 2016. The increase is due to the budgeted salary and benefit increases included in the budget parameters.

Transfers to Equipment Reserve remain constant at \$821,497.

Transfers to Capital Projects are budgeted at \$116,400 after a reduction of \$344,298 for one-time station relocation in 2016.

FTEs for FY 2017 remain constant at 136.53.



## Med-Act

### Agency Goals & Objectives

#### Service Delivery Goals and Associated Performance Measures

Service Delivery Goals and Associated Objectives	Associated PMs:
1) <i>Meet best practice compliance targets for emergency response</i>	
(A) <i>Ambulance response to meet NFPA standards</i>	f
(B) <i>Paramedic response to meet NFPA standards</i>	g
2) <i>Improve cardiac arrest survivability in the community</i>	
(A) <i>AED deployments</i>	h
(B) <i>Increase bystander CPR</i>	i
(C) <i>Improved patient outcomes</i>	e,j
3) <i>Build trust and confidence from patients served by Med-Act</i>	k
4) <i>Good stewards of resources</i>	a,b,c,d,l,m

#### Output and Efficiency Measures

Outputs	Actual 2015	Estimated 2016	Estimated 2017
a) User fee charges	\$10,997,129	\$11,031,000	\$11,362,396
b) User fees collected	\$7,421,579	\$7,800,000	\$7,956,000
c) Emergency events answered	38,490	39,650	40,800

#### Efficiency/Cost Measures

d) Ambulance maintenance cost per mile	\$0.39	\$0.45	\$0.40
e) Work related injuries with lost time per month	0.42	0.60	0.60

#### Effectiveness Measures

f) % of emergency ambulance response within 10 minutes	94%	93%	93%
g) % of emergency paramedic response within 9 minutes	92%	91%	91%
h) % of patients who received AED before EMS arrival	2%	3%	5%
i) % of cardiac arrest patients receiving bystander CPR	48%	50%	53%
j) % of witnessed cardiac arrest patients in shockable rhythm discharged in good neurological status	41%	43%	45%
k) % patient satisfaction surveys rated highest possible	84%	85%	85%
l) % of patient accounts collected after 11 months	64%	64%	64%
m) # of critical ambulance failures per month	0.83	1.00	1.00

**Med-Act****Major Services**

	<b>Actual FY 2015</b>	<b>Budget FY 2016</b>	<b>Estimated FY 2016</b>	<b>Requested FY 2017</b>	<b>Budget FY 2017</b>	<b>2016-2017 %Change</b>
<b>Service #1: Administration</b>						
Provide administrative support to the department.						
Agency Revenues	\$ 27,280	\$ 320,143	\$ 386,468	\$ 393,737	\$ 393,737	1.88%
Expenditures	\$ 1,524,211	\$ 1,974,422	\$ 1,995,713	\$ 1,674,695	\$ 1,674,695	-16.09%
Difference	\$ (1,496,931)	\$ (1,654,279)	\$ (1,609,245)	\$ (1,280,958)	\$ (1,280,958)	-20.40%
FTE Positions	8.13	8.13	8.63	8.63	8.63	0.00%

**Service #2: Operations**

Provide paramedic level EMS services to the Johnson County community including ambulance transport services.

Agency Revenues	\$ 7,755,593	\$ 7,303,176	\$ 7,440,000	\$ 7,588,800	\$ 7,588,800	2.00%
Expenditures	\$ 13,449,018	\$ 13,858,662	\$ 13,559,203	\$ 14,752,732	\$ 14,027,155	3.45%
Difference	\$ (5,693,425)	\$ (6,555,486)	\$ (6,119,203)	\$ (7,163,932)	\$ (6,438,355)	5.22%
FTE Positions	118.90	118.90	118.90	120.82	118.90	0.00%

**Service #3: Education**

Provide medical continuing education to the department and to the first response personnel in the Johnson County.

Agency Revenues	\$ 851	\$ 1,632	\$ 0	\$ 0	\$ 0	0.00%
Expenditures	\$ 671,088	\$ 741,143	\$ 720,304	\$ 742,626	\$ 742,626	3.10%
Difference	\$ (670,237)	\$ (739,511)	\$ (720,304)	\$ (742,626)	\$ (742,626)	3.10%
FTE Positions	6.00	6.00	6.00	6.00	6.00	0.00%

**Service #4: Support Services**

Provide medical equipment and supplies to all EMS agencies in Johnson County and oversee the fleet maintenance for the department.

Agency Revenues	\$ 36,493	\$ 37,000	\$ 36,000	\$ 37,080	\$ 37,080	3.00%
Expenditures	\$ 1,614,006	\$ 1,944,159	\$ 1,891,503	\$ 1,886,295	\$ 1,886,295	-0.28%
Difference	\$ (1,577,513)	\$ (1,907,159)	\$ (1,855,503)	\$ (1,849,215)	\$ (1,849,215)	-0.34%
FTE Positions	3.50	3.50	3.00	3.00	3.00	0.00%

**Med-Act**

**Requests for Additional Resources**

	<u>Requested FY 2017</u>	<u>Budget FY 2017</u>	<u>Requested FY 2018</u>	<u>Projected FY 2018</u>
<b>Request #1: Holiday Pay</b>			<b>Priority: 1</b>	<b>Major Service:</b> Operations

The primary budget driver for this request is meeting the minimum staffing demands for ambulances. The holiday benefit is an important part of meeting the staffing needs and represents a commitment by the County to the essential personnel who are expected to work holidays. The existing holiday policy for the 24-hour shift personnel provides for double time pay for Med-Act personnel who work holidays. This policy makes holiday coverage easier. Med-Act usually has no difficulty staffing these positions. Without this double pay benefit holiday scheduling would be much more difficult resulting in forcing people to cover leave when they don't want to. Funding for this request is included in the FY 2017 budget.

Agency Revenues	\$ 0	\$ 0	\$ 0	\$ 0
Expenditures	\$ 190,000	\$ 190,000	\$ 190,000	\$ 190,000
Difference	\$ (190,000)	\$ (190,000)	\$ (190,000)	\$ (190,000)
Full-time Equivalent Positions	0.00	0.00	0.00	0.00

<b>Request #2: Overtime for Education and Training</b>			<b>Priority: 2</b>	<b>Major Service:</b> Operations
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The request for resources is to fund overtime for education and meeting coverage to allow Med-Act to deploy the existing 17 ambulances. An alternative would be to add 2 impact units that would work 0830 to 1630 Monday through Friday and continue the current practice of taking the other ambulances out of service for the training and meeting times. The cost of this alternative is estimated at \$357,332 in personnel costs and \$437,642 in equipment, vehicle and other costs. Funding for this request has not been included in the FY 2017 budget.

Agency Revenues	\$ 0	\$ 0	\$ 0	\$ 0
Expenditures	\$ 282,897	\$ 0	\$ 282,897	\$ 0
Difference	\$ (282,897)	\$ 0	\$ (282,897)	\$ 0
Full-time Equivalent Positions	0.00	0.00	0.00	0.00

<b>Request #3: Med-Act Expand Impact Ambulance Hours</b>			<b>Priority: 3</b>	<b>Major Service:</b> Operations
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Increasing the deployment time of Med-Act's single Impact unit from 8 hours per day 5 days a week to 12 hours per day 7 days a week will significantly improve the busiest ambulances workload. For the 7 busiest ambulances the expansion of the Impact Ambulance hours and Overtime for Education and Meetings will reduce their average call numbers during the 12 hour period by 14% from 5.4 to 4.6. It will also match Med-Act supply of ambulances with the demand for ambulances. Funding for this request has not been included in the FY 2017 budget.

Agency Revenues	\$ 0	\$ 0	\$ 0	\$ 0
Expenditures	\$ 181,836	\$ 0	\$ 198,870	\$ 0
Difference	\$ (181,836)	\$ 0	\$ (198,870)	\$ 0
Full-time Equivalent Positions	0.00	0.00	0.00	0.00

**Med-Act**

**Capital Improvement Program (CIP)**

**Title:**           **Advanced Communications**

**Year  
Placed:   2017**

**Description:**   This is an on-going capital replacement project that provides a variety of essential communication needs for EMS operations. This project supports the department's mobile data computer systems that provide emergency call information, mapping, and digital status updates (voiceless communication) and an electronic patient care reporting system that includes a software application and ruggedized laptop. It also provides for the storage, management and workflow for the department's protected health information. This project has been placed in the FY 2017 Budget.

<b>Capital Expenditures</b>	<b>FY 2017</b>	<b>FY 2018</b>	<b>FY 2019</b>	<b>FY 2020</b>	<b>FY 2021</b>	<b>Project Total</b>
Preliminary Studies	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Design and Construction	\$ 116,400	\$ 116,400	\$ 116,400	\$ 116,400	\$ 116,400	\$ 582,000
Equipment	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>Total</b>	<b>\$ 116,400</b>	<b>\$ 116,400</b>	<b>\$ 116,400</b>	<b>\$ 116,400</b>	<b>\$ 116,400</b>	<b>\$ 582,000</b>

<b>Operating Expenditures</b>	<b>Total FTE</b>	<b>FY 2017</b>	<b>FY 2018</b>	<b>FY 2019</b>	<b>FY 2020</b>
Personnel	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Contractual	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Commodities	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Capital	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
On-going Total	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Start UP	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>TOTAL</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>

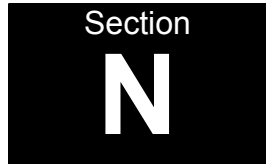
**Title:**           **Relocate OPFD Station 5**

**Year  
Placed:   N/A**

**Description:**   This Project request provides the stations, staff, and associated resources necessary for Med-Act to handle the anticipated future growth needs of the County in terms of increased service demands and the effective provision of medical care and transport services to adequately meet those demands. Currently no location for this new station has been identified as this is being driven off projected future County needs. This project has been requested for FY 2017, but is not currently a part of the 5-year CIP.

<b>Capital Expenditures</b>	<b>Year 1</b>	<b>Year 2</b>	<b>Year 3</b>	<b>Year 4</b>	<b>Year 5</b>	<b>Project Total</b>
City/Fire District Contribution	\$ 500,000	\$ 0	\$ 0	\$ 0	\$ 500,000	\$ 1,000,000
Start Up	\$ 327,700	\$ 0	\$ 0	\$ 0	\$ 327,700	\$ 655,400
Equipment	\$ 3,600	\$ 0	\$ 0	\$ 0	\$ 3,600	\$ 7,200
<b>Total</b>	<b>\$ 831,300</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 831,300</b>	<b>\$ 1,662,600</b>

<b>Operating Expenditures</b>	<b>Total FTE</b>	<b>Year 1</b>	<b>Year 2</b>	<b>Year 3</b>	<b>Year 4</b>
Personnel	0.0	\$ 0	\$ 0	\$ 0	\$ 0
Contractual	0.0	\$ 0	\$ 1,500	\$ 1,500	\$ 1,500
Commodities	0.0	\$ 3,600	\$ 20,800	\$ 20,800	\$ 20,800
Capital	0.0	\$ 0	\$ 64,284	\$ 64,284	\$ 64,284
On-going Total	0.0	\$ 3,600	\$ 86,584	\$ 86,584	\$ 86,584
Start UP	0.0	\$ 0	\$ 0	\$ 0	\$ 0
<b>Total</b>	<b>0.0</b>	<b>\$ 834,900</b>	<b>\$ 86,584</b>	<b>\$ 86,584</b>	<b>\$ 86,584</b>



# Infrastructure

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## **This Section Includes:**

- Airport (Page N-2)
- Contractor Licensing (Page N-7)
- Public Works (Page N-10)
- Planning, Development, and Codes (Page N-18)
- Stormwater (Page N-21)
- Transportation (Page N-25)
- Wastewater O & M (Page N-30)
- Wastewater SRCFP (Page N-37)

## Airport

	Actual FY 2015	Budget FY 2016	Estimated FY 2016	Requested FY 2017	Budget FY 2017	2016-2017 % Change
<b>Agency Revenues</b>						
Charges for Service	\$ 1,605,147	\$ 1,397,503	\$ 1,397,503	\$ 1,631,473	\$ 1,631,473	16.74 %
Use of Assets	\$ 4,420,772	\$ 4,146,475	\$ 4,146,475	\$ 4,807,937	\$ 4,807,937	15.95 %
<b>Total Agency Fees &amp;</b>	<b>\$ 6,025,919</b>	<b>\$ 5,543,978</b>	<b>\$ 5,543,978</b>	<b>\$ 6,439,410</b>	<b>\$ 6,439,410</b>	<b>16.15 %</b>
Use of Carryover	\$ 0	\$ 2,380,231	\$ 2,380,231	\$ 0	\$ 0	(100.00)%
Miscellaneous	\$ 18,477	\$ 15,000	\$ 15,000	\$ 183,628	\$ 183,628	1,124.19 %
Interest	\$ 168	\$ 169	\$ 190	\$ 237	\$ 237	24.74 %
<b>Total Other Agency</b>	<b>\$ 18,645</b>	<b>\$ 2,395,400</b>	<b>\$ 2,395,421</b>	<b>\$ 183,865</b>	<b>\$ 183,865</b>	<b>(92.32)%</b>
<b>a) Total Agency Revenues</b>	<b>\$ 6,044,564</b>	<b>\$ 7,939,378</b>	<b>\$ 7,939,399</b>	<b>\$ 6,623,275</b>	<b>\$ 6,623,275</b>	<b>(16.58)%</b>
<b>Expenditures</b>						
Personnel	\$ 1,162,729	\$ 1,348,170	\$ 1,369,818	\$ 1,434,820	\$ 1,434,820	4.75 %
Contractual Services	\$ 1,789,099	\$ 1,916,848	\$ 1,931,496	\$ 1,407,043	\$ 1,407,043	(27.15)%
Commodities	\$ 1,674,026	\$ 1,213,107	\$ 1,213,107	\$ 1,637,500	\$ 1,637,500	34.98 %
Capital Outlay	\$ 2,527,928	\$ 1,350,000	\$ 1,350,000	\$ 600,000	\$ 600,000	(55.56)%
<b>Subtotal</b>	<b>\$ 7,153,782</b>	<b>\$ 5,828,125</b>	<b>\$ 5,864,421</b>	<b>\$ 5,079,363</b>	<b>\$ 5,079,363</b>	<b>(13.39)%</b>
Debt Service	\$ 521,885	\$ 503,760	\$ 637,788	\$ 603,937	\$ 603,937	(5.31)%
Miscellaneous	\$ 1,990	\$ 0	\$ 0	\$ 0	\$ 0	0.00 %
Intrafund Transfers	\$ 14,537	\$ 0	\$ 0	\$ 0	\$ 0	0.00 %
Transfer to Capital projects	\$ 0	\$ 1,344,089	\$ 1,174,614	\$ 621,202	\$ 621,202	(47.11)%
<b>Subtotal</b>	<b>\$ 538,412</b>	<b>\$ 1,847,849</b>	<b>\$ 1,812,402</b>	<b>\$ 1,225,139</b>	<b>\$ 1,225,139</b>	<b>(32.40)%</b>
<b>Expenditures Subtotal</b>	<b>\$ 7,692,194</b>	<b>\$ 7,675,974</b>	<b>\$ 7,676,823</b>	<b>\$ 6,304,502</b>	<b>\$ 6,304,502</b>	<b>(17.88)%</b>
Risk Management Charges	\$ 53,925	\$ 64,492	\$ 64,492	\$ 76,829	\$ 76,829	19.13 %
Cost Allocation	\$ 235,621	\$ 198,912	\$ 198,912	\$ 242,404	\$ 242,404	21.86 %
<b>b) Total Expenditures</b>	<b>\$ 7,981,740</b>	<b>\$ 7,939,378</b>	<b>\$ 7,940,227</b>	<b>\$ 6,623,735</b>	<b>\$ 6,623,735</b>	<b>(16.58)%</b>
<b>Difference: b) minus a)</b>	<b>\$ (1,937,176)</b>	<b>\$ 0</b>	<b>\$ (828)</b>	<b>\$ (460)</b>	<b>\$ (460)</b>	<b>(44.44)%</b>
<b>Tax Revenues</b>						
Ad Valorem	\$ 9	\$ 0	\$ 0	\$ 0	\$ 0	0.00 %
Other Taxes	\$ 660	\$ 0	\$ 828	\$ 460	\$ 460	(44.44)%
<b>Total Tax Revenues</b>	<b>\$ 669</b>	<b>\$ 0</b>	<b>\$ 828</b>	<b>\$ 460</b>	<b>\$ 460</b>	<b>(44.44)%</b>
<b>FTE Positions</b>						
Fee Funded FTEs	0.00	0.00	0.00	0.00	0.00	0.00 %
Grant Funded FTEs	0.00	0.00	0.00	0.00	0.00	0.00 %
Other FTEs	18.80	18.80	18.80	18.80	18.80	0.00 %
<b>Total FTE Positions</b>	<b>18.80</b>	<b>18.80</b>	<b>18.80</b>	<b>18.80</b>	<b>18.80</b>	<b>0.00 %</b>

### Agency Mission

It is the mission of the Johnson County Airport Commission to develop and operate a system of air transportation facilities that serve the aviation needs of the region, contribute to the economic vitality and quality of life in Johnson County, and integrate with the national plan for Integrated Airport Systems. In order to maximize resources to accomplish this mission, the Airport Commission will aggressively develop and market the non-aviation land at New Century AirCenter to generate long-term revenues.

### Budget Highlights

Total expenditures for FY 2017, excluding transfers, Risk Management charges and cost allocation, are budgeted to decrease by \$785,058 (13.39%) compared to FY 2016. This decrease is due to: 1) a decrease of \$750,000 in capital outlay, 2) \$524,453 decrease in contractual services, 3) \$424,393 increase in commodities, and 4) the budgeted salary and benefit increases included in the budget parameters.

Transfers to Capital Projects include \$621,202 for various Airport projects. FTEs for FY 2017 remain constant at 18.80.

## Airport

### Agency Goals & Objectives

Service Delivery Goals and Associated Objectives		Associated PMs:
1)	<b>Operate New Century Airport in a safe and efficient manner that meets or exceeds guidelines prescribed by Federal Aviation Regulations and the FAA Airport Compliance Manual.</b>	
*	Maintain 5,252,000 square feet (84 lane miles) of pavement.	a
*	Maintain full occupancy on t-hangar properties.	k
*	Keep grounds and property maintained.	q
2)	<b>Operate Executive Airport in a safe and efficient manner that meets or exceeds guidelines prescribed by Federal Aviation Regulations and the FAA Airport Compliance Manual.</b>	
*	Maintain 2,430,192 square feet (39 lane miles) of pavement.	b
*	Maintain full occupancy on t-hangar properties.	k, l
*	Keep grounds and property maintained.	r
3)	<b>Develop and operate in a business-like manner the "premier multi-modal business park in metro Kansas City" in order to promote economic development, diversify the tax base and generate operating revenue for the County's airport system.</b>	
*	Diversify tax base.	n, s
*	Maintain an active marketing program.	c, g
*	Keep the business park, rail system and water system collectively self sufficient.	o,p,s
*	Provide efficient rail service to support development of commercial real estate.	e, h, o
4)	<b>Provide water service to New Century customers.</b>	
*	Meet KDHE and FRA quality standards.	d
*	Maintain volume and pressure.	j
*	Provide water at a competitive rate.	i, p

#### Agency Key Performance Measures (PMs)

Outputs	Actual 2015	Estimated 2016	Estimated 2017
a) Linear miles crack sealed at New Century.	40.00	40.00	40.00
b) Linear miles crack sealed at Executive.	14.00	14.00	14.00
c) Published marketing ads, etc.			
d) % of water tests meeting KDHE standards.	100%	100%	100%
e) # of rail movements.	1,139	1,500	1,500
<b>Efficiency/Cost Measures</b>			
g) Total rail system cost per movement.	\$153.88	\$123.43	\$157.17
h) Total water system cost per 1K gallons billed.	\$4.24	\$4.58	\$4.17
i) % of time water pressure below standards.	< 1%	< 1%	< 1%

## ***Airport***

### **Agency Goals & Objectives**

#### **Agency Key Performance Measures (PMs)**

<b>Effectiveness Measures</b>	<b>Actual</b>	<b>Estimated</b>	<b>Estimated</b>
	<b>2015</b>	<b>2016</b>	<b>2017</b>
k) % occupancy on New Century t-hangars	95%	95%	95%
l) % occupancy on Executive t-hangars	95%	95%	95%
m) % of time VFR tower is non-operational (during normal operating hours)	<1%	<1%	<1%
n) % IXD Airport cost center is self-sufficient	172%	105%	131%
o) % Rail System cost center is self-sufficient	55%	37%	52%
p) % Water System cost center is self-sufficient	43%	56%	94%
q) Acres meeting FAA standards for mowing at IXD	500	500	500
r) Acres meeting FAA standards for mowing at OJC	200	200	200
s) % Business Park cost center is self-sufficient	96%	100%	123%
t) % OJC Airport cost center is self-sufficient	149%	44%	72%



## Airport

### Major Services

	Actual FY 2015	Budget FY 2016	Estimated FY 2016	Requested FY 2017	Budget FY 2017	2016-2017 %Change
<b>Service #1: New Century Business Park</b>						
Maintain and develop land for commercial use and to enhance the airport.						
Agency Revenues	\$ 3,158,756	\$ 5,307,897	\$ 5,307,897	\$ 3,697,346	\$ 3,697,346	-30.34%
Expenditures	\$ 3,515,870	\$ 2,923,139	\$ 3,081,428	\$ 2,947,319	\$ 2,947,319	-4.35%
Difference	\$ (357,114)	\$ 2,384,758	\$ 2,226,469	\$ 750,027	\$ 750,027	-66.31%
FTE Positions	7.05	7.05	7.05	7.05	7.05	0.00%

### Service #2: New Century AirCenter

Maintain and operate an airport that meets the needs of general aviation.

Agency Revenues	\$ 804,807	\$ 743,437	\$ 743,458	\$ 804,475	\$ 804,475	8.21%
Expenditures	\$ 428,718	\$ 817,696	\$ 826,007	\$ 698,144	\$ 698,144	-15.48%
Difference	\$ 376,089	\$ (74,259)	\$ (82,549)	\$ 106,331	\$ 106,331	-228.81%
FTE Positions	3.65	3.65	3.65	3.65	3.65	0.00%

### Service #3: Executive Airport

Maintain and operate an airport that meets the needs of general aviation.

Agency Revenues	\$ 683,324	\$ 661,347	\$ 661,347	\$ 691,454	\$ 691,454	4.55%
Expenditures	\$ 479,284	\$ 1,509,905	\$ 1,349,852	\$ 1,054,341	\$ 1,054,341	-21.89%
Difference	\$ 204,040	\$ (848,558)	\$ (688,505)	\$ (362,887)	\$ (362,887)	-47.29%
FTE Positions	3.35	3.35	3.35	3.35	3.35	0.00%

### Service #4: New Century Water

Distribute quality water to the customers of New Century.

Agency Revenues	\$ 1,180,107	\$ 905,000	\$ 905,000	\$ 1,260,000	\$ 1,260,000	39.23%
Expenditures	\$ 2,920,609	\$ 1,574,307	\$ 1,571,750	\$ 1,277,761	\$ 1,277,761	-18.70%
Difference	\$ (1,740,502)	\$ (669,307)	\$ (666,750)	\$ (17,761)	\$ (17,761)	-97.34%
FTE Positions	2.85	2.85	2.85	2.85	2.85	0.00%

### Service #5: New Century Rail

Move and store rail cars for our customers as needed.

Agency Revenues	\$ 217,570	\$ 321,697	\$ 321,697	\$ 170,000	\$ 170,000	-47.16%
Expenditures	\$ 347,713	\$ 850,927	\$ 847,786	\$ 326,937	\$ 326,937	-61.44%
Difference	\$ (130,143)	\$ (529,230)	\$ (526,089)	\$ (156,937)	\$ (156,937)	-70.17%
FTE Positions	1.90	1.90	1.90	1.90	1.90	0.00%

## Airport

### Capital Improvement Program (CIP)

<b>Title:</b>	<b>Airport Capital Projects</b>	<b>Year Placed:</b>	<b>2017</b>
<b>Description:</b>	This request includes the following projects over five years: rail system improvements, airfield pavement rehabilitation at both New Century AirCenter and Executive Airport, and T-Hanger apron improvements. Projects included in the five year plan are funded through user fees. This project is funded in the 2017 CIP.		

<b>Capital Expenditures</b>	<b>FY 2017</b>	<b>FY 2018</b>	<b>FY 2019</b>	<b>FY 2020</b>	<b>FY 2021</b>	<b>Project Total</b>
Preliminary Studies	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Design/Construction	\$ 1,218,127	\$ 807,719	\$ 1,005,935	\$ 693,075	\$ 716,507	<b>\$ 4,441,363</b>
Equipment	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>Total</b>	<b>\$ 1,218,127</b>	<b>\$ 807,719</b>	<b>\$ 1,005,935</b>	<b>\$ 693,075</b>	<b>\$ 716,507</b>	<b>\$ 4,441,363</b>

<b>Operating Expenditures</b>	<b>Total FTE</b>	<b>FY 2017</b>	<b>FY 2018</b>	<b>FY 2019</b>	<b>FY 2020</b>
Personnel	0.0	\$ 0	\$ 0	\$ 0	\$ 0
Contractual	0.0	\$ 0	\$ 0	\$ 0	\$ 0
Commodities	0.0	\$ 0	\$ 0	\$ 0	\$ 0
Capital	0.0	\$ 0	\$ 0	\$ 0	\$ 0
On-going Total	0.0	\$ 0	\$ 0	\$ 0	\$ 0
Start UP	0.0	\$ 0	\$ 0	\$ 0	\$ 0
<b>TOTAL</b>	<b>0.0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>

### Contractor Licensing

	Actual FY 2015	Budget FY 2016	Estimated FY 2016	Requested FY 2017	Budget FY 2017	2016-2017 % Change
<b>Agency Revenues</b>						
Licenses and Permits	\$ 938,460	\$ 815,335	\$ 835,563	\$ 837,390	\$ 837,390	0.22 %
Charges for Service	\$ 222,295	\$ 287,853	\$ 280,840	\$ 286,448	\$ 286,448	2.00 %
<b>Total Agency Fees &amp;</b>	<b>\$ 1,160,755</b>	<b>\$ 1,103,188</b>	<b>\$ 1,116,403</b>	<b>\$ 1,123,838</b>	<b>\$ 1,123,838</b>	<b>0.67 %</b>
Miscellaneous	\$ 11,984	\$ 1,728	\$ 1,728	\$ 1,728	\$ 1,728	0.00 %
<b>Total Other Agency</b>	<b>\$ 11,984</b>	<b>\$ 1,728</b>	<b>\$ 1,728</b>	<b>\$ 1,728</b>	<b>\$ 1,728</b>	<b>0.00 %</b>
<b>a) Total Agency Revenues</b>	<b>\$ 1,172,739</b>	<b>\$ 1,104,916</b>	<b>\$ 1,118,131</b>	<b>\$ 1,125,566</b>	<b>\$ 1,125,566</b>	<b>0.66 %</b>
<b>Expenditures</b>						
Personnel	\$ 325,128	\$ 367,587	\$ 355,020	\$ 393,104	\$ 393,104	10.73 %
Contractual Services	\$ 296,540	\$ 327,102	\$ 355,567	\$ 326,918	\$ 326,918	(8.06)%
Commodities	\$ 235,040	\$ 281,683	\$ 278,000	\$ 276,000	\$ 276,000	(0.72)%
Capital Outlay	\$ 0	\$ 1,000	\$ 2,000	\$ 2,000	\$ 2,000	0.00 %
<b>Subtotal</b>	<b>\$ 856,708</b>	<b>\$ 977,372</b>	<b>\$ 990,587</b>	<b>\$ 998,022</b>	<b>\$ 998,022</b>	<b>0.75 %</b>
Interfund Transfers	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00 %
<b>Subtotal</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>0.00 %</b>
<b>Expenditures Subtotal</b>	<b>\$ 856,708</b>	<b>\$ 977,372</b>	<b>\$ 990,587</b>	<b>\$ 998,022</b>	<b>\$ 998,022</b>	<b>0.75 %</b>
Risk Management Charges	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00 %
Cost Allocation	\$ 127,544	\$ 127,544	\$ 127,544	\$ 127,544	\$ 127,544	0.00 %
<b>b) Total Expenditures</b>	<b>\$ 984,252</b>	<b>\$ 1,104,916</b>	<b>\$ 1,118,131</b>	<b>\$ 1,125,566</b>	<b>\$ 1,125,566</b>	<b>0.66 %</b>
<b>Difference: b) minus a)</b>	<b>\$ 188,487</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>0.00 %</b>
<b>FTE Positions</b>						
Fee Funded FTEs	5.30	5.30	5.30	5.45	5.45	0.15 %
Grant Funded FTEs	0.00	0.00	0.00	0.00	0.00	0.00 %
Other FTEs	0.00	0.00	0.00	0.00	0.00	0.00 %
<b>Total FTE Positions</b>	<b>5.30</b>	<b>5.30</b>	<b>5.30</b>	<b>5.45</b>	<b>5.45</b>	<b>0.15 %</b>

### Agency Mission

To establish and maintain a high standard of integrity, skill, and practice in the various construction fields, and to safeguard the life, health, property, and welfare of the public. To protect the public welfare by assuring that those undertaking the construction, alteration, repair, or demolition of structures are qualified to perform such services.

### Budget Highlights

Total expenditures for FY 2017, excluding transfers and cost allocation, are budgeted to increase by \$7,435 (0.75%) compared to FY 2016. Contractor Licensing is a self-supportive agency and requires no direct County support.

FTEs for FY 2017 are budgeted to increase by 0.15, from 5.3 FTEs in 2016 to 5.45 FTEs in 2017.

## Contractor Licensing

### Agency Goals & Performance Measures

<b>Service Delivery Goals and Associated Performance Measures</b>		<b>Actual 2015</b>	<b>Estimated 2016</b>	<b>Estimated 2017</b>
1)	Promote the quality and safety of community's built environment through timely and relevant contractor education and licensure			
A)	% of companies or individuals maintaining licensure from prior year	95%	95%	95%
B)	# of new companies or individuals licensed compared to the prior year	100	80	80
C)	# of new jurisdictions added to the program	1	1	1
D)	% of participants reporting a "high" level of satisfaction with the education program	98%	98%	98%
E)	% of Contractor License Review Board (CLRB) complaints resolved prior to adjudication (before formal hearing process)	30%	30%	30%

### Output and Efficiency Measures

<b>Outputs and Efficiency Measures</b>		<b>Actual 2015</b>	<b>Estimated 2016</b>	<b>Estimated 2017</b>
1)	Companies licensed	3,069	3,100	3,100
2)	Participating jurisdictions	17	19	19
3)	Companies relicensed year-to-year	2,544	2,600	2,600
4)	Classes produced and presented	117	120	120
5)	Contractor class attendance	3,548	3,600	3,600
6)	*Accredited educational classes	117	120	120
7)	Code books distributed	2,200	2,500	2,500
8)	Complaints/violations submitted to CLRB	1	2	2

*\*Accredited education classes are ICC compliant materials*

## Contractor Licensing

### Major Services

	<u>Actual FY 2015</u>	<u>Budget FY 2016</u>	<u>Estimated FY 2016</u>	<u>Requested FY 2017</u>	<u>Budget FY 2017</u>	<u>2016-2017 %Change</u>
<b>Service #1: Contractor Licensing</b>						
Provide testing, licensing, and license monitoring services for building contractors operating within the unincorporated area and 14 cities in Johnson and Leavenworth Counties.						
Agency Revenues	\$ 1,172,739	\$ 1,104,916	\$ 1,118,131	\$ 1,125,566	\$ 1,125,566	0.66 %
Expenditures	\$ 374,830	\$ 503,858	\$ 487,906	\$ 511,585	\$ 511,585	4.85 %
Difference	\$ 797,909	\$ 601,058	\$ 630,225	\$ 613,981	\$ 613,981	(2.58)%
FTE Positions	5.30	5.30	5.30	5.45	5.45	2.83 %

### Service #2: Contractor Education

Provide educational training and related services for building contractors to maintain their licenses to operate within the unincorporated area and many cities in Johnson County and the region.

Agency Revenues	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00 %
Expenditures	\$ 481,878	\$ 473,514	\$ 502,681	\$ 486,437	\$ 486,437	(3.23)%
Difference	\$ (481,878)	\$ (473,514)	\$ (502,681)	\$ (486,437)	\$ (486,437)	(3.23)%
FTE Positions	0.00	0.00	0.00	0.00	0.00	0.00 %

### Public Works

	Actual FY 2015	Budget FY 2016	Estimated FY 2016	Requested FY 2017	Budget FY 2017	2016-2017 % Change
<b>Agency Revenues</b>						
Licenses and Permits	\$ 13,375	\$ 8,914	\$ 9,914	\$ 10,092	\$ 10,092	1.80 %
Charges for Service	\$ 78,615	\$ 60,846	\$ 38,813	\$ 39,588	\$ 39,588	2.00 %
Use of Assets	\$ 122,246	\$ 23,400	\$ 55,791	\$ 56,987	\$ 56,987	2.14 %
<b>Total Agency Fees &amp; Charges</b>	<b>\$ 214,236</b>	<b>\$ 93,160</b>	<b>\$ 104,518</b>	<b>\$ 106,667</b>	<b>\$ 106,667</b>	<b>2.06 %</b>
Use of Carryover	\$ 0	\$ 525,000	\$ 357,956	\$ 625,000	\$ 625,000	74.60 %
Intergovernmental	\$ 10,504,611	\$ 10,830,585	\$ 10,830,585	\$ 10,979,373	\$ 10,979,373	1.37 %
Miscellaneous	\$ 15,062	\$ 14,358	\$ 3,000	\$ 3,000	\$ 3,000	0.00 %
Interfund Transfer	\$ 1,118,140	\$ 1,218,140	\$ 1,218,140	\$ 1,120,503	\$ 1,120,503	(8.02)%
Cost Allocation	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00 %
<b>Total Other Agency Revenues</b>	<b>\$ 11,637,813</b>	<b>\$ 12,588,083</b>	<b>\$ 12,409,681</b>	<b>\$ 12,727,876</b>	<b>\$ 12,727,876</b>	<b>2.56 %</b>
<b>a) Total Agency Revenues</b>	<b>\$ 11,852,049</b>	<b>\$ 12,681,243</b>	<b>\$ 12,514,199</b>	<b>\$ 12,834,543</b>	<b>\$ 12,834,543</b>	<b>2.56 %</b>
<b>Expenditures</b>						
Personnel	\$ 4,431,619	\$ 4,842,509	\$ 4,770,600	\$ 4,994,651	\$ 4,994,651	4.70 %
Contractual Services	\$ 1,767,524	\$ 1,936,782	\$ 2,241,684	\$ 1,853,684	\$ 1,853,684	(17.31)%
Commodities	\$ 2,689,315	\$ 2,762,497	\$ 2,457,595	\$ 2,745,595	\$ 2,745,595	11.72 %
Capital Outlay	\$ 19,281	\$ 0	\$ 0	\$ 0	\$ 0	0.00 %
<b>Subtotal</b>	<b>\$ 8,907,739</b>	<b>\$ 9,541,788</b>	<b>\$ 9,469,879</b>	<b>\$ 9,593,930</b>	<b>\$ 9,593,930</b>	<b>1.31 %</b>
Interfund Transfers	\$ 723,400	\$ 773,716	\$ 773,716	\$ 873,716	\$ 873,716	12.92 %
Transfer to Capital projects	\$ 15,283,678	\$ 15,720,303	\$ 15,717,295	\$ 16,080,654	\$ 16,080,654	2.31 %
<b>Subtotal</b>	<b>\$ 16,007,078</b>	<b>\$ 16,494,019</b>	<b>\$ 16,491,011</b>	<b>\$ 16,954,370</b>	<b>\$ 16,954,370</b>	<b>2.81 %</b>
<b>Expenditures Subtotal</b>	<b>\$ 24,914,817</b>	<b>\$ 26,035,807</b>	<b>\$ 25,960,890</b>	<b>\$ 26,548,300</b>	<b>\$ 26,548,300</b>	<b>2.26 %</b>
Vehicle Equivalent Units	\$ 247,768	\$ 255,464	\$ 255,464	\$ 258,993	\$ 258,993	1.38 %
Risk Management Charges	\$ 36,185	\$ 56,088	\$ 56,088	\$ 55,241	\$ 55,241	(1.51)%
Cost Allocation	\$ 851,560	\$ 1,034,530	\$ 1,034,530	\$ 1,016,781	\$ 1,016,781	(1.72)%
<b>b) Total Expenditures</b>	<b>\$ 26,050,330</b>	<b>\$ 27,381,889</b>	<b>\$ 27,306,972</b>	<b>\$ 27,879,315</b>	<b>\$ 27,879,315</b>	<b>2.10 %</b>
<b>Difference: b) minus a)</b>	<b>\$ (14,198,281)</b>	<b>\$ (14,700,646)</b>	<b>\$ (14,792,773)</b>	<b>\$ (15,044,772)</b>	<b>\$ (15,044,772)</b>	<b>1.70 %</b>
<b>Tax Revenues</b>						
Ad Valorem Support	\$ 11,344,537	\$ 13,089,204	\$ 13,089,204	\$ 13,327,668	\$ 13,327,668	1.82 %
Other Taxes	\$ 1,689,584	\$ 1,611,442	\$ 1,703,569	\$ 1,717,104	\$ 1,717,104	0.79 %
<b>Total Tax Revenues</b>	<b>\$ 13,034,121</b>	<b>\$ 14,700,646</b>	<b>\$ 14,792,773</b>	<b>\$ 15,044,772</b>	<b>\$ 15,044,772</b>	<b>1.70 %</b>
<b>FTE Positions</b>						
Fee Funded FTEs	0.00	0.00	0.00	0.00	0.00	0.00 %
Grant Funded FTEs	0.00	0.00	0.00	0.00	0.00	0.00 %
Other FTEs	63.14	63.14	63.14	63.14	63.14	0.00 %
<b>Total FTE Positions</b>	<b>63.14</b>	<b>63.14</b>	<b>63.14</b>	<b>63.14</b>	<b>63.14</b>	<b>0.00 %</b>

### Agency Mission

To develop and maintain safe and integrated transportation and infrastructure systems within Johnson County.

### Budget Highlights

Total expenditures for FY 2017, excluding transfers, Vehicle Equivalent Units, Risk Management charges and cost allocation, are budgeted to increase by \$124,051 (1.31%) compared to FY 2016. This increase includes: 1) \$1,000,000 for additional overlays which is a decrease of \$100,000 (\$1,100,000 of one-time funding for overlays was included in the FY 2016 budget), and 2) the budgeted salary and benefit increases included in the budget parameters.

FY 2017 Interfund Transfers include: \$873,716 for a transfer to the Fleet Fund for fleet purchases (\$400,000 one-time for fleet equipment replacement). FY 2017 Transfers to Capital Projects include: \$14,080,654 for the CARS program, \$2,000,000 for the Bridges, Roads and Culverts program.

FY 2017 FTEs remain constant at 63.14.

## Public Works

### Agency Goals and Performance Measures

#### Service Delivery Goals and Associated Performance Measures

	Actual 2015	Estimated 2016	Estimated 2017
<b>1) <u>Asphalt Roads</u></b>			
<b><i>Goal: Provide a safe and effective rural road system by maintaining the quality of paved roads in the unincorporated areas.</i></b>			
(A) % of miles of asphalt roads maintained per Maintenance Cycle Requirements.	**88%	**133%	**86%
(B) % of asphalt roads in poor condition (roads with severe deterioration in need of patching and repair prior to major overlay) (rating <= 4).	0.7%	0.0%	0.0%
<b>2) <u>Gravel Roads</u></b>			
<b><i>Goal: Provide a safe and effective rural road system by maintaining and sustaining the gravel road system in the unincorporated areas.</i></b>			
(A) % of miles of gravel roads maintained per Maintenance Cycle Requirements.	131%	59%	111%
note - 2015 actual percent was 131% that's why 2016 estimated is only 59%.			
<b>3) <u>Bridges</u></b>			
<b><i>Goal: Improve the quality and safety of bridges and culverts by replacing bridges and culverts in the unincorporated area.</i></b>			
(A) % bridges at or past life expectancy.	3.5%	3.5%	2.6%
(B) % bridges with sufficiency index less than 50*.	1.8%	1.8%	1.7%
<b>4) <u>Road Improvements</u></b>			
<b><i>Goal: Improve the road quality, capacity and safety in the unincorporated area through road system enhancement.</i></b>			
(A) % of asphalt roads in need of improvements.	54%	53%	51%
<b>5) <u>CARS</u></b>			
<b><i>Goal: Provide funding to cities to improve and maintain the County arterial road system. Maximize the effectiveness and efficiency of the CARS program.</i></b>			
(A) Score on CARS city user survey (1 - 5)***	4.7	4.7	4.7

\* **Bridge Sufficiency Index** is a Federal Program that uses biennial inspection data to rate the overall condition of bridges. Generally a rating that falls below 50 indicates that a bridge is in need of replacement and is eligible for Federal funding

\*\* Includes a \$350,000 one-time RAR 2014; \$1,000,000 one-time RAR in 2015, and; \$1,100,000 one-time RAR in 2016

\*\*\* **CARS Survey: Five is best**

**Public Works**

**Output and Efficiency Measures**

<b>Outputs and Efficiency Measures</b>	<b>Actual 2015</b>	<b>Estimated 2016</b>	<b>Estimated 2017</b>
<b>1) <u>Asphalt Roads</u></b>			
a) # miles of asphalt roads	241.68	243.18	245.18
b) Contractual costs per mile for a 2" overlay	110,780	113,500	116,000
c) % of road miles in "Good" or "Excellent" category (little or no maintenance required) (Rating >=7)	81.3%	85.9%	87.8%
<b>2) <u>Gravel Roads</u></b>			
a) # miles of gravel roads	148.0	148.0	144.8
c) # miles gravel added to roads	48.6	21.9	40.3
e) Materials costs per mile for adding 2" of rock to a road	\$8,100	\$8,300	\$8,500
<b>3) <u>Bridges</u></b>			
a) # of bridges in unincorporated area	114	114	116
b) Average bridge sufficiency index*	94.0	93.5	93.5
c) % of bridges less than 25 years old	61.4%	60.5%	59.5%
d) # of bridges structurally deficient or functionally obsolete***	4	4	3
<b>4) <u>Road Improvements</u></b>			
a) # of miles of asphalt roads on section line	178.3	179.7	181.7
b) # miles of asphalt roads that need improvements	97.1	95.6	93.1
<b>5) <u>CARS</u></b>			
a) Funding Availability	Gas Tax \$ 10,504,611	\$ 10,830,585	\$ 10,979,373
	Ad Valorem \$ 2,779,067	\$ 2,886,710	\$ 3,038,334
	Total \$ 13,283,678	\$ 13,717,295	\$ 14,017,707

\*\*\* Bridges are considered structurally deficient if they have been restricted to light vehicles, closed to traffic or require rehabilitation. Functionally obsolete bridges are those that do not have adequate lane widths, shoulder widths, or vertical clearances to serve current traffic demand, or those that may be occasionally flooded.



## Public Works

### Major Services

	<u>Actual</u> <u>FY 2015</u>	<u>Budget</u> <u>FY 2016</u>	<u>Estimated</u> <u>FY 2016</u>	<u>Requested</u> <u>FY 2017</u>	<u>Budget</u> <u>FY 2017</u>	<u>2016-201</u> <u>%Change</u>
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#### Service #1: Road Maintenance

This program maintains the rural road and bridge infrastructure providing a roadway environment that is safe and efficient for the citizens of Johnson County.

Agency Revenues	\$ 10,637,323	\$ 10,990,976	\$ 10,988,260	\$ 11,138,244	\$ 11,138,244	1.36 %
Expenditures	\$ 7,184,201	\$ 7,645,611	\$ 7,588,463	\$ 7,719,406	\$ 7,719,406	1.73 %
Difference	\$ 3,453,122	\$ 3,345,365	\$ 3,399,797	\$ 3,418,838	\$ 3,418,838	0.56 %
FTE Positions	38.00	38.00	38.00	38.00	38.00	0.00 %

#### Service #2: Road and Bridge Construction

This program improves road safety and accommodates traffic growth by upgrading roads, eliminating hazardous locations and replacing deficient bridges and culverts. Surveying services are also provided.

Agency Revenues	\$ 16,576	\$ 121,362	\$ 121,362	\$ 121,788	\$ 121,788	0.35 %
Expenditures	\$ 3,414,919	\$ 3,488,294	\$ 3,467,204	\$ 3,524,247	\$ 3,524,247	1.65 %
Difference	\$ (3,398,343)	\$ (3,366,932)	\$ (3,345,842)	\$ (3,402,459)	\$ (3,402,459)	1.69 %
FTE Positions	15.94	15.94	15.94	15.94	15.94	0.00 %

#### Service #3: County Assistance Road System (CARS)

This program promotes interlocal cooperation between the county and the cities for the planning, construction and maintenance of streets and associated improvements to assure an adequate, safe and integrated transportation network.

Agency Revenues	\$ 1,000,000	\$ 1,100,000	\$ 1,100,000	\$ 1,000,000	\$ 1,000,000	(9.09)%
Expenditures	\$ 13,356,937	\$ 13,795,339	\$ 13,791,118	\$ 14,158,051	\$ 14,158,051	2.66 %
Difference	\$ (12,356,937)	\$ (12,695,339)	\$ (12,691,118)	\$ (13,161,747)	\$ (13,161,747)	3.71 %
FTE Positions	1.00	1.00	1.00	1.00	1.00	0.00 %

#### Service #4: Noxious Weeds

This program administers and enforces the Kansas Noxious Weed Law. Cost-share herbicides are available to private Johnson County landowners. The program also focuses on public outreach and education in the management of noxious weeds. Additionally, the weed division is responsible for controlling noxious weeds and vegetation on county road rights-of-way.

Agency Revenues	\$ 54,532	\$ 27,365	\$ 27,365	\$ 27,892	\$ 27,892	1.93 %
Expenditures	\$ 152,408	\$ 142,373	\$ 161,535	\$ 164,673	\$ 164,673	1.94 %
Difference	\$ (97,876)	\$ (115,008)	\$ (134,170)	\$ (136,781)	\$ (136,781)	1.95 %
FTE Positions	1.00	1.00	1.00	1.00	1.00	0.00 %

## Public Works

### Major Services

	<u>Actual</u> <u>FY 2015</u>	<u>Budget</u> <u>FY 2016</u>	<u>Estimated</u> <u>FY 2016</u>	<u>Requested</u> <u>FY 2017</u>	<u>Budget</u> <u>FY 2017</u>	<u>2016-201</u> <u>%Change</u>
<b>Service #5: Planning and Projects</b>						
This program manages specific road projects for the county and provides management of the development that occurs in the unincorporated area and long range coordination and planning for the department.						
Agency Revenues	\$ 750	\$ 0	\$ 1,000	\$ 1,000	\$ 1,000	0.00 %
Expenditures	\$ 162,390	\$ 222,575	\$ 219,144	\$ 226,732	\$ 226,732	3.46 %
Difference	\$ (161,640)	\$ (222,575)	\$ (218,144)	\$ (225,732)	\$ (225,732)	3.48 %
FTE Positions	1.50	1.50	1.50	1.50	1.50	0.00 %

### Service #6: Administration

Administration provides managerial oversight and financial and administrative support to the Department of Public Works and Infrastructure.

Agency Revenues	\$ 142,868	\$ 441,540	\$ 276,212	\$ 545,619	\$ 545,619	97.54 %
Expenditures	\$ 643,962	\$ 741,615	\$ 733,426	\$ 755,191	\$ 755,191	2.97 %
Difference	\$ (501,094)	\$ (300,075)	\$ (457,214)	\$ (209,572)	\$ (209,572)	(54.16)%
FTE Positions	5.70	5.70	5.70	5.70	5.70	0.00 %

## Public Works

### Requests for Additional Resources

		Requested FY 2017	Budget FY 2017	Requested FY 2018	Projected FY 2018
<b>Request #1:</b>	<b>Overlays</b>			<b>Major Service:</b>	Rural Road System
			<b>Priority:</b>	1	

Additional funding of \$1,000,000 to our overlay budget is needed to sustain our asphalt road maintenance cycle. This additional funding is needed to offset cost increases for hot mix asphalt that have occurred and to offset the reduction to the overlay budget that occurred in 2011.

Agency Revenues	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 0
Expenditures	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 0
Difference	\$ 0	\$ 0	\$ 0	\$ 0
Full-time Equivalent Positions	0.00	0.00	0.00	0.00

<b>Request #2:</b>	<b>Fleet Capital Replacement</b>		<b>Priority:</b>	2	<b>Major Service:</b>	Rural Road System
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The Public Works Fleet replacement budget is inadequate to meet capital replacement needs. We request an additional \$400,000 be added to the fleet replacement budget from the reserves. Public Works reserves are approximately \$3,400,000 with the need to keep a minimum level of approximately \$1,700,000.

The current net replacement value/cost of our fleet is approximately \$10.8 million and we have \$2.5 million, or 23%, of our fleet in need of replacement based on fleet analysis and guidelines. The budget for fleet replacement is \$473,716 whereas the estimated annual budget needed for replacement should be approximately \$880,000.

Agency Revenues	\$ 400,000	\$ 400,000	\$ 400,000	\$ 0
Expenditures	\$ 400,000	\$ 400,000	\$ 400,000	\$ 0
Difference	\$ 0	\$ 0	\$ 0	\$ 0
Full-time Equivalent Positions	0.00	0.00	0.00	0.00

**Public Works**

**Capital Improvement Plan (CIP)**

**Title:** **Bridge, Road and Culvert Construction Safety Program** **Year Placed:** **2017**

**Description:** This on-going program is for the replacement of obsolete or hazardous bridges and culverts and safety improvements to roads in the unincorporated part of the County. These improvements help provide for a safe roadway and eliminate traffic hazards. A bridge or culvert has a life expectancy of about 50 years. Road improvements become necessary as traffic increases on old roads. Funding for this project has been included in the FY 2017 Budget.

<b>Capital Expenditures</b>	<b>FY 2017</b>	<b>FY 2018</b>	<b>FY 2019</b>	<b>FY 2020</b>	<b>FY 2021</b>	<b>Project Total</b>
Preliminary Studies	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Design/Construction	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000	\$10,000,000
Equipment	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>Total</b>	<b>\$ 2,000,000</b>	<b>\$ 2,000,000</b>	<b>\$ 2,000,000</b>	<b>\$ 2,000,000</b>	<b>\$ 2,000,000</b>	<b>\$10,000,000</b>

<b>Operating Expenditures</b>	<b>Total FTE</b>	<b>FY 2017</b>	<b>FY 2018</b>	<b>FY 2019</b>	<b>FY 2020</b>	
Personnel	0.0	\$ 0	\$ 0	\$ 0	\$ 0	
Contractual	0.0	\$ 0	\$ 0	\$ 0	\$ 0	
Commodities	0.0	\$ 0	\$ 0	\$ 0	\$ 0	
Capital	0.0	\$ 0	\$ 0	\$ 0	\$ 0	
On-going Total	0.0	\$ 0	\$ 0	\$ 0	\$ 0	
Start UP	0.0	\$ 0	\$ 0	\$ 0	\$ 0	
<b>TOTAL</b>	<b>0.0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	

**Title:** **County Assistance Road System (CARS) Program** **Year Placed:** **2017**

**Description:** This on-going program provides County matching funds for arterial road improvements in the cities and federal-aid improvements in the unincorporated areas. CARS projects are funded on a priority basis as recommended by the cities and the County Public Works Department to the County Manager and the Board of County Commissioners. The source of funds for CARS for 2017 is Highway Tax \$10,979,373 and County Support of \$3,104,977 (.343 County Mills). Funding for this project has been included in the FY 2017 Budget.

<b>Capital Expenditures</b>	<b>FY 2017</b>	<b>FY 2018</b>	<b>FY 2019</b>	<b>FY 2020</b>	<b>FY 2021</b>	<b>Project Total</b>
Preliminary Studies	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Land Acquisition	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Design/Construction	\$ 14,080,654	\$ 14,304,877	\$ 14,474,769	\$ 14,638,904	\$ 14,795,160	\$72,294,364
Equipment	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>Total</b>	<b>\$14,080,654</b>	<b>\$14,304,877</b>	<b>\$14,474,769</b>	<b>\$14,638,904</b>	<b>\$14,795,160</b>	<b>\$72,294,364</b>

<b>Operating Expenditures</b>	<b>Total FTE</b>	<b>FY 2017</b>	<b>FY 2018</b>	<b>FY 2019</b>	<b>FY 2020</b>	
Personnel	0.0	\$ 0	\$ 0	\$ 0	\$ 0	
Contractual	0.0	\$ 0	\$ 0	\$ 0	\$ 0	
Commodities	0.0	\$ 0	\$ 0	\$ 0	\$ 0	
Capital	0.0	\$ 0	\$ 0	\$ 0	\$ 0	
On-going Total	0.0	\$ 0	\$ 0	\$ 0	\$ 0	
Start UP	0.0	\$ 0	\$ 0	\$ 0	\$ 0	
<b>TOTAL</b>	<b>0.0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	

**Public Works**

**Capital Improvement Program (CIP)**

**Title:** CARNP ROW Preservation & Studies **Year Placed:** N/A

**Description:**

This project would provide funds for strategic acquisition and right-of-way preservation program for future arterial transportation corridors in western and southern Johnson County. This program would minimize future impacts to the natural and built environment and reduce future land acquisition and relocation expenses when improvements need to be constructed. This FY 2021 requested project has not been placed in the 5 year CIP.

<b>Capital Expenditures</b>	<b>FY 2017</b>	<b>FY 2018</b>	<b>FY 2019</b>	<b>FY 2020</b>	<b>FY 2021</b>	<b>Project Total</b>
Preliminary Studies	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Land Acquisition	\$ 0	\$ 0	\$ 0	\$ 0	\$ 500,000	<b>\$ 500,000</b>
Design and Construction	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Equipment	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Total	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 500,000</u>	<u><b>\$ 500,000</b></u>

<b>Operating Expenditures</b>	<b>Total FTE</b>	<b>FY 2017</b>	<b>FY 2018</b>	<b>FY 2019</b>	<b>FY 2020</b>
Personnel	0.0	\$ 0	\$ 0	\$ 0	\$ 0
Contractual	0.0	\$ 0	\$ 0	\$ 0	\$ 0
Commodities	0.0	\$ 0	\$ 0	\$ 0	\$ 0
Capital	0.0	\$ 0	\$ 0	\$ 0	\$ 0
On-going Total	0.0	\$ 0	\$ 0	\$ 0	\$ 0
Start UP	<u>0.0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>

### Planning, Development & Codes

	Actual FY 2015	Budget FY 2016	Estimated FY 2016	Requested FY 2017	Budget FY 2017	2016-2017 % Change
<b>Agency Revenues</b>						
Licenses and Permits	\$ 616,428	\$ 300,000	\$ 227,333	\$ 234,309	\$ 234,309	3.07 %
Charges for Service	\$ 17,168	\$ 7,959	\$ 7,959	\$ 7,959	\$ 7,959	0.00 %
<b>Total Agency Fees &amp; Charges</b>	<b>\$ 633,596</b>	<b>\$ 307,959</b>	<b>\$ 235,292</b>	<b>\$ 242,268</b>	<b>\$ 242,268</b>	<b>2.96 %</b>
Miscellaneous	\$ 13,702	\$ 15,500	\$ 15,500	\$ 15,500	\$ 15,500	0.00 %
<b>Total Other Agency Revenues</b>	<b>\$ 13,702</b>	<b>\$ 15,500</b>	<b>\$ 15,500</b>	<b>\$ 15,500</b>	<b>\$ 15,500</b>	<b>0.00 %</b>
<b>a) Total Agency Revenues</b>	<b>\$ 647,298</b>	<b>\$ 323,459</b>	<b>\$ 250,792</b>	<b>\$ 257,768</b>	<b>\$ 257,768</b>	<b>2.78 %</b>
<b>Expenditures</b>						
Personnel	\$ 1,235,031	\$ 1,260,966	\$ 1,246,149	\$ 1,297,928	\$ 1,297,928	4.16 %
Contractual Services	\$ 207,856	\$ 170,763	\$ 170,763	\$ 170,763	\$ 170,763	0.00 %
Commodities	\$ 25,637	\$ 33,502	\$ 33,502	\$ 33,502	\$ 33,502	0.00 %
<b>Subtotal</b>	<b>\$ 1,468,524</b>	<b>\$ 1,465,231</b>	<b>\$ 1,450,414</b>	<b>\$ 1,502,193</b>	<b>\$ 1,502,193</b>	<b>3.57 %</b>
Miscellaneous	\$ 297	\$ 0	\$ 0	\$ 0	\$ 0	0.00 %
Transfer to Equipment Reserve	\$ 31,935	\$ 31,935	\$ 31,935	\$ 31,935	\$ 31,935	0.00 %
<b>Subtotal</b>	<b>\$ 32,232</b>	<b>\$ 31,935</b>	<b>\$ 31,935</b>	<b>\$ 31,935</b>	<b>\$ 31,935</b>	<b>0.00 %</b>
<b>Expenditures Subtotal</b>	<b>\$ 1,500,756</b>	<b>\$ 1,497,166</b>	<b>\$ 1,482,349</b>	<b>\$ 1,534,128</b>	<b>\$ 1,534,128</b>	<b>3.49 %</b>
Vehicle Equivalent Units	\$ 2,233	\$ 1,906	\$ 1,906	\$ 1,843	\$ 1,843	(3.31)%
Risk Management Charges	\$ 3,962	\$ 7,540	\$ 7,540	\$ 0	\$ 0	(100.00)%
<b>b) Total Expenditures</b>	<b>\$ 1,109,398</b>	<b>\$ 1,161,852</b>	<b>\$ 1,491,795</b>	<b>\$ 1,535,971</b>	<b>\$ 1,535,971</b>	<b>2.96 %</b>
<b>Difference: b) minus a)</b>	<b>\$ (462,100)</b>	<b>\$ (838,393)</b>	<b>\$ (1,241,003)</b>	<b>\$ (1,278,203)</b>	<b>\$ (1,278,203)</b>	<b>3.00 %</b>
<b>FTE Positions</b>						
Fee Funded FTEs	0.00	0.00	0.00	0.00	0.00	0.00 %
Grant Funded FTEs	0.00	0.00	0.00	0.00	0.00	0.00 %
Other FTEs	12.55	12.55	12.55	12.65	12.65	0.80 %
<b>Total FTE Positions</b>	<b>12.55</b>	<b>12.55</b>	<b>12.55</b>	<b>12.65</b>	<b>12.65</b>	<b>0.80 %</b>

### Agency Mission

To ensure coordinated, efficient, and safe development for current and future County residents and businesses by providing professional long-range planning, policy and demographic analysis, development plan reviews, zoning and building code enforcement, and construction contractor licensing, education, and monitoring.

### Budget Highlights

Total expenditures for FY 2017, excluding transfers, Vehicle Equivalent Units, and Risk Management charges are budgeted to increase by \$51,779 (3.57%) compared to FY 2016. This increase is due to the net impact of: 1) an increase of 0.1 FTE, and 2) the budgeted salary and benefit increases included in the budget parameters.

Transfers to equipment reserve remain constant at \$31,935 in FY 2017.

FTEs for FY 2017 are budgeted to increase 0.1 FTE, from 12.55 FTE in 2016 to 12.65 FTE in 2017.

**Planning, Development & Codes**

**Agency Goals & Performance Measures**

**Service Delivery Goals and Associated Performance Measures**

	<b>Actual 2015</b>	<b>Estimated 2016</b>	<b>Estimated 2017</b>
<b>1) <i>To provide and plan for coordinated, efficient and safe development of the County for all current and future residents.</i></b>			
<b>A) <i>% of development applications completed within 90 days of initial submittal.</i></b>	90%	90%	90%
<b>B) <i>% of completed admin. development applications (sign permits, tract splits, etc.) within 15 days.</i></b>	95%	95%	95%
<b>C) <i>% of inquiries that do not result in applications.</i></b>	90%	90%	90%
<b>D) <i># zoning applications processed per FTE/Planner.</i></b>	14	14	14
<b>2) <i>Promote the County's zoning regulations through responsive and proactive enforcement and coordination within the unincorporated area.</i></b>			
<b>A) <i>% of violations resolved within 90 days.</i></b>	80%	80%	80%
<b>B) <i>Annual review and updates to Comprehensive Plan and Zoning and Subdivision Regulations.</i></b>	4	3	3

**Outputs and Efficiency Measures**

	<b>Actual 2015</b>	<b>Estimated 2016</b>	<b>Estimated 2017</b>
<b>1) Development applications reviewed.</b>	62	60	60
<b>2) Public inquiries.</b>	2,600	2,600	2,600
<b>3) Special projects, e.g., annexation, area studies and plans.</b>	6	6	6
<b>4) Committee Participation (external and internal).</b>	25	25	25
<b>5) Zoning code enforcement cases.</b>	56	35	35

## Planning, Development & Codes

### Major Services

	<u>Actual 2015</u>	<u>Budget 2016</u>	<u>Estimated 2016</u>	<u>Requested 2017</u>	<u>Budget 2017</u>	<u>2016-2017 % Change</u>
<b>Service #1: Planning</b>						
Development applications review, Zoning Board support, flood plain development permits, dissemination of zoning and subdivision regulation information to public, zoning enforcement, long-range planning, Planning technical services, Planning Commission staffing/administration, special Planning studies/projects, administration/maintenance of Zoning and Subdivision Regulations, information dissemination and administrative support for inter and intra County Issues.						
Agency Revenues	\$ 43,625	\$ 37,814	\$ 18,712	\$ 18,818	\$ 18,818	0.57 %
Expenditures	\$ 910,290	\$ 918,627	\$ 909,723	\$ 944,759	\$ 944,759	3.85 %
Difference	\$ (866,665)	\$ (880,813)	\$ (891,011)	\$ (925,941)	\$ (925,941)	3.92 %
FTE Positions	8.30	8.30	8.30	8.40	8.40	1.20 %

### Service #2: Building Services

Code development and adoption, pre-construction meetings, permit application process, plan review, permit issuance, on-site inspections, building code violation inspection and enforcement, third party inspection coordination, blasting regulation enforcement, annual fire code inspection, Fire District coordination, firework permitting and enforcement, Contractor Licensing coordination and provide code administration for other jurisdictions.

Agency Revenues	\$ 603,673	\$ 285,645	\$ 232,080	\$ 238,950	\$ 238,950	2.96 %
Expenditures	\$ 590,466	\$ 578,539	\$ 572,626	\$ 589,369	\$ 589,369	2.92 %
Difference	\$ 13,207	\$ (292,894)	\$ (340,546)	\$ (350,419)	\$ (350,419)	2.90 %
FTE Positions	4.25	4.25	4.25	4.25	4.25	0.00 %



### Stormwater

	Actual FY 2015	Budget FY 2016	Estimated FY 2016	Requested FY 2017	Budget FY 2017	2016-2017 % Change
<b>Agency Revenues</b>						
Charges for Service	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00 %
<b>Total Agency Fees &amp; Charges</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>0.00 %</b>
Use of Carryover	\$ 0	\$ 0	\$ 891,848	\$ 400,000	\$ 400,000	(55.15)%
Miscellaneous	\$ 2,794	\$ 0	\$ 0	\$ 0	\$ 0	0.00 %
Interest	\$ 207,730	\$ 212,911	\$ 233,678	\$ 292,097	\$ 292,097	25.00 %
<b>Total Other Agency Revenues</b>	<b>\$ 210,524</b>	<b>\$ 212,911</b>	<b>\$ 1,125,526</b>	<b>\$ 692,097</b>	<b>\$ 692,097</b>	<b>(38.51)%</b>
<b>a) Total Agency Revenues</b>	<b>\$ 210,524</b>	<b>\$ 212,911</b>	<b>\$ 1,125,526</b>	<b>\$ 692,097</b>	<b>\$ 692,097</b>	<b>(38.51)%</b>
<b>Expenditures</b>						
Personnel	\$ 377,874	\$ 318,878	\$ 314,242	\$ 327,064	\$ 327,064	4.08 %
Contractual Services	\$ 4,635	\$ 9,201	\$ 10,101	\$ 10,101	\$ 10,101	0.00 %
Commodities	\$ 1,133	\$ 4,900	\$ 4,000	\$ 4,000	\$ 4,000	0.00 %
<b>Subtotal</b>	<b>\$ 383,642</b>	<b>\$ 332,979</b>	<b>\$ 328,343</b>	<b>\$ 341,165</b>	<b>\$ 341,165</b>	<b>3.91 %</b>
Interfund Transfers	\$ 118,140	\$ 118,140	\$ 118,140	\$ 120,503	\$ 120,503	2.00 %
Transfer to Capital projects	\$ 13,073,741	\$ 13,970,076	\$ 13,970,076	\$ 13,799,533	\$ 13,799,533	(1.22)%
<b>Subtotal</b>	<b>\$ 13,191,881</b>	<b>\$ 14,088,216</b>	<b>\$ 14,088,216</b>	<b>\$ 13,920,036</b>	<b>\$ 13,920,036</b>	<b>(1.19)%</b>
<b>Expenditures Subtotal</b>	<b>\$ 13,575,523</b>	<b>\$ 14,421,195</b>	<b>\$ 14,416,559</b>	<b>\$ 14,261,201</b>	<b>\$ 14,261,201</b>	<b>(1.08)%</b>
Risk Management Charges	\$ 1,010	\$ 967	\$ 967	\$ 986	\$ 986	1.96 %
Cost Allocation	\$ 94,907	\$ 99,042	\$ 99,042	\$ 110,626	\$ 110,626	11.70 %
<b>b) Total Expenditures</b>	<b>\$ 13,671,440</b>	<b>\$ 14,521,204</b>	<b>\$ 14,516,568</b>	<b>\$ 14,372,813</b>	<b>\$ 14,372,813</b>	<b>(0.99)%</b>
<b>Difference: b) minus a)</b>	<b>\$ (13,460,916)</b>	<b>\$ (14,308,293)</b>	<b>\$ (13,391,042)</b>	<b>\$ (13,680,716)</b>	<b>\$ (13,680,716)</b>	<b>2.16 %</b>
<b>Tax Revenues</b>						
Other Taxes	\$ 13,369,406	\$ 14,308,293	\$ 13,391,042	\$ 13,680,716	\$ 13,680,716	2.16 %
<b>Total Tax Revenues</b>	<b>\$ 13,369,406</b>	<b>\$ 14,308,293</b>	<b>\$ 13,391,042</b>	<b>\$ 13,680,716</b>	<b>\$ 13,680,716</b>	<b>2.16 %</b>
<b>FTE Positions</b>						
Fee Funded FTEs	0.00	0.00	0.00	0.00	0.00	0.00 %
Grant Funded FTEs	0.00	0.00	0.00	0.00	0.00	0.00 %
Other FTEs	2.80	2.80	2.80	2.80	2.80	0.00 %
<b>Total FTE Positions</b>	<b>2.80</b>	<b>2.80</b>	<b>2.80</b>	<b>2.80</b>	<b>2.80</b>	<b>0.00 %</b>

### Agency Mission

Provide financial, technical, and other stormwater assistance services to encourage regional solutions for protecting human lives and property, conserving natural resources, and promoting appropriate use of Johnson County stream corridors.

### Budget Highlights

Total expenditures for FY 2017, excluding transfers, Risk Management charges and cost allocation, are budgeted to increase by \$12,822 (3.91%) compared to FY 2016. This increase is due to the budgeted salary and benefit increases included in the budget parameters.

FTEs for FY 2017 remain constant at 2.80.

## Stormwater

### Agency Goals & Objectives

Service Delivery Goals and Associated Objectives			Associated PMs:
1)	<b>Provide funding and planning for the cities in the County to reduce flooding.</b>	Maximize effectiveness and efficiency of the Stormwater program.	a
2)	<b>Expand Stormwater Management Program Services to meet cities' stormwater quantity/quality needs.</b>	Provide funding and resources to meet changing stormwater requirements.	b

### Agency Key Performance Measures (PMs)

Outputs	Actual 2015	Estimated 2016	Estimated 2017
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### Efficiency/Cost Measures

### Effectiveness Measures

a)	Avg Score on Stormwater Management city user survey (1-5)*	4.8	4.8	4.8
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\* Stormwater Survey: Five indicates highest level of satisfaction

## Stormwater

### Major Services

	<u>Actual 2015</u>	<u>Budget 2016</u>	<u>Estimated 2016</u>	<u>Requested 2017</u>	<u>Budget 2017</u>	<u>2016-2017 % Change</u>
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#### Service #1: Capital Improvements Administration and Management

Work with city staffs to identify projects eligible for program funding, establish annual list of projects eligible for funding, develop the annual capital project list; coordinate project review, funding, reimbursement and project completion for study, design and construction projects.

Agency	0	0	891,848	400,000	400,000	(55.15)%
Expenditures	11,607,913	12,375,307	12,507,084	12,298,421	12,298,421	(1.67)%
Difference	(11,607,913)	(12,375,307)	(11,615,236)	(11,898,421)	(11,898,421)	2.44 %
FTE Positions	0.93	0.93	0.93	0.93	0.93	0.00 %

#### Service #2: Regional Coordination/Project Management

Be a leader and advocate to coordinate efforts regionally within the County and the Kansas City Metropolitan area to enhance stormwater management activities and build consensus on consistent planning, design and construction standards. Manage countywide projects and facilitate successful projects for the Stormwater Management Program and the cities. Promote changes that benefit the region and proactively address stormwater management issues. Pursue funding and teaming opportunities with regional, state and federal agencies.

Agency	0	0	0	0	0	0.00 %
Expenditures	1,445,723	1,516,525	1,412,425	1,450,105	1,450,105	2.67 %
Difference	(1,445,723)	(1,516,525)	(1,412,425)	(1,450,105)	(1,450,105)	2.67 %
FTE Positions	0.94	0.94	0.94	0.94	0.94	0.00 %

#### Service #3: Environmental/Water Quality Support

Provide resources to the cities to meet National Pollutant Discharge Elimination System (NPDES) Phase II permitting requirements and to move Johnson County towards a more holistic approach to stormwater management by integrating stormwater quality, stormwater quantity and the environment. Be a champion of the environment while still having a focus on flood-damage reduction.

Agency	210,524	212,911	233,678	292,097	292,097	25.00 %
Expenditures	521,887	529,363	497,050	512,675	512,675	3.14 %
Difference	(311,363)	(316,452)	(263,372)	(220,578)	(220,578)	(16.25)%
FTE Positions	0.93	0.93	0.93	0.93	0.93	0.00 %

## Stormwater

### Capital Improvement Program (CIP)

**Title:** Stormwater Management Program **Year Placed:** 2017

**Description:** The Johnson County Stormwater Management Program partners with Johnson County cities to fund the planning, design, and construction of projects to alleviate flooding and improve water quality issues from a broad Countywide level of the watershed. The Stormwater Management Program is funded by a dedicated 1/10th of one cent Countywide sales tax for stormwater projects. This project has been included in the FY 2017 Budget.

Capital Expenditures	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	Project Total
Preliminary Studies	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Design/Construction	\$ 13,799,533	\$ 13,773,400	\$ 14,293,652	\$ 14,778,827	\$ 15,326,545	\$ 71,971,957
Equipment	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Total	\$ 13,799,533	\$ 13,773,400	\$ 14,293,652	\$ 14,778,827	\$ 15,326,545	\$ 71,971,957

Operating Expenditures	Total FTE	FY 2017	FY 2018	FY 2019	FY 2020
Personnel	0.0	\$ 0	\$ 0	\$ 0	\$ 0
Contractual	0.0	\$ 0	\$ 0	\$ 0	\$ 0
Commodities	0.0	\$ 0	\$ 0	\$ 0	\$ 0
Capital	0.0	\$ 0	\$ 0	\$ 0	\$ 0
On-going Total	0.0	\$ 0	\$ 0	\$ 0	\$ 0
Start UP	0.0	\$ 0	\$ 0	\$ 0	\$ 0
TOTAL	0.0	\$ 0	\$ 0	\$ 0	\$ 0

## Transportation

	Actual FY 2015	Budget FY 2016	Estimated FY 2016	Requested FY 2017	Budget FY 2017	2016-2017 % Change
<b>Agency Revenues</b>						
Charges for Service	\$ 1,344,137	\$ 1,760,541	\$ 1,592,598	\$ 1,592,598	\$ 1,592,598	0.00 %
Use of Assets	\$ 82,550	\$ 0	\$ 0	\$ 0	\$ 0	0.00 %
<b>Total Agency Fees &amp; Charges</b>	<b>\$ 1,426,687</b>	<b>\$ 1,760,541</b>	<b>\$ 1,592,598</b>	<b>\$ 1,592,598</b>	<b>\$ 1,592,598</b>	<b>0.00 %</b>
Use of Carryover	\$ 0	\$ 1,392,554	\$ 1,194,213	\$ 797,000	\$ 797,000	(33.26)%
Intergovernmental	\$ 2,431,226	\$ 4,919,080	\$ 4,582,949	\$ 6,299,438	\$ 6,299,438	37.45 %
Miscellaneous	\$ 6,259	\$ 140,000	\$ 120,000	\$ 120,000	\$ 120,000	0.00 %
Intrafund Transfers	\$ 1,675,165	\$ 1,299,394	\$ 1,058,304	\$ 951,394	\$ 951,394	(10.10)%
Interfund Transfer	\$ 4,963,588	\$ 6,493,359	\$ 6,313,695	\$ 6,194,148	\$ 6,194,148	(1.89)%
Transfer in from Capital Project	\$ 0	\$ 0	\$ 0	\$ 629,254	\$ 629,254	0.00 %
<b>Total Other Agency Revenues</b>	<b>\$ 9,076,238</b>	<b>\$ 14,244,387</b>	<b>\$ 13,269,161</b>	<b>\$ 14,991,234</b>	<b>\$ 14,991,234</b>	<b>12.98 %</b>
<b>a) Total Agency Revenues</b>	<b>\$ 10,502,925</b>	<b>\$ 16,004,928</b>	<b>\$ 14,861,759</b>	<b>\$ 16,583,832</b>	<b>\$ 16,583,832</b>	<b>11.59 %</b>
<b>Expenditures</b>						
Personnel	\$ 192,212	\$ 169,664	\$ 0	\$ 0	\$ 0	0.00 %
Contractual Services	\$ 7,165,703	\$ 8,712,823	\$ 8,772,073	\$ 9,539,762	\$ 9,539,762	8.75 %
Commodities	\$ 933,482	\$ 1,759,413	\$ 1,409,413	\$ 1,450,682	\$ 1,450,682	2.93 %
Capital Outlay	\$ 1,007,824	\$ 2,088,614	\$ 1,646,949	\$ 3,381,271	\$ 3,381,271	105.31 %
<b>Subtotal</b>	<b>\$ 9,299,221</b>	<b>\$ 12,730,514</b>	<b>\$ 11,828,435</b>	<b>\$ 14,371,715</b>	<b>\$ 14,371,715</b>	<b>21.50 %</b>
Lease Payment to PBC	\$ 140,449	\$ 145,868	\$ 145,868	\$ 151,118	\$ 151,118	3.60 %
Miscellaneous	\$ (7)	\$ 0	\$ 0	\$ 0	\$ 0	0.00 %
Intrafund Transfers	\$ 1,925,165	\$ 1,299,394	\$ 1,058,304	\$ 951,394	\$ 951,394	(10.10)%
Transfer to Capital projects	\$ 0	\$ 1,350,000	\$ 1,350,000	\$ 750,000	\$ 750,000	(44.44)%
<b>Subtotal</b>	<b>\$ 2,065,607</b>	<b>\$ 2,795,262</b>	<b>\$ 2,554,172</b>	<b>\$ 1,852,512</b>	<b>\$ 1,852,512</b>	<b>(27.47)%</b>
<b>Expenditures Subtotal</b>	<b>\$ 11,364,828</b>	<b>\$ 15,525,776</b>	<b>\$ 14,382,607</b>	<b>\$ 16,224,227</b>	<b>\$ 16,224,227</b>	<b>12.80 %</b>
Risk Management Charges	\$ 12,950	\$ 19,698	\$ 19,698	\$ 22,085	\$ 22,085	12.12 %
Cost Allocation	\$ 431,417	\$ 459,454	\$ 459,454	\$ 337,520	\$ 337,520	(26.54)%
<b>b) Total Expenditures</b>	<b>\$ 11,809,195</b>	<b>\$ 16,004,928</b>	<b>\$ 14,861,759</b>	<b>\$ 16,583,832</b>	<b>\$ 16,583,832</b>	<b>11.59 %</b>
<b>Difference: b) minus a)</b>	<b>\$ (1,306,270)</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>0.00 %</b>
<b>FTE Positions</b>						
Fee Funded FTEs	0.00	0.00	0.00	0.00	0.00	0.00 %
Grant Funded FTEs	0.00	0.00	0.00	0.00	0.00	0.00 %
Other FTEs	0.00	0.00	0.00	0.00	0.00	0.00 %
<b>Total FTE Positions</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00 %</b>

### Agency Mission

Enhancing our communities growth and lifestyle through public transportation.

### Budget Highlights

Total expenditures for FY 2017, excluding transfers, lease payments, Risk Management charges, and cost allocation, are budgeted to increase by \$2,543,280 (21.5%) compared to FY 2016. This increase is due to the increased capital outlay primarily funded from grant revenues and increased contractual services.

Transfers to capital projects for FY 2017 include a one-time use of reserves of \$750,000 for future vehicle purchases.

FTEs for FY 2017 decrease to 0.0 following consolidation of management and administrative functions with KCATA and the movement of 1.0 Business Liaison FTE to the County Manager's Office.

## Transportation

### Agency Goals & Objectives

<b>Service Delivery Goals and Associated Objectives</b>	<b>Associated PMS:</b>
1) <b>Provide public transportation services.</b>	
* Increase bus ridership and public awareness.	g,h,i,j,k
* Increase efficiency of the public transit service.	a,d,h,i
* Increase efficiency of Special Edition and SWIFT service.	b,c,e,f,j,j
2) <b>Provide viable and cost effective transportation options.</b>	
* Manage and monitor innovative solutions implemented by Johnson County in cooperation with KCATA.	d,e,f
3) <b>Maintain current transportation levels for County services.</b>	
* Continue providing the expected level of all transportation services.	a,b,c
4) <b>Improve service delivery through the management partnership with KCATA and coordination with area governments and service agencies.</b>	a-k

### Agency Key Performance Measures (PMs)

<b>Outputs</b>	<b>Actual 2015</b>	<b>Estimated 2016</b>	<b>Estimated 2017</b>
a) # of trips - Transit	467,965	475,000	489,250
b) # of trips - Special Edition and Taxi Service.	58,708	61,000	62,830
c) # of trips - SWIFT.	41,014	40,000	41,200
<b>Efficiency/Cost Measures</b>			
d) Cost per ride - Transit.	\$12.91	\$13.00	\$13.00
e) Cost per ride - Special Edition and Taxi Service.	\$32.57	\$33.00	\$33.00
f) Cost per ride - SWIFT.	\$23.97	\$25.00	\$25.00
<b>Effectiveness Measures</b>			
g) Total annual ridership - Transit and Paratransit.	567,687	576,000	593,280
h) K-10 annual ridership.	122,251	123,165	124,089
i) Farebox recovery-Transit.	19.16%	19.5%	20%
j) Farebox recovery-Special Edition.	10.96%	11.0%	11.00%
k) Farebox recovery-SWIFT.	12.91%	13.0%	13.00%

## Transportation

### Major Services

	<u>Actual FY 2015</u>	<u>Budget FY 2016</u>	<u>Estimated FY 2016</u>	<u>Requested FY 2017</u>	<u>Budget FY 2017</u>	<u>2016-2017 %Change</u>
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#### Service #1: RideKC

Johnson County Transit's (JCT) scheduled fixed route system, managed by Kansas City Area Transit Agency (KCATA), "RideKC" operates 15 routes throughout Johnson County. Many of the routes have originations and/or destinations in Kansas City, Kansas and Kansas City, Missouri. The service offered is a commuter express service operating Monday through Friday during peak a.m. and p.m. rush hour periods. The route structure is currently oriented as a County to downtown commuter service with various reverse commute options back into the County. In addition, the K-10 Connector service provides access to Johnson County Community College, the KU Edwards Campus, and the KU Campus in Lawrence.

Agency Revenues	\$ 10,164,768	\$ 15,674,169	\$ 14,531,000	\$ 16,248,832	\$ 16,248,832	11.82%
Expenditures	\$ 9,218,998	\$ 12,846,510	\$ 11,825,180	\$ 13,456,155	\$ 13,456,155	13.79%
Difference	\$ 945,770	\$ 2,827,659	\$ 2,705,820	\$ 2,792,677	\$ 2,792,677	3.21%
FTE Positions	0.00	0.00	0.00	0.00	0.00	0.00%

#### Service #2: RideKC Access

RideKC Access, also managed by KCATA, provides low-cost, curb-to-curb transportation to seniors, low income and disabled residents of Johnson County. Special Edition operates from approximately 5:45 a.m. to 6:30 p.m., Monday through Friday. Currently, Special Edition has an average of approximately 240 daily trips. Approximately 85% of the daily rides are riders utilizing the system to get to and from work.

Agency Revenues	\$ 209,663	\$ 194,918	\$ 194,918	\$ 195,000	\$ 195,000	0.04%
Expenditures	\$ 1,822,628	\$ 2,207,854	\$ 2,124,090	\$ 2,187,813	\$ 2,187,813	3.00%
Difference	\$ (1,612,965)	\$ (2,012,936)	\$ (1,929,172)	\$ (1,992,813)	\$ (1,992,813)	3.30%
FTE Positions	0.00	0.00	0.00	0.00	0.00	0.00%

#### Service #3: SWIFT

KCATA for Johnson County Transit administers and manages the Johnson County Developmental Supports Sheltered Workshop Industrial Fixed Transit (SWIFT) service. The day-to-day operations are handled by KCATA staff. Currently, approximately 105 different clients utilize the service.

Agency Revenues	\$ 128,494	\$ 135,841	\$ 135,841	\$ 140,000	\$ 140,000	3.06%
Expenditures	\$ 767,568	\$ 950,564	\$ 912,489	\$ 939,864	\$ 939,864	3.00%
Difference	\$ (639,074)	\$ (814,723)	\$ (776,648)	\$ (799,864)	\$ (799,864)	2.99%
FTE Positions	0.00	0.00	0.00	0.00	0.00	0.00%

## Transportation

### Capital Improvement Program (CIP)

**Title:** **Bus Replacement** **Year Placed:** **2017**

**Description:** This project is to replace buses in the current fleet that have or will exceed their useful life based on miles and operating/maintenance expenses for Johnson County Transit (JCT) services. There are 24 buses that are anticipated to be purchased from this project over the FY 2017-2021 period. Regular replacement of buses past their useful life expectancy is the only way for Transit to remain viable and provide a quality service while keeping maintenance costs down. This request is mostly grant funded which for 2017 the breakdown is \$2,517,017 in grant funds with a match of \$629,254 from Transit's vehicle replacement fund. Funding for this project has been included in the FY 2017 Budget.

Capital Expenditures	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	Project Total
Preliminary Studies	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Design and Construction	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Equipment	\$3,146,271	\$2,860,171	\$2,356,781	\$2,802,904	\$1,517,638	\$ 12,683,765
<b>TOTAL</b>	<b>\$3,146,271</b>	<b>\$2,860,171</b>	<b>\$2,356,781</b>	<b>\$2,802,904</b>	<b>\$1,517,638</b>	<b>\$ 12,683,765</b>

Operating Expenditures	Total FTE	FY 2017	FY 2018	FY 2019	FY 2020	
Personnel	0.00	\$ 0	\$ 0	\$ 0	\$ 0	
Contractual	0.00	\$ 0	\$ 0	\$ 0	\$ 0	
Commodities	0.00	\$ 0	\$ 0	\$ 0	\$ 0	
Capital	0.00	\$ 0	\$ 0	\$ 0	\$ 0	
On-going Total	0.00	\$ 0	\$ 0	\$ 0	\$ 0	
Start UP	0.00	\$ 0	\$ 0	\$ 0	\$ 0	
<b>TOTAL</b>	<b>0.00</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	

**Title:** **Basic Passenger Infrastructure** **Year Placed:** **2017**

**Description:** Basic passenger infrastructure (BPI) material are items or amenities that riders experience in their everyday use of Johnson County Transit (JCT) services, for example, an appropriate concrete pad for a wheelchair to gain access to a bus door or to stand upon in the rain, shelters, benches, bike racks, trash cans and route signs/schedules. These are the basic items that riders expect and should have available to them in order make the bus riding experience as enjoyable and comfortable as possible. This request is 80% grant funded, which for 2017 would be \$188,000 in grant funds with a County match of \$47,000. Funding for this project has been included in the FY 2017 Budget.

Capital Expenditures	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	Project Total
Preliminary Studies	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Land Acquisition	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Design and Construction	\$ 235,000	\$ 100,000	\$ 100,000	\$ 250,000	\$ 250,000	\$ 935,000
Equipment	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>TOTAL</b>	<b>\$ 235,000</b>	<b>\$ 100,000</b>	<b>\$ 100,000</b>	<b>\$ 250,000</b>	<b>\$ 250,000</b>	<b>\$ 935,000</b>

Operating Expenditures	Total FTE	FY 2017	FY 2018	FY 2019	FY 2020	
Personnel	0.00	\$ 0	\$ 0	\$ 0	\$ 0	
Contractual	0.00	\$ 0	\$ 0	\$ 0	\$ 0	
Commodities	0.00	\$ 0	\$ 0	\$ 0	\$ 0	
Capital	0.00	\$ 0	\$ 0	\$ 0	\$ 0	
On-going Total	0.00	\$ 0	\$ 0	\$ 0	\$ 0	
Start UP	0.00	\$ 0	\$ 0	\$ 0	\$ 0	
<b>TOTAL</b>	<b>0.00</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	



## Transportation

### Capital Improvement Program (CIP)

**Title:** **Vehicle Capital Replacement** **Year Placed:** **2017**

**Description:** The Vehicle Capital Replacement is a capital replacement project to provide on-going funding to be used for matches or additional funding for replacement vehicles, primarily revenue vehicles. Included in the FY 2017 budget is one-time funding of \$500,000 to supplement the annual funding of \$250,000. This project has been placed in the FY 2017 budget.

Capital Expenditures	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	Project Total
Preliminary Studies	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Design and Construction	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Equipment	\$ 750,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 1,750,000
<b>TOTAL</b>	<b>\$ 750,000</b>	<b>\$ 250,000</b>	<b>\$ 250,000</b>	<b>\$ 250,000</b>	<b>\$ 250,000</b>	<b>\$ 1,750,000</b>

Operating Expenditures	Total FTE	FY 2017	FY 2018	FY 2019	FY 2020	
Personnel	0.00	\$ 0	\$ 0	\$ 0	\$ 0	
Contractual	0.00	\$ 0	\$ 0	\$ 0	\$ 0	
Commodities	0.00	\$ 0	\$ 0	\$ 0	\$ 0	
Capital	0.00	\$ 0	\$ 0	\$ 0	\$ 0	
On-going Total	0.00	\$ 0	\$ 0	\$ 0	\$ 0	
Start UP	0.00	\$ 0	\$ 0	\$ 0	\$ 0	
<b>TOTAL</b>	<b>0.00</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	

**Title:** **Regional Fare Box Initiative** **Year Placed:** **2017**

**Description:** The "regional" farebox replacement concept is being evaluated so all transit agencies in the region would utilize similar fareboxes. Patrons could use the same fare payment medium (i.e. paper pass, debit card, smart phone, pre-loaded cards) that would be recognized and accepted by all fareboxes. At this time the actual fare box systems have not been determined nor the fare payment mediums to be used. This project is to have \$1,200,000 in grant funding and \$300,000 in County match. This project has been projected to start in FY 2019.

Capital Expenditures	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	Project Total
Preliminary Studies	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Design and Construction	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Equipment	\$ 0	\$ 0	\$ 750,000	\$ 750,000	\$ 0	\$ 1,500,000
<b>TOTAL</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 750,000</b>	<b>\$ 750,000</b>	<b>\$ 0</b>	<b>\$ 1,500,000</b>

Operating Expenditures	Total FTE	FY 2017	FY 2018	FY 2019	FY 2020	
Personnel	0.00	\$ 0	\$ 0	\$ 0	\$ 0	
Contractual	0.00	\$ 0	\$ 0	\$ 0	\$ 0	
Commodities	0.00	\$ 0	\$ 0	\$ 0	\$ 0	
Capital	0.00	\$ 0	\$ 0	\$ 0	\$ 0	
On-going Total	0.00	\$ 0	\$ 0	\$ 0	\$ 0	
Start UP	0.00	\$ 0	\$ 0	\$ 0	\$ 0	
<b>TOTAL</b>	<b>0.00</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	

## Wastewater Operations & Maintenance

	Actual FY 2015	Budget FY 2016	Estimated FY 2016	Requested FY 2017	Budget FY 2017	2016-2017 % Change
<b>Agency Revenues</b>						
Licenses and Permits	\$ 845,195	\$ 802,200	\$ 802,200	\$ 802,200	\$ 802,200	0.00 %
Charges for Service	\$ 50,641,822	\$ 54,232,226	\$ 54,232,226	\$ 57,182,227	\$ 57,182,227	5.44 %
Use of Assets	\$ 66,330	\$ 21,555	\$ 21,555	\$ 21,555	\$ 21,555	0.00 %
<b>Total Agency Fees &amp; Charges</b>	<b>\$ 51,553,347</b>	<b>\$ 55,055,981</b>	<b>\$ 55,055,981</b>	<b>\$ 58,005,982</b>	<b>\$ 58,005,982</b>	<b>5.36 %</b>
Use of Carryover	\$ 0	\$ 0	\$ 166,965	\$ 0	\$ 0	(100.00)%
Miscellaneous	\$ 88,925	\$ 247,845	\$ 247,845	\$ 247,800	\$ 247,800	(0.02)%
Interest	\$ 122,658	\$ 104,751	\$ 121,363	\$ 151,703	\$ 151,703	25.00 %
Interfund Transfer	\$ 9,120	\$ 0	\$ 0	\$ 0	\$ 0	0.00 %
<b>Total Other Agency Revenues</b>	<b>\$ 220,703</b>	<b>\$ 352,596</b>	<b>\$ 536,173</b>	<b>\$ 399,503</b>	<b>\$ 399,503</b>	<b>(25.49)%</b>
<b>a) Total Agency Revenues</b>	<b>\$ 51,774,050</b>	<b>\$ 55,408,577</b>	<b>\$ 55,592,154</b>	<b>\$ 58,405,485</b>	<b>\$ 58,405,485</b>	<b>5.06 %</b>
<b>Expenditures</b>						
Personnel	\$ 16,026,735	\$ 16,993,112	\$ 16,676,689	\$ 17,625,805	\$ 17,625,805	5.69 %
Contractual Services	\$ 27,125,693	\$ 29,720,589	\$ 30,220,589	\$ 32,017,184	\$ 32,017,184	5.94 %
Commodities	\$ 4,646,238	\$ 4,437,157	\$ 4,437,157	\$ 4,636,527	\$ 4,636,527	4.49 %
Capital Outlay	\$ 393,886	\$ 845,050	\$ 845,050	\$ 845,050	\$ 845,050	0.00 %
<b>Subtotal</b>	<b>\$ 48,192,552</b>	<b>\$ 51,995,908</b>	<b>\$ 52,179,485</b>	<b>\$ 55,124,566</b>	<b>\$ 55,124,566</b>	<b>5.64 %</b>
Miscellaneous	\$ 7,523	\$ 0	\$ 0	\$ 0	\$ 0	0.00 %
<b>Subtotal</b>	<b>\$ 7,523</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>0.00 %</b>
<b>Expenditures Subtotal</b>	<b>\$ 48,200,075</b>	<b>\$ 51,995,908</b>	<b>\$ 52,179,485</b>	<b>\$ 55,124,566</b>	<b>\$ 55,124,566</b>	<b>5.64 %</b>
Vehicle Equivalent Units	\$ 203,436	\$ 210,447	\$ 210,447	\$ 203,935	\$ 203,935	(3.09)%
Risk Management Charges	\$ 203,526	\$ 212,137	\$ 212,137	\$ 221,456	\$ 221,456	4.39 %
Cost Allocation	\$ 2,806,007	\$ 2,990,085	\$ 2,990,085	\$ 2,855,528	\$ 2,855,528	(4.50)%
<b>b) Total Expenditures</b>	<b>\$ 51,413,044</b>	<b>\$ 55,408,577</b>	<b>\$ 55,592,154</b>	<b>\$ 58,405,485</b>	<b>\$ 58,405,485</b>	<b>5.06 %</b>
<b>Difference: b) minus a)</b>	<b>\$ 361,006</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>0.00 %</b>
<b>FTE Positions</b>						
Fee Funded FTEs	0.00	0.00	0.00	0.00	0.00	0.00 %
Grant Funded FTEs	0.00	0.00	0.00	0.00	0.00	0.00 %
Other FTEs	210.00	214.00	214.00	215.65	215.65	0.77 %
<b>Total FTE Positions</b>	<b>210.00</b>	<b>214.00</b>	<b>214.00</b>	<b>215.65</b>	<b>215.65</b>	<b>0.77 %</b>

### Agency Mission

Protecting our environment, serving our customers, enhancing our community.

### Budget Highlights

Total expenditures for FY 2017, excluding transfers, Vehicle Equivalent Units, cost allocation, and Risk Management charges, are budgeted to increase by \$2,945,081 (5.64%) compared to FY 2016. This increase includes: 1) personal services for 1.0 Project Engineer and 1.0 Administrative Support III, 2) increase of \$2,500,000 for locate services, equipment and motor repair, chemicals, trash hauling and electricity, and 3) the budgeted salary and benefit increases included in the budget parameters.

User charges are budgeted to increase by 6.5% for FY 2017.

FTEs for FY 2017 increase by 1.65 FTES to 215.65 as the result of the Business Liaison (0.25 FTE) added during 2016 and the 2.0 FTEs added for FY 2017.

## Wastewater Operations & Maintenance

### Agency Goals & Objectives

Service Delivery Goals and Associated Objectives	Associated PMs:
1) <b>Transport wastewater to a treatment facility.</b> * Minimize line blockages and overflows. * Pumping equipment to ensure adequate pumping capacity to handle flow received.	a,b,c,f,g,h,i,j,k
2) <b>Effectively treat wastewater at a treatment facility.</b>	a,e,f,g
3) <b>Protect the water quality of receiving streams.</b> * Comply with discharge limits established by regulatory agencies.	a,e,f,g
4) <b>Provide physical facilities capable of meeting future service demands.</b> * Expand sewer infrastructure to accommodate new development.	a,d
5) <b>Provide an aesthetically pleasant environment around our facilities.</b> * Control odors, flies, and noise to acceptable levels.	a,e,f,g,h,i,j,k

### Agency Key Performance Measures (PMs)

Outputs	Actual 2015	Estimated 2016	Estimated 2017
a) Employee turnover.	11%	<10%	<10%
b) Miles of lines cleaned.	427	520	520
c) Miles of lines televised.	133	150	150
<b>Efficiency/Cost Measures</b>			
d) Plans reviewed within allotted time.	40%	78%	80%
e) Permit compliance rate.	99.9%	98%	98%
<b>Effectiveness Measures</b>			
f) # of preventive work orders complete.	13,737	13,000	13,000
g) # of corrective work orders issued.	963	<10 to 15% of work orders	<10 to 15% of work orders
h) Odor complaints.	5	<10/year	<10/year
i) Sewer backups - dry weather.	21	<53/year	<53/year
j) Sewer backups - wet weather.	3	<53/year at a 10 year rain event	<53/year at a 10 year rain event
k) # of line and manhole repairs.	281	144	144
l) Billing and collection complaint rate.	98	<10/month	<10/month

## Wastewater Operations & Maintenance

### Major Services

	Actual FY 2015	Budget FY 2016	Estimated FY 2016	Requested FY 2017	Budget FY 2017	2016-2017 %Change
<b>Service #1: Collections</b>						
Receive wastewater from customer service connections and transport this wastewater to a treatment facility. This involves operating and maintaining pump stations, cleaning and inspecting gravity lines and repairing manholes and gravity and pressure lines.						
Agency Revenues	\$ 14,866	\$ 0	\$ 0	\$ 0	\$ 0	0.00 %
Expenditures	\$ 7,430,774	\$ 6,417,781	\$ 5,652,771	\$ 5,826,449	\$ 5,826,449	3.07 %
Difference	\$ (7,415,908)	\$ (6,417,781)	\$ (5,652,771)	\$ (5,826,449)	\$ (5,826,449)	3.07 %
FTE Positions	65.00	62.00	53.00	53.00	53.00	0.00 %

### Service #2: Treatment

Treat influent wastewater to the level required by discharge permits issued by state or federal agencies and to protect the quality in the receiving streams. Properly dispose of the residual solids from the treatment process. This involves operating equipment, performing laboratory tests and maintaining equipment.

Agency Revenues	\$ 17,932	\$ 0	\$ 0	\$ 0	\$ 0	0.00 %
Expenditures	\$ 31,426,903	\$ 35,853,297	\$ 36,430,931	\$ 39,266,257	\$ 39,266,257	7.78 %
Difference	\$ (31,408,971)	\$ (35,853,297)	\$ (36,430,931)	\$ (39,266,257)	\$ (39,266,257)	7.78 %
FTE Positions	74.00	75.00	84.00	84.00	84.00	0.00 %

### Service #3: Infrastructure

This service provides for the management of the study, design and construction of projects, to expand the sewer infrastructure to accommodate new development in the County, and to provide sewers to neighborhoods served by septic tanks.

Agency Revenues	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00 %
Expenditures	\$ 4,089,407	\$ 3,822,607	\$ 3,664,216	\$ 3,990,734	\$ 3,990,734	8.91 %
Difference	\$ (4,089,407)	\$ (3,822,607)	\$ (3,664,216)	\$ (3,990,734)	\$ (3,990,734)	8.91 %
FTE Positions	30.00	38.00	36.00	38.00	38.00	5.56 %

### Service #4: Customer Service

Building an organization - purpose, process and people to meet the needs of the customer.

Agency Revenues	\$ 979	\$ 1,100,000	\$ 1,100,000	\$ 0	\$ 0	(100.00)%
Expenditures	\$ 1,753,215	\$ 1,771,037	\$ 1,883,165	\$ 1,966,931	\$ 1,966,931	4.45 %
Difference	\$ (1,752,236)	\$ (671,037)	\$ (783,165)	\$ (1,966,931)	\$ (1,966,931)	151.15 %
FTE Positions	12.00	10.00	12.18	12.25	12.25	0.57 %

### Service #5: Laboratory Services

The Laboratory Services Division provides analytical services including sampling and analysis of wastewater, potable water, industrial waste, landfill leachate, and ground and surface water.

Agency Revenues	\$ 94,839	\$ 69,800	\$ 69,800	\$ 69,800	\$ 69,800	0.00 %
Expenditures	\$ 1,000,515	\$ 1,005,277	\$ 1,006,011	\$ 1,041,722	\$ 1,041,722	3.55 %
Difference	\$ (905,676)	\$ (935,477)	\$ (936,211)	\$ (971,922)	\$ (971,922)	3.81 %
FTE Positions	9.00	9.00	9.00	9.00	9.00	0.00 %

## Wastewater Operations & Maintenance

### Major Services

	<u>Actual 2015</u>	<u>Budget 2016</u>	<u>Estimated 2016</u>	<u>Requested 2017</u>	<u>Budget 2017</u>	<u>2016-2017 % Change</u>
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#### Service #6: Grease and Pretreatment

The Wastewater Pretreatment Program controls industrial and food service grease discharges to sanitary sewers through permits, inspections and monitoring.

Agency Revenues	\$ 440,033	\$ 398,900	\$ 398,900	\$ 398,900	\$ 398,900	0.00 %
Expenditures	\$ 315,373	\$ 372,659	\$ 366,900	\$ 383,085	\$ 383,085	4.41 %
Difference	\$ 124,660	\$ 26,241	\$ 32,000	\$ 15,815	\$ 15,815	(50.58)%
FTE Positions	4.00	4.00	4.00	4.00	4.00	0.00 %

#### Service #7: Leadership Team, Business Operations and Planning

Leadership team and support services, including accounting, budgeting, computer operations, human resources, payroll, and employee relations to the other divisions for JCW.

Agency Revenues	\$ 51,205,401	\$ 53,839,877	\$ 54,023,454	\$ 57,936,785	\$ 57,936,785	7.24 %
Expenditures	\$ 5,396,857	\$ 6,165,919	\$ 6,588,160	\$ 5,930,307	\$ 5,930,307	(9.99)%
Difference	\$ 45,808,544	\$ 47,673,958	\$ 47,435,294	\$ 52,006,478	\$ 52,006,478	9.64 %
FTE Positions	16.00	16.00	15.82	15.40	15.40	(2.65)%

## Wastewater Operations & Maintenance

### Requests for Additional Resources

		Requested FY 2017	Budget FY 2017	Requested FY 2018	Projected FY 2018
<b>Request #1:</b>	<b>Contractual Services</b>			<b>Priority: 1 Major Service:</b>	Collection & Treatment

Johnson County Wastewater has an obligation to maintain the existing infrastructure for collecting, transporting and treating wastewater from customers. This request is to provide necessary funding for locate services. Johnson County Wastewater is required to locate its sanitary sewers in accordance with K.S.A. 66-1801. This service is performed by USIC, an underground utility locating company under contract with JCW. Costs and demand for this service have been steadily increasing since 2004 and increase demand placed on USIC for fiber service locates by AT&T and Google. The increase request is needed to fully fund these expenditures and allow for the continuation of this service. This request has been included in the FY 2017 budget and will be funded with user charges.

Agency Revenues	\$	800,000	\$	800,000	\$	800,000	\$	800,000
Expenditures	\$	800,000	\$	800,000	\$	800,000	\$	800,000
Difference	\$	0	\$	0	\$	0	\$	0
Full-time Equivalent Positions		0.00		0.00		0.00		0.00

<b>Request #2:</b>	<b>Project Engineer (1.0 FTE)</b>			<b>Priority: 2 Major Service:</b>	Infrastructure
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JCW's Operation and Maintenance Division - Existing Infrastructure Group (EI) is requesting one Project Engineer to assist the Managing Engineer - Treatment. The new position will 1) direct wastewater treatment and pumping asset management, Capital Improvement Plan (CIP), and rehabilitation and repair projects from scope development through construction; 2) lead project teams consisting of JCW staff and outside consultants/contractors; 3) establish and recommend scope, budget and schedule for projects included in an estimated \$95 million annual CIP; 4) provide engineering support to address and solve operations and maintenance problems, and conducts special studies as needed; 5) provide technical assistance on water quality issues; and 6) assist the Managing Engineer-Treatment on development and execution of long term projects, technology and software tool implementation, asset management, budgeting and staff utilization. This requested position is critical to meeting the workload associated with these work tasks. This request will be paid from user charges and has been included in the FY 2017 budget.

Agency Revenues	\$	126,498	\$	126,498	\$	133,213	\$	133,213
Expenditures	\$	126,498	\$	126,498	\$	133,213	\$	133,213
Difference	\$	0	\$	0	\$	0	\$	0
Full-time Equivalent Positions		1.00		1.00		1.00		1.00

<b>Request #3:</b>	<b>Administration Support (1.0 FTE)</b>			<b>Priority: 3 Major Service:</b>	Treatment
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JCW's Operation and Maintenance Division is requesting one Administrative Support III. Currently there are two Administrative positions dedicated to supporting the JCW department (214 staff), with one position used to back up critical duties when staff is on leave. There is one Administrative position dedicated to supporting the Operation and Maintenance (O&M) department. O&M had two administrative support positions in the past, but gave one up to provide support for the Customer Relations Division and the Water Quality Lab. After several years, JCW has determined that O&M requires more administrative support. This position will ensure adequate resources are available to support 160 O&M staff with daily work tasks, ordering and maintaining supplies, payroll processing, utility payment/tracking, and contract management for O&M uniforms. This request will be paid from user charges and has been included in the FY 2017 budget.

Agency Revenues	\$	67,230	\$	67,230	\$	69,796	\$	69,796
Expenditures	\$	67,230	\$	67,230	\$	69,796	\$	69,796
Difference	\$	0	\$	0	\$	0	\$	0
Full-time Equivalent Positions		1.00		1.00		1.00		1.00

## Wastewater Operations & Maintenance

### Requests for Additional Resources

	Requested FY 2017	Budget FY 2017	Requested FY 2018	Projected FY 2018
<b>Request #4:</b>	<b>Materials &amp; Supplies/Equipment &amp; Motor Repair</b>		<b>Priority: 4</b>	<b>Major Service:</b> Collection & Treatment

Johnson County Wastewater has an obligation to maintain the existing infrastructure for collecting, transporting and treating wastewater from our customers. JCW also has an obligation to meet National Pollution Discharge Elimination System permit (NPDES) regulations from the State of Kansas. Due to increasing cost of material for parts purchased for in-house repairs, and the age of JCW's assets (with age comes more frequent break downs), additional budget authority is needed to fund JCW expenditures and maintain JCW's assets at the current level of service. This request has been included in the FY 2017 budget and will be funded from user charges.

Agency Revenues	\$ 600,000	\$ 600,000	\$ 600,000	\$ 600,000
Expenditures	\$ 600,000	\$ 600,000	\$ 600,000	\$ 600,000
Difference	\$ 0	\$ 0	\$ 0	\$ 0
Full-time Equivalent Positions	0.00	0.00	0.00	0.00

<b>Request #5:</b>	<b>Chemicals</b>	<b>Priority: 5</b>	<b>Major Service:</b> Treatment
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Chemicals are essential to the operation of the wastewater treatment system. Johnson County Wastewater has an obligation to meet National Pollution Elimination System permit (NPDES) regulations from the State of Kansas. The use and cost of chemicals has been rising rapidly and steadily over the past few years. This RAR is needed to fund the anticipated increase in 2017 costs and for additional chemicals for expansion of treatment capacity at the New Century Air Center treatment facility, added odor control chemicals for the new 157<sup>th</sup> street pump station and added chemical for nutrient removal at the Blue River treatment facility. This request will be paid from user charges and has been included in the FY 2017 budget.

Agency Revenues	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000
Expenditures	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000
Difference	\$ 0	\$ 0	\$ 0	\$ 0
Full-time Equivalent Positions	0.00	0.00	0.00	0.00

<b>Request #6:</b>	<b>Sludge/Trash Removal</b>	<b>Priority: 6</b>	<b>Major Service:</b> Collection & Treatment
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Johnson County Wastewater has an obligation for collecting, transporting and treating wastewater from its customers. JCW also has an obligation to meet National Pollution Discharge Elimination System permit (NPDES) regulations from the State of Kansas. Due to increasing cost of sludge/trash removal, JCW needs additional budget authority to fund expenditures to maintain plant efficiency at the current level of service. This request has been included in the FY 2017 budget and will be paid from user charges.

Agency Revenues	\$ 400,000	\$ 400,000	\$ 400,000	\$ 400,000
Expenditures	\$ 400,000	\$ 400,000	\$ 400,000	\$ 400,000
Difference	\$ 0	\$ 0	\$ 0	\$ 0
Full-time Equivalent Positions	0.00	0.00	0.00	0.00

## Wastewater Operations & Maintenance

### Requests for Additional Resources

		<u>Requested FY 2017</u>	<u>Budget FY 2017</u>	<u>Requested FY 2018</u>	<u>Projected FY 2018</u>
<b>Request #7:</b>	<b>Electricity</b>			<b>Major Service:</b>	Collection & Treatment
			<b>Priority: 7</b>		

Electric motors are used to drive most of the pumps, blowers and other equipment used to transport wastewater to treatment facilities and to treat the wastewater prior to discharge to local receiving streams. This request is to increase funding to meet the rising costs of the electricity needed to perform these essential duties. This request will be paid from user charges and has been included in the FY 2017 budget.

Agency Revenues	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000
Expenditures	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000
Difference	\$ 0	\$ 0	\$ 0	\$ 0
Full-time Equivalent Positions	0.00	0.00	0.00	0.00



### Wastewater SRCFP

	Actual FY 2015	Budget FY 2016	Estimated FY 2016	Requested FY 2017	Budget FY 2017	2016-2017 % Change
<b>Agency Revenues</b>						
Licenses and Permits	\$ (3,800)	\$ 0	\$ 0	\$ 0	\$ 0	0.00 %
Charges for Service	\$ 44,889,113	\$ 49,402,500	\$ 50,852,500	\$ 51,685,000	\$ 51,685,000	1.64 %
<b>Total Agency Fees &amp; Charges</b>	<b>\$ 44,885,313</b>	<b>\$ 49,402,500</b>	<b>\$ 50,852,500</b>	<b>\$ 51,685,000</b>	<b>\$ 51,685,000</b>	<b>1.64 %</b>
Intergovernmental	\$ 376,688	\$ 359,844	\$ 359,844	\$ 344,106	\$ 344,106	(4.37)%
Bond Proceeds	\$ 31,519,008	\$ 46,400,000	\$ 42,600,000	\$ 43,700,000	\$ 43,700,000	2.58 %
Intrafund Transfers	\$ 5,200,868	\$ 0	\$ 0	\$ 0	\$ 0	0.00 %
Interest	\$ 413,012	\$ 284,974	\$ 322,236	\$ 402,795	\$ 402,795	25.00 %
<b>Total Other Agency Revenues</b>	<b>\$ 37,509,576</b>	<b>\$ 47,044,818</b>	<b>\$ 43,282,080</b>	<b>\$ 44,446,901</b>	<b>\$ 44,446,901</b>	<b>2.69 %</b>
<b>a) Total Agency Revenues</b>	<b>\$ 82,394,889</b>	<b>\$ 96,447,318</b>	<b>\$ 94,134,580</b>	<b>\$ 96,131,901</b>	<b>\$ 96,131,901</b>	<b>2.12 %</b>
<b>Expenditures</b>						
Contractual Services	\$ 205,811	\$ 200,000	\$ 541,100	\$ 804,169	\$ 804,169	48.62 %
<b>Subtotal</b>	<b>\$ 205,811</b>	<b>\$ 200,000</b>	<b>\$ 541,100</b>	<b>\$ 804,169</b>	<b>\$ 804,169</b>	<b>48.62 %</b>
Debt Service	\$ 29,109,160	\$ 34,267,900	\$ 33,889,214	\$ 36,318,900	\$ 36,318,900	7.17 %
Interfund Transfers	\$ 712,931	\$ 715,766	\$ 715,766	\$ 714,027	\$ 714,027	(0.24)%
Intrafund Transfers	\$ 41,188,231	\$ 61,288,652	\$ 59,013,500	\$ 58,319,805	\$ 58,319,805	(1.18)%
<b>Subtotal</b>	<b>\$ 71,010,322</b>	<b>\$ 96,272,318</b>	<b>\$ 93,618,480</b>	<b>\$ 95,352,732</b>	<b>\$ 95,352,732</b>	<b>1.85 %</b>
<b>Expenditures Subtotal</b>	<b>\$ 71,216,133</b>	<b>\$ 96,472,318</b>	<b>\$ 94,159,580</b>	<b>\$ 96,156,901</b>	<b>\$ 96,156,901</b>	<b>2.12 %</b>
<b>b) Total Expenditures</b>	<b>\$ 71,216,133</b>	<b>\$ 96,472,318</b>	<b>\$ 94,159,580</b>	<b>\$ 96,156,901</b>	<b>\$ 96,156,901</b>	<b>2.12 %</b>
<b>Difference: b) minus a)</b>	<b>\$ 11,178,756</b>	<b>\$ (25,000)</b>	<b>\$ (25,000)</b>	<b>\$ (25,000)</b>	<b>\$ (25,000)</b>	<b>0.00 %</b>
<b>Tax Revenues</b>						
Ad Valorem Support	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00 %
Other Taxes	\$ 883,207	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	0.00 %
<b>Total Tax Revenues</b>	<b>\$ 883,207</b>	<b>\$ 25,000</b>	<b>\$ 25,000</b>	<b>\$ 25,000</b>	<b>\$ 25,000</b>	<b>0.00 %</b>

### Agency Mission

Protecting our environment, serving our customers, enhancing our community.

### Budget Highlights

Total expenditures for FY 2017 are budgeted to increase by \$1,997,321 (2.12%) compared to estimated FY 2016. This is due to an increase in anticipated debt service for FY 2017.

The Capital Finance Charge is combined with the O&M user charges and based on a utility rate model, in line with industry's best practices. The combined charges are budgeted to increase 6.5% for FY 2017. Connection fees will vary based on meter size and are set at \$4,400 for a 5/8" meter for FY 2017. System availability charge of \$360/acre for property owners has been included for FY 2017.

The SRCFP fund pays the debt service on loans issued by the State of Kansas as well as general obligation bonds issued by the County. Bond Proceeds are budgeted to increase to \$43,700,000 for FY 2017 and will be used to fund Wastewater FY 2017 CIP.

Special assessment bonds have been issued on the behalf of specific Joints and Laterals sewer districts, which are funded by special assessments on the properties benefiting from the sewer districts.

# Wastewater SRCFP

## Capital Improvement Program (CIP)

<b>Title:</b>	<b>Plant Expansion</b>	<b>Year Placed:</b>	<b>2017</b>
<b>Description:</b>	These are on-going CIP projects that increase the capacity at the plants in order to accommodate growth. FY 2017 projects include improvements at Blue River, and expansion of the Tomahawk facility. These projects have been included in the FY 2017 CIP.		

Capital Expenditures	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	Project Total
Preliminary Studies	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Design and Construction	\$ 17,670,000	\$ 36,900,000	\$ 76,750,000	\$ 108,510,000	\$ 78,530,000	\$ 318,360,000
Equipment	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>TOTAL</b>	<b>\$ 17,670,000</b>	<b>\$ 36,900,000</b>	<b>\$ 76,750,000</b>	<b>\$ 108,510,000</b>	<b>\$ 78,530,000</b>	<b>\$ 318,360,000</b>

Operating Expenditures	Total FTE	FY 2017	FY 2018	FY 2019	FY 2020	
Personnel	0.0	\$ 0	\$ 0	\$ 0	\$ 0	
Contractual	0.0	\$ 0	\$ 0	\$ 0	\$ 0	
Commodities	0.0	\$ 0	\$ 0	\$ 0	\$ 0	
Capital	0.0	\$ 0	\$ 0	\$ 0	\$ 0	
On-going Total	0.0	\$ 0	\$ 0	\$ 0	\$ 0	
Start UP	0.0	\$ 0	\$ 0	\$ 0	\$ 0	
<b>TOTAL</b>	<b>0.0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>0</b>

<b>Title:</b>	<b>Sewer Expansions</b>	<b>Year Placed:</b>	<b>2017</b>
<b>Description:</b>	These on-going projects includes the construction of new development projects as requested by petitioners. Projects in this category include: Blue River 16 Contract District 4, Blue River 25, Contract District 3, Kill Creek 2 and future contract districts. These projects have been included in the 2017 CIP.		

Capital Expenditures	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	Project Total
Preliminary Studies	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Design and Construction	\$ 1,286,000	\$ 5,000,000	\$ 5,000,000	\$ 8,000,000	\$ 7,900,000	\$ 27,186,000
Equipment	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>TOTAL</b>	<b>\$ 1,286,000</b>	<b>\$ 5,000,000</b>	<b>\$ 5,000,000</b>	<b>\$ 8,000,000</b>	<b>\$ 7,900,000</b>	<b>\$ 27,186,000</b>

Operating Expenditures	Total FTE	FY 2017	FY 2018	FY 2019	FY 2020	
Personnel	0.0	\$ 0	\$ 0	\$ 0	\$ 0	
Contractual	0.0	\$ 0	\$ 0	\$ 0	\$ 0	
Commodities	0.0	\$ 0	\$ 0	\$ 0	\$ 0	
Capital	0.0	\$ 0	\$ 0	\$ 0	\$ 0	
On-going Total	0.0	\$ 0	\$ 0	\$ 0	\$ 0	
Start UP	0.0	\$ 0	\$ 0	\$ 0	\$ 0	
<b>TOTAL</b>	<b>0.0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>0</b>

# Wastewater SRCFP

## Capital Improvement Program (CIP)

<b>Title:</b>	<b>Permit/Regulatory</b>	<b>Year Placed:</b>	<b>2017</b>
<b>Description:</b>	Permit and regulatory projects are those projects mandated by the state and EPA, for which Wastewater will incur fines and legal consequences if not completed. Each new project paid with these funds must be approved by the Board of County Commissioners. There is a Mill Creek Kansas River Diffuser Modeling project and Blue River 4 Lagoon project planned in 2017. These projects have been included in the 2017 CIP.		

Capital Expenditures	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	Project Total
Preliminary Studies	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Design and Construction	\$ 3,000,000	\$ 5,000,000	\$ 0	\$ 0	\$ 0	\$ 8,000,000
Equipment	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>TOTAL</b>	<b>\$ 3,000,000</b>	<b>\$ 5,000,000</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 8,000,000</b>

Operating Expenditures	Total FTE	FY 2017	FY 2018	FY 2019	FY 2020	
Personnel	0.0	\$ 0	\$ 0	\$ 0	\$ 0	
Contractual	0.0	\$ 0	\$ 0	\$ 0	\$ 0	
Commodities	0.0	\$ 0	\$ 0	\$ 0	\$ 0	
Capital	0.0	\$ 0	\$ 0	\$ 0	\$ 0	
On-going Total	0.0	\$ 0	\$ 0	\$ 0	\$ 0	
Start UP	0.0	\$ 0	\$ 0	\$ 0	\$ 0	
<b>TOTAL</b>	<b>0.0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>0</b>

<b>Title:</b>	<b>General Renewal and Replacement</b>	<b>Year Placed:</b>	<b>2017</b>
<b>Description:</b>	This continues a program begun in 1989 to pay for repairs and improvements to existing infrastructure to address failing assets and minimize large environmental and social risks. Each new project paid with these funds must be approved by the Board of County Commissioners. Projects in this category include Asset Management Repair and Replacement for collections, force mains, treatment and pumping repair and rehabilitation, Sewershed Capacity Enhancements including at Indian Creek 2, Nelson Collection System and Solids Handling Improvements, as well as lagoon cleanouts. These projects have been included in the 2017 CIP.		

Capital Expenditures	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	Project Total
Preliminary Studies	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Design and Construction	\$ 31,154,000	\$ 34,869,000	\$ 22,225,000	\$ 20,609,000	\$ 24,373,000	\$133,230,000
Equipment	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>TOTAL</b>	<b>\$ 31,154,000</b>	<b>\$ 34,869,000</b>	<b>\$ 22,225,000</b>	<b>\$ 20,609,000</b>	<b>\$ 24,373,000</b>	<b>\$133,230,000</b>

Operating Expenditures	Total FTE	FY 2017	FY 2018	FY 2019	FY 2020	
Personnel	0.0	\$ 0	\$ 0	\$ 0	\$ 0	
Contractual	0.0	\$ 0	\$ 0	\$ 0	\$ 0	
Commodities	0.0	\$ 0	\$ 0	\$ 0	\$ 0	
Capital	0.0	\$ 0	\$ 0	\$ 0	\$ 0	
On-going Total	0.0	\$ 0	\$ 0	\$ 0	\$ 0	
Start UP	0.0	\$ 0	\$ 0	\$ 0	\$ 0	
<b>TOTAL</b>	<b>0.0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>0</b>

# **Wastewater SRCFP**

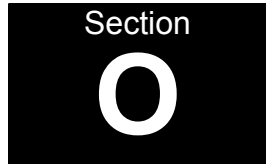
## **Capital Improvement Program (CIP)**

**Title:**                      **System Wide Projects**    **Year Placed:**                      **2017**

**Description:**                      There are several components which make up these projects; however, the major components include the following: the Asset Management Program Development, Middle Basin Admin Building Expansion, Nelson Building Improvements, Large Vehicle replacement, permit, relocations for city projects, and SCADA/Network communications. These projects have been included in the 2017 CIP.

<b>Capital</b>	<b>FY 2017</b>	<b>FY 2018</b>	<b>FY 2019</b>	<b>FY 2020</b>	<b>FY 2021</b>	<b>Project Total</b>
<b>Expenditures</b>						
Preliminary Studies	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Design and Construction	\$ 3,850,000	\$ 1,640,000	\$ 1,600,000	\$ 1,550,000	\$ 5,250,000	\$ 13,890,000
Equipment	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>TOTAL</b>	<b>\$ 3,850,000</b>	<b>\$ 1,640,000</b>	<b>\$ 1,600,000</b>	<b>\$ 1,550,000</b>	<b>\$ 5,250,000</b>	<b>\$ 13,890,000</b>

<b>Operating</b>	<b>Total FTE</b>	<b>FY 2017</b>	<b>FY 2018</b>	<b>FY 2019</b>	<b>FY 2020</b>
<b>Expenditures</b>					
Personnel	0.0	\$ 0	\$ 0	\$ 0	\$ 0
Contractual	0.0	\$ 0	\$ 0	\$ 0	\$ 0
Commodities	0.0	\$ 0	\$ 0	\$ 0	\$ 0
Capital	0.0	\$ 0	\$ 0	\$ 0	\$ 0
On-going Total	0.0	\$ 0	\$ 0	\$ 0	\$ 0
Start UP	0.0	\$ 0	\$ 0	\$ 0	\$ 0
<b>TOTAL</b>	<b>0.0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>



# Health & Human Services

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## **This Section Includes:**

- Alcohol Tax (Page O-2)
- Developmental Supports (Page O-3)
- Health & Environment (Page O-7)
- Human Services (Page O-14)
- Mental Health (Page O-21)

### Alcohol Tax

	Actual FY 2015	Budget FY 2016	Estimated FY 2016	Requested FY 2017	Budget FY 2017	2016-2017 % Change
<b>Agency Revenues</b>						
Charges for Service	\$ 0	\$ 0	\$ 0	\$ 0	0	0.00 %
<b>Total Agency Fees &amp; Charges</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>0</b>	<b>0.00 %</b>
Interest	\$ 786	\$ 760	\$ 890	\$ 1,113	\$ 1,113	25.06 %
<b>Total Other Agency Revenues</b>	<b>\$ 786</b>	<b>\$ 760</b>	<b>\$ 890</b>	<b>\$ 1,113</b>	<b>\$ 1,113</b>	<b>25.06 %</b>
<b>a) Total Agency Revenues</b>	<b>\$ 786</b>	<b>\$ 760</b>	<b>\$ 890</b>	<b>\$ 1,113</b>	<b>\$ 1,113</b>	<b>25.06 %</b>
<b>Expenditures</b>						
Contractual Services	\$ 71,439	\$ 89,830	\$ 89,830	\$ 86,993	\$ 86,993	(3.16)%
<b>Subtotal</b>	<b>\$ 71,439</b>	<b>\$ 89,830</b>	<b>\$ 89,830</b>	<b>\$ 86,993</b>	<b>\$ 86,993</b>	<b>(3.16)%</b>
Interfund Transfers	\$ 39,903	\$ 20,930	\$ 21,620	\$ 34,120	\$ 34,120	57.82 %
<b>Subtotal</b>	<b>\$ 39,903</b>	<b>\$ 20,930</b>	<b>\$ 21,620</b>	<b>\$ 34,120</b>	<b>\$ 34,120</b>	<b>57.82 %</b>
<b>Expenditures Subtotal</b>	<b>\$ 111,342</b>	<b>\$ 110,760</b>	<b>\$ 111,450</b>	<b>\$ 121,113</b>	<b>\$ 121,113</b>	<b>8.67 %</b>
<b>b) Total Expenditures</b>	<b>\$ 111,342</b>	<b>\$ 110,760</b>	<b>\$ 111,450</b>	<b>\$ 121,113</b>	<b>\$ 121,113</b>	<b>8.67 %</b>
<b>Difference: b) minus a)</b>	<b>\$ (110,556)</b>	<b>\$ (110,000)</b>	<b>\$ (110,560)</b>	<b>\$ (120,000)</b>	<b>\$ (120,000)</b>	<b>8.54 %</b>
<b>Tax Revenues</b>						
Other Taxes	\$ 125,359	\$ 110,000	\$ 110,560	\$ 120,000	\$ 120,000	8.54 %
<b>Total Tax Revenues</b>	<b>\$ 125,359</b>	<b>\$ 110,000</b>	<b>\$ 110,560</b>	<b>\$ 120,000</b>	<b>\$ 120,000</b>	<b>8.54 %</b>
<b>FTE Positions</b>						
Fee Funded FTEs	0.00	0.00	0.00	0.00	0.00	0.00 %
Grant Funded FTEs	0.00	0.00	0.00	0.00	0.00	0.00 %
Other FTEs	0.00	0.00	0.00	0.00	0.00	0.00 %
<b>Total FTE Positions</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00 %</b>

### Agency Mission

To distribute funds to alcohol and substance abuse prevention programs in Johnson County.

### Budget Highlights

This is a non-operating fund that receives revenue from the local alcohol liquor tax authorized by the Kansas Legislature. By statute, funds must be expended for alcoholism and drug abuse prevention programs. The reserve amount for the fund is estimated at \$171,272 as of December 31, 2016.

This fund does not receive any revenue from property taxes.

### Developmental Supports

	Actual FY 2015	Budget FY 2016	Estimated FY 2016	Requested FY 2017	Budget FY 2017	2016-2017 % Change
<b>Agency Revenues</b>						
Charges for Service	\$ 8,818,848	\$ 9,572,404	\$ 9,572,404	\$ 9,572,404	\$ 9,572,404	0.00 %
Use of Assets	\$ 4,625	\$ 0	\$ 0	\$ 0	\$ 0	0.00 %
<b>Total Agency Fees &amp; Charges</b>	<b>\$ 8,823,473</b>	<b>\$ 9,572,404</b>	<b>\$ 9,572,404</b>	<b>\$ 9,572,404</b>	<b>\$ 9,572,404</b>	<b>0.00 %</b>
Use of Carryover	\$ 0	\$ 233,227	\$ 233,227	\$ 42,270	\$ 42,270	(81.88)%
Intergovernmental	\$ 1,667,287	\$ 1,638,422	\$ 1,657,706	\$ 1,660,284	\$ 1,660,284	0.16 %
Miscellaneous	\$ 55,246	\$ 92,971	\$ 92,971	\$ 92,971	\$ 92,971	0.00 %
Interest	\$ 31,145	\$ 29,671	\$ 35,258	\$ 44,073	\$ 44,073	25.00 %
<b>Total Other Agency Revenues</b>	<b>\$ 1,753,678</b>	<b>\$ 1,994,291</b>	<b>\$ 2,019,162</b>	<b>\$ 1,839,598</b>	<b>\$ 1,839,598</b>	<b>(8.89)%</b>
<b>a) Total Agency Revenues</b>	<b>\$ 10,577,151</b>	<b>\$ 11,566,695</b>	<b>\$ 11,591,566</b>	<b>\$ 11,412,002</b>	<b>\$ 11,412,002</b>	<b>(1.55)%</b>
<b>Expenditures</b>						
Personnel	\$ 17,220,244	\$ 17,966,000	\$ 17,721,440	\$ 19,430,963	\$ 18,743,629	5.77 %
Contractual Services	\$ 979,996	\$ 1,759,718	\$ 1,429,573	\$ 1,391,292	\$ 1,390,167	(2.76)%
Commodities	\$ 731,013	\$ 661,882	\$ 712,598	\$ 723,298	\$ 715,843	0.46 %
Capital Outlay	\$ 85,879	\$ 159,867	\$ 393,094	\$ 319,867	\$ 199,867	(49.16)%
<b>Subtotal</b>	<b>\$ 19,017,132</b>	<b>\$ 20,547,467</b>	<b>\$ 20,256,705</b>	<b>\$ 21,865,420</b>	<b>\$ 21,049,506</b>	<b>3.91 %</b>
Miscellaneous	\$ 13,134	\$ 0	\$ 0	\$ 0	\$ 0	0.00 %
<b>Subtotal</b>	<b>\$ 13,134</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>0.00 %</b>
<b>Expenditures Subtotal</b>	<b>\$ 19,030,266</b>	<b>\$ 20,547,467</b>	<b>\$ 20,256,705</b>	<b>\$ 21,865,420</b>	<b>\$ 21,049,506</b>	<b>3.91 %</b>
Vehicle Equivalent Units	\$ 24,366	\$ 23,719	\$ 23,719	\$ 24,816	\$ 24,816	4.62 %
Risk Management Charges	\$ 43,414	\$ 71,102	\$ 71,102	\$ 72,050	\$ 72,050	1.33 %
Cost Allocation	\$ 1,948,621	\$ 2,227,383	\$ 2,227,383	\$ 2,383,195	\$ 2,383,195	7.00 %
<b>b) Total Expenditures</b>	<b>\$ 21,046,667</b>	<b>\$ 22,869,671</b>	<b>\$ 22,578,909</b>	<b>\$ 24,345,481</b>	<b>\$ 23,529,567</b>	<b>4.21 %</b>
<b>Difference: b) minus a)</b>	<b>\$ (10,469,516)</b>	<b>\$ (11,302,976)</b>	<b>\$ (10,987,343)</b>	<b>\$ (12,933,479)</b>	<b>\$ (12,117,565)</b>	<b>10.29 %</b>
<b>Tax Revenues</b>						
Ad Valorem Support	\$ 9,303,868	\$ 10,055,987	\$ 10,055,987	\$ 10,831,365	\$ 10,831,365	1.82 %
Other Taxes	\$ 1,228,605	\$ 1,246,989	\$ 1,320,666	\$ 1,286,200	\$ 1,286,200	0.79 %
<b>Total Tax Revenues</b>	<b>\$ 10,532,473</b>	<b>\$ 11,302,976</b>	<b>\$ 11,376,653</b>	<b>\$ 12,117,565</b>	<b>\$ 12,117,565</b>	<b>1.70 %</b>
<b>FTE Positions</b>						
Fee Funded FTEs	0.00	0.00	0.00	0.00	0.00	0.00 %
Grant Funded FTEs	14.00	14.00	13.00	13.00	13.00	0.00 %
Other FTEs	278.16	278.16	278.16	294.32	281.40	1.16 %
<b>Total FTE Positions</b>	<b>292.16</b>	<b>292.16</b>	<b>291.16</b>	<b>307.32</b>	<b>294.40</b>	<b>1.11 %</b>

### Agency Mission

Johnson County Developmental Supports serves people with intellectual and developmental disabilities. We focus on individuals' abilities, provide choice driven supports, and advocate alongside people to live and work in our community.

### Budget Highlights

Total expenditures for FY 2017, excluding transfers and Risk Management charges, are budgeted to increase by \$792,801 (3.91%) compared to FY 2016. The increase is due to the net effect of: 1) a \$270,369 RAR for 4.0 FTE and other expenditures for Day Supports, and 2) the budgeted salary and benefit increases included in the budget parameters.

FTEs for FY 2017 are budgeted to increase to 294.40 with the 4.0 FTE RAR for Day Supports.

## Developmental Supports

### Agency Goals and Performance Measures

#### Service Delivery Goals and Associated Performance Measures

	Actual 2015	Estimated 2016	Estimated 2017
<b>1) Increase independence while maintaining satisfaction for clients in residential, employment, and other valued activities.</b>			
(A) % of individuals who lease directly from the landlord (Number leasing from a landlord divided by the total number served)	84%	84%	100%
(B) % of individuals seeking employment who are placed in a job. (Number of placements divided by the number of open Vocational Rehabilitation cases)	74%	76%	78%
(C) % of individuals in case management indicating satisfaction of 3.5 or higher on a scale of 1-5	95%	95%	95%
<b>2) Ensure sufficient capacity to provide quality services to all Johnson County citizens with Intellectual/Developmental Disabilities</b>			
(A) % of individuals mailed an intake packet that respond within 90 days	35%	40%	45%
(B) % of individuals receiving Medicaid at time of access who accept case management services	85%	90%	95%
(C) % of providers in good standing*	91%	90%	90%

\*Providers who have a full license with the State of Kansas and have received no adverse action from the CDDO

#### Output and Efficiency Measures

Outputs and Efficiency Measures	Actual 2015	Estimated 2016	Estimated 2017
1) # of intake packets mailed	305	325	350
2) # of people on the waiting list for waiver services	548	559	619
3) # of providers in Johnson County	85	84	80
4) # of funded individuals without a provider	0	0	0

\*In 2014, the waiting list no longer included those who are underserved (receiving one waiver service and waiting for another). It only includes those individuals who are unserved (receiving no waiver services).



## **Developmental Supports**

### **Major Services**

	<u>Actual</u> <u>FY 2015</u>	<u>Budget</u> <u>FY 2016</u>	<u>Estimated</u> <u>FY 2016</u>	<u>Requested</u> <u>FY 2017</u>	<u>Budget</u> <u>FY 2017</u>	<u>2016-20</u> <u>%Chang</u>
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#### **Service #1: Community Support Provider (CSP)**

To provide high quality, person-centered supports within Day and Employment, Residential, Case Management, and Nursing Support Services to support men, women and children with intellectual and developmental disabilities (I/DD) in Johnson County, Kansas.

Agency	\$ 8,780,823	\$ 10,441,585	\$ 10,420,308	\$10,240,744	\$10,240,744	(1.72)%
Expenditures	\$ 17,856,489	\$ 19,463,774	\$ 19,181,842	\$20,750,776	\$19,934,862	3.93 %
Difference	\$ (9,075,666)	\$ (9,022,189)	\$ (8,761,534)	\$10,510,032)	\$ (9,694,118)	10.64 %
FTE Positions	278.16	278.16	278.16	294.32	281.40	1.16 %

#### **Service #2: Community Developmental Disability Organization (CDDO)**

To provide a single point of entry for those seeking I/DD services, determine eligibility, assist individuals and their families or guardians in choosing from an array of service options, and coordinate a network of affiliate providers.

Agency	\$ 1,796,328	\$ 1,125,110	\$ 1,171,258	\$ 1,171,258	\$ 1,171,258	0.00 %
Expenditures	\$ 1,173,777	\$ 1,083,693	\$ 1,074,863	\$ 1,114,644	\$ 1,114,644	3.70 %
Difference	\$ 622,551	\$ 41,417	\$ 96,395	\$ 56,614	\$ 56,614	(41.27)%
FTE Positions	13.00	13.00	13.00	13.00	13.00	0.00 %

## Developmental Supports

### Requests for Additional Resources

	Requested FY 2017	Budget FY 2017	Requested FY 2018	Projected FY 2018
<b>Request #1: JCDS Residential Supports</b>		Priority: 1	Major Service:	Support Services

This request is for 2 Senior Direct Support Professionals- Residential (Grade 13), and 6 Direct Support Professionals- Residential (Grade 12). Operating resources include 2 computers, 2 printers, and 2 vehicles. 1 Senior Direct Support Professional and 3 Direct Support Professionals will be utilized to support and provide services to individuals with Alzheimer's disease and other age-related declines. Specialized supports include more intense staffing ratios in order to provide support for activities of daily living, personal care, behavior support and intervention, as well as meaningful activities that promote satisfaction and a sense of purpose. More intense staffing ratios also provide increased safety, especially for those prone to elopement and/or physically aggressive behaviors, as well as during times when hospice supports are in place and 1:1 staffing ratios are necessary. Funding for this request has not been included in the FY 2017 budget.

Agency Revenues	\$ 0	\$ 0	\$ 0	\$ 0
Expenditures	\$ 414,310	\$ 0	\$ 460,872	\$ 0
Difference	\$ (414,310)	\$ 0	\$ (460,872)	\$ 0
Full-time Equivalent Positions	8.00	0.00	8.00	0.00

<b>Request #2: JCDS Residential Supports</b>		Priority: 2	Major Service:	Support Services
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Federal and State policy changes continue to emerge that challenge JCDS to provide services in more inclusive settings and create additional community-based employment options for the individuals we support. The changes will shift the demand and accountability away from congregate work services for disabled adults, towards more integrated competitive employment within the community. This shift will demand increasing service integration into the community and require more individualized staff supports that JCDS and other community providers do not have existing capacity to provide. This request is for staff resources and supporting operating resources to increase the capacity of JCDS to provide community-based employment to all individuals who are eligible for I/DD services in Johnson County. This request includes a total of 8 FTE's: 1 Employment Specialist and 2 Job Coaches assigned to a new Project SEARCH location, 4 Job Coaches assigned to Community Employment, and 1 Sr. Direct Support Professional assigned to the Emerging Artists program. Partial funding for this request is included in the FY 2017 budget.

Agency Revenues	\$ 0	\$ 0	\$ 0	\$ 0
Expenditures	\$ 480,079	\$ 270,369	\$ 480,863	\$ 244,291
Difference	\$ (480,079)	\$ (270,369)	\$ (480,863)	\$ (244,291)
Full-time Equivalent Positions	8.00	4.00	8.00	4.00

## Health & Environment

	Actual FY 2015	Budget FY 2016	Estimated FY 2016	Requested FY 2017	Budget FY 2017	2016-2017 % Change
<b>Agency Revenues</b>						
Licenses and Permits	\$ 553,633	\$ 598,210	\$ 598,210	\$ 567,781	\$ 567,781	(5.09)%
Charges for Service	\$ 1,437,546	\$ 1,421,997	\$ 1,421,997	\$ 1,557,970	\$ 1,557,970	9.56 %
<b>Total Agency Fees &amp; Charges</b>	<b>\$ 1,991,179</b>	<b>\$ 2,020,207</b>	<b>\$ 2,020,207</b>	<b>\$ 2,125,751</b>	<b>\$ 2,125,751</b>	<b>5.22 %</b>
Use of Carryover	\$ 0	\$ 0	\$ 0	\$ 42,837	\$ 42,837	0.00 %
Intergovernmental	\$ 4,178,571	\$ 5,250,184	\$ 5,062,531	\$ 5,242,449	\$ 5,242,449	3.55 %
Miscellaneous	\$ 173,666	\$ 81,648	\$ 81,648	\$ 89,081	\$ 89,081	9.10 %
Intrafund Transfers	\$ 211,783	\$ 222,243	\$ 222,243	\$ 222,243	\$ 222,243	0.00 %
Interfund Transfer	\$ 50,000	\$ 0	\$ 0	\$ 0	\$ 0	0.00 %
<b>Total Other Agency Revenues</b>	<b>\$ 4,614,020</b>	<b>\$ 5,554,075</b>	<b>\$ 5,366,422</b>	<b>\$ 5,596,610</b>	<b>\$ 5,596,610</b>	<b>4.29 %</b>
<b>a) Total Agency Revenues</b>	<b>\$ 6,605,199</b>	<b>\$ 7,574,282</b>	<b>\$ 7,386,629</b>	<b>\$ 7,722,361</b>	<b>\$ 7,722,361</b>	<b>4.55 %</b>
<b>Expenditures</b>						
Personnel	\$ 9,497,033	\$ 10,610,981	\$ 10,408,201	\$ 10,861,440	\$ 10,861,440	4.35 %
Contractual Services	\$ 1,070,164	\$ 1,830,774	\$ 1,574,134	\$ 1,613,168	\$ 1,613,168	2.48 %
Commodities	\$ 675,008	\$ 608,933	\$ 608,933	\$ 766,639	\$ 766,639	25.90 %
Capital Outlay	\$ 14,085	\$ 0	\$ 0	\$ 0	\$ 0	0.00 %
<b>Subtotal</b>	<b>\$ 11,256,290</b>	<b>\$ 13,050,688</b>	<b>\$ 12,591,268</b>	<b>\$ 13,241,247</b>	<b>\$ 13,241,247</b>	<b>5.16 %</b>
Miscellaneous	\$ 10,717	\$ 0	\$ 0	\$ 0	\$ 0	0.00 %
Interfund Transfers	\$ 1,800	\$ 0	\$ 0	\$ 0	\$ 0	0.00 %
Intrafund Transfers	\$ 211,783	\$ 222,243	\$ 222,243	\$ 222,243	\$ 222,243	0.00 %
Transfer to Equipment Reserve	\$ 0	\$ 70,000	\$ 70,000	\$ 70,000	\$ 70,000	0.00 %
<b>Subtotal</b>	<b>\$ 224,300</b>	<b>\$ 292,243</b>	<b>\$ 292,243</b>	<b>\$ 292,243</b>	<b>\$ 292,243</b>	<b>0.00 %</b>
<b>Expenditures Subtotal</b>	<b>\$ 11,480,590</b>	<b>\$ 13,342,931</b>	<b>\$ 12,883,511</b>	<b>\$ 13,533,490</b>	<b>\$ 13,533,490</b>	<b>5.05 %</b>
Vehicle Equivalent Units	\$ 7,225	\$ 6,022	\$ 6,022	\$ 4,753	\$ 4,753	(21.07)%
Risk Management Charges	\$ 41,700	\$ 68,772	\$ 68,772	\$ 68,564	\$ 68,564	(0.30)%
Cost Allocation	\$ 1,889,961	\$ 1,968,144	\$ 1,968,144	\$ 1,949,370	\$ 1,949,370	(0.95)%
<b>b) Total Expenditures</b>	<b>\$ 13,419,476</b>	<b>\$ 15,385,869</b>	<b>\$ 14,926,449</b>	<b>\$ 15,556,177</b>	<b>\$ 15,556,177</b>	<b>4.22 %</b>
<b>Difference: b) minus a)</b>	<b>\$ (6,814,277)</b>	<b>\$ (7,811,587)</b>	<b>\$ (7,539,820)</b>	<b>\$ (7,833,816)</b>	<b>\$ (7,833,816)</b>	<b>3.90 %</b>
<b>Tax Revenues</b>						
Ad Valorem Support	\$ 6,086,081	\$ 7,001,680	\$ 7,001,680	\$ 6,944,785	\$ 6,944,785	(0.81)%
Other Taxes	\$ 710,755	\$ 809,907	\$ 860,315	\$ 889,031	\$ 889,031	3.34 %
<b>Total Tax Revenues</b>	<b>\$ 6,796,836</b>	<b>\$ 7,811,587</b>	<b>\$ 7,861,995</b>	<b>\$ 7,833,816</b>	<b>\$ 7,833,816</b>	<b>(0.36)%</b>
<b>FTE Positions</b>						
Fee Funded FTEs	0.00	0.00	0.00	0.00	0.00	0.00 %
Grant Funded FTEs	50.43	50.43	52.36	55.16	55.16	5.35 %
Other FTEs	85.24	85.24	86.43	84.19	84.19	(2.59)%
<b>Total FTE Positions</b>	<b>135.67</b>	<b>135.67</b>	<b>138.79</b>	<b>139.35</b>	<b>139.35</b>	<b>0.40 %</b>

### Agency Mission

The Johnson County Department of Health and Environment is the County's official public health agency and is dedicated to protect and promote the health, welfare and environment of the community, and to prevent disease.

### Budget Highlights

Total expenditures for FY 2017, excluding transfers, Vehicle Equivalent Units, Risk Management, and cost allocation charges, are budgeted to increase by \$649,979 (5.16%) compared to FY 2016. This increase includes: 1) increased grant expenditures, 2) Increased use of Carry Over, and 3) the budgeted salary and benefit increases included in the budget parameters .

FTEs for FY 2017 are budgeted to increase to 139.35 due to the net effect of the transfer of 1.0 FTE from MNH and changes made during the year outside of the budget cycle.

## Health & Environment

### Agency Goals and Performance Measures

#### Service Delivery Goals and Associated Performance Measures

	Actual 2015	Estimated 2016	Estimated 2017
<b>1) Prevent disease, protect the public and promote health.</b>			
(A) Rate of teen-age pregnancy in Johnson County.	2.0/1000 (2013 data)	2.4/1000 (2014 data)	2.0/1000
(B) % of population of target age group receiving human sexuality education.	0.44%	0.80%	0.80%
(C) Smoking rate for Johnson County.	15% (2012 data)	12.6% (2013 data)	12.0%
(D) % of individuals attempting to quit smoking.	53.3% (2011 data)	55.7% (2013 data)	0.56
<b>2) Prevent the incidence and spread of disease through</b>			
(A) Countywide rate of hepatitis B vaccine given at birth.	77%	78%	78%
(B) School vaccination rate for hepatitis B.	99%	99%	99%
(C) % or # of new mothers who had their 6 week follow-up.	64%	65%	65%
(D) % of infants who receive their immunizations timely.	70%	70%	70%
(E) % of blood pressure participants who receive a referral.	2%	2%	7%
<b>3) Ensure safe and quality childcare.</b>			
(A) 90% of visits completed within KDHE standards.	93.2%	95%	95%
(B) Average time spent on surveys.			
Centers.	3.5	3.5	3.5
Homes.	1.6	1.5	1.5
(C) % of facilities that are 100% compliant.	11%	15%	20%
<b>4) Assure prevention-based clinical services are provided to vulnerable populations to ensure positive health outcomes.</b>			
(A) % of total Family Planning (FP) clients receiving services.	9.0%	11%	12%
(B) % of positive birth outcomes among women receiving.	84.9%	90%	92%
(C) Rate of repeat STD clients returning within one year.	7.8%	10.0%	11%
<b>5) Protect the environment by providing on-site sewer inspections.</b>			
(A) Respond to complaints by next business day.	100% (19/19)	100%	100%
(B) Timely response to new construction and resale requests.	100%	100%	100%

## Health & Environment

### Output and Efficiency Measures

Related Outputs and Efficiency Measures	Actual 2015	Estimated 2016	Estimated 2017
1.B. # of participants in human sexuality classes.	168	337	400
1.C. # of people smoking in Johnson County.	71,433	72,358	73,000
1.D. # of people in Johnson County who reduced or quit smoking.	39,816	31,986	32,000
2.A. # of vaccines administered.	22,523	24,000	23,000
2.A. # of TB tests administered.	1,947	2,000	2,100
2.C. # of participants at blood pressure clinics.	3,204	2,447	2,500
3.A. # of visits completed within KDHE time standards.	2,445	2,498	2,498
3.C. # of deaths, serious injuries or emergency orders.	0	0	0
3.C. Average time spent per annual visit.	<i>annual - Home ave 1.58 hours Center - 3.22</i>	<i>annual - Home ave 1.58 hours Center - 3.22</i>	<i>annual - Home ave 1.58 hours Center - 3.22</i>
4.A. # high risk clients receiving FP services.	326	359	419
4.B. # PN clients who deliver full-term infants.	317	349	384
4.C. # STD clients returning within one year.	300	350	400
5.A. # of inspections completed timely.	19/19	100%	100%
5.A. # of complaints that go to court.	1	1	1

## Health & Environment

### Major Services

	Actual FY 2015	Budget FY 2016	Estimated FY 2016	Requested FY 2017	Budget FY 2017	2016-2017 %Change
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#### Service #1: Business Operations

Central services that provide for both administrative and financial support for the department.

Agency	\$ 530,754	\$ 4,430,088	\$ 4,242,435	\$ 4,397,233	\$ 4,397,233	3.65%
Expenditures	\$ 1,650,020	\$ 2,702,804	\$ 2,183,230	\$ 2,223,943	\$ 2,223,943	1.86%
Difference	\$ (1,119,266)	\$ 1,727,284	\$ 2,059,205	\$ 2,173,290	\$ 2,173,290	5.54%
FTE Positions	22.63	22.63	14.93	14.93	14.93	0.00%

#### Service #2: Strategic Planning

Provides strategic planning and quality improvement for the department.

Agency	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%
Expenditures	\$ 384,633	\$ 426,736	\$ 422,177	\$ 436,457	\$ 436,457	3.38%
Difference	\$ (384,633)	\$ (426,736)	\$ (422,177)	\$ (436,457)	\$ (436,457)	3.38%
FTE Positions	4.00	4.00	4.00	4.00	4.00	0.00%

#### Service #3: Childcare

Ensures a safe environment for children in out-of-home care through surveillance, monitoring, and inspection of child care facilities throughout Johnson County. The program provides/sponsors many classes for daycare providers on an annual basis. School inspection program moved under this division after the restaurant inspection division was eliminated from the Environmental Division. Additionally, all public schools receive a health and safety inspection by Registered Sanitarians on an annual basis.

Agency	\$ 780,851	\$ 305,371	\$ 305,371	\$ 307,516	\$ 307,516	0.70%
Expenditures	\$ 1,097,601	\$ 1,116,232	\$ 1,071,537	\$ 1,119,960	\$ 1,119,960	4.52%
Difference	\$ (316,750)	\$ (810,861)	\$ (766,166)	\$ (812,444)	\$ (812,444)	6.04%
FTE Positions	15.00	15.00	15.00	15.00	15.00	0.00%

#### Service #4: Community Health

Promotes healthy behaviors through programs, events, classes, presentations, newsletters, screenings, workshops, health fairs, professional seminars, media information and policy change. In addition, specific programs provide dietary help through nutrition education and distribution of food vouchers to a low income targeted population.

Agency	\$ 2,107,532	\$ 676,415	\$ 676,415	\$ 722,784	\$ 722,784	6.86%
Expenditures	\$ 2,811,964	\$ 3,147,659	\$ 2,951,740	\$ 3,188,359	\$ 3,188,359	8.02%
Difference	\$ (704,432)	\$ (2,471,244)	\$ (2,275,325)	\$ (2,465,575)	\$ (2,465,575)	8.36%
FTE Positions	36.99	36.99	36.52	36.52	36.52	0.00%

## Health & Environment

### Major Services

	<u>Actual</u> <u>FY 2015</u>	<u>Budget</u> <u>FY 2016</u>	<u>Estimated</u> <u>FY 2016</u>	<u>Requested</u> <u>FY 2017</u>	<u>Budget</u> <u>FY 2017</u>	<u>2016-2017</u> <u>%Change</u>
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#### Service #5: Clinical Services

Provides core public health services to targeted populations through provision of basic preventive care via early intervention (screening, education, counseling and treatment) that decrease the overall costs of health care within the County. In addition, specific programs provide dietary help through nutrition education and distribution of food vouchers to a low income targeted population.

Agency	\$ 2,692,430	\$ 1,448,180	\$ 1,448,180	\$ 1,558,022	\$ 1,558,022	7.58%
Expenditures	\$ 4,051,431	\$ 4,266,210	\$ 4,509,519	\$ 4,736,929	\$ 4,736,929	5.04%
Difference	\$ (1,359,001)	\$ (2,818,030)	\$ (3,061,339)	\$ (3,178,907)	\$ (3,178,907)	3.84%
FTE Positions	40.05	40.05	49.34	49.90	49.90	1.13%

#### Service #6: Environmental

Protect the health, welfare and environment of the community through services that monitor, control or eliminate contaminants and through public education about environmental issues.

Agency	\$ 493,632	\$ 714,228	\$ 714,228	\$ 736,806	\$ 736,806	3.16%
Expenditures	\$ 1,484,941	\$ 1,683,290	\$ 1,745,308	\$ 1,827,842	\$ 1,827,842	4.73%
Difference	\$ (991,309)	\$ (969,062)	\$ (1,031,080)	\$ (1,091,036)	\$ (1,091,036)	5.81%
FTE Positions	17.00	17.00	19.00	19.00	19.00	0.00%

## Health & Environment

### Requests for Additional Resources

	Requested FY 2017	Budget FY 2017	Requested FY 2018	Projected FY 2018
<b>Request #1: Nurse-Family Partnership</b>			Major Service:	Community Health
		Priority:	1	

DHE is requesting support to implement the Nurse-Family Partnership (NFP) Program in Johnson County. NFP is a cost-effective, evidence-based nurse home visitation program designed to improve pregnancy outcomes, child health and development, reduce child abuse and neglect (including injuries and accidents) and increase self-sufficiency for eligible, first-time parents. The request is for program start-up and education/training costs. DHE currently has the personnel in place to implement the NFP program.

Agency Revenues	\$ 42,837	\$ 42,837	\$ 42,837	\$ 42,837
Expenditures	\$ 116,541	\$ 116,541	\$ 116,541	\$ 116,541
Difference	\$ (73,704)	\$ (73,704)	\$ (73,704)	\$ (73,704)
Full-time Equivalent Positions	0.0	0.0	0.0	0.0

<b>Request #2: Increase Expenses to cover private pay vaccines</b>			Major Service:	Clinic Services
		Priority:	2	

We have continued to generate increased revenue in the immunization area as a result of taking insurance. We are getting increased reimbursement for patients who come into the office for travel and flu vaccinations. While demand and revenue have increased we are no longer able to provide these services within our current budget structure. The additional revenue of \$75,000 per year increase will allow us to continue this service.

Agency Revenues	\$ 75,000	\$ 75,000	\$ 77,250	\$ 77,250
Expenditures	\$ 75,000	\$ 75,000	\$ 77,250	\$ 77,250
Difference	\$ 0	\$ 0	\$ 0	\$ 0
Full-time Equivalent Positions	0.0	0.0	0.0	0.0



## Health & Environment

### Capital Improvement Program (CIP)

<b>Title:</b>	<b>Electronic Health Record</b>	<b>Year Placed:</b>	<b>N/A</b>
<b>Description:</b>	DHE would like to purchase a current technology based electronic health record/patient management software solution. DHE currently uses a Netsmart solution by the name of Insight. The current electronic health record system/patient management system was initiated approximately 10 years ago. With technology changes and improvements, this system no longer meets the needs of the industry standards at a level that is efficient and economical. Add-ons are available at a considerable cost for programming, but support cannot be guaranteed by the vendor in the future. We are in search of a system that will maximize our efficiencies, using the most current technology available with the highest level of customer service. This project is not included in the FY 2017 Budget.		

Capital Expenditures	Year 1	Year 2	Year 3	Year 4	Year 5	Project Total
Capital Expenditures	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Equipment	\$ 325,025	\$ 0	\$ 0	\$ 0	\$ 0	\$ 325,025
Total	\$ 325,025	\$ 0	\$ 0	\$ 0	\$ 0	\$ 325,025

Operating Expenditures	Total FTE	Year 1	Year 2	Year 3	Year 4
Personnel	0.0	\$ 0	\$ 0	\$ 0	\$ 0
Contractual	0.0	\$ 49,424	\$ 49,424	\$ 49,424	\$ 49,424
Commodities	0.0	\$ 0	\$ 0	\$ 0	\$ 0
Capital	0.0	\$ 0	\$ 0	\$ 0	\$ 0
On-going Total	0.0	\$ 0	\$ 0	\$ 0	\$ 0
TOTAL	0.0	\$ 0	\$ 0	\$ 0	\$ 0

<b>Title:</b>	<b>Health Services Building Renovation</b>	<b>Year Placed:</b>	<b>N/A</b>
<b>Description:</b>	DHE has been in this location since it was built in 1993. Due to the volume of clients accessing services at DHE's Olathe location, it has become apparent the lobby needs to be enlarged to give clients more seating options. Additionally, due to the bullet resistant glass and the lobby noise from clients waiting, it is difficult for Customer Service Specialists to communicate when clients are checking in. Immunization rooms are too small for a family, nurse and vaccine refrigerator. Floors are settling and cracking in this area. This project is not included in the FY 2017 Budget.		

Capital Expenditures	Year 1	Year 2	Year 3	Year 4	Year 5	Project Total
Design/Consulting	\$ 80,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 80,000
Construction	\$ 0	\$ 1,000,000	\$ 0	\$ 0	\$ 0	\$ 1,000,000
Equipment	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Total	\$ 80,000	\$ 1,000,000	\$ 0	\$ 0	\$ 0	\$ 1,080,000

Operating Expenditures	Total FTE	Year 1	Year 2	Year 3
Personnel	0.0	\$ 0	\$ 0	\$ 0
Contractual	0.0	\$ 0	\$ 0	\$ 0
Commodities	0.0	\$ 0	\$ 0	\$ 0
Capital	0.0	\$ 0	\$ 0	\$ 0
On-going Total	0.0	\$ 0	\$ 0	\$ 0
TOTAL	0.0	\$ 0	\$ 0	\$ 0

## Human Services

	Actual FY 2015	Budget FY 2016	Estimated FY 2016	Requested FY 2017	Budget FY 2017	2016-2017 % Change
<b>Agency Revenues</b>						
Charges for Service	\$ 1,273,575	\$ 1,656,104	\$ 1,656,104	\$ 1,485,500	\$ 1,485,500	(10.30)%
Use of Assets	\$ 33,493	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	0.00 %
<b>Total Agency Fees &amp; Charges</b>	<b>\$ 1,307,068</b>	<b>\$ 1,706,104</b>	<b>\$ 1,706,104</b>	<b>\$ 1,535,500</b>	<b>\$ 1,535,500</b>	<b>(10.00)%</b>
Use of Carryover	\$ 0	\$ 41,000	\$ 41,000	\$ 41,000	\$ 41,000	0.00 %
Intergovernmental	\$ 14,648,611	\$ 20,980,269	\$ 20,980,269	\$ 18,726,215	\$ 18,726,215	(10.74)%
Miscellaneous	\$ 1,991,800	\$ 621,711	\$ 621,711	\$ 663,000	\$ 663,000	6.64 %
Intrafund Transfers	\$ 486,237	\$ 576,353	\$ 576,353	\$ 386,353	\$ 386,353	(32.97)%
Interest	\$ 8,201	\$ 200	\$ 200	\$ 200	\$ 200	0.00 %
<b>Total Other Agency Revenues</b>	<b>\$ 17,134,849</b>	<b>\$ 22,219,533</b>	<b>\$ 22,219,533</b>	<b>\$ 19,816,768</b>	<b>\$ 19,816,768</b>	<b>(10.81)%</b>
<b>a) Total Agency Revenues</b>	<b>\$ 18,441,917</b>	<b>\$ 23,925,637</b>	<b>\$ 23,925,637</b>	<b>\$ 21,352,268</b>	<b>\$ 21,352,268</b>	<b>(10.76)%</b>
<b>Expenditures</b>						
Personnel	\$ 5,708,803	\$ 7,698,445	\$ 7,613,361	\$ 7,996,837	\$ 7,996,837	5.04 %
Contractual Services	\$ 15,305,962	\$ 18,083,073	\$ 18,159,748	\$ 15,678,109	\$ 15,672,824	(13.69)%
Commodities	\$ 136,339	\$ 982,940	\$ 982,940	\$ 855,765	\$ 855,765	(12.94)%
Capital Outlay	\$ 21,042	\$ 109,000	\$ 109,000	\$ 84,000	\$ 84,000	(22.94)%
<b>Subtotal</b>	<b>\$ 21,172,146</b>	<b>\$ 26,873,458</b>	<b>\$ 26,865,049</b>	<b>\$ 24,614,711</b>	<b>\$ 24,609,426</b>	<b>(8.40)%</b>
Miscellaneous	\$ 19,760	\$ 0	\$ 0	\$ 0	\$ 0	0.00 %
Interfund Transfers	\$ 6,997	\$ 0	\$ 0	\$ 0	\$ 0	0.00 %
Intrafund Transfers	\$ 494,737	\$ 576,353	\$ 576,353	\$ 386,353	\$ 386,353	(32.97)%
Transfer to Equipment Reserve	\$ 0	\$ 65,000	\$ 65,000	\$ 65,000	\$ 65,000	0.00 %
<b>Subtotal</b>	<b>\$ 521,494</b>	<b>\$ 641,353</b>	<b>\$ 641,353</b>	<b>\$ 451,353</b>	<b>\$ 451,353</b>	<b>(29.62)%</b>
<b>Expenditures Subtotal</b>	<b>\$ 21,693,640</b>	<b>\$ 27,514,811</b>	<b>\$ 27,506,402</b>	<b>\$ 25,066,064</b>	<b>\$ 25,060,779</b>	<b>(8.89)%</b>
Vehicle Equivalent Units	\$ 7,881	\$ 5,428	\$ 5,428	\$ 4,906	\$ 4,906	(9.62)%
Risk Management Charges	\$ 14,150	\$ 20,662	\$ 20,662	\$ 0	\$ 0	(100.00)%
<b>b) Total Expenditures</b>	<b>\$ 21,715,671</b>	<b>\$ 27,540,901</b>	<b>\$ 27,532,492</b>	<b>\$ 25,070,970</b>	<b>\$ 25,065,685</b>	<b>(8.96)%</b>
<b>Difference: b) minus a)</b>	<b>\$ (3,273,754)</b>	<b>\$ (3,615,264)</b>	<b>\$ (3,606,855)</b>	<b>\$ (3,718,702)</b>	<b>\$ (3,713,417)</b>	<b>2.95 %</b>
<b>FTE Positions</b>						
Fee Funded FTEs	0.00	0.00	0.00	0.00	0.00	0.00 %
Grant Funded FTEs	87.27	87.27	87.01	87.01	87.01	0.00 %
Other FTEs	36.94	36.94	36.94	36.94	36.94	0.00 %
<b>Total FTE Positions</b>	<b>124.21</b>	<b>124.21</b>	<b>123.95</b>	<b>123.95</b>	<b>123.95</b>	<b>0.00 %</b>

### Agency Mission

The mission of the Johnson County Human Services Department is to provide essential human services as a safety net, targeting older adults, people with disabilities and low income families, in order to support independence, dignity and self-sufficiency. The Community Development Block Grant (CDBG) Department, within Human Services, is to secure federal, state and local funding for community development activities, to provide leadership in coordinating these activities, and to ensure continued funding through the accountable, efficient and effective use of these funds in serving low to moderate income residents throughout Johnson County.

### Budget Highlights

Total expenditures for FY 2017, excluding transfers, Vehicle Equivalent Units, Risk Management charges and cost allocation, are budgeted to decrease by \$2,255,623 (8.4%) compared to FY 2016. This overall change is due to the net impact of: 1) Decreases in grant budgets, and 2) the budgeted salary and benefit increases included in the budget parameters.

Transfers to Equipment Reserve remain constant at \$65,000.

FTEs for FY 2017 remain constant at 123.95.

## Human Services

### Agency Goals and Performance Measures

#### Service Delivery Goals and Associated Performance Measures

<b>Community Based Aging Services and Nutrition</b>		<b>Actual 2015</b>	<b>Estimated 2016</b>	<b>Estimated 2017</b>
<b>Goal:</b> Serve as a safety net and promote the independence of elderly Johnson County residents through the provision of home-delivered and congregate meal service programs				
1)				
	(A) % of congregate site participants (traditional sites)	14%	12%	10%
	(B) % of congregate site participants (CHAMPSS*)	86%	88%	90%
	(C) % of meals providing one-third of Recommended Dietary Allowances (RDA) nutritional value	100%	100%	100%
<b>Goal:</b> Maximize use of volunteer resources to serve as many elderly Johnson County residents as possible				
2)				
	(A) Annual volunteer FTE equivalent savings (Meals on Wheels and congregate meal sites)	10.67	11.50	12.50
<b>Goal:</b> Promote a high quality of life and independence to elderly Johnson County citizens through assessments, counseling, monitoring, care coordination and case management services				
3)				
	(A) Average length of case management service	18 months	18 months	18 months
	(B) % of clients (JoCo residents) served by AAA** with County funding (\$108K)	13.5%	14%	14%
	(C) Diversion rate from nursing homes	61%	62%	63%

#### Output and Efficiency Measures

<b>Outputs and Efficiency Measures</b>		<b>Actual 2015</b>	<b>Estimated 2016</b>	<b>Estimated 2017</b>
1)	# of meals provided	274,000	274,250	274,500
2)	# of congregate meal sites	10	10	10
3)	# of volunteers (Meals on Wheels and congregate sites)	965	1,000	1,035
4)	# of volunteer hours (Meals on Wheels and congregate sites)	16,183	16,650	17,000
5)	# of ADRC*** information assistance calls	10,134	10,235	10,335
6)	# of option counseling sessions	1,658	1,776	1,890
7)	# of assessments	3,810	3,840	3,870
8)	SCA/OAA**** caseload	522	527	537

\*Choosing Healthy Appetizing Meal Plan Solutions for Seniors

\*\*Area Agency on Aging

\*\*\*Aging & Disability Resource Center

\*\*\*\*Senior Care Act/Older Americans Act

## Human Services

### Agency Goals and Performance Measures

#### Service Delivery Goals and Associated Performance Measures

Housing Services		Actual 2015	Estimated 2016	Estimated 2017
1)	<b>Goal:</b> Serve as a safety net to low-income Johnson County citizens through the provision of safe, decent, affordable housing opportunities across the community			
(A)	% of family self sufficiency participants completing Family Self Sufficiency Program within 5 years	20%	10%	10%
(B)	# of new landlord participants outside the minority/poverty concentrated areas	5	6	7
(C)	% of homes requiring reinspections of all Housing Choice Voucher annual inspections	27%	30%	30%
2)	<b>Goal:</b> Assist low-income families with housing subsidies and other housing services to stabilize families and enhance neighborhood conditions			
(A)	# of homes receiving accessibility modifications	5	5	5
(B)	# of homes where code citations were addressed	7	10	10
(C)	% savings on annual/monthly utilities following home	21%	N/A	N/A
(D)	# of families that did not qualify for Homebuyer Assistance due	3	2	2
(E)	# of families deemed ineligible due to maximum appraised value	16	10	10

#### Output and Efficiency Measures

Outputs and Efficiency Measures		Actual 2015	Estimated 2016	Estimated 2017
1)	# of families remaining on Section 8 Housing Choice Voucher wait list after one year	0	500	400
2)	Avg. # of rental assistance clients per Occupancy Specialist	309	308	308
3)	# of households provided rental assistance	1,785	1,700	1,700
4)	# of persons benefiting by homes rehabbed under HOME and MHR programs	154	125	125
5)	# of families on Minor Home Repair wait list longer than 6 mos. due to lack of funding or delay in funding	8	5	5
6)	Avg. length of time of person on HOME wait list	3 yrs	3 yrs	3 yrs
7)	# of families porting (transferring) in from other jurisdictions annually	191	150	150
8)	# of families porting (transferring) out to other jurisdictions annually	51	50	50
9)	# of families assisted with Weatherization Program	137	N/A	N/A

## Human Services

### Agency Goals and Performance Measures

#### Service Delivery Goals and Associated Performance Measures

<b>Outreach and Administrative Services</b>	<b>Actual 2015</b>	<b>Estimated 2016</b>	<b>Estimated 2017</b>
<b>1) Goal:</b> Serve as a safety net to low-income Johnson County citizens, moving beyond cycles of aid into self-reliance and longterm sustainability.			
<b>(A)</b> % of households of case-managed Outreach clients meeting 100% of goals.	N/A	50%	50%
<b>(B)</b> % of total utility assistance funds leveraged by contributions from cities, utilities, and other donations.	56%	56%	57%
<b>2) Goal:</b> Provide physically disabled, home-bound Johnson County citizens with full access to an independent lifestyle and high quality of life.			
<b>(A)</b> % of in-home services clients reporting a "high" level of satisfaction.	90%	100%	100%
<b>(B)</b> # of in-home services clients served per homemaker .75 FTE.	28	22	24
<b>(C)</b> # of case-management clients served per case worker	35	35	33
<b>3) Goal:</b> Utilize volunteers to provide program assistance in meeting the needs of the elderly, disabled, and low income individuals in Johnson County.			
<b>(A)</b> Volunteer retention rate.	78%	83%	85%
<b>(B)</b> Annual volunteer FTE equivalent savings.	17.6	18.0	18.5
<b>4) Goal:</b> Serve as a safety net for the elderly, disabled and low-income Johnson County residents by providing essential transportation services and providing transportation resource options when appropriate.			
<b>(A)</b> Cost per ride (one-way).	\$5	\$5	\$5
<b>(B)</b> Number of Catch-a-Ride clients added.	115	125	135
<b>(C)</b> Annual Catch-a-Ride volunteer FTE equivalent savings.	3.2	3.5	4.0
<b>(D)</b> Catch-a-Ride Volunteer Retention Rate.	70%	80%	85%

## ***Human Services***

### **Output and Efficiency Measures**

<b><u>Related Outputs and Efficiency</u></b>	<b><u>Actual 2015</u></b>	<b><u>Estimated 2016</u></b>	<b><u>Estimated 2017</u></b>
<b>1)</b> # of households receiving case management services.	1,216	1,300	1,400
<b>2)</b> # of meal clients served per month.	11	13	15
<b>3)</b> # of home-maker clients served per month.	16	16	16
<b>4)</b> # of households served through Utility Assistance (UA) program.	1,702	1,800	1,900
<b>5)</b> # monthly visits to My Resource Connection website.	3,549	4,000	4,000
<b>6)</b> # of volunteers (all programs).	1,167	1,200	1,250
<b>7)</b> # of volunteer hours (all programs).	26,637	27,000	27,500
<b>8)</b> # of new volunteers (all programs).	265	300	350
<b>9)</b> Catch-a-Ride rides provided (one-way).	4,847	4,950	5,050
<b>10)</b> # of Catch-a-Ride riders.	244	275	300
<b>11)</b> # of requests for Catch-a-Ride program.	780	850	900
<b>12)</b> # of volunteers for Catch-a-Ride program.	84	90	95

## Human Services

### Agency Goals and Performance Measures

#### Service Delivery Goals and Associated Performance Measures

<b>Community Development Block Grant (CDBG)</b>		<b>Actual 2015</b>	<b>Estimated 2016</b>	<b>Estimated 2017</b>
Goal: Complete applications for the funding of community development activities with primary emphasis on Johnson County's Consolidated Plan.				
1)	(A) # of applications submitted.	3	3	3
	(B) % submitted meeting timeliness and completeness standards.	100	100	100
	(C) % of funded applications based on # of submissions.	100	100	100
Goal: Manage the Community Development Block Grant application process from inception through project completion.				
	(A) % grant funds spent for infrastructure, community facilities, housing and public services that benefit low and moderate income residents.	100%	93%	93%
	(B) % subrecipients monitored at least every 3 years and Davis-Bacon projects monitored yearly.	100%	93%	93%
Goal: Ensure that the financial transactions of all grants received through Community Development are recorded and expended in a timely manner.				
3)	(A) % subrecipient payment requests approved for payment within 2 days of completed request.	100%	100%	100%

#### Output and Efficiency Measures

<b>Outputs and Efficiency Measures</b>		<b>Actual 2015</b>	<b>Estimated 2016</b>	<b>Estimated 2017</b>
1)	Total grant \$ awarded.	1,379,646	1,300,000	1,200,000
2)	Total # of grant projects administered.	28	25	25
3)	# of grant projects monitored off-site.	15	18	18
4)	Total funds expended.	1,290,514	1,300,000	1,300,000
5)	Total # of notifications sent out about CDBG application process.	74	75	75
6)	Total # of CDBG applications received.	25	25	25
7)	Total # of new contacts receiving CDBG information as a result of increased outreach.	12	10	10
8)	Total # of new agencies submitting CDBG applications.	4	4	4

## Human Services

### Major Services

	<u>Actual</u> <u>FY 2015</u>	<u>Budget</u> <u>FY 2016</u>	<u>Estimated</u> <u>FY 2016</u>	<u>Requested</u> <u>FY 2017</u>	<u>Budget</u> <u>FY 2017</u>	<u>2016-2017</u> <u>%Change</u>
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#### Service #1: Community Based Aging Services

Provide in-home and nutrition services, information and referral to support older adults, improving their health, independence and ability to live in the community.

Agency	\$ 3,840,985	\$ 6,105,997	\$ 6,105,997	\$ 5,520,803	\$ 5,520,803	(9.58)%
Expenditures	\$ 4,470,764	\$ 6,753,132	\$ 6,669,221	\$ 6,051,960	\$ 6,046,675	(9.33)%
Difference	\$ (629,779)	\$ (647,135)	\$ (563,224)	\$ (531,157)	\$ (525,872)	(6.63)%
FTE Positions	71.69	71.69	71.43	71.43	71.43	0.00 %

#### Service #2: Housing Services

Assist low income families with housing subsidies and other housing services to stabilize families and enhance overall neighborhood conditions.

Agency	\$ 12,879,137	\$ 15,792,277	\$ 15,792,277	\$ 13,952,837	\$ 13,952,837	(11.65)%
Expenditures	\$ 13,308,499	\$ 16,248,944	\$ 16,305,448	\$ 14,543,971	\$ 14,543,971	(10.80)%
Difference	\$ (429,362)	\$ (456,667)	\$ (513,171)	\$ (591,134)	\$ (591,134)	15.19 %
FTE Positions	24.65	24.65	24.65	24.65	24.65	0.00 %

#### Service #3: Outreach & Administration

Partner with cities and communities by operating Multi-Service Centers that provide essential human services as a safety net, targeting older adults, people with a disability, and low-income families, in order to support independence, dignity and self-sufficiency. Provide a variety of services to deaf, disabled and homebound individuals. Support and sustain services to vulnerable populations through community partnerships, public awareness, volunteer management and continuous process improvement.

Agency	\$ 405,458	\$ 386,000	\$ 386,000	\$ 427,000	\$ 427,000	10.62 %
Expenditures	\$ 2,598,039	\$ 2,871,356	\$ 2,890,370	\$ 3,021,858	\$ 3,021,858	4.55 %
Difference	\$ (2,192,581)	\$ (2,485,356)	\$ (2,504,370)	\$ (2,594,858)	\$ (2,594,858)	3.61 %
FTE Positions	25.87	25.87	25.87	25.87	25.87	0.00 %

#### Service #4: Community Development

Manage the Community Development Block Grant (CDBG) program and Emergency Shelter Grants. Member of the Executive Committee for the Continuum of Care On Homelessness. Assist in writing the yearly HUD Grant application.

Agency	\$ 1,316,337	\$ 1,641,363	\$ 1,641,363	\$ 1,451,628	\$ 1,451,628	(11.56)%
Expenditures	\$ 1,316,338	\$ 1,641,379	\$ 1,641,363	\$ 1,448,275	\$ 1,448,275	(11.76)%
Difference	\$ (1)	\$ (16)	\$ 0	\$ 3,353	\$ 3,353	0.00 %
FTE Positions	2.00	2.00	2.00	2.00	2.00	0.00 %



## Mental Health

	Actual FY 2015	Budget FY 2016	Estimated FY 2016	Requested FY 2017	Budget FY 2017	2016-2017 % Change
<b>Agency Revenues</b>						
Charges for Service	\$ 8,701,417	\$ 11,354,143	\$ 8,448,477	\$ 7,505,870	\$ 7,505,870	(11.16)%
User of Assets	\$ 19,100	\$ 0	\$ 0	\$ 0	\$ 0	0.00 %
<b>Total Agency Fees &amp; Charges</b>	<b>\$ 8,720,517</b>	<b>\$ 11,354,143</b>	<b>\$ 8,448,477</b>	<b>\$ 7,505,870</b>	<b>\$ 7,505,870</b>	<b>(11.16)%</b>
Intergovernmental	\$ 4,630,490	\$ 5,500,682	\$ 5,301,541	\$ 4,558,798	\$ 4,558,798	(14.01)%
Miscellaneous	\$ 155,289	\$ 65,004	\$ 65,004	\$ 51,043	\$ 51,043	(21.48)%
Intrafund Transfers	\$ 10,710	\$ 0	\$ 0	\$ 0	\$ 0	0.00 %
Interest	\$ 25,499	\$ 22,194	\$ 28,867	\$ 36,084	\$ 36,084	25.00 %
Interfund Transfer	\$ 506,075	\$ 169,120	\$ 274,786	\$ 560,120	\$ 560,120	103.84 %
<b>Total Other Agency Revenues</b>	<b>\$ 5,328,063</b>	<b>\$ 5,757,000</b>	<b>\$ 5,670,198</b>	<b>\$ 5,206,045</b>	<b>\$ 5,206,045</b>	<b>(8.19)%</b>
<b>a) Total Agency Revenues</b>	<b>\$ 14,048,580</b>	<b>\$ 17,111,143</b>	<b>\$ 14,118,675</b>	<b>\$ 12,711,915</b>	<b>\$ 12,711,915</b>	<b>(9.96)%</b>
<b>Expenditures</b>						
Personnel	\$ 21,591,014	\$ 23,546,829	\$ 22,533,726	\$ 22,652,651	\$ 22,652,651	0.53 %
Contractual Services	\$ 2,467,665	\$ 2,270,842	\$ 2,073,178	\$ 2,153,341	\$ 2,153,341	3.87 %
Commodities	\$ 431,160	\$ 594,166	\$ 598,030	\$ 556,952	\$ 556,952	(6.87)%
Capital Outlay	\$ 0	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	0.00 %
<b>Subtotal</b>	<b>\$ 24,489,839</b>	<b>\$ 26,511,837</b>	<b>\$ 25,304,934</b>	<b>\$ 25,462,944</b>	<b>\$ 25,462,944</b>	<b>0.62 %</b>
Miscellaneous	\$ 27,075	\$ 0	\$ 0	\$ 0	\$ 0	0.00 %
Interfund Transfers	\$ 617,695	\$ 85,825	\$ 85,825	\$ 88,875	\$ 88,875	3.55 %
Intrafund Transfers	\$ 10,710	\$ 0	\$ 0	\$ 0	\$ 0	0.00 %
<b>Subtotal</b>	<b>\$ 655,480</b>	<b>\$ 85,825</b>	<b>\$ 85,825</b>	<b>\$ 88,875</b>	<b>\$ 88,875</b>	<b>3.55 %</b>
<b>Expenditures Subtotal</b>	<b>\$ 25,145,319</b>	<b>\$ 26,597,662</b>	<b>\$ 25,390,759</b>	<b>\$ 25,551,819</b>	<b>\$ 25,551,819</b>	<b>0.63 %</b>
Vehicle Equivalent Units	\$ 9,425	\$ 6,372	\$ 6,372	\$ 9,929	\$ 9,929	55.82 %
Risk Management Charges	\$ 83,250	\$ 140,085	\$ 140,085	\$ 143,567	\$ 143,567	2.49 %
Cost Allocation	\$ 2,933,757	\$ 3,438,738	\$ 1,570,351	\$ 4,342,650	\$ 4,342,650	176.54 %
<b>b) Total Expenditures</b>	<b>\$ 28,171,751</b>	<b>\$ 30,182,857</b>	<b>\$ 27,107,567</b>	<b>\$ 30,047,965</b>	<b>\$ 30,047,965</b>	<b>10.85 %</b>
<b>Difference: b) minus a)</b>	<b>\$ (14,123,171)</b>	<b>\$ (13,071,714)</b>	<b>\$ (12,988,892)</b>	<b>\$ (17,336,050)</b>	<b>\$ (17,336,050)</b>	<b>33.47 %</b>
<b>Tax Revenues</b>						
Ad Valorem Support	\$ 12,173,467	\$ 11,422,675	\$ 11,422,675	\$ 15,846,669	\$ 15,846,669	38.73 %
Other Taxes	\$ 1,641,283	\$ 1,649,039	\$ 1,746,719	\$ 1,489,381	\$ 1,489,381	(14.73)%
<b>Total Tax Revenues</b>	<b>\$ 13,814,750</b>	<b>\$ 13,071,714</b>	<b>\$ 13,169,394</b>	<b>\$ 17,336,050</b>	<b>\$ 17,336,050</b>	<b>31.64 %</b>
<b>FTE Positions</b>						
Fee Funded FTEs	0.00	0.00	0.00	0.00	0.00	0.00 %
Grant Funded FTEs	52.98	52.98	63.92	58.92	58.92	(7.82)%
Other FTEs	254.35	254.35	250.31	245.36	245.36	(1.98)%
<b>Total FTE Positions</b>	<b>307.33</b>	<b>307.33</b>	<b>314.23</b>	<b>304.28</b>	<b>304.28</b>	<b>(3.17)%</b>

### Agency Mission

The mission of the Johnson County Mental Health Center (MHC) is to improve the quality of life for Johnson County residents by providing comprehensive mental health services that are: 1) of the highest possible quality, 2) driven by the needs of persons served, 3) provided in the least intrusive manner, 4) easily assessable to all residents, 5) provided in collaboration with community partners, and 6) accountable to our community and the public trust through the efficient and effective use of resources.

### Budget Highlights

Total expenditures for FY 2017, excluding transfers, Risk Management charges and cost allocation, are budgeted to increase by \$158,010 (0.62%) compared to FY 2016. This increase is the result of 1) a reduction of 12.0 FTE through the loss of funding for the Regional Prevention Center and Health Home, and 2) the budgeted salary and benefit increases included in the budget parameters.

FTEs for FY 2017 are budgeted to decrease by 9.95 to 304.28 which is the net impact of 12.0 FTE eliminated and other FTE added outside of the budget cycle.

## Mental Health

### Agency Goals & Objectives

<b>Service Delivery Goals and Associated Objectives</b>	<b>Associated PMs:</b>
1) Ensure persons experiencing psychiatric emergencies are treated in the least restrictive alternative setting. * Maintain 50% diversion rate from hospitalization.	c
2) Maximize community integration for persons with serious mental illness. *Maintain 97% pf persons living independently. *Maintain 35% of persons involved in vocational activity or post secondary education.	d,b e,b
3) Ensure that children with severe emotional disturbances participate successfully in family and community life. *Maintain school attendance at 98%. *Maintain 90% of children living in a permanent home.	f,b g,b
4) Ensure that persons experiencing psychological distress have access to services which improve functioning and restore successful participation as productive of the community. *Provide non-emergency appointments within 10 days 80% of the time. *Provide services that are reported as beneficial.	a h,b

### Agency Key Performance Measures (PMs)

Agency Key Performance Measures (KPMs)		Actual	Estimated	Estimated
Outputs and Efficiency Measures		2015	2016	2017
a)	Improve the overall health status of the individuals that we serve.	In process of revising PMs		
b)	Assist the individuals we serve in attaining a meaningful role in our community.	In process of revising PMs		
c)	To be trusted stewards of public funding through transparency and accountability.	In process of revising PMs		
Efficiency/Cost Measures				
a)	% of appointments offered within 10 days.	90%	90%	94%
b)	% of staff meeting or exceeding performance standards.	90%	90%	90%
Effectiveness Measures				
c)	% of persons screened for hospitalization that are diverted.	50%	50%	50%
d)	% of persons living in independent settings.	98%	98%	97%
e)	% of persons working competitively or involved in post secondary education.	35%	35%	36%
f)	% of school attendance for children.	98%	98%	98%
g)	% of children living in a permanent family home.	98%	98%	98%
h)	% of clients reporting that services received were beneficial.	97%	97%	98%

## Mental Health

### Major Services

	Actual FY 2015	Budget FY 2016	Estimated FY 2016	Requested FY 2017	Budget FY 2017	2016-2017 %Change
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#### Service #1: Emergency Services

Ensures that persons experiencing psychiatric emergencies are treated immediately and in the least restrictive setting.

Agency	\$ 1,505,045	\$ 2,116,140	\$ 2,184,068	\$ 1,615,301	\$ 1,615,301	(26.04)%
Expenditures	\$ 3,373,815	\$ 3,345,128	\$ 3,604,482	\$ 3,760,826	\$ 3,760,286	4.32 %
Difference	\$ (1,868,770)	\$ (1,228,988)	\$ (1,420,414)	\$ (2,145,525)	\$ (2,144,985)	51.01 %
FTE Positions	40.21	40.21	45.45	45.76	45.76	0.68 %

#### Service #2: Adult Services

Provides community-based mental health treatment, maximizing community integration for severely mentally ill residents of Johnson County.

Agency	\$ 4,574,728	\$ 5,040,037	\$ 4,240,896	\$ 4,762,435	\$ 4,762,435	12.30 %
Expenditures	\$ 6,811,069	\$ 7,720,766	\$ 6,605,506	\$ 6,933,942	\$ 6,930,542	4.92 %
Difference	\$ (2,236,341)	\$ (2,680,729)	\$ (2,364,610)	\$ (2,171,507)	\$ (2,168,107)	(8.31)%
FTE Positions	92.95	92.95	91.65	88.25	88.25	(3.71)%

#### Service #3: Children and Family Services

Provides community-based mental health services in collaboration with other community agencies to children who evidence serious emotional disturbances.

Agency	\$ 3,801,712	\$ 3,809,981	\$ 2,710,015	\$ 2,760,991	\$ 2,760,991	1.88 %
Expenditures	\$ 5,060,311	\$ 5,845,405	\$ 5,437,117	\$ 5,644,926	\$ 5,644,926	3.82 %
Difference	\$ (1,258,599)	\$ (2,035,424)	\$ (2,727,102)	\$ (2,883,935)	\$ (2,883,935)	5.75 %
FTE Positions	69.47	69.47	64.20	64.20	64.20	0.00 %

#### Service #4: Substance Use Disorder Services

Provides outpatient and residential substance abuse services for adolescents and adults and supports community prevention programs.

Agency	\$ 2,463,778	\$ 2,496,075	\$ 2,496,075	\$ 2,192,033	\$ 2,192,033	(12.18)%
Expenditures	\$ 3,385,537	\$ 3,068,285	\$ 3,192,618	\$ 2,941,468	\$ 2,941,468	(7.87)%
Difference	\$ (921,759)	\$ (572,210)	\$ (696,543)	\$ (749,435)	\$ (749,435)	7.59 %
FTE Positions	43.45	43.45	45.25	40.25	40.25	(11.05)%

## Mental Health

### Major Services

	<u>Actual FY 2015</u>	<u>Budget FY 2016</u>	<u>Estimated FY 2016</u>	<u>Requested FY 2017</u>	<u>Budget FY 2017</u>	<u>2016-2017 %Change</u>
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#### Service #5: Medical Services

Provides psychiatric medical treatment in conjunction with the community-based mental health services for severely mentally ill residents and children who evidence serious emotional disturbances in Johnson County.

Agency	\$ 806,267	\$ 959,682	\$ 959,682	\$ 787,027	\$ 787,027	(17.99)%
Expenditures	\$ 2,170,822	\$ 2,668,171	\$ 2,452,636	\$ 2,538,865	\$ 2,538,865	3.52 %
Difference	\$ (1,364,555)	\$ (1,708,489)	\$ (1,492,954)	\$ (1,751,838)	\$ (1,751,838)	17.34 %
FTE Positions	18.75	18.75	18.80	18.80	18.80	0.00 %

#### Service #6: Administration Services

Provides organization-wide executive and administrative leadership and support, including financial, billing, and data services.

Agency	\$ 897,050	\$ 2,689,228	\$ 1,595,867	\$ 594,128	\$ 594,128	(62.77)%
Expenditures	\$ 4,343,765	\$ 3,949,907	\$ 4,098,400	\$ 3,735,732	\$ 3,735,732	(8.85)%
Difference	\$ (3,446,715)	\$ (1,260,679)	\$ (2,502,533)	\$ (3,141,604)	\$ (3,141,604)	25.54 %
FTE Positions	42.50	42.50	48.88	47.02	47.02	(3.81)%

## Mental Health

### Requests for Additional Resources

	Requested FY 2017	Budget FY 2017	Requested FY 2018	Projected FY 2018
<b>Continued Funding of Center-wide Services</b>		Priority: 1	Major Service:	Center-wide

Staff has prepared revenue projections for 2017 and estimates a total revenue shortfall of \$4,500,000. Reducing the department budget to account for this shortfall would result in a further loss of over 100 staff positions and the elimination of multiple services provided to clients and community stakeholders. Mental Health requests the Board of County Commissioners provide additional county tax support to backfill the loss of state funds and fee for service revenue. Funding for this request is included in the FY 2017 budget.

Agency Revenues	\$ 0	\$ 0	\$ 0	\$ 0
Expenditures	\$ 4,500,000	\$ 4,500,000	\$ 4,500,000	\$ 4,500,000
Difference	\$ (4,500,000)	\$ (4,500,000)	\$ (4,500,000)	\$ (4,500,000)
Full-time Equivalent Positions	0.0	0.0	0.0	0.0

<b>Front Desk/Customer Care Center Staff</b>		Priority: 2	Major Service:	Operations/ Administrative Services
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Mental Health requests two additional FTEs to replace the three temporary staff positions and use these FTEs to staff the front desk and customer care center. Funding for this request is included in the FY 2017 budget.

Agency Revenues	\$ 0	\$ 0	\$ 0	\$ 0
Expenditures	\$ 119,198	\$ 119,198	\$ 129,711	\$ 129,711
Difference	\$ (119,198)	\$ (119,198)	\$ (129,711)	\$ (129,711)
Full-time Equivalent Positions	2.0	2.0	2.0	2.0

## Mental Health

### Capital Improvement Program (CIP)

<b>Title:</b>	<b>MNH Remodel</b>	<b>Year Placed:</b>	<b>N/A</b>
<b>Description:</b>	This request is to renovate portions of the buildings Mental Health occupies. The intent is to provide increased efficiency of operations, maximize space utilization, bring building security into alignment with county standards and make corrections to the various existing non-compliant building code and ADA conditions. This request is not included in the FY 2017 Budget.		

<b>Capital Expenditures</b>	<b>Year 1</b>	<b>Year 2</b>	<b>Year 3</b>	<b>Year 4</b>	<b>Year 5</b>	<b>Project Total</b>
Land Acquisition	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Design/Consulting	\$ 300,000	\$ 250,000	\$ 0	\$ 0	\$ 0	\$ 550,000
Capital Expenditures	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Construction	\$ 400,000	\$ 2,950,000	\$ 2,600,000	\$ 0	\$ 0	\$ 5,950,000
Equipment	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>Total</b>	<b>\$ 700,000</b>	<b>\$ 3,200,000</b>	<b>\$ 2,600,000</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 6,500,000</b>

<b>Operating Expenditures</b>	<b>Total FTE</b>	<b>Year 1</b>	<b>Year 2</b>	<b>Year 3</b>		
Personnel	0.0	\$ 0	\$ 0	\$ 0	\$ 0	
Contractual	0.0	\$ 0	\$ 0	\$ 0	\$ 0	
Commodities	0.0	\$ 0	\$ 0	\$ 0	\$ 0	
Capital	0.0	\$ 0	\$ 0	\$ 0	\$ 0	
On-going Total	0.0	\$ 0	\$ 0	\$ 0	\$ 0	
<b>TOTAL</b>	<b>0.0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	

## **This Section Includes:**

- Developer Fees (Page P-2)
- Fair (Page P-3)
- Heritage Trust (Page P-4)
- Library Operating (Page P-5)
- Library Special Use (Page P-10)
- Park & Recreation General (Page P-11)
- Park & Recreation Employee Benefits (Page -21)
- Park & Recreation Bond & Interest (Page P-22)
- Park & Recreation Enterprise (Page P-23)
- Stream Maintenance (Page P-30)

### Developer Fees

	Actual FY 2015	Budget FY 2016	Estimated FY 2016	Requested FY 2017	Budget FY 2017	2016-2017 % Change
<b>Agency Revenues</b>						
Licenses and Permits	\$ 0	\$ 0	\$ 0	\$ 0	0	0.00%
Charges for Service	\$ 0	\$ 9,800	\$ 9,800	\$ 9,800	9,800	0.00%
<b>Total Agency Fees &amp; Charges</b>	<b>\$ 0</b>	<b>\$ 9,800</b>	<b>\$ 9,800</b>	<b>\$ 9,800</b>	<b>9,800</b>	<b>0.00%</b>
Use of Carryover	\$ 0	\$ 0	\$ 0	\$ 0	0	0.00%
<b>Total Other Agency Revenues</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>0</b>	<b>0.00%</b>
<b>a) Total Agency Revenues</b>	<b>\$ 0</b>	<b>\$ 9,800</b>	<b>\$ 9,800</b>	<b>\$ 9,800</b>	<b>9,800</b>	<b>0.00%</b>
<b>Expenditures</b>						
Capital Outlay	\$ 0	\$ 0	\$ 0	\$ 0	0	0.00%
<b>Subtotal</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>0</b>	<b>0.00%</b>
Transfer to Capital projects	\$ 0	\$ 9,800	\$ 9,800	\$ 9,800	9,800	0.00%
<b>Subtotal</b>	<b>\$ 0</b>	<b>\$ 9,800</b>	<b>\$ 9,800</b>	<b>\$ 9,800</b>	<b>9,800</b>	<b>0.00%</b>
<b>Expenditures Subtotal</b>	<b>\$ 0</b>	<b>\$ 9,800</b>	<b>\$ 9,800</b>	<b>\$ 9,800</b>	<b>9,800</b>	<b>0.00%</b>
Vehicle Equivalent Units	\$ 0	\$ 0	\$ 0	\$ 0	0	0.00%
<b>b) Total Expenditures</b>	<b>\$ 0</b>	<b>\$ 9,800</b>	<b>\$ 9,800</b>	<b>\$ 9,800</b>	<b>9,800</b>	<b>0.00%</b>
<b>Difference: b) minus a)</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>0</b>	<b>0.00%</b>
<b>FTE Positions</b>						
Fee Funded FTEs	0.00	0.00	0.00	0.00	0.00	0.00%
Grant Funded FTEs	0.00	0.00	0.00	0.00	0.00	0.00%
Other FTEs	0.00	0.00	0.00	0.00	0.00	0.00%
<b>Total FTE Positions</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00%</b>

### Agency Mission

This fund accounts for developer fees paid in lieu of parkland dedication in accordance with the Johnson County Zoning and Subdivision Regulations.

### Budget Highlights

Revenues from Developer Fees can only be used for Park purposes. This fund does not receive any revenue from property taxes.



**Fair**

	<b>Actual FY 2015</b>	<b>Budget FY 2016</b>	<b>Estimated FY 2016</b>	<b>Requested FY 2017</b>	<b>Budget FY 2017</b>	<b>2016-2017 % Change</b>
<b>Agency Revenues</b>						
Charges for Service	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%
Use of Assets	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%
<b>Total Agency Fees &amp; Charges</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>0.00%</b>
Use of Carryover	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%
<b>Total Other Agency Revenues</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>0.00%</b>
<b>a) Total Agency Revenues</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>0.00%</b>
<b>Expenditures</b>						
Contractual Services	\$ 89,561	\$ 89,561	\$ 89,561	\$ 89,561	\$ 89,561	0.00%
<b>Subtotal</b>	<b>\$ 89,561</b>	<b>\$ 89,561</b>	<b>\$ 89,561</b>	<b>\$ 89,561</b>	<b>\$ 89,561</b>	<b>0.00%</b>
Interfund Transfers	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%
<b>Subtotal</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>0.00%</b>
<b>Expenditures Subtotal</b>	<b>\$ 89,561</b>	<b>\$ 89,561</b>	<b>\$ 89,561</b>	<b>\$ 89,561</b>	<b>\$ 89,561</b>	<b>0.00%</b>
Vehicle Equivalent Units	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%
<b>b) Total Expenditures</b>	<b>\$ 89,561</b>	<b>\$ 89,561</b>	<b>\$ 89,561</b>	<b>\$ 89,561</b>	<b>\$ 89,561</b>	<b>0.00%</b>
<b>Difference: b) minus a)</b>	<b>\$ (89,561)</b>	<b>\$ (89,561)</b>	<b>\$ (89,561)</b>	<b>\$ (89,561)</b>	<b>\$ (89,561)</b>	<b>0.00%</b>
<b>FTE Positions</b>						
Fee Funded FTEs	0.00	0.00	0.00	0.00	0.00	0.00%
Grant Funded FTEs	0.00	0.00	0.00	0.00	0.00	0.00%
Other FTEs	0.00	0.00	0.00	0.00	0.00	0.00%
<b>Total FTE Positions</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00%</b>

**Agency Mission**

This is a non-operating agency that reflects the County's statutory requirement to provide an annual appropriation sufficient to cover the cost of the annual Johnson County Fair.

**Budget Highlights**

Total expenditures for FY 2017 are budgeted to remain constant at \$89,561 compared to FY 2016.

### Heritage Trust

	Actual FY 2015	Budget FY 2016	Estimated FY 2016	Requested FY 2017	Budget FY 2017	2016-2017 % Change
<b>Agency Revenues</b>						
Charges for Service	\$ 479,372	\$ 448,250	\$ 500,000	\$ 500,000	\$ 500,000	0.00%
<b>Total Agency Fees &amp; Charges</b>	<b>\$ 479,372</b>	<b>\$ 448,250</b>	<b>\$ 500,000</b>	<b>\$ 500,000</b>	<b>\$ 500,000</b>	<b>0.00%</b>
Intrafund Transfers	\$ 504	\$ 0	\$ 0	\$ 0	\$ 0	0.00%
Interest	\$ 3,733	\$ 4,246	\$ 4,226	\$ 5,283	\$ 5,283	25.01%
<b>Total Other Agency Revenues</b>	<b>\$ 4,237</b>	<b>\$ 4,246</b>	<b>\$ 4,226</b>	<b>\$ 5,283</b>	<b>\$ 5,283</b>	<b>25.01%</b>
<b>a) Total Agency Revenues</b>	<b>\$ 483,609</b>	<b>\$ 452,496</b>	<b>\$ 504,226</b>	<b>\$ 505,283</b>	<b>\$ 505,283</b>	<b>0.21%</b>
<b>Expenditures</b>						
Contractual Services	\$ 174,750	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	0.00%
<b>Subtotal</b>	<b>\$ 174,750</b>	<b>\$ 30,000</b>	<b>\$ 30,000</b>	<b>\$ 30,000</b>	<b>\$ 30,000</b>	<b>0.00%</b>
Intrafund Transfers	\$ 1,263,173	\$ 422,496	\$ 474,226	\$ 475,283	\$ 475,283	0.22%
<b>Subtotal</b>	<b>\$ 1,263,173</b>	<b>\$ 422,496</b>	<b>\$ 474,226</b>	<b>\$ 475,283</b>	<b>\$ 475,283</b>	<b>0.22%</b>
<b>Expenditures Subtotal</b>	<b>\$ 1,437,923</b>	<b>\$ 452,496</b>	<b>\$ 504,226</b>	<b>\$ 505,283</b>	<b>\$ 505,283</b>	<b>0.21%</b>
Vehicle Equivalent Units	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%
<b>b) Total Expenditures</b>	<b>\$ 1,437,923</b>	<b>\$ 452,496</b>	<b>\$ 504,226</b>	<b>\$ 505,283</b>	<b>\$ 505,283</b>	<b>0.21%</b>
<b>Difference: b) minus a)</b>	<b>\$ (954,314)</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>0.00%</b>
<b>FTE Positions</b>						
Fee Funded FTEs	0.00	0.00	0.00	0.00	0.00	0.00
Grant Funded FTEs	0.00	0.00	0.00	0.00	0.00	0.00%
Other FTEs	0.00	0.00	0.00	0.00	0.00	0.00%
<b>Total FTE Positions</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00%</b>

### Agency Mission

The Johnson County Heritage Trust Fund (JCHTF) was established in 1990 in recognition of the importance of preserving the valuable heritage and history of Johnson County. The Board of County Commissioners (BOCC) stated in the governing resolution that the fund shall be used to support projects designed to upgrade the level of professionalism in caring for the County's past and to expand the public's appreciation for its history.

### Budget Highlights

FY 2017 Charges for Service revenue is budgeted to remain constant at \$500,000.

FY 2017 expenditures are budgeted to remain constant. Expenditures for the Heritage Trust Fund include the following items: 1) \$30,000 transfer to the State of Kansas Heritage Trust Fund, and 2) \$475,283 for Intrafund Transfers to the Johnson County Museums to support and maintain that service. The Heritage Trust Fund does not receive any revenue from property taxes.

### Library Operating

	Actual FY 2015	Budget FY 2016	Estimated FY 2016	Requested FY 2017	Budget FY 2017	2016-2017 % Change
<b>Agency Revenues</b>						
Licenses and Permits	\$ 652,173	\$ 754,290	\$ 754,290	\$ 777,365	\$ 777,365	3.06 %
Charges for Service	\$ 149,880	\$ 156,803	\$ 156,803	\$ 158,711	\$ 158,711	1.22 %
<b>Total Agency Fees &amp; Charges</b>	<b>\$ 802,053</b>	<b>\$ 911,093</b>	<b>\$ 911,093</b>	<b>\$ 936,076</b>	<b>\$ 936,076</b>	<b>2.74 %</b>
Use of Carryover	\$ 0	\$ 0	\$ 1,700,000	\$ 0	\$ 0	(100.00)%
Intergovernmental	\$ 150,090	\$ 240,058	\$ 240,058	\$ 247,260	\$ 247,260	3.00 %
Miscellaneous	\$ 382,740	\$ 338,063	\$ 338,063	\$ 338,063	\$ 338,063	0.00 %
Interest	\$ 58,979	\$ 50,884	\$ 61,433	\$ 76,791	\$ 76,791	25.00 %
<b>Total Other Agency Revenues</b>	<b>\$ 591,809</b>	<b>\$ 629,005</b>	<b>\$ 2,339,554</b>	<b>\$ 662,114</b>	<b>\$ 662,114</b>	<b>(71.70)%</b>
<b>a) Total Agency Revenues</b>	<b>\$ 1,393,862</b>	<b>\$ 1,540,098</b>	<b>\$ 3,250,647</b>	<b>\$ 1,598,190</b>	<b>\$ 1,598,190</b>	<b>(50.83)%</b>
<b>Expenditures</b>						
Personnel	\$ 14,045,799	\$ 15,208,624	\$ 15,245,427	\$ 15,918,347	\$ 15,918,347	4.41 %
Contractual Services	\$ 3,845,436	\$ 4,167,291	\$ 4,401,814	\$ 5,079,963	\$ 5,079,963	15.41 %
Commodities	\$ 3,420,026	\$ 4,110,941	\$ 4,110,941	\$ 4,168,174	\$ 4,168,174	1.39 %
Capital Outlay	\$ 0	\$ 8,412	\$ 8,412	\$ 8,412	\$ 8,412	0.00 %
<b>Subtotal</b>	<b>\$ 21,311,261</b>	<b>\$ 23,495,268</b>	<b>\$ 23,766,594</b>	<b>\$ 25,174,896</b>	<b>\$ 25,174,896</b>	<b>5.93 %</b>
Miscellaneous	\$ 3,496	\$ 0	\$ 0	\$ 0	\$ 0	0.00 %
Interfund Transfers	\$ 0	\$ 0	\$ 80,057	\$ 115,259	\$ 115,259	43.97 %
Transfer to Capital projects	\$ 798,996	\$ 4,955,044	\$ 6,484,000	\$ 4,092,493	\$ 4,092,493	(36.88)%
<b>Subtotal</b>	<b>\$ 802,492</b>	<b>\$ 4,955,044</b>	<b>\$ 6,564,057</b>	<b>\$ 4,207,752</b>	<b>\$ 4,207,752</b>	<b>(35.90)%</b>
<b>Expenditures Subtotal</b>	<b>\$ 22,113,753</b>	<b>\$ 28,450,312</b>	<b>\$ 30,330,651</b>	<b>\$ 29,382,648</b>	<b>\$ 29,382,648</b>	<b>(3.13)%</b>
Vehicle Equivalent Units	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00 %
Risk Management Charges	\$ 79,926	\$ 84,066	\$ 84,066	\$ 91,644	\$ 91,644	9.01 %
<b>b) Total Expenditures</b>	<b>\$ 22,193,679</b>	<b>\$ 28,534,378</b>	<b>\$ 30,414,717</b>	<b>\$ 29,474,292</b>	<b>\$ 29,474,292</b>	<b>(3.09)%</b>
<b>Difference: b) minus a)</b>	<b>\$ (20,799,817)</b>	<b>\$ (26,994,280)</b>	<b>\$ (27,164,070)</b>	<b>\$ (27,876,102)</b>	<b>\$ (27,876,102)</b>	<b>2.62 %</b>
<b>Tax Revenues</b>						
Ad Valorem	\$ 18,853,500	\$ 24,499,587	\$ 24,499,587	\$ 24,852,783	\$ 24,852,783	1.44 %
Other Taxes	\$ 2,304,604	\$ 2,494,693	\$ 2,664,483	\$ 3,023,319	\$ 3,023,319	13.47 %
<b>Total Tax Revenues</b>	<b>\$ 21,158,104</b>	<b>\$ 26,994,280</b>	<b>\$ 27,164,070</b>	<b>\$ 27,876,102</b>	<b>\$ 27,876,102</b>	<b>2.62 %</b>
<b>FTE Positions</b>						
Fee Funded FTEs	0.00	0.00	0.00	0.00	0.00	0.00 %
Grant Funded FTEs	0.00	0.00	0.00	0.00	0.00	0.00 %
Other FTEs	262.75	262.75	262.75	262.90	262.90	0.06 %
<b>Total FTE Positions</b>	<b>262.75</b>	<b>262.75</b>	<b>262.75</b>	<b>262.90</b>	<b>262.90</b>	<b>0.06 %</b>

### Agency Mission

The Johnson County Library (JCL) provides access to ideas, information, experiences and materials that support and enrich people's lives.

### Budget Highlights

Total expenditures for FY 2017, excluding transfers and Risk Management charges, are budgeted to increase by \$1,408,302 (5.93%) compared to FY 2016. The increase is due to: 1) \$678,149 added to Contractual Services, 2) \$57,233 in additional commodities, and 3) the budgeted salary and benefit increases included in the budget parameters.

Transfers to Capital Projects are \$1,130,250 for Library's Capital Replacement Plan and \$2,962,243 for Comprehensive Library Master Plan Future Projects.

FTEs for FY 2017 are budgeted at 262.90. There was a slight correction made between the 2016 and 2017 budget that caused the 0.15 FTE increase.

## Library Operating

### Agency Goals & Objectives

Service Delivery Goals and Associated Objectives	Associated PMs:
1) <b>Patrons will experience convenient service.</b> *Patrons are able to find and obtain the library resources they want in the shortest possible time.	i, j, k, l, n, o
2) <b>Patrons will experience educational opportunities in a safe and inviting environment.</b> *Patrons and staff report that libraries are welcoming, comfortable, safe and user-friendly places. *Johnson County is served by a library system with adequate facilities that have been planned in accordance with community growth. *Provide more comprehensive early literacy library experiences.	h g, h b
3) <b>Patrons will strengthen their lives and their neighborhoods through community building experiences.</b> *Implement a more effective and responsive service to immigrant populations. *Patrons find opportunities to engage in civic and community life.	c a, m

### Agency Key Performance Measures (PMs)

	Actual 2015	Estimated 2016	Estimated 2017
<b>Outputs and Efficiency Measures</b>			
a) Attendance at civic engagement programs.	343	900	925
b) # of people served in early literacy programs.	30,352	35,000	36,000
c) # of people served through Latino services.	6,914	7,200	7,400
e) Total information contacts.	156,978	163,000	163,500
f) Circulation.	6,508,416	6,500,000	6,500,000
g) User visits.	2,664,240	2,630,000	2,650,000
<b>Efficiency/Cost Measures</b>			
h) % of unmet Capital Replacement Plan needs.	65%	50%	45%
i) Median wait time for materials < 1 year old (days).	1	1	1
j) Median wait time for materials > 1 year old (days).	1	1	1
k) % network uptime.	99.97%	99.97%	99.97%
<b>Effectiveness Measures</b>			
l) Median publication date of the collection.	2010	2011	2012
m) Library web page visits.	3,035,025	3,070,000	307,000,000
n) Ratio of copies of bestsellers to patrons waiting.	1:5	1:5	1:5

## Library Operating

### Major Services

	Actual FY 2015	Budget FY 2016	Estimated FY 2016	Requested FY 2017	Budget FY 2017	2016-2017 %Change
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#### Service #1: Administration and Facilities

To support Johnson County Library operations and facilities.

Agency	\$ 886,343	\$ 977,990	\$ 2,688,539	\$ 1,028,880	\$ 1,028,880	(61.73)%
Expenditures	\$ 4,371,173	\$ 9,852,985	\$ 9,950,849	\$ 10,041,094	\$ 10,041,094	0.91 %
Difference	\$ (3,484,830)	\$ (8,874,995)	\$ (7,262,310)	\$ (9,004,735)	\$ (9,004,735)	23.99 %
FTE Positions	39.13	39.13	39.13	39.25	39.25	0.31 %

#### Service #2: Information Technology

To support Library automation and resources for access to electronic information.

Agency	\$ 0	\$ 95,500	\$ 95,500	\$ 95,500	\$ 95,500	0.00 %
Expenditures	\$ 2,039,903	\$ 2,191,317	\$ 2,167,084	\$ 2,214,389	\$ 2,214,389	2.18 %
Difference	\$ (2,039,903)	\$ (2,095,817)	\$ (2,071,584)	\$ (2,118,889)	\$ (2,118,889)	2.28 %
FTE Positions	15.00	15.00	15.00	15.00	15.00	0.00 %

#### Service #3: Collections

To provide a robust collection of Library materials in a variety of formats.

Agency	\$ 0	\$ 192,562	\$ 192,562	\$ 198,339	\$ 198,339	3.00 %
Expenditures	\$ 3,279,316	\$ 3,475,499	\$ 3,475,499	\$ 3,475,499	\$ 3,475,499	0.00 %
Difference	\$ (3,279,316)	\$ (3,282,937)	\$ (3,282,937)	\$ (3,277,160)	\$ (3,277,160)	(0.18)%
FTE Positions	0.00	0.00	0.00	0.00	0.00	0.00 %

#### Service #4: Systemwide and Branch Services

To organize and provide information, materials and services to the public in Library facilities.

Agency	\$ 507,509	\$ 274,046	\$ 274,046	\$ 275,471	\$ 275,471	0.52 %
Expenditures	\$ 12,423,361	\$ 12,930,511	\$ 14,737,219	\$ 13,651,666	\$ 13,651,666	(7.37)%
Difference	\$ (11,915,852)	\$ (12,656,465)	\$ (14,463,173)	\$ (13,376,195)	\$ (13,376,195)	(7.52)%
FTE Positions	208.62	208.62	208.62	208.65	208.65	0.01 %

## Library Operating

### Capital Improvement Program (CIP)

**Title: Capital Replacement Plan**

**Year Placed: 2017**

**Description:** The Library's aging facilities, equipment and furnishings are in need of continued funding for scheduled replacement and maintenance. Projects requested for 2017 and 2018 include funds for: roof replacement, exterior building envelope repairs, heating ventilation and air conditioning replacement, parking lot repair/replacement work, some interior remodel work, irrigation/landscaping, and vehicle replacements. Funding for this plan has been placed in 2017.

Capital Expenditures	FY2017	FY 2018	FY 2019	FY 2020	FY 2021	Project Total
Prelim. Studies	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Design & Construction	\$ 1,130,250	\$ 1,192,850	\$ 1,201,000	\$ 1,241,300	\$ 903,500	\$ 5,668,900
Equipment	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Total	\$ 1,130,250	\$ 1,192,850	\$ 1,201,000	\$ 1,241,300	\$ 903,500	\$ 5,668,900

Operating Expenditures	Total FTE	FY2017	FY 2018	FY 2019	FY 2020
Personnel	0.0	\$ 0	\$ 0	\$ 0	\$ 0
Contractual	0.0	\$ 0	\$ 0	\$ 0	\$ 0
Commodities	0.0	\$ 0	\$ 0	\$ 0	\$ 0
Capital	0.0	\$ 0	\$ 0	\$ 0	\$ 0
On-going Total	0.0	\$ 0	\$ 0	\$ 0	\$ 0
TOTAL	0.0	\$ 0	\$ 0	\$ 0	\$ 0

**Title: Comprehensive Library Master Plan Future Projects**

**Year Placed: 2017**

**Description:** The amount of \$2.9 million listed below represents the difference between the new capital planned for debt service for projects approved in 2016 (estimated at \$2.6 million) and the remaining unobligated additional funds generated from the 0.75 mill increase. Beginning in 2018 a large portion of these funds will be needed to help cover operating costs associated with the Monticello and New Lackman Library projects. BOCC agreed to raise the Library mill 0.75 mills for 2016, in 2017 that 0.75 Library mills is equal to approximately \$5.6 million in additional funds for 2016. The plan is to place these funds in a capital project account for future use towards projects in the Comprehensive Library Master Plan. Funding for this transfer has been placed in 2017.

Capital Expenditures	FY2017	FY 2018	FY 2019	FY 2020	FY 2021	Project Total
Total	\$ 2,962,243	\$ 0	\$ 0	\$ 0	\$ 0	\$ 2,962,243

Operating Expenditures	Total FTE	FY2017	FY 2018	FY 2019	FY 2020
Personnel	0.0	\$ 0	\$ 0	\$ 0	\$ 0
Contractual	0.0	\$ 0	\$ 0	\$ 0	\$ 0
Commodities	0.0	\$ 0	\$ 0	\$ 0	\$ 0
Capital	0.0	\$ 0	\$ 0	\$ 0	\$ 0
On-going Total	0.0	\$ 0	\$ 0	\$ 0	\$ 0
TOTAL	0.0	\$ 0	\$ 0	\$ 0	\$ 0

### Library Operating

#### Capital Improvement Program (CIP)

**Title:** Blue Valley Expansion and Renovation **Year Placed:** 2021

**Description:** This project would renovate the approximate 24,000 square foot Blue Valley location and expand the current square footage by an approximate 40,000 square feet. This project is in line with Johnson County Library's Comprehensive Library Master Plan as this project will provide increased convenience, education, and community meeting space for patrons that use the Blue Valley location. This project is currently being placed in 2021.

Capital Expenditures	FY2017	FY 2018	FY 2019	FY 2020	FY 2021	Project Total
Preliminary Studies	\$ 0	\$ 0	\$ 0	\$ 0	\$ 24,809,547	\$ 24,809,547
Design & Construction	\$ 0	\$ 0	\$ 0	\$ 0	\$ 3,015,267	\$ 3,015,267
Equipment/Misc.	\$ 0	\$ 0	\$ 0	\$ 0	\$ 5,019,854	\$ 5,019,854
FF&E	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Total	\$ 0	\$ 0	\$ 0	\$ 0	\$ 32,844,668	\$ 32,844,668

Operating Expenditures	Total FTE	FY 2021	FY 2022	FY 2023	FY 2024
Personnel	13.10	\$ 0	\$ 580,000	\$ 870,000	\$ 904,800
Contractual	0.00	\$ 70,000	\$ 130,000	\$ 170,000	\$ 170,000
Commodities	0.00	\$ 30,000	\$ 50,000	\$ 80,000	\$ 80,000
Capital	0.00	\$ 0	\$ 0	\$ 0	\$ 0
On-going Total	0.00	\$ 0	\$ 763,000	\$ 0	\$ 0
Start Up (Collections)		\$ 0	\$ 0	\$ 0	\$ 0
TOTAL	13.10	\$ 100,000	\$ 1,523,000	\$ 1,120,000	\$ 1,154,800

**Title:** Corinth Library Replacement **Year Placed:** 2021

**Description:** The current Corinth Library was opened in early 1963, by 2021 it will be nearing 60 years of service. The building is in declining condition and has been shown for replacement as part of Johnson County Library's Comprehensive Library Master Plan. This project would demolish and replace the building on its current site in Prairie Village or construct a new facility at another site location which would serve the needs of the library patrons in this area. Funding for the preliminary study for is currently being placed in 2021.

Capital Expenditures	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	Project Total
Preliminary Studies	\$ 174,274	\$ 0	\$ 0	\$ 0	\$ 0	\$ 174,274
Design & Construction	\$ 0	\$ 16,220,136	\$ 0	\$ 0	\$ 0	\$ 16,220,136
Equipment/Misc.	\$ 0	\$ 2,283,599	\$ 0	\$ 0	\$ 0	\$ 2,283,599
FF&E	\$ 0	\$ 2,577,939	\$ 0	\$ 0	\$ 0	\$ 2,577,939
Art	\$ 0	\$ 187,403	\$ 0	\$ 0	\$ 0	\$ 187,403
Total	\$ 174,274	\$ 21,269,077	\$ 0	\$ 0	\$ 0	\$ 21,443,351

Operating Expenditures	Total FTE	FY 2021	FY 2022	FY 2023	FY 2024
Personnel	0.0	\$ 0	\$ 0	\$ 0	\$ 0
Contractual	0.0	\$ 0	\$ 0	\$ 0	\$ 0
Commodities	0.0	\$ 0	\$ 0	\$ 0	\$ 0
Capital	0.0	\$ 0	\$ 0	\$ 0	\$ 0
On-going Total	0.0	\$ 0	\$ 0	\$ 0	\$ 0
Start Up	0.0	\$ 0	\$ 0	\$ 0	\$ 0
TOTAL	0.0	\$ 0	\$ 0	\$ 0	\$ 0

### Library Special Use

	Actual FY 2015	Budget FY 2016	Estimated FY 2016	Requested FY 2017	Budget FY 2017	2016-2017 % Change
<b>Agency Revenues</b>						
Charges for Service	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00 %
<b>Total Agency Fees &amp; Charges</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>0.00 %</b>
Use of Carryover	\$ 0	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	0.00 %
Miscellaneous	\$ 0	\$ 2,690	\$ 2,690	\$ 2,690	\$ 2,690	0.00 %
<b>Total Other Agency Revenues</b>	<b>\$ 0</b>	<b>\$ 12,690</b>	<b>\$ 12,690</b>	<b>\$ 12,690</b>	<b>\$ 12,690</b>	<b>0.00 %</b>
<b>a) Total Agency Revenues</b>	<b>\$ 0</b>	<b>\$ 12,690</b>	<b>\$ 12,690</b>	<b>\$ 12,690</b>	<b>\$ 12,690</b>	<b>0.00 %</b>
<b>Expenditures</b>						
Contractual Services	\$ (34,486)	\$ 16,305	\$ 35,331	\$ 16,305	\$ 16,305	(53.85)%
Commodities	\$ 141,392	\$ 192,564	\$ 192,564	\$ 192,564	\$ 192,564	0.00 %
Capital Outlay	\$ 0	\$ 1,000,000	\$ 0	\$ 0	\$ 0	0.00 %
<b>Subtotal</b>	<b>\$ 106,906</b>	<b>\$ 1,208,869</b>	<b>\$ 227,895</b>	<b>\$ 208,869</b>	<b>\$ 208,869</b>	<b>(8.35)%</b>
Lease Payment to PBC	\$ 905,879	\$ 903,156	\$ 904,156	\$ 3,583,750	\$ 3,583,750	296.36 %
Interfund Transfers	\$ 975,743	\$ 979,435	\$ 979,435	\$ 975,847	\$ 975,847	(0.37)%
Transfer to Capital projects	\$ 0	\$ 0	\$ 1,000,000	\$ 0	\$ 0	(100.00)%
<b>Subtotal</b>	<b>\$ 1,881,622</b>	<b>\$ 1,882,591</b>	<b>\$ 2,883,591</b>	<b>\$ 4,559,597</b>	<b>\$ 4,559,597</b>	<b>58.12 %</b>
<b>Expenditures Subtotal</b>	<b>\$ 1,988,528</b>	<b>\$ 3,091,460</b>	<b>\$ 3,111,486</b>	<b>\$ 4,768,466</b>	<b>\$ 4,768,466</b>	<b>53.25 %</b>
Vehicle Equivalent Units	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00 %
<b>b) Total Expenditures</b>	<b>\$ 1,988,528</b>	<b>\$ 3,091,460</b>	<b>\$ 3,111,486</b>	<b>\$ 4,768,466</b>	<b>\$ 4,768,466</b>	<b>53.25 %</b>
<b>Difference: b) minus a)</b>	<b>\$ (1,988,528)</b>	<b>\$ (3,078,770)</b>	<b>\$ (3,098,796)</b>	<b>\$ (4,755,776)</b>	<b>\$ (4,755,776)</b>	<b>53.47 %</b>
<b>Tax Revenues</b>						
Ad Valorem	\$ 1,878,889	\$ 2,816,498	\$ 2,816,498	\$ 4,402,943	\$ 4,402,943	56.33 %
Other Taxes	\$ 262,273	\$ 262,272	\$ 282,298	\$ 352,833	\$ 352,833	24.99 %
<b>Total Tax Revenues</b>	<b>\$ 2,141,162</b>	<b>\$ 3,078,770</b>	<b>\$ 3,098,796</b>	<b>\$ 4,755,776</b>	<b>\$ 4,755,776</b>	<b>53.47 %</b>
<b>FTE Positions</b>						
Fee Funded FTEs	0.00	0.00	0.00	0.00	0.00	0.00 %
Grant Funded FTEs	0.00	0.00	0.00	0.00	0.00	0.00 %
Other FTEs	0.00	0.00	0.00	0.00	0.00	0.00 %
<b>Total FTE Positions</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00 %</b>

### Agency Mission

The Library Special Use Fund was authorized by K.S.A. 12-1257 and established by BOCC resolution in 1979 for the acquisition of sites, and for the constructing, equipping, repairing, remodeling and furnishing of buildings for County Library purposes. The statute authorizes debt service to be paid out of the fund.

### Budget Highlights

Total expenditures for FY 2017 are budgeted to increase by \$1,656,980 (53.25%) compared to FY 2016. The increase is due to increased debt service payments scheduled for 2017 related to the Monticello Library, Lenexa City Center Library, and Blue Valley Library renovation and expansion projects that were approved in 2016.



### Parks and Recreation General

	Actual FY 2015	Budget FY 2016	Estimated FY 2016	Requested FY 2017	Budget FY 2017	2016-2017 % Change
<b>Agency Revenues</b>						
Licenses and Permits	\$ 159,367	\$ 144,710	\$ 144,710	\$ 153,510	\$ 153,510	6.08 %
Charges for Service	\$ 384,845	\$ 556,035	\$ 556,035	\$ 749,886	\$ 749,886	34.86 %
Use of Assets	\$ 204,248	\$ 250,499	\$ 250,499	\$ 275,950	\$ 275,950	10.16 %
<b>Total Agency Fees &amp; Charges</b>	<b>\$ 748,460</b>	<b>\$ 951,244</b>	<b>\$ 951,244</b>	<b>\$ 1,179,346</b>	<b>\$ 1,179,346</b>	<b>23.98 %</b>
Intergovernmental	\$ 884	\$ 505,000	\$ 505,000	\$ 750,000	\$ 750,000	48.51 %
Miscellaneous	\$ 2,680,501	\$ 39,500	\$ 39,500	\$ 40,400	\$ 40,400	2.28 %
Intrafund Transfers	\$ 642,694	\$ 0	\$ 0	\$ 0	\$ 0	0.00 %
Interest	\$ 8,904	\$ 5,558	\$ 10,080	\$ 12,600	\$ 12,600	25.00 %
Interfund Transfer	\$ 0	\$ 0	\$ 0	\$ 1,000,000	\$ 1,000,000	0.00 %
<b>Total Other Agency Revenues</b>	<b>\$ 3,332,983</b>	<b>\$ 550,058</b>	<b>\$ 554,580</b>	<b>\$ 1,803,000</b>	<b>\$ 1,803,000</b>	<b>225.11 %</b>
<b>a) Total Agency Revenues</b>	<b>\$ 4,081,443</b>	<b>\$ 1,501,302</b>	<b>\$ 1,505,824</b>	<b>\$ 2,982,346</b>	<b>\$ 2,982,346</b>	<b>98.05 %</b>
<b>Expenditures</b>						
Personnel	\$ 5,712,231	\$ 6,231,678	\$ 6,231,678	\$ 6,973,603	\$ 6,973,603	11.91 %
Contractual Services	\$ 2,137,446	\$ 2,679,088	\$ 2,679,088	\$ 3,123,969	\$ 3,123,969	16.61 %
Commodities	\$ 1,002,331	\$ 1,223,933	\$ 1,223,933	\$ 1,715,989	\$ 1,715,989	40.20 %
Capital Outlay	\$ 1,558,738	\$ 3,780,740	\$ 3,780,740	\$ 6,570,136	\$ 6,570,136	73.78 %
<b>Subtotal</b>	<b>\$ 10,410,746</b>	<b>\$ 13,915,439</b>	<b>\$ 13,915,439</b>	<b>\$ 18,383,697</b>	<b>\$ 18,383,697</b>	<b>32.11 %</b>
Debt Service	\$ 4,267,964	\$ 4,404,332	\$ 4,404,332	\$ 6,497,936	\$ 6,497,936	47.54 %
Miscellaneous	\$ 420	\$ 1,250	\$ 1,250	\$ 346,441	\$ 346,441	27,615.28 %
Interfund Transfers	\$ 6,095,869	\$ 6,339,492	\$ 6,339,492	\$ 2,714,509	\$ 2,714,509	(57.18)%
Intrafund Transfers	\$ 642,694	\$ 0	\$ 0	\$ 0	\$ 0	0.00 %
<b>Subtotal</b>	<b>\$ 11,006,947</b>	<b>\$ 10,745,074</b>	<b>\$ 10,745,074</b>	<b>\$ 9,558,886</b>	<b>\$ 9,558,886</b>	<b>(11.04)%</b>
<b>Expenditures Subtotal</b>	<b>\$ 21,417,693</b>	<b>\$ 24,660,513</b>	<b>\$ 24,660,513</b>	<b>\$ 27,942,583</b>	<b>\$ 27,942,583</b>	<b>13.31 %</b>
<b>b) Total Expenditures</b>	<b>\$ 21,417,693</b>	<b>\$ 24,660,513</b>	<b>\$ 24,660,513</b>	<b>\$ 27,942,583</b>	<b>\$ 27,942,583</b>	<b>13.31 %</b>
<b>Difference: b) minus a)</b>	<b>\$ (17,336,250)</b>	<b>\$ (23,159,211)</b>	<b>\$ (23,154,689)</b>	<b>\$ (24,960,237)</b>	<b>\$ (24,960,237)</b>	<b>7.80 %</b>
<b>Tax Revenues</b>						
Ad Valorem Tax Support	\$ 14,028,942	\$ 21,241,112	\$ 21,241,112	\$ 22,266,833	\$ 22,266,833	4.83 %
Other Taxes	\$ 1,780,940	\$ 1,918,099	\$ 2,056,712	\$ 2,693,404	\$ 2,693,404	30.96 %
<b>Total Tax Revenues</b>	<b>\$ 15,809,882</b>	<b>\$ 23,159,211</b>	<b>\$ 23,297,824</b>	<b>\$ 24,960,237</b>	<b>\$ 24,960,237</b>	<b>7.14 %</b>
<b>FTE Positions</b>						
Fee Funded FTEs	0.00	0.00	0.00	0.00	0.00	0.00 %
Grant Funded FTEs	0.00	0.00	0.00	0.00	0.00	0.00 %
Other FTEs	121.82	127.82	127.82	137.07	137.07	7.24 %
<b>Total FTE Positions</b>	<b>121.82</b>	<b>127.82</b>	<b>127.82</b>	<b>137.07</b>	<b>137.07</b>	<b>7.24 %</b>

### Agency Mission

The mission of the Johnson County Park and Recreation District is to establish, improve, manage, finance, operate, and maintain District parks; provide for public safety within District parks; provide for the operation, management, financing, and supervision of District recreation programs; and provide for this basic mission as deemed suitable and consistent with County citizen needs through authority provided in the statutes of the State of Kansas (K.S.A. 19-2859 - 19-2885), and in accordance with District Board policy.

### Budget Highlights

Total expenditures for FY 2017 are budgeted to increase by \$3,282,070 (13.31%) compared to FY 2016. This increase is due to the increased expenditures funded with an interfund transfer in, Legacy Plan expenditures, and the salary and benefit increases included in the budget parameters.

FTEs for FY 2017 are budgeted to increase to 137.07 FTE due to the addition of 5.0 FTE and other seasonal changes. Park and Recreation reallocated 4.0 existing FTE to new positions as well.

## Parks and Recreation General

### Administration, Finance, Human Resources, Planning & Development

Service Delivery Goals and Associated Objectives	Associated PMS:		
<b>1) Provide external and internal administrative communication and support.</b>			
*Response to public requests.			a
* Information related to Board information, activities and meetings per KOMA and KORA.			a, b
<b>2) Develop short- and long-range strategies to meet projected needs.</b>			
*Identify, schedule, and complete capital improvement projects.			c, d, e
<b>3) Ensure that the financial transactions of the District are recorded in a timely and accurate manner.</b>			
* Ensure that transactions are recorded within the appropriate time frame.			f
<b>4) Provide safe parks and facilities from a risk management perspective.</b>			
* Conduct annual safety audits of parks and facilities.			g
<b>5) Ensure continued compliance with the Patient Protection and Affordable Care Act (ACA).</b>			
* Maintain/monitor monthly internal tracking protocols (1500 hours allotment).			h
* Ensure all fees, reporting obligations and timelines are met.			i
<b>6) Ensure employee turnover ratio remains within acceptable business limits.</b>			
*Facilitate turnover where needed due to poor performance &/or policy violations.			j
*Work to actively engage and retain high performers and facilitate development of their skills.			j
*Monitor turnover ratios on a quarterly basis to identify trends that may need to be addressed.			j
<b>7) Ensure employee relations issues ratio remains within acceptable business limits.</b>			
*Accurately track all performance and behavior issues requiring HR involvement.			k
*Monitor ER ratios on a quarterly basis to identify trends that may need to be addressed.			l
Outputs	Actual 2015	Estimated 2016	Estimated 2017
<b>Efficiency Measures</b>			
a) Response to public requests within 48 business hours. <i>Non-KORA requests / KORA requests</i>	99% / 100%	99% / 100%	99% / 100%
<b>Effectiveness Measures</b>			
b) Notices of public meetings/ events/ information.	100%	100%	100%
c) # of MAP 2020 / Legacy Plan strategies (i.e., CIP projects) scheduled for calendar year.	19	40	27
d) # of MAP 2020 / Legacy Plan projects completed within calendar year.	18	32	22
e) % of MAP 2020 / Legacy Plan projects completed within calendar year.	95%	80%	81%
f) Financial audit completed with no findings.	100%	100%	100%
g) % of Risk Management audit recommendations completed.	98%	98%	98%
h) % seasonal employees work more than 1,500 hours in a calendar year.	0%	0%	0%
i) % penalty assessments by the IRS for violations of the employer mandate, PCORI, Transitional Reimbursement fees, 1094/1095 reporting obligations.	0%	0%	0%
j) Consistent turnover ratio of classified positions relative to current number of filled positions. Spikes as necessary to address issues.	11%	9.5%	9.5%
k) Consistent quarterly ER ratios relative to current number of filled positions. Spikes as necessary to address issues.	.03%, .03%, .05%, .02%	.02%, .03%, .04%, .02%	.02%, .03%, .04%, .02%
l) ER issues tracked and distributed on a quarterly basis.	100%	100%	100%

***Parks and Recreation General***

**Agency Goals & Objectives - General Fund Safety & Outdoor Education Division**

**Safety**

<b>Service Delivery Goals and Associated Objectives</b>	<b>Associated PMs:</b>
<b>1) Provide public safety in District properties.</b>	
* To maintain an effective rate of law enforcement activity.	a
* To keep the public safe from crimes of violence, whether felony or misdemeanor.	b

<b>Agency Key Performance Measures (PMs)</b>			
<b>Outputs</b>	<b>Actual 2015</b>	<b>Estimated 2016</b>	<b>Estimated 2017</b>
<b>Effectiveness Measures</b>			
a) Index crime rate/1,000 population.	1.42	1.14	1.14
b) Violent crime rate/1,000 population.	0.22	0.22	0.22

**Parks and Recreation General**

**Agency Goals & Objectives - General Fund Parks & Golf Courses Division**

Parks and Streamways

<b>Service Delivery Goals and Associated Objectives</b>	<b>Associated PMs:</b>
1) <b>Manage, maintain, and operate park and streamway properties and associated facilities within District quality standards and cost effectiveness.</b> * Quality of parks and streamways and cost effectiveness of park operations.	a, b
2) <b>Plan for existing and future park and streamway properties and associated facilities.</b> * Provide appropriate Park and Recreation services to the citizens of Johnson County.	a
3) <b>Develop non-tax sources of revenue.</b> * Supplement existing tax revenues.	c
4) <b>Establish master plans for all District properties.</b> * Plan for the development, renovation, and sustainability of current and future parks and properties.	d
5) <b>Support a quality Park and Recreation environment.</b> * Protection of Park and Recreation resources.	e
6) <b>Develop and expand existing park areas for public use.</b> *Plan and/or develop Big Bull Creek, Lexington Lake, Meadowbrook, Cedar Niles, and Camp Branch properties. * Maintain existing park areas at the standard prescribed in JCPRD's CIP.	a,d a,d,e

**Agency Key Performance Measures (PMs)**

<b>Outputs</b>	<b>Actual 2015</b>	<b>Estimated 2016</b>	<b>Estimated 2017</b>
<b>Efficiency Measures</b>			
a) Average maintenance cost per acre in developed parks.	\$658	\$660	\$660
b) Average cost per park visitation.	\$0.45	\$0.41	\$0.41
c) % of budget funded by non-tax revenues.	14.5%	12%	12%
<b>Effectiveness Measures</b>			
d) # of master plans completed for all parks and properties.	12/16	12/16	14/16
e) # of annual park visitations.	7,060,735	7,400,000	7,400,000

## Parks and Recreation General

### Agency Goals & Objectives - General Fund Recreation Division

Special Service (Theatre, 50 Plus Administration, Special Populations Administration)

Service Delivery Goals and Associated Objectives	Associated PMs:
<b>1) Provide for the administration of high-quality recreation special services</b>	
* The Theatre in the Park, 50 Plus, and Special Populations meet budget guidelines.	a, b, c
* The Theatre in the Park, 50 Plus, and Special Populations meet customer satisfaction goals.	d, e, f
* The Theatre in the Park, 50 Plus, and Special Populations meet attendance/ participation goals.	g, h, i

### Agency Key Performance Measures (PMs)

Outputs	Actual 2015	Estimated 2016	Estimated 2017
<b>Efficiency Measures</b>			
a) % of revenues vs. expenditures for The Theatre in the Park 476,149/661,903.	71%	90%	90%
b) % of revenues vs. expenditures for 50 Plus Administration 824,201/731,652.	112%	100%	100%
c) % of revenues vs. expenditures for Special Populations Administration 32,864/36,179.	90%	100%	100%
d) % of Theatre survey respondents who rate entertainment value as satisfied to very satisfied.	95%	95%	95%
e) % of 50 Plus participants who rate experience value as satisfied to very satisfied.	95%	95%	95%
f) % of Special Populations patrons who rate experience value as satisfied to very satisfied.	95%	95%	95%
g) % of increase in The Theatre in the Park productions & events attendance from prior year. 2013 = 32,132 2014 = 28,666 2015 = 43,206	50%	10%	10%
h) % of increase in 50 Plus participations. 2013 = 66,441 2014 = 63,144 2015 = 60,356	(5)%	5%	5%
i) % of increase in Special Populations participations. 2013 = 2,917 2014 = 4,844 2015 = 3,802	(22)%	5%	5%

## Parks and Recreation General

### Major Services

	Actual FY 2015	Budget FY 2016	Estimated FY 2016	Requested FY 2017	Budget FY 2017	2016-2017 %Change
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#### Service #1: General Fund

To provide administrative support services, parks, park planning and land acquisition, visitor safety, and administration of special services for senior adults, disabled persons and The Theatre in the Park.

Agency	\$ 4,081,443	\$ 1,501,302	\$ 1,505,824	\$ 2,982,346	\$ 2,982,346	98.05 %
Expenditures	\$ 21,417,693	\$ 24,660,513	\$ 24,660,513	\$ 27,942,583	\$ 27,942,583	13.31 %
Difference	\$ (17,336,250)	\$ (23,159,211)	\$ (23,154,689)	\$ (24,960,237)	\$ (24,960,237)	7.80 %
FTE Positions	121.82	127.82	127.82	137.07	137.07	7.24 %

#### Service #2: Enterprise Fund

The Enterprise Fund maintains a fee-support philosophy to provide recreational, educational, golf and interpretive programs to the citizens of Johnson County.

Agency	\$ 16,454,718	\$ 20,512,542	\$ 20,512,542	\$ 21,608,456	\$ 21,608,456	5.34 %
Expenditures	\$ 15,759,026	\$ 20,512,542	\$ 20,512,542	\$ 21,608,456	\$ 21,608,456	5.34 %
Difference	\$ 695,692	\$ 0	\$ 0	\$ 0	\$ 0	0.00 %
FTE Positions	301.85	304.85	304.85	331.63	331.63	8.78 %

#### Service #3: Employee Benefit Fund

To provide District employees with federally mandated entitlements, funding support for health, life and dental insurance of all regular full-time employees and for the employer's portion of all employee retirement programs.

Agency	\$ 214,208	\$ 475,130	\$ 534,330	\$ 358,343	\$ 358,343	(32.94)%
Expenditures	\$ 5,069,594	\$ 5,496,394	\$ 5,496,394	\$ 6,292,039	\$ 6,292,039	14.48 %
Difference	\$ (4,855,386)	\$ (5,021,264)	\$ (4,962,064)	\$ (5,933,696)	\$ (5,933,696)	19.58 %
FTE Positions	0.00	0.00	0.00	0.00	0.00	0.00 %

#### Service #4: Bond & Interest Fund

To retire the 1998 General Obligation bonding indebtedness of the District related to the purchase of land for Big Bull Creek Park.

Agency	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00 %
Expenditures	\$ 435,950	\$ 464,647	\$ 464,647	\$ 463,600	\$ 463,600	(0.23)%
Difference	\$ (435,950)	\$ (464,647)	\$ (464,647)	\$ (463,600)	\$ (463,600)	(0.23)%
FTE Positions	0.00	0.00	0.00	0.00	0.00	0.00 %

**Parks and Recreation General**

**Requests for Additional Resources**

	<u>Requested FY 2017</u>	<u>Budget FY 2017</u>	<u>Requested FY 2018</u>	<u>Projected FY 2018</u>
<b>Request #1: Northwest Regional Park Manager</b>			<b>Priority: 1 Major Service:</b>	Park and Rec General
In 2017, the PGC Division will initiate a reorganization recommended in JCPRD's Legacy Plan to establish five park maintenance regions. The Northwest Region Senior Park Manager position will mirror the positions within the Central and Southeast Regions that currently exist. This new position will be responsible for oversight, operations and maintenance at Kill Creek Park, Rieke Lake Site opening in 2016, Ernie Miller Park, Cedar Niles Future Park Site, Cedar Creek Boat Ramp and Kill Creek Streamway Park. This request is included in the FY 2017 Budget.				
Agency Revenues	\$ 0	\$ 0	\$ 0	\$ 0
Expenditures	\$ 102,938	\$ 102,938	\$ 106,026	\$ 106,026
Difference	\$ (102,938)	\$ (102,938)	\$ (106,026)	\$ (106,026)
Full-time Equivalent Positions	1.00	1.00	1.00	1.00

<b>Request #2: Southwest Regional Park Manager</b>			<b>Priority: 2 Major Service:</b>	Park and Rec General
In 2017, the PGC Division will initiate a reorganization recommended in JCPRD's Legacy Plan to establish five park maintenance regions. The Southwest Region Senior Park Manager position will mirror the positions within the Central and Southeast region that currently exist. This new position will be responsible for oversight, operations and maintenance at Big Bull Creek Park (under construction in 2017), Mildale Farm, Lanesfield School and a future park site located near 195 <sup>th</sup> and Hedge Lane. This request is included in the FY 2017 Budget.				
Agency Revenues	\$ 0	\$ 0	\$ 0	\$ 0
Expenditures	\$ 103,938	\$ 103,938	\$ 107,056	\$ 107,056
Difference	\$ (103,938)	\$ (103,938)	\$ (107,056)	\$ (107,056)
Full-time Equivalent Positions	1.00	1.00	1.00	1.00

<b>Request #3: Park Police Officer I</b>			<b>Priority: 3 Major Service:</b>	Park and Rec General
In 2016/2017, JCPRD's Rieke Lake property will be developed and open for public use. This park will include trails, roads, parking access, picnic areas, lake open to fishing, picnic areas, and other amenities. The approximately 400 acres of newly developed park land will require patrol and public service to patrons assuring their safety and resource protection on the park property. Also in 2016/2017, an 86-acre park will open on the former Meadowbrook Country Club property in Prairie Village requiring Park Police services. In 2017, Big Bull Creek at 1,933 acres will open its phase one development to the general public requiring Park Police services. This request is included in the FY 2017 Budget.				
Agency Revenues	\$ 0	\$ 0	\$ 0	\$ 0
Expenditures	\$ 179,738	\$ 179,738	\$ 185,130	\$ 185,130
Difference	\$ (179,738)	\$ (179,738)	\$ (185,130)	\$ (185,130)
Full-time Equivalent Positions	2.00	2.00	2.00	2.00

**Parks and Recreation General**

**Requests for Additional Resources**

	<u>Requested FY 2017</u>	<u>Budget FY 2017</u>	<u>Requested FY 2018</u>	<u>Projected FY 2018</u>
<b>Request #4: Digital Media Coordinator</b>			<b>Priority: 4 Major Service:</b>	Parks General Fund

The Digital Media Coordinator will provide JCPRD with a resource for understanding trends in digital and social media and ensuring that JCPRD is connecting with the Johnson County community on social media and web-based communication channels. This position will oversee JCPRD's digital media presence, including the composition of messages and leadership of JCPRD's social media committee. This request is included in the FY 2017 Budget.

Agency Revenues	\$ 0	\$ 0	\$ 0	\$ 0
Expenditures	\$ 77,582	\$ 77,582	\$ 79,909	\$ 79,909
Difference	\$ (77,582)	\$ (77,582)	\$ (79,909)	\$ (79,909)
Full-time Equivalent Positions	1.00	1.00	1.00	1.00

<b>Request #5: Finance Analyst</b>			<b>Priority: 5 Major Service:</b>	Parks General Fund
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JCPRD's Finance Department is responsible for processing, reviewing, reconciling and reporting all financial transactions included in the \$58,000,000 annual budget. Specifically, Finance staff process payroll for approximately 200 full and part-time employees, as well as 1,600 seasonal employees. They process accounts payable transactions and administer JCPRD's purchasing card program. Additional responsibilities include cash receipts processing, third party billing and accounts receivable, fixed assets, capital development monitoring and tracking, grant management and compliance, accounting and financial reporting, internal control monitoring and compliance, banking, auditing, debt issuance and post-issuance compliance, budget development and management, policy development, Legacy Plan implementation and the financial applications of the Oracle ERP system. This request is included in the FY 2017 Budget.

Agency Revenues	\$ 0	\$ 0	\$ 0	\$ 0
Expenditures	\$ 93,125	\$ 93,125	\$ 95,919	\$ 95,919
Difference	\$ (93,125)	\$ (93,125)	\$ (95,919)	\$ (95,919)
Full-time Equivalent Positions	1.00	1.00	1.00	1.00

<b>Request #6: Outdoor Education Specialist</b>			<b>Priority: 6 Major Service:</b>	Parks General Fund
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Currently Naturalists are presenting over 200 programs each annually allowing limited time for new program development, training, volunteer program expansion and coordination. This position would allow time for year-round recruitment, support and training of the Nature Center's volunteer program resulting in increased program opportunities for an expanded set of users. This position would update and create new programs including correlating school outreach programs and field trips to the new state curriculum standards which will allow programs to grow and continue providing high quality programs that teachers expect from JCPRD. This request is included in the FY 2017 Budget.

Agency Revenues	\$ 0	\$ 0	\$ 0	\$ 0
Expenditures	\$ 79,552	\$ 79,552	\$ 81,939	\$ 81,939
Difference	\$ (79,552)	\$ (79,552)	\$ (81,939)	\$ (81,939)
Full-time Equivalent Positions	1.00	1.00	1.00	1.00



**Parks and Recreation General**

**Requests for Additional Resources**

	<u>Requested FY 2017</u>	<u>Budget FY 2017</u>	<u>Requested FY 2018</u>	<u>Projected FY 2018</u>
<b>Request #7: Web Administrator</b>			<b>Priority: 7 Major Service:</b>	Parks General Fund
<p>This position is uniquely essential: to develop, manage and monitor the JCPRD websites with its 24/7 online program registration capability; to develop and coordinate the development of menus for the timely updates to program changes, JCPRD fees and charges, and JCPRD services; to assure strategic, effective, and consistent delivery of information to the general public and to employees. The position will coordinate development of other web pages, linked from the JCPRD website, for the JCPRD many facilities and special events. This request is included in the FY 2017 Budget.</p>				
Agency Revenues	\$ 0	\$ 0	\$ 0	\$ 0
Expenditures	\$ 83,294	\$ 83,294	\$ 85,793	\$ 85,793
Difference	\$ (83,294)	\$ (83,294)	\$ (85,793)	\$ (85,793)
Full-time Equivalent Positions	1.00	1.00	1.00	1.00

<b>Request #8: Sr. Administrative Assistant</b>			<b>Priority: 8 Major Service:</b>	Parks General Fund
<p>This position will provide critical, high-level administrative support to the Executive Director, new Deputy Director, and Administration &amp; HR Manager, as well as administrative assistance to other support functions of the Administration Department. It will serve as the highest-level administrative support position for the Administrative Services Division, specifically in providing clerical and administrative support to the department leadership, as well as to the Board of Park and Recreation Commissioners. In this regard, under supervisory direction of the Administration &amp; HR Manager, priority responsibilities will include complex administrative support related to development and maintenance of official manuals and records, communicating on behalf of JCPRD and the Board to persons inside and outside of the agency; conception and preparation of complex reports and documents; and assistance with Board and staff meetings, activities, communications, and recordkeeping. This request is included in the FY 2017 Budget.</p>				
Agency Revenues	\$ 0	\$ 0	\$ 0	\$ 0
Expenditures	\$ 77,709	\$ 77,709	\$ 80,040	\$ 80,040
Difference	\$ (77,709)	\$ (77,709)	\$ (80,040)	\$ (80,040)
Full-time Equivalent Positions	1.00	1.00	1.00	1.00

**Parks and Recreation General**

**Capital Improvement Program (CIP)**

**Title:**                      **Park & Recreation Capital Replacement Plan**    **Year Placed:**                      **2017**

**Description:**                      This request includes various projects such as new park development at Big Bull Creek Park and Meadowbrook Park, new trail development, site CRP, pavement CRP and maintenance, pedestrian bridge replacements, building CRP, park improvements, park building, vehicle and equipment replacement, and preliminary studies and master plans. This request is supported by the recommendations of the Park & Recreation Legacy Plan. These projects are included in the FY 2017 Budget.

<b>Capital Expenditures</b>	<b>FY 2017</b>	<b>FY 2018</b>	<b>FY 2019</b>	<b>FY 2020</b>	<b>FY 2021</b>	<b>Project Total</b>
Preliminary Studies	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Design & Construction	\$9,184,262	\$ 10,301,917	\$ 10,301,917	\$ 10,301,917	\$10,301,917	\$ 50,391,930
Equipment	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<b>Total</b>	<b>\$9,184,262</b>	<b>\$ 10,301,917</b>	<b>\$ 10,301,917</b>	<b>\$ 10,301,917</b>	<b>\$10,301,917</b>	<b>\$ 50,391,930</b>

<b>Operating Expenditures</b>	<b>Total FTE</b>	<b>FY 2017</b>	<b>FY 2018</b>	<b>FY 2019</b>	<b>FY 2020</b>
Personnel	0.0	\$ 0	\$ 0	\$ 0	\$ 0
Contractual	0.0	\$ 0	\$ 0	\$ 0	\$ 0
Commodities	0.0	\$ 0	\$ 0	\$ 0	\$ 0
Capital	0.0	\$ 0	\$ 0	\$ 0	\$ 0
On-going Total	0.0	\$ 0	\$ 0	\$ 0	\$ 0
Start UP	0.0	\$ 0	\$ 0	\$ 0	\$ 0
<b>Total</b>	<b>0.0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>

### Park and Recreation Employee Benefits

	Actual FY 2015	Budget FY 2016	Estimated FY 2016	Requested FY 2017	Budget FY 2017	2016-2017 % Change
<b>Agency Revenues</b>						
Charges for Service	\$ 207,143	\$ 457,430	\$ 457,430	\$ 351,093	\$ 351,093	(23.25)%
<b>Total Agency Fees &amp; Charges</b>	<b>\$ 207,143</b>	<b>\$ 457,430</b>	<b>\$ 457,430</b>	<b>\$ 351,093</b>	<b>\$ 351,093</b>	<b>(23.25)%</b>
Intergovernmental	\$ 1,842	\$ 600	\$ 600	\$ 1,850	\$ 1,850	208.33 %
Miscellaneous	\$ 3,075	\$ 15,100	\$ 15,100	\$ 3,200	\$ 3,200	(78.81)%
Interest	\$ 2,148	\$ 2,000	\$ 2,000	\$ 2,200	\$ 2,200	10.00 %
Interfund Transfer	\$ 0	\$ 0	\$ 59,200	\$ 0	\$ 0	(100.00)%
<b>Total Other Agency Revenues</b>	<b>\$ 7,065</b>	<b>\$ 17,700</b>	<b>\$ 76,900</b>	<b>\$ 7,250</b>	<b>\$ 7,250</b>	<b>(90.57)%</b>
<b>a) Total Agency Revenues</b>	<b>\$ 214,208</b>	<b>\$ 475,130</b>	<b>\$ 534,330</b>	<b>\$ 358,343</b>	<b>\$ 358,343</b>	<b>(32.94)%</b>
<b>Expenditures</b>						
Personnel	\$ 5,002,114	\$ 5,382,964	\$ 5,382,964	\$ 6,208,439	\$ 6,208,439	15.33 %
Contractual Services	\$ 48,764	\$ 97,430	\$ 97,430	\$ 61,250	\$ 61,250	(37.13)%
Commodities	\$ 18,646	\$ 16,000	\$ 16,000	\$ 22,350	\$ 22,350	39.69 %
<b>Subtotal</b>	<b>\$ 5,069,524</b>	<b>\$ 5,496,394</b>	<b>\$ 5,496,394</b>	<b>\$ 6,292,039</b>	<b>\$ 6,292,039</b>	<b>14.48 %</b>
Miscellaneous	\$ 70	\$ 0	\$ 0	\$ 0	\$ 0	0.00 %
<b>Subtotal</b>	<b>\$ 70</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>0.00 %</b>
<b>Expenditures Subtotal</b>	<b>\$ 5,069,594</b>	<b>\$ 5,496,394</b>	<b>\$ 5,496,394</b>	<b>\$ 6,292,039</b>	<b>\$ 6,292,039</b>	<b>14.48 %</b>
Vehicle Equivalent Units	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00 %
<b>b) Total Expenditures</b>	<b>\$ 5,069,594</b>	<b>\$ 5,496,394</b>	<b>\$ 5,496,394</b>	<b>\$ 6,292,039</b>	<b>\$ 6,292,039</b>	<b>14.48 %</b>
<b>Difference: b) minus a)</b>	<b>\$ (4,855,386)</b>	<b>\$ (5,021,264)</b>	<b>\$ (4,962,064)</b>	<b>\$ (5,933,696)</b>	<b>\$ (5,933,696)</b>	<b>19.58 %</b>
<b>Tax Revenues</b>						
Ad Valorem Tax Support	\$ 4,200,222	\$ 4,457,191	\$ 4,457,191	\$ 5,363,984	\$ 5,363,984	20.34 %
Other Taxes	\$ 556,191	\$ 564,073	\$ 597,747	\$ 569,712	\$ 569,712	(4.69)%
<b>Total Tax Revenues</b>	<b>\$ 4,756,413</b>	<b>\$ 5,021,264</b>	<b>\$ 5,054,938</b>	<b>\$ 5,933,696</b>	<b>\$ 5,933,696</b>	<b>17.38 %</b>
<b>FTE Positions</b>						
Fee Funded FTEs	0.00	0.00	0.00	0.00	0.00	0.00 %
Grant Funded FTEs	0.00	0.00	0.00	0.00	0.00	0.00 %
Other FTEs	0.00	0.00	0.00	0.00	0.00	0.00 %
<b>Total FTE Positions</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00 %</b>

#### Agency Mission

See mission statement listed on the summary page for the "Park & Recreation General" agency.

#### Budget Highlights

Total expenditures for FY 2017 are budgeted to increase by \$795,645 (14.48%) compared to FY 2016. This increase is due to 1) cost increases in the District's health insurance and other employee benefit programs, and 2) the salary and benefit increases included in the budget parameters.

### Park and Recreation Bond & Interest

	Actual FY 2015	Budget FY 2016	Estimated FY 2016	Requested FY 2017	Budget FY 2017	2016-2017 % Change
<b>Agency Revenues</b>						
Charges for Service	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00 %
<b>Total Agency Fees &amp; Charges</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>0.00 %</b>
Intrafund Transfers	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00 %
<b>Total Other Agency Revenues</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>0.00 %</b>
<b>a) Total Agency Revenues</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>0.00 %</b>
<b>Expenditures</b>						
Capital Outlay	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00 %
<b>Subtotal</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>0.00 %</b>
Debt Service	\$ 435,950	\$ 464,647	\$ 464,647	\$ 463,600	\$ 463,600	(0.23)%
<b>Subtotal</b>	<b>\$ 435,950</b>	<b>\$ 464,647</b>	<b>\$ 464,647</b>	<b>\$ 463,600</b>	<b>\$ 463,600</b>	<b>(0.23)%</b>
<b>Expenditures Subtotal</b>	<b>\$ 435,950</b>	<b>\$ 464,647</b>	<b>\$ 464,647</b>	<b>\$ 463,600</b>	<b>\$ 463,600</b>	<b>(0.23)%</b>
Vehicle Equivalent Units	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00 %
<b>b) Total Expenditures</b>	<b>\$ 435,950</b>	<b>\$ 464,647</b>	<b>\$ 464,647</b>	<b>\$ 463,600</b>	<b>\$ 463,600</b>	<b>(0.23)%</b>
<b>Difference: b) minus a)</b>	<b>\$ (435,950)</b>	<b>\$ (464,647)</b>	<b>\$ (464,647)</b>	<b>\$ (463,600)</b>	<b>\$ (463,600)</b>	<b>(0.23)%</b>
<b>Tax Revenues</b>						
Ad Valorem Tax Support	\$ 388,464	\$ 409,876	\$ 409,876	\$ 408,675	\$ 408,675	(0.29)%
Other Taxes	\$ 53,470	\$ 54,771	\$ 59,153	\$ 54,925	\$ 54,925	(7.15)%
<b>Total Tax Revenues</b>	<b>\$ 441,934</b>	<b>\$ 464,647</b>	<b>\$ 469,029</b>	<b>\$ 463,600</b>	<b>\$ 463,600</b>	<b>(1.16)%</b>
<b>FTE Positions</b>						
Fee Funded FTEs	0.00	0.00	0.00	0.00	0.00	0.00 %
Grant Funded FTEs	0.00	0.00	0.00	0.00	0.00	0.00 %
Other FTEs	0.00	0.00	0.00	0.00	0.00	0.00 %
<b>Total FTE Positions</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00 %</b>

#### Agency Mission

See mission statement listed on the summary page for the "Park & Recreation General" agency.

#### Budget Highlights

This is a non-operating fund established to finance debt service payments for the Park and Recreation District. Currently, payments are budgeted to retire debt related to Big Bull Creek Park.

Total expenditures for FY 2017 are budgeted to remain relatively flat compared to FY 2016.

### Park and Recreation Enterprise

	Actual FY 2015	Budget FY 2016	Estimated FY 2016	Requested FY 2017	Budget FY 2017	2016-2017 % Change
<b>Agency Revenues</b>						
Licenses and Permits	\$ 1,602	\$ 3,600	\$ 3,600	\$ 3,125	\$ 3,125	(13.19)%
Charges for Service	\$ 13,647,263	\$ 16,317,952	\$ 16,317,952	\$ 17,803,428	\$ 17,803,428	9.10 %
Use of Assets	\$ 1,390,433	\$ 1,527,202	\$ 1,527,202	\$ 1,762,955	\$ 1,762,955	15.44 %
<b>Total Agency Fees &amp; Charges</b>	<b>\$ 15,039,298</b>	<b>\$ 17,848,754</b>	<b>\$ 17,848,754</b>	<b>\$ 19,569,508</b>	<b>\$ 19,569,508</b>	<b>9.64 %</b>
Intergovernmental	\$ 104,503	\$ 55,028	\$ 55,028	\$ 162,110	\$ 162,110	194.60 %
Miscellaneous	\$ 1,277,706	\$ 2,608,760	\$ 2,608,760	\$ 1,866,838	\$ 1,866,838	(28.44)%
Intrafund Transfers	\$ 27,317	\$ 0	\$ 0	\$ 10,000	\$ 10,000	0.00 %
Interest	\$ 294	\$ 0	\$ 0	\$ 0	\$ 0	0.00 %
Interfund Transfer	\$ 5,600	\$ 0	\$ 0	\$ 0	\$ 0	0.00 %
<b>Total Other Agency Revenues</b>	<b>\$ 1,415,420</b>	<b>\$ 2,663,788</b>	<b>\$ 2,663,788</b>	<b>\$ 2,038,948</b>	<b>\$ 2,038,948</b>	<b>(23.46)%</b>
<b>a) Total Agency Revenues</b>	<b>\$ 16,454,718</b>	<b>\$ 20,512,542</b>	<b>\$ 20,512,542</b>	<b>\$ 21,608,456</b>	<b>\$ 21,608,456</b>	<b>5.34 %</b>
<b>Expenditures</b>						
Personnel	\$ 8,448,138	\$ 10,183,625	\$ 10,183,625	\$ 11,625,479	\$ 11,625,479	14.16 %
Contractual Services	\$ 5,030,711	\$ 7,858,708	\$ 7,858,408	\$ 6,778,761	\$ 6,778,761	(13.74)%
Commodities	\$ 1,980,235	\$ 2,324,709	\$ 2,325,009	\$ 2,555,177	\$ 2,555,177	9.90 %
Capital Outlay	\$ 27,892	\$ 40,000	\$ 40,000	\$ 0	\$ 0	(100.00)%
<b>Subtotal</b>	<b>\$ 15,486,976</b>	<b>\$ 20,407,042</b>	<b>\$ 20,407,042</b>	<b>\$ 20,959,417</b>	<b>\$ 20,959,417</b>	<b>2.71 %</b>
Debt Service	\$ 54,590	\$ 46,300	\$ 46,300	\$ 418,664	\$ 418,664	804.24 %
Miscellaneous	\$ 16,391	\$ 0	\$ 0	\$ 350	\$ 350	0.00 %
Interfund Transfers	\$ 173,752	\$ 59,200	\$ 59,200	\$ 202,025	\$ 202,025	241.26 %
Intrafund Transfers	\$ 27,317	\$ 0	\$ 0	\$ 28,000	\$ 28,000	0.00 %
<b>Subtotal</b>	<b>\$ 272,050</b>	<b>\$ 105,500</b>	<b>\$ 105,500</b>	<b>\$ 649,039</b>	<b>\$ 649,039</b>	<b>515.20 %</b>
<b>Expenditures Subtotal</b>	<b>\$ 15,759,026</b>	<b>\$ 20,512,542</b>	<b>\$ 20,512,542</b>	<b>\$ 21,608,456</b>	<b>\$ 21,608,456</b>	<b>5.34 %</b>
Vehicle Equivalent Units	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00 %
<b>b) Total Expenditures</b>	<b>\$ 15,759,026</b>	<b>\$ 20,512,542</b>	<b>\$ 20,512,542</b>	<b>\$ 21,608,456</b>	<b>\$ 21,608,456</b>	<b>5.34 %</b>
<b>Difference: b) minus a)</b>	<b>\$ 695,692</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>0.00 %</b>
<b>FTE Positions</b>						
Fee Funded FTEs	301.85	304.85	304.85	331.63	331.63	8.78 %
Grant Funded FTEs	0.00	0.00	0.00	0.00	0.00	0.00 %
Other FTEs	0.00	0.00	0.00	0.00	0.00	0.00 %
<b>Total FTE Positions</b>	<b>301.85</b>	<b>304.85</b>	<b>304.85</b>	<b>331.63</b>	<b>331.63</b>	<b>8.78 %</b>

#### Agency Mission

See mission statement listed on the summary page for the "Park & Recreation General" agency.

#### Budget Highlights

Total expenditures for FY 2017, excluding Risk Management charges and cost allocation, are budgeted to increase by \$1,095,914 (5.34%) compared to FY 2016. This increase is due to the budgeted salary and benefit increases included in the budget parameters.

FTEs for FY 2017 are budgeted to increase to 331.63 due to the addition of 4.0 new FTE and seasonal changes.

## Parks & Recreation Enterprise

### Agency Goals & Objectives - Enterprise Fund Administrative Services Division

Marketing Projects, Community Relations, Information Technology Services

Service Delivery Goals and Associated Objectives	Associated PMs:
<b>1) Provide for the exchange of clear, consistent, accurate and timely information to facilitate effective communication with the public.</b> * Produce and distribute marketing and informational materials. * Maintain user-friendly and responsive website. * Maintain a customer-friendly registration process with a variety of available formats including mail in, walk in, phone in, and online.	a, b, c, e f d
<b>2) Maintain pc equipment, network, and software.</b> * Maintain established replacement schedule on personal computers.	g

### Agency Key Performance Measures (PMs)

Outputs	Actual 2015	Estimated 2016	Estimated 2017
<b>Efficiency Measures</b>			
a) # of seasonal program catalogs distributed per year. (2014 = 106,700)	114,900	120,000	126,000
b) Avg # of posts to JCPRD Facebook page per month. (2014 = 20)	23	35	45
c) Avg # of news releases distributed/posted per month. (2014 = 30/mo)	32	30	30
<b>Effectiveness Measures</b>			
d) % of increase in program registrations. (2014 = 29,365)	11%	10%	10%
e) % increase in size of email distribution list for @JCPRD newsletter. (2014 = 14,844 addresses)	15%	15%	15%
f) % of web-based inquiries responded to within two working days. (2014 = 98%)	99%	98%	98%
g) % of scheduled pc's replaced/acquired. *Due to extending warranty cycles.	44/44 100%	78/78 100%	44/44 100%
h) % of schedule uptime of the Recreation Management suite, Accounting, Memberships, Permits, Program Registrations, Facility Reservations, League Scheduling, Childcare Management, Gift Cards, Point-of-Sale, Inventory, and Reporting.	99.9%	99.9%	99.9%

**Parks & Recreation Enterprise**

**Agency Goals & Objectives - Enterprise Fund Safety & Outdoor Education Division**

Outdoor Education

<b>Service Delivery Goals and Associated Objectives</b>	<b>Associated PMs:</b>
1) <b>Offer a wide variety of high-quality program opportunities for the citizens of Johnson County.</b>	
* To provide high-quality programming.	c
* To provide a variety of programs to serve all age groups.	d
2) <b>Provide programs of acceptable value for the citizens of Johnson County.</b>	
* To provide programs of value as rated by participants.	a
3) <b>Revenues meet program expenses.</b>	
*To generate revenues to meet program expenses.	b
4) <b>Offer a variety of programming opportunities that are readily available to the citizens of Johnson County.</b>	
To provide programs that are accessible to the Johnson County population.	e

**Agency Key Performance Measures (PMs)**

<b>Outputs</b>	<b>Actual 2015</b>	<b>Estimated 2016</b>	<b>Estimated 2017</b>
<b>Efficiency Measures</b>			
a) % of program participant evaluations with ratings of "strongly agree" or "agree" that the overall program is outstanding.	98%	98%	98%
b) % of program participant evaluations with ratings of "strongly agree" or "agree" that the program value is worth the cost.	103%	100%	100%
<b>Effectiveness Measures</b>			
c) % of program participant evaluations with ratings of "strongly agree" or "agree" that the overall program is outstanding.	99%	98%	98%
d) % of the following age groups served: Ages 2 & under Preschool Age Elementary School Age Middle School Age High School Age Adults Seniors	100%	100%	100%
e) % of Johnson County communities where programming is offered or outreach programs are provided upon request.	100%	100%	100%

**Parks & Recreation Enterprise**

**Agency Goals & Objectives - Enterprise Fund Safety & Golf Courses Division**

Golf

<b>Service Delivery Goals and Associated Objectives</b>	<b>Associated PMs:</b>
1) <b>Manage, maintain, and operate golf courses on self-sustaining fee-support basis.</b>	
*Golf courses provide a high-quality golfing experience.	a
*Generate revenues to meet operation and maintenance expenses.	b, c, d

**Agency Key Performance Measures (PMs)**

<b>Outputs</b>	<b>Actual 2015</b>	<b>Estimated 2016</b>	<b>Estimated 2017</b>
<b>Efficiency Measures</b>			
a) % of surveyed golfers rating the quality of their golfing experience as "good" or "excellent."	*	95%	95%
* No surveys taken due to retirement of Special Projects Manager).			
b) % of revenue that meets total golf operation and maintenance expenses.	93%	103%	103%
<b>Effectiveness Measures</b>			
c) # of golf rounds per year.	55,567	58,000	58,000
d) # of golf memberships per year.	410	450	460



## Parks & Recreation Enterprise

### Agency Goals & Objectives - Enterprise Fund Recreation Division

#### Recreation Programs

Service Delivery Goals and Associated Objectives	Associated PMs:
1) <b>Offer a variety of high-quality recreation opportunities for the citizens of Johnson County.</b> * To provide affordable recreation programs for all ages.	a, b, c, e, g
2) <b>Provide affordable recreation programs for the citizens of Johnson County.</b> * To provide affordable recreation programs for all ages.	b, c, g
3) <b>Secure external financial support (sponsorships, grants, contributions, etc.) to offset cost of providing recreational programs and services.</b> * To secure additional revenue to enhance and/or offset program expenses.	c
4) <b>Be responsive to external and internal customers in a professional and courteous manner.</b> * To provide registration, reservation, and agency information upon request. * To provide all recreational participants with knowledgeable, enthusiastic, and prepared instructors/leaders.	d, e, h i
5) <b>Offer a variety of recreational opportunities that are readily available to the citizens of Johnson County.</b> * To provide recreational programs that are accessible to Johnson County population throughout the County.	f
6) <b>Develop a long-range pricing criteria for each program area.</b> * To offer programs that are 100% self-sustained and that meet current operating costs.	a, b, g
7) <b>Secure District funding to ensure delivery of a comprehensive selection of recreation services to Johnson County citizens.</b> * Recreational programs and services requiring supplemental funding (tax) are identified and supported.	a, b, g
<b>Provide extended external and internal registration and reservations services by use of the inter/intranet.</b> * Ensure that registration and reservation transactions are processed at decentralized District facilities and online.	d, e, h

#### Agency Key Performance Measures (PMs)

Outputs	Actual 2015	Estimated 2016	Estimated 2017
<b>Efficiency Measures</b>			
a) % of program areas that meet the breakeven status. 2013 = 22 of 36; 2014 = 23 of 34; 2015 = 21 of 34	61%	68%	68%
b) % of programs receiving external funding that meet or exceed breakeven status. 2013 = 5 of 6; 2014 = 5 of 6; 2015 = 5 of 6	83%	83%	83%
c) % of programs that are currently receiving supplemental funding. 2013 = 6 of 36; 2014 = 6 of 34; 2015 = 6 of 34	17%	17%	17%
d) % of registration transactions received online via website as compared to total number of registrations. 2013 = 65,313 registrations/8,485 web registrations 2014 = 70,513 registrations/9,412 web registrations 2015 = 66,631 registrations/11,120 web registrations	17%	20%	20%

## Parks & Recreation Enterprise

### Requests for Additional Resources

	Requested FY 2017	Budget FY 2017	Requested FY 2018	Projected FY 2018
<b>Fine &amp; Performing Arts Specialist</b>			<b>Major Service:</b>	Park & Rec Enterprise
		<b>Priority: 1</b>		
JCPRD will manage and operate the Johnson County Arts and Heritage Center (AHC) beginning in 2017. The Fine & Performing Arts Specialist will be responsible for the day-to-day operations of the AHC. The specialist will oversee both the Fine Arts Coordinator and the AHC Facility Maintenance Supervisor, providing support and ensuring a diverse range of offerings of fine and performing arts programs for patrons of all ages, throughout the county and at the AHC. This request is included in the FY 2017 Budget.				
Agency Revenues	\$ 69,271	\$ 69,271	\$ 71,349	\$ 71,349
Expenditures	\$ 69,271	\$ 69,271	\$ 71,349	\$ 71,349
Difference	\$ 0	\$ 0	\$ 0	\$ 0
Full-time Equivalent Positions	1.00	1.00	1.00	1.00

<b>Production Manager</b>			<b>Major Service:</b>	Park & Rec Enterprise
		<b>Priority: 2</b>		
JCPRD will manage and operate the Johnson County Arts and Heritage Center (AHC) in 2017. The Production Manager will coordinate all directors, production teams, and rehearsals in the facility. The position will work with theater rentals and scheduling. This request is included in the FY 2017 Budget.				
Agency Revenues	\$ 74,143	\$ 74,143	\$ 76,367	\$ 76,367
Expenditures	\$ 74,143	\$ 74,143	\$ 76,367	\$ 76,367
Difference	\$ 0	\$ 0	\$ 0	\$ 0
Full-time Equivalent Positions	1.00	1.00	1.00	1.00

<b>Technical Director</b>			<b>Major Service:</b>	Park & Rec Enterprise
		<b>Priority: 3</b>		
JCPRD will manage and operate the Johnson County Arts and Heritage Center (AHC) in 2017. The AHC Technical Director will be responsible for all technical elements, sets and crews for productions in the theater. This position will maintain all lighting, sound and set maintenance and inventory. This request is included in the FY 2017 Budget.				
Agency Revenues	\$ 68,344	\$ 68,344	\$ 70,394	\$ 70,394
Expenditures	\$ 68,344	\$ 68,344	\$ 70,394	\$ 70,394
Difference	\$ 0	\$ 0	\$ 0	\$ 0
Full-time Equivalent Positions	1.00	1.00	1.00	1.00

**Parks & Recreation Enterprise**

**Requests for Additional Resources**

	<u>Requested FY 2017</u>	<u>Budget FY 2017</u>	<u>Requested FY 2018</u>	<u>Projected FY 2018</u>
<b>Facility Maintenance Supervisor - Arts &amp; Heritage</b>			<b>Priority: 4</b>	<b>Major Service:</b> Park & Rec Enterprise

JCPRD will manage and operate the Johnson County Arts and Heritage Center (AHC) beginning in 2017. While Johnson County Facilities will provide on-site maintenance and repairs, and for those services generally identified as standard custodial and janitorial services, JCPRD shall be responsible for the normal daily activities required for housekeeping, cleaning, room setup, and general upkeep of the facility during hours of operation. A facility maintenance supervisor will be required to ensure the facility is maintained at a high level in regard to cleanliness and upkeep for all operations and that all rooms are set up and prepared for programming. This request is included in the FY 2017 Budget.

Agency Revenues	\$ 77,777	\$ 77,777	\$ 80,110	\$ 80,110
Expenditures	\$ 77,777	\$ 77,777	\$ 80,110	\$ 80,110
Difference	\$ 0	\$ 0	\$ 0	\$ 0
Full-time Equivalent Positions	1.00	1.00	1.00	1.00

### Stream Maintenance

	Actual FY 2015	Budget FY 2016	Estimated FY 2016	Requested FY 2017	Budget FY 2017	2016-2017 % Change
<b>Agency Revenues</b>						
Use of Assets	\$ 859	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	0.00%
<b>Total Agency Fees &amp; Charges</b>	<b>\$ 859</b>	<b>\$ 5,000</b>	<b>\$ 5,000</b>	<b>\$ 5,000</b>	<b>\$ 5,000</b>	<b>0.00%</b>
Intrafund Transfers	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%
<b>Total Other Agency Revenues</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>0.00%</b>
<b>a) Total Agency Revenues</b>	<b>\$ 859</b>	<b>\$ 5,000</b>	<b>\$ 5,000</b>	<b>\$ 5,000</b>	<b>\$ 5,000</b>	<b>0.00%</b>
<b>Expenditures</b>						
Capital Outlay	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%
<b>Subtotal</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>0.00%</b>
Transfer to Capital projects	\$ 0	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	0.00%
<b>Subtotal</b>	<b>\$ 0</b>	<b>\$ 5,000</b>	<b>\$ 5,000</b>	<b>\$ 5,000</b>	<b>\$ 5,000</b>	<b>0.00%</b>
<b>Expenditures Subtotal</b>	<b>\$ 0</b>	<b>\$ 5,000</b>	<b>\$ 5,000</b>	<b>\$ 5,000</b>	<b>\$ 5,000</b>	<b>0.00%</b>
Vehicle Equivalent Units	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.00%
<b>b) Total Expenditures</b>	<b>\$ 0</b>	<b>\$ 5,000</b>	<b>\$ 5,000</b>	<b>\$ 5,000</b>	<b>\$ 5,000</b>	<b>0.00%</b>
<b>Difference: b) minus a)</b>	<b>\$ 859</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>0.00%</b>
<b>FTE Positions</b>						
Fee Funded FTEs	0.00	0.00	0.00	0.00	0.00	0.00%
Grant Funded FTEs	0.00	0.00	0.00	0.00	0.00	0.00%
Other FTEs	0.00	0.00	0.00	0.00	0.00	0.00%
<b>Total FTE Positions</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00%</b>

### Agency Mission

To provide for cleaning and maintenance of the Kansas River, and development of park lands along the Kansas River

### Budget Highlights

The Stream Maintenance Fund receives royalty payments from sand removed from the Kansas River as it flows through Johnson County. These funds can be used for the cleaning and maintenance of the Kansas River upon approval of the Kansas Division of Water Resources. These funds may also be used for the development of park lands along tributaries of and along the Kansas River.

The Stream Maintenance Fund balance is projected to be \$5,383 as of December 31, 2017. The fund does not receive any revenue from property taxes.



# Glossary

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## **This Section Includes:**

- Definitions (Page Q-2)
- Frequently Used Acronyms (Page Q-7)

## **Glossary of Terms**

### **Definitions**

#### **Accrual Basis**

A basis of accounting in which transactions are recognized at the time they are incurred as opposed to when cash is received or spent.

#### **Ad Valorem Taxes**

Ad Valorem taxes, commonly referred to as property taxes, are levied on both real and personal property according to the property's valuation and the tax rate.

#### **Agency Fund**

A fund established to account for assets held by Johnson County as a collection or paying agent for individuals, private organizations, other governmental units, or other funds.

#### **Appropriation**

An authorization made by the Board of County Commissioners which permits the County to incur obligations and to make expenditures for specific purposes.

#### **Assessed Valuation**

A value that is established for real or personal property for use as a basis for levying property taxes. The assessed valuation for residential property in Johnson County is 11.5% of fair market value, commercial property is 25%, and agricultural property is 30%.

#### **Assets**

Resources owned or held by the County which have monetary value.

#### **Balanced Budget**

A budget in which projected resources (revenues plus use of fund balance) equal projected expenditures (including transfers).

#### **Bond**

A written promise to pay a sum of money on a specific date at a specified interest rate. Bonds are most frequently sold to raise funds for large capital projects, such as constructing a new library, etc.

#### **Budget**

A plan of financial operation embodying an estimate of proposed expenditures for a specified period of time (budget fiscal year) indicating all planned revenues and expenditures for the year. The term may be used to describe a plan for an entire jurisdiction, such as "the Johnson County Budget," or it may apply to specific plans or parts of a fiscal plan, such as "the Capital Budget" or "the Environmental Department Budget."

#### **Budget Amendment**

An increase in the published budget expenditure authority at the fund level for a given year's published budget.

#### **Budget Revision**

A change in budgeted expenditure authority for any County agency or department which does not result in an increase in the published budget authority of any fund.

#### **Budgetary Control**

The control or management of the County in accordance with the approved budget for the purpose of keeping expenditures within the limitations of available appropriations and available revenues.

#### **Calendar Year**

Twelve-month cycle upon which the budget is based and constructed. The calendar year begins January 1 and ends December 31.

#### **Capital Improvements Program (CIP)**

A plan for capital outlay to be incurred each year over a fixed number of years to meet capital needs arising from the long-term needs of the County. Examples of items frequently included in the CIP include new buildings, land acquisition, roads, bridges, culverts, and certain types of vehicles. To qualify for inclusion in the Johnson County CIP, an item must be an investment of funds totaling at least \$100,000 and have a useful life of at least five years.

#### **Capital Outlay**

Expenditures which result in the acquisition of, or addition to, fixed assets.

#### **Capital Project**

A capital project is an investment of public and/or private funds totaling at least \$100,000 which relates directly to the County strategic plan and has a useful life of at least five years.

#### **Cash Basis**

A basis of accounting in which transactions are recognized only when cash is received or spent.

#### **Commodities**

Expendable items which are consumable or have a short life span. Examples include office supplies, gasoline, minor equipment, and asphalt.

**Continuity of Government**

The process by which government entities prepare to continue their minimum essential functions throughout the spectrum of possible threats from natural disasters or through acts of terrorism. Such a process facilitates the performance of local government and services during an emergency that may disrupt normal operations.

**Contractual Services**

Services rendered to the County by private firms, individuals, or other governmental agencies. Examples include utilities, rent, maintenance agreements, and professional consulting services.

**Cost Allocation**

Cost allocation is the methodology used to reflect the dollar amount of support provided by County administrative departments (support services) to operating departments. Examples of support services include the Office of Financial Management, Information Technology Services, and the County Manager's Office.

**Debt Service**

Expenditures to pay the principal and interest of all bonds and other debt instruments according to a predetermined payment schedule.

**Debt Service Fund**

A fund established to account for the accumulation of resources for the payment of general long-term debt principal and interest.

**Deficit**

Financial shortage that occurs when expenditures exceed revenues and other resources.

**Depreciation**

Expense allowance made for wear and tear on an asset over its estimated useful life.

**Encumbrance**

The commitment of appropriated funds to purchase an item or service prior to actual payment. To encumber funds means to set aside or commit funds for a specified future expenditure. Funds are generally encumbered once a contractual obligation has been entered.

**Enterprise Fund**

An accounting fund in which services provided are financed and operated similar to those of a private business - where the intent is that the costs (expenses, including depreciation) of providing goods and services be financed or recovered primarily through user fees.

**Equipment Reserve Fund**

A fund established to finance the acquisition of equipment, both new and replacement, such as personal computers and copiers based upon useful life schedules.

**Executive Team (E-Team)**

Group of department managers who meet on a monthly basis to discuss, consider, and evaluate long-term issues that affect the residents of Johnson County, policies of County government, and related issues for employees and constituents.

**Expenditure**

Decreases in net financial resources. Expenditures include current operating expenses which require the current or future use of net current assets, debt service, and capital outlays.

**Federal IV-D Program**

Subsection of the Social Security Act that provides for assistance by the government in the collection and establishment of child support.

**Fiduciary Funds**

Funds which are used to account for resources held for the benefit of parties outside the County.

**Fiscal Year**

A 12-month period to which the annual operating budget applies and at the end of which the County determines its financial position and the results of its operations. The fiscal year for the County is the same as the calendar year (January 1 - December 31).

**Fixed Assets**

Assets of a long-term character, such as land, buildings, improvements other than buildings, machinery and equipment. The County has established a level of \$10,000 for an item to be considered an asset; below \$10,000, the item is considered to be a commodity.

**Full Cost Allocation**

Charges to operating departments for administrative services provided by various General Fund departments. Each operating department's pro-rata share is determined by a cost allocation plan prepared annually in accordance with costing principles.

**Function**

See Program.

**Fund**

An accounting entity which has a set of self-balancing accounts and which records all financial transactions for specific activities or functions.

**Fund Balance**

Fund balance is the excess of assets over liabilities.

**Fund Type**

A group of funds that have similar activities, objectives, or funding sources. In governmental accounting, all funds are classified into seven generic fund types: General, Special Revenue, Debt Service, Capital Projects, Enterprise, Internal Service, and Trust and Agency.

**GASB 34**

New framework and financial reporting model for state and local governments, designed by the Governmental Accounting Standards Board (GASB), to fulfill the requirement of reporting all infrastructure assets in financial statements.

**General Fund**

The fund used to account for all financial resources except those required to be accounted for in another fund. Revenues are derived primarily from general property taxes, local sales taxes, utility taxes, license and permit fees. General Fund expenditures include the costs of general County government.

**G.O. Bond**

A General Obligation (G.O.) Bond is a bond secured by the issuer's full faith and credit.

**Governmental Funds**

Funds generally used to account for functions principally supported by taxes and intergovernmental revenues.

**Grants**

Grants are gifts of money from another government or private source which must be spent to complete a stated program or purpose.

**Home Rule Charter**

The Johnson County Home Rule Charter consisted of several initiatives that changed the organization of Johnson County Government. Specifically, the Home Rule Charter expanded the County Commission from 5 to 7 Commissioners, including an at-large, elected Chairman. The Charter also created nonpartisan elections and modified the County Administrator position to become a County Manager. The Charter eliminated the elected positions of Treasurer, Register of Deeds, and County Clerk, consolidating their functions under

the County Manager. As authorized in Kansas Statute 19-2684, the Charter was authored by an appointed Charter Commission and was passed by the voters of Johnson County on November 7, 2000.

**Infrastructure**

The basic physical systems of a population, including roads, utilities, water, sewage, etc. These systems are considered essential for enabling productivity in the economy.

**Intergovernmental Revenue**

Revenue received from other governmental agencies and municipalities.

**Internal Services Fund**

A fund used to account for the financing of goods and services provided by one department or agency to other departments or agencies of the County on a cost-reimbursement basis.

**Levy**

To impose taxes for the support of County activities.

**Liability**

Debt or other legal obligations arising out of transactions in the past which must be liquidated, renewed, or refunded at some future date.

**Line Item**

A specific expenditure category within an agency or department budget. Examples include postage, rent, paper supplies, and travel.

**Long Term Debt**

Debt with a maturity of more than one year after the date of issuance.

**MAP 2020**

Johnson County Park and Recreation District's Long-Range Comprehensive Plan

**Med-Act**

Med-Act is the 9-1-1 Advanced Life Support (ALS) Pre-hospital Ambulance service for Johnson County, Kansas.

**Mill**

The property tax rate which is based on the valuation of property. A tax rate of one mill produces one dollar of taxes on each \$1,000 of assessed property valuation.

**Mill Levy Freeze**

Policy that maintains the mill levy tax rate of the previous fiscal year in the upcoming fiscal year.



**Mill Levy Rollback**

Policy that reduces the mill levy tax rate by the amount necessary to offset valuation increases of property that is currently on the tax roll.

**Modified Accrual Basis**

This basis of accounting is used for governmental funds where the measurement focus is on current financial resources measurement. Under the modified accrual basis of accounting, revenues are recognized in the accounting period in which they become available and measurable. Expenditures are recognized in the accounting period in which the fund liability is incurred, if measurable, except for unmatured interest on general long-term debt, which is recognized when due.

**Object Category**

An expenditure classification, referring to the highest and most comprehensive level of classification. These include Personal Services, Contractual Services, Commodities, Capital Outlay, Transfers/Refunds, Debt Service, and Losses.

**Object of Expenditure**

An expenditure classification, referring to the lowest and most detailed level of classification, such as electricity, office supplies, asphalt, and furniture/furnishings.

**Object Class**

An expenditure classification, referring to specific groups of objects, such as salaries and wages, utilities, rent, supplies and materials, and administrative equipment.

**Operating Expenditures**

A category of recurring expenses, other than personal services and capital equipment costs, which covers expenditures necessary to carry out an agency's goals. Examples include office supplies, postage, utilities, and transportation.

**Pay-As-You-Go Basis**

A term used to describe the financial policy which funds capital outlays from current revenues rather than by borrowing.

**Personal Services**

Expenditures for salaries, wages, and fringe benefits of County employees.

**Personal Property**

Property, other than real estate, identified for purposes of taxation, including personally owned items, as well as corporate and business equipment and property. Examples include automobiles, boats, airplanes, business furnishings, and manufacturing equipment.

**Plan Run-Out**

Estimated incurred, but not reported, obligations of the County if the current employee health care plan was terminated.

**Program**

A group of interdependent closely related services or activities contributing to a common objective. For example, the Solid Waste Program, operating in the County's Environmental Department, issues permits, conducts inspections and monitors landfills, reviews and authorizes landfill disposal of special waste (e.g., asbestos), and investigates illegal solid waste disposal.

**Property Tax**

See Ad Valorem Tax.

**Proprietary Funds**

Funds generally used to account for services for which the County charges customers.

**Request for Additional Resources**

Request for funding that is above the base budget guidelines established by the Board of County Commissioners.

**Reserves**

Reserves are funds set aside to support unknown or unforeseen disbursements of a legal or emergency nature and to provide resources for future funding requirements. These funds may accumulate throughout one or more fiscal years.

**Revenue**

Funds which the County receives as income.

**Revenue Category**

A revenue classification, referring to the highest and most comprehensive classification. These include Taxes, Intergovernmental Revenue, Licenses & Permits, Charges for Services, Miscellaneous Revenue, and Interfund Transfers.

**Revenue Estimating Committee**

A cross-functional committee of County staff that estimates annual revenues for the County's major revenue sources. Revenues are estimated for the purpose of the development of the upcoming year's fiscal budget. Current year revenues are also monitored for any significant trends so that fiscal projections can be adjusted accordingly.

**Smart Moves Initiative**

The Smart Moves plan is a comprehensive transit improvement strategy that integrates services throughout the seven-county Kansas City metropolitan area. It features transit centers providing passenger amenities and convenient connections. Also, it proposes services tailored to the needs of communities in the region, including several new bus routes and commuter rail.

**Special Revenue Fund**

A fund created when the County receives revenue from a special source designated to be used for a specific purpose. In Kansas, many statutes exist whereby ad valorem taxes may be levied for specific purposes; when received, this revenue is accounted for in the Special Revenue Fund created to account for the specific purpose of the statute. An example of a special revenue fund exists in Johnson County Developmental Supports.

**Tax Base**

Objects and/or activities to which a specific tax is applied; state law and/or local ordinances define what makes up the tax base and determine what objects, if any, are exempted from taxation. For example, the County's real property tax base is the market value of all real estate in the County.

**Working Capital**

Excess of current assets over current liabilities.

## **Frequently Used Acronyms**

### **AAA**

Area Agency on Aging

### **ACJC**

Arts Council of Johnson County

### **ADA**

Americans with Disabilities Act or  
Assistant District Attorney

### **ADRC**

Aging & Disability Resource Center

### **AED**

Automated External Defibrillator

### **AIMS**

Automated Information Mapping System

### **ARFF**

Aircraft Rescue and Fire Fighting

### **ASCLD/LAB**

American Society of Crime Laboratory  
Directory/Laboratory Accreditation Board

### **ASV**

Administrative Services (Park & Recreation)

### **ATS**

Automated Transit System or  
Applicant Tracking System

### **BCBSKC**

Blue Cross Blue Shield of Kansas City

### **BOCC**

Board of County Commissioners

### **BOTA**

Board of Tax Appeals

### **BPI**

Basic Passenger Infrastructure

### **CAD**

Computer Aided Design

### **CAFR**

Comprehensive Annual Financial Report

### **CAP**

Courthouse Advisory Panel

### **CARNP**

Comprehensive Arterial Road Network Plan

### **CARS**

County Assistance Road System

### **CCC**

County Communications Center

### **CDBG**

Community Development Block Grant

### **CDDO**

Community Developmental Disabilities Organization

### **CEOP**

County Emergency Operations Plan

### **CERI**

County Economic Research Institute

### **CHAMPSS**

Choosing Healthy Appetizing Meal Plan Solutions for

### **CIP**

Capital Improvement Program

### **CISCO CUIC**

Cisco Unified Intelligence Center

### **CLRB**

Contractor Licensing Review Board

### **CMO**

County Manager's Office

### **CMSD**

Consolidated Main Sewer District

### **CNG**

Compressed Natural Gas

### **COD**

Coefficient of Dispersion

### **COMM**

Commercial

### **COOP**

Continuity of Operations Program

### **COTA**

Court of Tax Appeals

**CPE**

Continuing Professional Education

**CPP**

Commercial Personal Property

**CRL**

Central Resource Library

**CRP**

Capital Replacement Plan

**CSP**

Community Support Provider

**DAB**

DNA Advisory Board

**DAT**

District Attorney

**DCA**

District Court Administration

**DCT**

District Court Trustee

**DDI**

Development Dimensions International

**DHE**

Department of Health & Environment

**DLP**

Data Loss Prevention

**DMV**

Department of Motor Vehicles

**DNA**

Deoxyribonucleic Acid

**DR/BC**

Disaster Recovery/Business Continuity

**DRE**

Direct Recording Electronic

**DTI**

Department of Technology and Innovation

**DUI**

Driving Under the Influence

**EAP**

Employee Assistance Program

**ECC**

Emergency Communications Center

**ECJC**

Enterprise Center of Johnson County

**EDU**

Equivalent Dwelling Unit

**EM(C)**

Emergency Management (& Communications)

**EMS**

Emergency Medical Service

**EMT**

Emergency Medical Trainee

**EOC**

Emergency Operations Center

**EPA**

Environmental Protection Agency

**FAA**

Federal Aviation Administration

**FAC**

Facilities (Department)

**FAR**

Federal Acquisition Regulation

**FLSA**

Fair Labor Standards Act

**FMLA**

Family Medical Leave Act

**FP**

Family Planning

**FTE**

Full-time Equivalent (Employee)

**FY**

Fiscal Year

**GAAP**

Generally Accepted Accounting Principles

**GASB**

Governmental Accounting Standards Board

**GFOA**

Government Finance Officers Association

**GIS**

Geographic Information Systems

**GO**

General Obligation (Bonds)

**HCFMT**

Health Care Fund Management Team

**HHSC**

Health and Human Services Center

**HHW**

Household Hazardous Waste

**HIPAA**

Health Information Protection and Accountability Act

**HMO**

Health Maintenance Organization

**HPO**

High Performance Organization

**HR(D)**

Human Resources (Department)

**HRMS**

Human Resources Management System

**HS(D)**

Human Services (Department)

**HUD**

Housing and Urban Development

**HVAC**

Heating, Venting, Air Conditioning

**IAR**

Immediate Action Request

**ICMA**

International City-County Management Association

**ICC**

International Codes Council

**I/DD**

Intellectual and Developmental Disabilities

**IPP**

Individual Personal Property

**ITS**

Information Technology Services

**IXD**

New Century AirCenter (FAA identifier)

**JCDHE**

Johnson County Department of Health & Environment

**JCDS**

Johnson County Developmental Supports

**JCHTF**

Johnson County Heritage Trust Fund

**JCL**

Johnson County Library

**JCMHC**

Johnson County Mental Health Center

**JCPRD**

Johnson County Park & Recreation District

**JCT**

Johnson County Transit

**JCW**

Johnson County Wastewater

**JIMS**

Justice Information Management System

**KAC**

Kansas Association of Counties

**KCATA**

Kansas City Area Transportation Authority

**KCMO**

Kansas City, Missouri

**KCOVRS**

Kansas Commercial Vehicle Registration System

**KCP&L**

Kansas City Power & Light

**KDHE**

Kansas Department of Health and Environment

**KDOT**

Kansas Department of Transportation

**KP & F**

Kansas Police & Fire (retirement system)

**KSA**

Kansas Statutes Annotated

**KSU and K-STATE**

Kansas State University

**KU**

Kansas University

**LAN**

Local Area Network

**LEAP**

Leadership Empowers All People

**LEMP**

Local Emergency Management Plan

**LEOP**

Local Emergency Operations Plan

**LEPC**

Local Emergency Planning Committee

**LIMS**

Legislative Information Management System

**LKM**

League of Kansas Municipalities

**LSI-R**

Level of Services Inventory-Revised

**MARC**

Mid-America Regional Council

**MDT**

Mobile Data Terminals

**MHC**

Mental Health Center

**MOVRS**

Motor Vehicle Registration System

**MSC**

Multi-Service Center

**MV(M)**

Motor Vehicle (Management)

**MVS**

Motor Vehicle Services

**NACo**

National Association of Counties

**NEOF**

Northeast Offices

**NFP**

Nurse-Family Partnership

**NFPA**

National Fire Protection Agency

**NIGP**

National Institute of Governmental Purchasing

**NPDES**

National Pollutant Discharge Elimination System

**NSF**

Insufficient Funds

**NVRA**

National Voter Registration Act

**OJC**

Executive Airport (FAA identifier)

**O & M**

Operations and Maintenance

**ONC**

On Call (Employee)

**OPFD**

Overland Park Fire Department

**OSC**

Oracle Support Center

**OSHA**

Occupational Safety and Health Administration

**PBC**

Public Building Commission

**PBX**

Private Branch Exchange

**PC**

Personal Computer

**PCI-DDS**

Purchasing Card Industry-Data Security Standard

**PDC**

Planning, Design and Construction

**PDG**

Planning and Design Group

**PIO**

Public Information Officer

**PMs**

Performance Measures

**PO**

Purchase Order

**PP**

Personal Property

**PPE**

Personal Protective Equipment

**PPO**

Preferred Provider Organization

**PRC**

Personnel Review Committee

**PSAP**

Public Safety Answering Point

**PTE**

Part-time Equivalent

**QA**

Quality Assurance

**QHDHP**

Qualified High Deductible Health Plan

**RAR**

Request for Additional Resources

**RDA**

Recommended Dietary Allowances

**RE**

Real Estate

**RFP**

Request for Proposal

**ROI**

Return on Investment

**RTA**

Records and Tax Administration

**RTU**

Remote Terminal Units

**SAN**

Storage Area network

**SB**

Senate Bill

**SCA/OAA**

Senior Care Act/Older Americans Act

**SEA**

Seasonal (Employee)

**SFMP**

Strategic Facilities Master Plan

**SMP**

Stormwater Management Plan

**SPAR**

Strategic Program Area Review

**SRCFP**

Sewer Repair and Construction Finance Plan

**STD**

Sexually Transmitted Disease

**SWIFT**

Sheltered Workshop Industrial Fixed Transit

**TBD**

To Be Determined

**TFM**

Treasury and Financial Management

**TIF**

Tax Increment Financing

**TRN**

Transit

**UA**

Utility Assistance

**UCS**

United Community Services

**UPS**

Uninterruptible Power Supply

**USIC**

United States Infrastructure Corporation

**USPAP**

Uniform Standards of Professional Appraisal Practices

***USPS***

United States Postal Service

***VEU***

Vehicle Equivalent Units

***VFR***

Visual Flight Rules

***VOIP***

Voice Over Internet Protocol

***VRIP***

Voluntary Retirement Incentive Plan

***WASTEWATER O & M***

Wastewater Operations and Maintenance

***WC***

Workers Compensation

***WW***

Wastewater